Precis (1814) Limited Registered Number 3835524

**Directors' Report and Accounts** 

For the year ended 31 December 2002

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## **Contents**

Directors' report	3
Report of the independent auditors to the members of Precis (1814) Limited	
Profit and loss account for the year ended 31 December 2002	7
Balance sheet – 31 December 2002	8
Notes to the accounts – 31 December 2002	9

## Directors' report

The Directors present their report together with the audited accounts for the year ended 31 December 2002.

#### Principal activities

The Company acts as a holding company for part of the British American Tobacco Group's investments in British American Tobacco International (Holdings) B.V. and British American Tobacco International Holdings (UK) Limited.

#### Review of the year to 31 December 2002

The profit for the year attributable to Precis (1814) Limited shareholders after deduction of all charges and the provision of tax amounted to £401,141,000 (2001: £121,955,000).

#### **Dividends**

The Directors recommend the payment of a dividend for the year of £401,140,000 (2001: £122,000,000). The profit for the financial year after dividends of £1,000 will be transferred to reserves (2001: £45,000 loss).

#### **Board of Directors**

The names of the persons who served as Directors of the Company during the period 1 January 2002 to the date of this report are as follows:

		Resigned
Paul Nicholas Adams	Chairman*	
Robert James Casey		
Kenneth John Hardman		
David Cameron Potter		
Tessa Rae Raeburn		10 January 2002
Paul Ashley Rayner		
David Andrew Swann		
Neil Robert Withington		

<sup>\*</sup> Mr P.N. Adams was appointed as Chairman on 10 January 2002.

#### **Directors interests**

The interests of those persons who were Directors at 31 December 2002 in the share capital and share option and award schemes of British American Tobacco p.l.c., and its subsidiaries, according to the register maintained under Section 325 of the Companies Act 1985, are shown below with the exception of Messrs P.N. Adams and P.A. Rayner which are disclosed in the Report and Accounts of British American Tobacco p.l.c., and Mr N.R. Withington which are disclosed in the Reports and Accounts of British American Tobacco (1998) Limited.

## **Directors report**

## Directors' interests (continued)

## British American Tobacco p.l.c. Ordinary 25p shares

	1 January 2002	31 December 2002
R.J. Casey	3,281	10,667
K.J. Hardman	11,934	17,187
D.C. Potter	28,163	74,020
D.A. Swann	1,000	1,981

In addition to the shares shown above, during the year the Directors held the following interests in the ordinary shares of British American Tobacco p.l.c. which are held in trust pursuant to the British American Tobacco Deferred Share Bonus Scheme:

## British American Tobacco p.l.c. Ordinary 25p shares

	1 January 2002	31 December 2002
R.J. Casey	32,006	39,560
K.J. Hardman	29,863	36,244
D.C. Potter	41,657	49,859
D.A. Swann	2,657	8,513

Details of the Deferred Share Bonus Scheme are included in the Report and Accounts of British American Tobacco p.l.c.

# British American Tobacco p.l.c. Share Option and Award Schemes

	1 January 2002	Granted	Exercised	31 December 2002
R.J. Casey	123,210	23,607	27,763	119,054
K.J. Hardman	152,260	20,587	25,229	147,618
D.C. Potter	235,747	28,853	147,176	117,424
D.A. Swann	23,179	18,301	-	41,480

In addition to those interests disclosed above, on 31 December 2002, the British American Tobacco Group Employee Trust and the B.A.T Industries Employee Share Ownership Plan held a total of 37,696,678 ordinary shares in British American Tobacco p.l.c. (1 January 2002: 32,171,834 ordinary shares). All employees, including the Directors of the Company, are deemed to have a beneficial interest in the shares that are held by the trusts for the purpose of satisfying options granted between 1994 and 1998 under the B.A.T Industries Employee Share "E" Option Scheme and from 1998 onwards for options granted under the British American Tobacco Share Option Scheme or awards of ordinary shares made under the British American Tobacco Long Term Incentive Plan and the British American Tobacco Deferred Share Bonus Scheme.

Details of the trusts and the share option and award schemes are included in the Report and Accounts of British American Tobacco p.l.c.

## Directors' report

#### Statement of Directors' responsibilities

The following Statement sets out the responsibilities of the Directors in relation to the financial statements. The report of the independent auditors, shown on page 6, sets out their responsibilities in relation to the financial statements.

