

ROWAN ASSOCIATES LIMITED
Registered in England no 3831475

PROFIT & LOSS ACCOUNT
for the year 31 December 2010

	2010	2009
INCOME from Business Services	£1,270 00	£1,250 00
EXPENSES		
Salaries	1000 00	1000 00
Motoring Expenses	392 00	348 00
Stationery	175 92	209.40
Technical courses/journals	36 00	50.00
Postage & telephone	140 00	140 00
Professional subscription	0 00	181.00
Use of office equipment	400 00	400.00
Annual return	15 00	15.00
Sundry expenses	40 00	40.00
Total expenses	£2,198 92	£2,383.40
TRADING PROFIT/-LOSS	-£928 92	-£1,133.40
Interest received	0 00	0.00
PROFIT/-LOSS before taxation	-£928 92	-£1,133 40
Taxation	0 00	0 00
PROFIT/-LOSS after taxation	-£928 92	-£1,133 40



ROWAN ASSOCIATES LIMITED
Registered in England no 3831475

BALANCE SHEET
as at 31 December 2010

	2010	2009
ASSETS		
Debtors	750 00	750 00
Bank balances		
current account	25 67	954.59
deposit account	0 00	0 00
total assets	£775 67	£1,704 59
LIABILITIES		
Creditors	0 00	0 00
total liabilities	0 00	0 00
total net assets	£775 67	£1,704 59

REPRESENTED BY

Share capital authorised	£1,000 00	£1,000 00
Share capital issued	2 00	2 00
Formation expenses	-74 95	-74 95
Reserves brought forward	£1,777 54	£2,910.94
Loss after taxation for the period	-928 92	-1,133.40
total reserves	£775 67	£1,704.59

For the year ending 31 December 2010, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime



D W Deeks

director



M J Deeks

director

05-Feb-11

ROWAN ASSOCIATES LIMITED
Registered in England no 3831475

DIRECTORS' REPORT
for the year 31 December 2010

The directors present their Report and the Accounts for the year

Principal activities

The principal activity is the provision of Interim Management services with a special emphasis on Accounting and Company Secretarial, together the Management of Property Letting

Review of activities

The business continues to concentrate on work for the charity sector.

Results and dividends

There was a loss of £929 ('2009 loss of £1133) The directors do not recommend the payment of any dividend('2009 nil) The retained loss for the year is £929 ('2009 £1133)

Directors and Company Secretary

The directors of the company at the end of the period were D W Deeks and M J Deeks, both having been appointed on 25 August 1999 M J Deeks was appointed Company Secretary on 25 August 1999 and remained in office for the entire period

Directors' interests

The directors were interested in the shares of the company as follows

31-Dec-10

D W Deeks

1 ord share

M J Deeks

1 ord share

Auditors

The directors have taken advantage of the Companies' Act 1985 in not having the accounts audited under Section 249(1) (total exemption) for the year ended 31 December 2010

By order of the board



M J Deeks
Secretary

05-Feb-11