

ROWAN ASSOCIATES LIMITED
Registered in England no 3831475

DIRECTORS' REPORT
for the year 31 December 2008

The directors present their Report and the Accounts for the year.

Principal activities

The principal activity is the the provision of Interim Management services with a special emphasis on Accounting and Company Secretarial, together the Management of Property Letting.

Review of activities

The business continues to concentrate on work for the charity sector.

Results and dividends

There was a loss of £ 1163 ('2006:loss of £5330). The directors do not recommend the payment of any dividend('2007:nil).The retained loss for the year is £1163 ('2007:£5330).

Directors and Company Secretary

The directors of the company at the end of the period were D W Deeks and M J Deeks, both having been appointed on 25 August 1999. M J Deeks was appointed Company Secretary on 25 August 1999 and remained in office for the entire period.

Directors' interests

The directors were interested in the shares of the company as follows:

31-Dec-08

D W Deeks

1 ord share

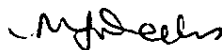
M J Deeks

1 ord share

Auditors

The directors have taken advantage of the Companies' Act 1985 in not having the accounts audited under Section 249(1) (total exemption) for the year ended 31 December 2008.

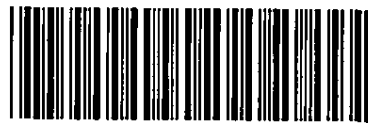
By order of the board



M J Deeks
Secretary

February 4, 2009

MONDAY



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26/10/2009

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COMPANIES HOUSE

THE UNIVERSITY OF CHICAGO
LIBRARY

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PROFIT & LOSS ACCOUNT
for the year 31 December 2008

	2008	2007
INCOME from Business Services	£1,245.00	£1,220.00
EXPENSES		
Salaries	1000.00	5000.00
Motoring Expenses	372.00	376.00
Stationery	227.69	384.32
Technical courses/journals	79.99	228.00
Postage & telephone	140.00	135.00
Professional subscription	181.00	170.00
Use of office equipment	400.00	380.00
Annual return	15.00	15.00
Sundry expenses	40.00	35.00
Total expenses	£2,455.68	£6,723.32
TRADING PROFIT/-LOSS	-£1,210.68	-£5,503.32
Interest received	47.51	248.39
PROFIT/-LOSS before taxation	-£1,163.17	-£5,254.93
Taxation	0.00	-75.62
PROFIT/-LOSS after taxation	-£1,163.17	-£5,330.55

ROWAN ASSOCIATES LIMITED
Registered in England no 3831475

BALANCE SHEET
as at 31 December 2008

	2008	2007
ASSETS		
Debtors	750.00	750.00
Bank balances		
current account	2087.99	53.96
deposit account	0.00	4052.24
total assets	£2,837.99	£4,856.20
LIABILITIES		
Creditors	0.00	855.04
total liabilities	0.00	855.04
total net assets	£2,837.99	£4,001.16
REPRESENTED BY:		
Share capital authorised	£1,000.00	£1,000.00
Share capital issued	2.00	2.00
Formation expenses	-74.95	-74.95
Reserves brought forward	£4,074.11	9404.66
Loss after taxation for the period	-1,163.17	-5,330.55
total reserves	£2,837.99	£4,001.16

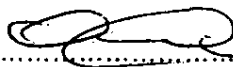
The directors have taken advantage of the Companies' Act 1985 in not having these accounts audited under Section 249a(1) (total exemption)

No members have required the company to obtain an audit of its accounts for the period in question in accordance with Section 249B(2)

The directors acknowledge their responsibility for:

1) Ensuring the company keeps accounting records which comply with section 221:
and

2) Preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit and loss for the financial year in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.



D.W. Deeks

director



M J Deeks

director

February 4, 2009

1. The first part of the report is a general introduction to the project.

2. The second part is a detailed description of the methodology used.

3. The third part is a discussion of the results obtained, comparing them with previous studies and theoretical expectations.

4. The fourth part is a conclusion summarizing the main findings and their implications.

5. The fifth part is a list of references used in the report.

6. The sixth part is an appendix containing additional data and figures.

7. The seventh part is a glossary of terms used in the report.

8. The eighth part is a list of abbreviations used in the report.

9. The ninth part is a list of symbols used in the report.

10. The tenth part is a list of figures used in the report.

11. The eleventh part is a list of tables used in the report.

12. The twelfth part is a list of footnotes used in the report.

13. The thirteenth part is a list of appendices used in the report.

14. The fourteenth part is a list of references used in the report.

15. The fifteenth part is a list of symbols used in the report.