Company law requires the Directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit or loss for the financial year. In preparing those financial statements, the Directors are required to:

- select appropriate accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures being disclosed and explained; and
- prepare the financial statements on the going concern basis, unless they consider that to be inappropriate.

The Directors are responsible for ensuring that the Company keeps sufficient accounting records to disclose with reasonable accuracy the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for taking reasonable steps to safeguard the assets of the Company and in that context to have proper regard to the establishment of appropriate systems of internal control with a view to the prevention and detection of fraud and other irregularities.

The Directors are required to prepare the financial statements and to provide the auditors with every opportunity to take whatever steps and undertake whatever inspections the auditors consider to be appropriate for the purpose of enabling them to give their audit report.

The Directors consider that they have pursued the actions necessary to meet their responsibilities as set out in this statement.

#### **Auditors**

Following the conversion of the Company's auditors PricewaterhouseCoopers to a Limited Liability Partnership (LLP) from 1 January 2003, PricewaterhouseCoopers resigned on 12 June 2003 and the Directors appointed its successor, PricewaterhouseCoopers LLP, as auditors. A resolution to reappoint PricewaterhouseCoopers LLP as auditors to the Company will be proposed at the annual general meeting.

This >

On behalf of the Board

ුව September 2003

# Report of the independent auditors to the members of Precis (1814) Limited

We have audited the financial statements which comprise the profit and loss account, the balance sheet, and the related notes.

## Respective responsibilities of Directors and auditors

The Directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the Statement of Directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the Company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' report is not consistent with the financial statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

#### Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the Company as at 31 December 2002 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers LLP

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Chartered Accountants and Registered Auditors

1 Embankment Place

London

WC2N 6RH

September 2003

# Profit and loss account for the year ended 31 December 2002

		2002	2001
	Note	£'000	£'000
Operating charges	2	(22)	_
Operating loss		(22)	-
Income from shares in subsidiary undertakings		401,163	121,955
Profit on ordinary activities before taxation		401,141	121,955
Taxation on ordinary activities	3	- making inkomkomy (t. inkotika king gyintania)	
Profit for the financial year		401,141	121,955
Dividends - interim proposed on equity shares		(401,140)	(122,000)
Increase/(decrease) in reserves		1111	(45)

All the activities during the year are in respect of continuing operations.

There are no recognised gains and losses other than the profit for the year.

There is no difference between the profit on ordinary activities before taxation and the profit for the financial year stated above and their historical cost equivalents.

## Balance sheet - 31 December 2002

	Note	2002 £'000	2001 £'000
Fixed assets	Note	2000	2 000
Investments in subsidiary undertakings	4	1,279,704	1,279,704
Current assets			
Debtors - amounts falling due within one year	5	401,163	-
Creditors - amounts falling due within one year	6	(1,663,865)	(1,262,703)
Net current liabilities		(1,262,702)	(1,262,703)
Total assets less current liabilities		17,002	17,001
Capital and reserves			
Called up share capital	7	59	59
Share premium account	8	16,061	16,061
Profit and loss account	8	882	881
Total equity shareholders' funds	99	17,002	17,001

The financial statements on pages 7 to 12 were approved by the Directors on 36 September 2003 and signed on behalf of the Board.

Director

#### Notes to the accounts - 31 December 2002

## 1 Accounting policies

A summary of the principal accounting policies is set out below.

#### (1) Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with the Companies Act 1985 and applicable UK accounting standards.

#### (2) Cash flow statement

The Company is a wholly-owned subsidiary of British American Tobacco p.l.c. The cash flows of the Company are included in the consolidated cash flow statement of British American Tobacco p.l.c. which is publicly available. Consequently the Company is exempt under the terms of Financial Reporting Standard 1 (Revised) from publishing a cash flow statement.

#### (3) Accounting for income

Income is accounted for on a receivable basis and provision is made where delays are anticipated in the receipt of monies from overseas.

#### (4) Taxation

Taxation provided is that chargeable on the profits of the period, together with deferred taxation.

Deferred taxation is provided in full on timing differences between the recognition of gains and losses in the financial statements and their recognition in tax computations. However, in adopting FRS19, the Group has chosen not to discount deferred tax assets and liabilities.

#### (5) Fixed asset investments

Fixed asset investments are stated at cost less any impairment in value.

