Report and Accounts

29 November 2007

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WY (ETTINGTON PARK) LIMITED Report and accounts Contents

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WY (ETTINGTON PARK) LIMITED Company Information

Directors

R C Felton J Hands

Secretary

Jordans Company Secretaries Limited

Auditors

PKF (UK) LLP Farringdon Place 20 Farringdon Road London, UK EC1M 3AP

Registered office

The Old Library The Drive Sevenoaks Kent TN13 3AB

Registered number 3819491

Directors' Report

The directors present their report and accounts for the period ended 29 November 2007

Principal activities

The company's principal activity during the period continued to be that of the operation of the Ettington Park Hotel

Business review

The hotel continued to operate successfully within the upmarket country house hotel business during the year through a programme of

- · asset refurbishment
- improvements to services and facilities

Results

The hotel turnover increased by 0 3% to £3 22m and the operating profit has remained similar to the previous year at £0 41m. This increase in revenues has been achieved by most areas of the business

The hotel is now well positioned for further growth, driven by investment that will deliver significant increases in sales and EBITDA. The ongoing improvement in brand perception together with the continued drive towards excellence in service provision will also contribute to future growth.

Expansion for the future

We are maintaining our investment in constantly upgrading and improving our existing bedroom stock

Operating risks

The directors consider the following to be principal risks and uncertainties facing the group

- economic recession,
- timely completion of development projects,
- · changes to government regulations including legislation on employees, environmental and health and safety,
- · natural disasters

The directors take a regular review of the company's exposure to these risks

Environment

The hotel operates in a beautiful location and it is in our best interests to minimise the impact upon the environment, particularly by energy saving initiatives within the hotel

Personnel

We clearly understand that our employees are the most valuable asset in the company. We continue to invest in training and skills development programmes. We intend to continue our philosophy and invest in our staff. The company places considerable value on the involvement of its employees and has continued to keep them informed on matters affecting them. Employees are consulted regularly on a wide range of matters affecting their current and future interests.

Directors' Report (continued)

Financial instruments

The company is exposed to the usual credit risk and cash flow movement involved with selling on credit and manages this through the company credit policy. The policy is to finance working capital through retained earnings and finance fixed assets through long term borrowings on fixed rates. The company has borrowings in sterling on fixed and floating rates with an interest rate swap in place, the profile of which is reviewed on a regular basis.

The counterparty to the majority of the company's financial instruments is its bankers, it is exposed to minimal credit and liquidity risks in respect of these instruments

The directors do not consider any other risks attaching to the use of financial instruments to be material to an assessment of its financial position or profit

Dividends

No dividends will be distributed for the period ended 29 November 2007 (2006 £Nil)

Directors

The directors who served during the period under review were

R C Felton

J Hands

Statement of Directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally. Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

WY (ETTINGTON PARK) LIMITED Directors' Report (continued)

Provision of information to auditors

So far as each of the directors is aware at the time the report is approved

- there is no relevant audit information of which the company's auditors are unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the auditors are aware of that information

This report was approved by the board on 16 May 2008

J Hands Director

Independent auditors' report

to the members of WY (ETTINGTON PARK) LIMITED

We have audited the accounts of Wy (Ettington Park) Limited for the period ended 29 November 2007 which comprise the profit and loss account, the balance sheet and the related notes. The financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom accounting standards ('United Kingdom Generally Accepted Accounting Practice') are set out in the statement of directors' responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and have been properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 29 November 2007 and of its profit for the period then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the directors' report is consistent with the financial statements

PKF (UE) LLP

PKF (UK) LLP Registered auditors

London, UK

23 May 2008

Profit and Loss Account

for the period from 1 December 2006 to 29 November 2007

	Notes	Period ended 29 November 2007 £	Period ended 30 November 2006 £
Turnover		3,231,892	3,222,856
Cost of sales		(655,655)	(688,714)
Gross profit		2,576,237	2,534,142
Administrative expenses		(2,169,976)	(2,098,596)
Operating profit	2	406,261	435,546
Exceptional items Loss on the disposal of tangible fixed assets	3	-	(3,184)
		406,261	432,362
Provision against investments	7	6,604	(607,906)
Profit/(loss) on ordinary activities before taxation		412,865	(175,544)
Tax on profit/(loss) on ordinary activities	5	(35,500)	3,000
Profit/(loss) for the period	12	377,365	(172,544)

Continuing operations

None of the company's activities were acquired or discontinued during the above two periods

Statement of total recognised gains and losses

The company has no recognised gains or losses other than the profit/(loss) for the above two periods

