

ROWAN ASSOCIATES LIMITED
Registered in England no 3831475

DIRECTORS' REPORT
for the year 31 December 2011

The directors present their Report and the Accounts for the year

Principal activities

The principal activity is the the provision of Interim Management services with a special emphasis on Accounting and Company Secretarial

Review of activities

The business is becoming dormant from 31 December 2011 as the most time consuming activity has been terminated.

Results and dividends

There was a loss of £782 ('2010 loss of £929) The directors do not recommend the payment of any dividend('2010 nil) The retained loss for the year is £782 ('2010 £929)

Directors and Company Secretary

The directors of the company at the end of the period were D W Deeks and M J Deeks, both having been appointed on 25 August 1999 M J Deeks was appointed Company Secretary on 25 August 1999 and remained in office for the entire period

Directors' interests

The directors were interested in the shares of the company as follows

31-Dec-11

D W Deeks
M J Deeks

1 ord share
1 ord share

Auditors

The directors have taken advantage of the Companies' Act 1985 in not having the accounts audited under Section 249(1) (total exemption) for the year ended 31 December 2011.

By order of the board



M J Deeks
Secretary

05-Feb-12

WEDNESDAY



A23 *A1GULJE8* #15
05/09/2012
COMPANIES HOUSE

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BALANCE SHEET
as at 31 December 2011

	2011	2010
ASSETS		
Debtors	0 00	750 00
Bank balances		
current account	0.00	25.67
deposit account	0 00	0 00
total assets	£0.00	£775 67
LIABILITIES		
Creditors	6 33	0.00
total liabilities	6 33	0 00
total net assets	-£6 33	£775.67

REPRESENTED BY:

Share capital authorised	£1,000 00	£1,000.00
Share capital issued	2 00	2 00
Formation expenses	-74 95	-74 95
Reserves brought forward	£848.62	£1,777.54
Loss after taxation for the period	-782.00	-928.92
total reserves	-£6 33	£775 67

For the year ending 31 December 2011, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


.....D W Deeks

director


.....M J Deeks

director

05-Feb-12

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PROFIT & LOSS ACCOUNT
for the year 31 December 2011

	2011	2010
INCOME from Business Services	£390.00	£1,270.00
EXPENSES		
Salaries	325 00	1000.00
Motoring Expenses	256 00	392 00
Stationery	100 00	175 92
Technical courses/journals	36 00	36.00
Postage & telephone	100 00	140 00
Use of office equipment	300 00	400 00
Annual return	15 00	15 00
Sundry expenses	40 00	40 00
Total expenses	£1,172.00	£2,198.92
TRADING PROFIT/-LOSS	-£782 00	-£928 92
Interest received	0 00	0 00
PROFIT/-LOSS before taxation	-£782.00	-£928.92
Taxation	0.00	0.00
PROFIT/-LOSS after taxation	-£782 00	-£928 92