#### 2 Operating charges

	2002 £'000	2001 £'000
Other operating charges	22	-

Auditors' fees have been borne by a fellow group undertaking (2001: £nil).

There were no employees and no staff costs during the year (2001: £nil).

None of the Directors received any remuneration in respect of their services to the Company during the year (2001: £nil).

## Notes to the accounts - 31 December 2002

## 3 Taxation on ordinary activities

#### (a) Summary of tax on ordinary activities

	2002 £'000	2001 £'000
UK corporation tax	-	~
comprising		
- current tax at 30.00% (2001: 30.00%)	•	43,296
- double taxation relief	<b>_</b>	(43,296)
Total current taxation note 3(b)	•	-

#### (b) Factors affecting the tax charge

The current taxation charge differs from the standard 30.00 per cent rate of Corporation Tax in the UK. The major causes of this difference are listed below:

	2002 £'000	2001 £'000
Profit on ordinary activities before tax	401,141	121,955
Corporation Tax at 30.00% (2001: 30.00%) on profit on ordinary activities	120,342	36,587
Factors affecting the tax rate:		
Group loss relief surrendered/(claimed) at nil consideration	6	(6,279)
Double taxation relief on UK profits	-	(43,296)
Corporation tax on grossing up of foreign dividends	-	12,988
Corporate income tax on intra-group dividends	(120,348)	-
Total current taxation charge note 3(a)		_

## 4 Investments in subsidiary undertakings

#### (1) Shares in subsidiaries

#### % equity shares held

#### Unlisted - registered in England

British American Tobacco International (Holdings) B.V.	21.374
Ordinary shares of E450.00 each	
British American Tobacco International Holdings (UK) Limited	33.333
Ordinary shares of £1.00 each	
These are individual holding companies.	

### (2) Shareholdings at cost less provisions

	£'000
At 1 January and 31 December 2002	1,279,704
100 cm $100$ cm $1$	2000001.18 <sup>2</sup> 9=0.00000000.00.19.2=0.00000000.00.19000.00.10000000.00.190000000.00.1900000000

<sup>(3)</sup> The Directors are of the opinion that the individual investments in the subsidiary undertakings have a value not less than the amount at which they are shown in the balance sheet.

# Notes to the accounts – 31 December 2002

5	Debtors: amounts falling due within one year
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	2002 £'000	2001 £'000	
Amounts due from group undertakings	401,163	**************************************	
Creditors: amounts falling due within one year			
	2002 £'000	2001 £'000	
Amounts due to group undertakings Dividend - interim payable	1,262,725 401,140		
	1,663,865	1,262,703	
Called up share capital			
Ordinary shares of £1 each	2002	2001	
Authorised - value	£150,000	£150,000	
- number	150,000	Particular Contractions, in minimum of particular series in the Contraction of the Contra	
Allotted, called up and fully paid			
- value	£58,958	£58,958	
- number	58,958	<b>3</b> 58,958	
Reserves			
	Share Profi		
·	remium and loss		
	account accoun £'000 £'000		
1 January 2002	16,061 881		
Profit for the financial year	- 401,141	,	
Dividends - interim proposed	- (401,140	-	
31 December 2002	16,061 882	2 16,943	
Reconciliation of movements in shareholders' funds			
	200		
	£'00	00 £'00	
Profit attributable to shareholders for the year	401,14	i <b>1</b> 121,95	
Dividend - interim proposed	(401,14	·	
Net transfer to/(from) shareholders' funds	The second secon	1 (4:	
Opening shareholders' funds	17,00	) <b>1</b> 17,04	
Closing shareholders' funds	17,00		

#### Notes to the accounts - 31 December 2002

## 10 Related parties

As a wholly-owned subsidiary, the Company has taken advantage of the exemption under paragraph 3(c) of Financial Reporting Standard 8 from disclosing transactions with other subsidiary undertakings of the British American Tobacco p.l.c. Group.

## 11 Parent undertakings

The Company's ultimate parent undertaking is British American Tobacco p.l.c. being incorporated in the United Kingdom and registered in England and Wales. Its immediate parent undertaking is Weston Investment Company Limited. Group accounts are prepared only at the British American Tobacco p.l.c. level.

## 12 Copies of the Report and Accounts

Copies of the Report and Accounts of British American Tobacco p.l.c. may be obtained from:

The Company Secretary Globe House 4 Temple Place London WC2R 2PG