

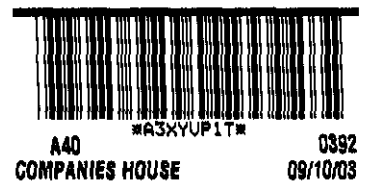
**ASSOCIATION FOR UNIVERSITY RESEARCH AND
INDUSTRY LINKS**

COMPANY LIMITED BY GUARANTEE

FINANCIAL STATEMENTS

FOR

31ST MARCH 2003



ARTHUR GODDARD & CO

Chartered Accountants & Registered Auditors

2 St John's Place

St John's Square

London EC1M 4NP

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE
FINANCIAL STATEMENTS
YEAR ENDED 31ST MARCH 2003**

CONTENTS	PAGES
Officers and professional advisers	1
The directors' report	2 to 3
Independent auditors' report to the members	4 to 5
Income and expenditure account	6
Balance sheet	7
Notes to the financial statements	8 to 10
The following pages do not form part of the financial statements	
Detailed income and expenditure account	12
Notes to the detailed income and expenditure account	13

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE
OFFICERS AND PROFESSIONAL ADVISERS**

The board of directors	B A McCaul (Chair) K Hughes (Vice Chair) T Long (Treasurer) M B Haywood R W Bushaway J Houston N Johnson G McFadzean P Frain M Nolan A V Craig
Company secretary	B A McCaul
Registered office	3rd Floor 10 Fleet Place Limeburner Lane London EC4M 7SB
Auditors	Arthur Goddard & Co Chartered Accountants & Registered Auditors 2 St John's Place St John's Square London EC1M 4NP
Bankers	National Westminster bank Plc PO Box 209 72 Gloucester Road Bishopston Bristol BS99 5AF

ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY LINKS COMPANY LIMITED BY GUARANTEE

THE DIRECTORS' REPORT

YEAR ENDED 31ST MARCH 2003

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 31st March 2003.

PRINCIPAL ACTIVITIES

The principal activities of the company during the year have been:

1. To provide a single voice to Government and others.
2. To promote understanding and partnerships between member institutions and industry, commerce, charities and the public sector.
3. To keep its members and others informed on current issues and developments relevant to industry related collaborations, research administration and technology transfer.
4. To improve professionalism and performance and best practice.
5. To promote the organisation as a resource of information, expertise etc.
6. To advise Universities UK on matters relating to its area of competence.

DIRECTORS

The directors who served the company during the year were as follows:

B A McCaul (Chair)	
K Hughes (Vice Chair)	
T Long (Treasurer)	
M B Haywood	
R W Bushaway	
J Houston	
N Johnson	
G McFadzean	
A V Craig	
P Frain	(Appointed 1st August 2002)
M Nolan	(Appointed 1st August 2002)
G M Logan	(Retired 31st March 2003)

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the year and of the profit or loss for the year then ended.

In preparing those financial statements, the directors are required to select suitable accounting policies, as described on page 8, and then apply them on a consistent basis, making judgements and estimates that are prudent and reasonable. The directors must also prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

THE DIRECTORS' REPORT *(continued)*

YEAR ENDED 31ST MARCH 2003

AUDITORS

A resolution to re-appoint Arthur Goddard & Co as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985.

Registered office:

3rd Floor
10 Fleet Place
Limeburner Lane
London
EC4M 7SB

Signed by order of the directors

A handwritten signature in black ink, appearing to read 'B A McCaul', is written over a horizontal line.

B A McCaul
Company Secretary

Approved by the directors on 1st September 2003

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31ST MARCH 2003

We have audited the financial statements on pages 6 to 10 which have been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002), under the historical cost convention and the accounting policies set out on page 8.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF THE DIRECTORS AND THE AUDITORS

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and Accounting Standards are set out in the Statement of Directors' Responsibilities on page 2.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it. Our responsibilities do not extend to any other information.

BASIS OF AUDIT OPINION

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS *(continued)*

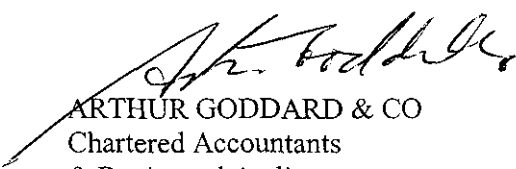
YEAR ENDED 31ST MARCH 2003

OPINION

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st March 2003 and of its profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

2 St John's Place
St John's Square
London EC1M 4NP

25th September 2003
.....


ARTHUR GODDARD & CO
Chartered Accountants
& Registered Auditors

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE
INCOME AND EXPENDITURE ACCOUNT
YEAR ENDED 31ST MARCH 2003**

	Note	2003 £	2002 £
INCOME		77,164	75,848
Administrative expenses		<u>71,561</u>	<u>62,962</u>
OPERATING PROFIT	3	5,603	12,886
Loss on disposal of fixed assets		<u>(237)</u>	<u>—</u>
		5,366	12,886
Interest receivable		<u>1,532</u>	<u>2,279</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		6,898	15,165
Tax on profit on ordinary activities	4	(3)	227
RETAINED PROFIT FOR THE FINANCIAL YEAR		6,901	14,938
Balance brought forward		<u>83,280</u>	<u>68,342</u>
Balance carried forward		<u>90,181</u>	<u>83,280</u>

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

BALANCE SHEET

31ST MARCH 2003

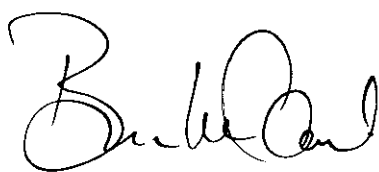
	Note	2003 £	2002 £
FIXED ASSETS			
Tangible assets	5	1	905
CURRENT ASSETS			
Debtors	6	2,845	1,964
Cash at bank		93,583	99,996
		<u>96,428</u>	<u>101,960</u>
CREDITORS: Amounts falling due within one year	7	<u>6,248</u>	<u>19,585</u>
NET CURRENT ASSETS		<u>90,180</u>	<u>82,375</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>90,181</u>	<u>83,280</u>
RESERVES	9		
Income and expenditure account		<u>90,181</u>	<u>83,280</u>
MEMBERS' FUNDS		<u>90,181</u>	<u>83,280</u>

These financial statements have been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985 and with the Financial Reporting Standard for Smaller Entities (effective June 2002).