WY (ETTINGTON PARK) LIMITED Balance Sheet as at 29 November 2007

	Notes		29 November 2007 £		30 November 2006
Fixed assets			~		•
Tangible assets	6		1,842,980		1,786,218
Investments	7	_	5,505,363		5,498,759
		-	7,348,343	•	7,284,977
Current assets					
Stocks	8	29,443		26,587	
Debtors	9	2,131,228		1,803,225	
Cash at bank and in hand		7,485		10,450	
	_	2,168,156		1,840,262	
Creditors: amounts falling due	e				
within one year	10	(675,827)		(697,432)	
Net current assets	-		1,492,329		1,142,830
Total assets less current liabilities		-	8,840,672		8,427,807
Provisions for liabilities and charges					
Deferred taxation	5		(86,000)		(50,500)
			8,754,672		8,377,307
Capital and reserves					
Called up share capital	11		8,913,601		8,913,601
Profit and loss account	12		(158,929)		(536,294)
Shareholders' funds	13		8,754,672		8,377,307

The financial statements were approved and authorised for issue by the board and were signed on its behalf on $\frac{1}{6}$ May 2008

J Hands Director

Notes to the Accounts

for the period from 1 December 2006 to 29 November 2007

1 Accounting policies

Accounting convention

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards

Turnover

Turnover represents net invoiced sales of goods and services, excluding value added tax, all of which is generated through the operation of the hotel. It is recognised at the point at which goods and services are delivered to the customer.

Depreciation

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost less estimated residual value, of each asset evenly over its expected useful life, as follows

Fixtures and fittings

4 to 25 years

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Financial Reporting Standard Number 1

Exemption has been taken from preparing a cash flow statement on the grounds that the company is a wholly owned subsidiary undertaking

Deferred taxation

As required by Financial Reporting Standard 19 "Deferred Tax", full provision is made for deferred tax assets and liabilities arising from all timing difference between the recognition of gains and losses in the financial statements and recognition in the tax computation, exept for those timing differences in respect of which FRS19 specifies that deferred tax should not be recognised

Deferred assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse. Deferred tax balances are not discounted

Related party transactions

The company has taken advantage of the exemptions in FRS 8 in connection with the disclosure of transactions with other group undertakings

Leasing

Rentals paid under operating leases are charged to income on a straight line basis over the lease term

Consolidated accounts

The company is exempt from the requirement to prepare group accounts by virtue of section 248 of the Companies Act 1985. The accounts therefore present information about the company as an individual undertaking and not about its group.

Pensions

The company operates a defined contribution pension scheme Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme

Notes to the Accounts

for the period from 1 December 2006 to 29 November 2007

2	Operating profit/(loss)	2007	2006 £
	This is stated after charging	£	L
	Depreciation of owned fixed assets	192,972	165,105
	Other operating leases	882	882
	Auditors' remuneration - audit fees Tax advice fees	2,600	2,385
	The tax advice fees for the period ended 29 November 2007 have been borne by the	ne parent company	
3	Exceptional items	2007	2006
		£	£
	Loss on disposal of fixtures and fittings		(3,184)
4	Staff costs	2007	2006
		£	£
	Wages and salaries	940,635	901,344
	Social security costs	82,308	76,609
	Other pension costs	6,593	8,086
	Sub total	1,029,536	986,039
	Agency staff	63,814	52,623
	Total	1,093,350	1,038,662
	None of the directors received any remuneration for the period (2006 £nil)		
	Average number of employees during the year	Number	Number
	Hotel operations	44	39
	Administration	6	6
		50	45
5	Taxation	2007	2006
	Current year charge	£ £	2006 £
	Corporation tax	-	_
	Total current tax		
	Deferred taxation		
	Current year	35,500	37,500
	Adjustments in respect of prior years	-	(40,500)
	Total tax	35,500	(3,000)

Notes to the Accounts

for the period from 1 December 2006 to 29 November 2007

5 Taxation (continued)

Taxation (Continueu)	2007	2006
Factors affecting tax charge for the period	£	£
Profit/(loss) on ordinary activities before tax	412,865	432,362
Profit/(loss) on ordinary activities multiplied by		
standard rate of corporation tax (30%)	123,860	129,709
Explained by		
Expenses not deductible for tax purposes	5,200	72
Capital allowances in excess of depreciation	(16,311)	(37,303)
Income not taxable for tax purposes	(13,684)	-
Group relief claimed	(99,065)	(92,478)
Total current tax	<u> </u>	
Deferred tax	£	
At 1 December 2006	(50,500)	
Charged to profit and loss in the period	(35,500)	
At 29 November 2007	(86,000)	
Deferred tax is analysed as follows		
Accelerated capital allowances	(86,000)	
	(86,000)	

At the period end there is a deferred tax liability arising on accelerated capital allowances of £86,000 (2006 \pm 50,500)