These financial statements were approved by the directors on the 1st September 2003 and are signed on their behalf by:

B A McCAUL (CHAIR)

T LONG (TREASURER)




**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2003

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002).

Income

The income shown in the income and expenditure account represents subscriptions receivable from members, together with income from conference sponsorship and seminars. No vat has been charged.

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Equipment - 33 1/3% on a straight line basis

2. INCOME

Income of £77,164 (2002:£75,848) as set out in the Income and Expenditure Account is made up as follows:

	Year to 31 Mar 03 £	Period to 31 Mar 02 £
University Subscriptions	53,400	51,100
Non University Subscriptions	19,100	19,750
Conference sponsorship and seminars	7,098	5,600
Project income	1,912	3,500
Project expenditure	(4,346)	(4,102)
	<u>77,164</u>	<u>75,848</u>
	=====	=====

ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY LINKS

COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2003

3. OPERATING PROFIT

Operating profit is stated after charging:

	2003	2002
	£	£
Directors' emoluments	—	—
Depreciation of owned fixed assets	666	1,319
Auditors' fees	1,058	987

4. TAX ON PROFIT ON ORDINARY ACTIVITIES

	2003	2002
	£	£
Current tax:		
UK Corporation tax based on the results for the year at -% (2002 - 10%)	—	228
Over/under provision in prior year	—	(1)
	—	227
Corporation Tax Interest Received	(3)	—
Total current tax	(3)	227

5. TANGIBLE FIXED ASSETS

	Equipment £
COST	
At 1st April 2002	3,959
Disposals	(1,068)
At 31st March 2003	2,891
DEPRECIATION	
At 1st April 2002	3,054
Charge for the year	666
On disposals	(830)
At 31st March 2003	2,890
NET BOOK VALUE	
At 31st March 2003	1
At 31st March 2002	905

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS**

COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2003

6. DEBTORS

	2003	2002
	£	£
Other debtors	<u>2,845</u>	<u>1,964</u>

7. CREDITORS: Amounts falling due within one year

	2003	2002
	£	£
Other creditors including taxation:		
Corporation tax	—	228
Accruals and deferred income	<u>6,248</u>	<u>19,357</u>
	<u>6,248</u>	<u>19,585</u>

8. RELATED PARTY TRANSACTIONS

Secretariat services were provided by the company in conjunction with University College London and Queens University of Belfast, both subscribing members of the company. The cost of these services, in respect of the year ended 31st March 2003, amounted to £50,313. There were no balances outstanding at the balance sheet date.

9. COMPANY LIMITED BY GUARANTEE

The company is limited by guarantee and does not have a share capital. On a winding up or dissolution of the company, each member's liability is limited to £1. In the event of any surpluses remaining, after the satisfaction of all debts and liabilities on a winding up or dissolution of the company, these will be given or transferred to a charitable institution or institutions having objects similar to the objects of the company and which will prohibit distribution of its or their income and property to an extent at least as great as is imposed on the company.

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

MANAGEMENT INFORMATION

YEAR ENDED 31ST MARCH 2003

The following pages do not form part of the statutory financial statements
which are the subject of the independent auditors' report on pages 4 to 5.

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

DETAILED INCOME AND EXPENDITURE ACCOUNT

YEAR ENDED 31ST MARCH 2003

	2003	2002
	£	£
INCOME		
Subscriptions	72,500	70,850
Conference sponsorship & seminars	7,098	5,600
Project income	1,912	3,500
Project expenditure	(4,346)	(4,102)
	77,164	75,848
 OVERHEADS		
Administrative expenses	71,561	62,962
OPERATING PROFIT	5,603	12,886
 Loss on disposal of fixed assets	(237)	—
	5,366	12,886
 Bank interest receivable	1,532	2,279
PROFIT ON ORDINARY ACTIVITIES	6,898	15,165

**ASSOCIATION FOR UNIVERSITY RESEARCH AND INDUSTRY
LINKS
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE DETAILED INCOME AND EXPENDITURE ACCOUNT

YEAR ENDED 31ST MARCH 2003

	2003		2002	
	£	£	£	£
ADMINISTRATIVE EXPENSES				
Personnel costs				
Secretariat services		50,313		41,071
Establishment expenses				
Rent, rates and water		1,635		1,635
General expenses				
Travel and subsistence	10,856		8,288	
Telephone	789		641	
Insurance	2,157		1,654	
Room hire	20		296	
Stationery and postage	768		2,153	
Seminar costs	1,603		424	
Sundry expenses	598		326	
Advertising	—		687	
Legal and professional fees	—		1,968	
Taxation fees	(88)		382	
Accountancy fees	1,058		987	
Auditors remuneration	1,058		987	
Depreciation	666		1,319	
		19,485		20,112
Financial costs				
Bank charges		128		144
		<u>71,561</u>		<u>62,962</u>