6 Tangible fixed assets

	Fixtures and fittings	Total £
Cost	2.052.405	0.050.405
At 1 December 2006	2,073,407	2,073,407
Additions	249,734_	249,734
At 29 November 2007	2,323,141	2,323,141
Depreciation		
At 1 December 2006	287,189	287,189
Charge for the period	192,972	192,972
At 29 November 2007	480,161	480,161
Net book value		
At 29 November 2007	1,842,980	1,842,980
At 30 November 2006	1,786,218	1,786,218

Notes to the Accounts

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for the period from 1 December 2006 to 29 November 2007

Cost £ At 1 December 2006 and 29 November 2007 \$ \$,559,000 Provision At 1 December 2006 3,460,241 Increase in year 3,460,241 Increase in year 3,453,637 Net book value At 29 November 2007 5,505,363 At 1 December 2006 5,505,363 5,498,759 The company's investments at the balance sheet date in the share capital of united companies include the following Company Company Country of registration or incorporation Class % Etungton Park Group Limited England and Wales Shares held £ <th></th> <th>Investments</th> <th></th> <th></th> <th>0.1</th>		Investments			0.1
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Aggregate capital and reserves 5,505,363 5,498,759 Profit/(loss) for the period 6,604 (107,906) Stocks 2007 2006 £ £ £ Goods for resale 29,443 26,587 Debtors 2007 2006 £ £ £ Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490				2007	2006
Profit/(loss) for the period 6,604 (107,906) Stocks 2007 2006 Goods for resale 29,443 26,587 Debtors 2007 2006 £ £ Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490					£
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Goods for resale 29,443 26,587 Debtors 2007 2006 £ £ £ Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490		Profit/(loss) for the period		6,604	(107,906)
Goods for resale 29,443 26,587 Debtors 2007 2006 £ £ £ Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490					
Goods for resale 29,443 26,587 Debtors 2007 2006 £ £ £ Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490		Stocks		2007	2006
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Debtors 2007 £ 2006 £ Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490		Goods for resale		29,443	26,587
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Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490					
Trade debtors 164,128 173,062 Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490)	Debtors			
Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490				£	£
Amounts due from immediate parent undertaking 1,911,633 1,577,706 Amounts due from fellow subsidiary undertakings 2,477 1,490		Trade debtors		164 120	172 062
Amounts due from fellow subsidiary undertakings 2,477 1,490			ıng		
			····o-	40,575	33,908
Prepayments and accrued income 12,415 17,059					
2,131,228 1,803,225					

Notes to the Accounts

for the period from 1 December 2006 to 29 November 2007

10	Creditors: amounts falling due within one yea	ır		2007 £	2006 £
	Payments in advance			143,868	146,519
	Trade creditors			59,867	108,099
	Amounts due to fellow subsidiary undertakings			244,091	244,276
	Other taxes and social security costs			147,031	107,808
	Other creditors			3,306	6,371
	Accruals and deferred income			77,664	84,359
				675,827	697,432
11	Share capital	2007 No	2006 No	2007 £	2006 £
	Authorised				
	Ordinary shares of £1 each	20,000,000	20,000,000	20,000,000	20,000,000
	Allotted, issued and fully paid				
	Ordinary shares of £1 each	8,913,601	8,913,601	8,913,601	8,913,601
12	Profit and loss account			2007 £	2006 £
	At 1 December 2006			(536,294)	(363,750)
	Profit/(loss) for the period			377,365	(172,544)
	At 29 November 2007			(158,929)	(536,294)
13	Reconciliation of movement in shareholders'	funds		2007 £	2006 £
	At 1 December 2006			8,377,307	8,549,851
	Profit/(loss) for the period			377,365	(172,544)
	At 29 November 2007			8,754,672	8,377,307
					

14 Other financial commitments

At the year end the company had annual commitments under non-cancellable operating leases as set out below

	Other 2007	Other 2006
Operating leases which expire	£	£
within two to five years	882_	882_

WY (ETTINGTON PARK) LIMITED

Notes to the Accounts
for the period from 1 December 2006 to 29 November 2007

15 Contingent liability

On 1 December 2005 the group paid off its bank loans and entered into a new facility. As part of this arrangement, the company has granted a new fixed and floating charge over the company and certain property and current assets. The amount owed by the Hand Picked Hotels group as at 29 November 2007 was £88,350,000 (2006 £75,350,000)

16 Ultimate Parent Company

The company's ultimate parent undertaking is Benfica Limited, which is registered in the Isle of Man. The company's immediate parent is Hand Picked Hotels Limited a company registered in England and Wales. The largest and smallest group, in whose financial statements the results of the company will be consolidated is Hand Picked Hotels Limited. The consolidated accounts of Hand Picked Hotels Limited will be available to the public and will be obtainable in due course from the Registrar of Companies, Companies House, Crown Way, Cardiff

The controlling party is Mr G Hands