Registration number: 03803367

Ludger Limited

Annual Report and Unaudited Financial Statements for the Year Ended 31 December 2017

Critchleys LLP Beaver House 23-38 Hythe Bridge Street Oxford OX1 2EP

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Company Information

Director D L Fernandes

Company secretary M Sharma

Registered office Culham Science Centre

Abingdon Oxon OX14 3EB

Bankers Barclays Bank Plc PO Box 858

Wytham Court
West Way
Oxford
OX2 0XP

Accountants Critchleys LLP

Beaver House

23-38 Hythe Bridge Street

Oxford OX1 2EP

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Accountants' Report to the Director on the Preparation of the Unaudited Statutory Accounts of Ludger Limited for the Year Ended 31 December 2017

In order to assist you to fulfil your duties under the Companies Act 2006, we have prepared for your approval the accounts of Ludger Limited for the year ended 31 December 2017 as set out on pages $\underline{3}$ to $\underline{12}$ from the company's accounting records and from information and explanations you have given us.

This report is made solely to the Board of Directors of Ludger Limited, as a body, in accordance with the terms of our engagement letter. Our work has been undertaken solely to prepare for your approval the accounts of Ludger Limited and state those matters that we have agreed to state to the Board of Directors of Ludger Limited, as a body, in this report. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Ludger Limited and its Board of Directors as a body for our work or for this report.

It is your duty to ensure that Ludger Limited has kept adequate accounting records and to prepare statutory accounts that give a true and fair view of the assets, liabilities, financial position and loss of Ludger Limited. You consider that Ludger Limited is exempt from the statutory audit requirement for the year.

We have not been instructed to carry out an audit or a review of the accounts of Ludger Limited. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the statutory accounts.

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Critchleys LLP Beaver House 23-38 Hythe Bridge Street Oxford OX1 2EP

28 September 2018

(Registration number: 03803367) Balance Sheet as at 31 December 2017

	Note	2017 £	2016 £
Fixed assets			
Tangible assets	<u>4</u>	209,591	207,649
Investments	<u>4</u> <u>5</u>	50	
		209,641	207,649
Current assets			
Stocks	<u>6</u>	361,832	316,759
Debtors	<u>6</u> <u>7</u>	337,967	348,147
Cash at bank and in hand		146,165	476,903
		845,964	1,141,809
Creditors: Amounts falling due within one year	8	(479,674)	(633,117)
Net current assets		366,290	508,692
Total assets less current liabilities		575,931	716,341
Creditors: Amounts falling due after more than one year	8	(151,050)	(14,093)
Net assets		424,881	702,248
Capital and reserves			
Called up share capital	<u>9</u>	1,000	1,000
Profit and loss account		423,881	701,248
Total equity		424,881	702,248

The notes on pages $\underline{6}$ to $\underline{12}$ form an integral part of these financial statements. Page 3

(Registration number: 03803367) Balance Sheet as at 31 December 2017

For the financial year ending 31 December 2017 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Director's responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The director acknowledges his responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

These financial statements have been delivered in accordance with the provisions applicable to companies subject to the small companies regime and the option not to file the Profit and Loss Account has been taken.

Approved and authorised by the director on 28 September 2018			
D L Fernandes			
Director			

The notes on pages $\underline{6}$ to $\underline{12}$ form an integral part of these financial statements. Page 4

Statement of Changes in Equity for the Year Ended 31 December 2017

	Share capital £	Profit and loss account £	Total ₤
At 1 January 2017	1,000	701,248	702,248
Loss for the year		(277,367)	(277,367)
Total comprehensive income		(277,367)	(277,367)
At 31 December 2017	1,000	423,881	424,881
	Share capital £	Profit and loss account £	Total ₤
At 1 January 2016	•	account	
At 1 January 2016 Profit for the year	£	account £	£
•	£	account £ 394,827	£ 395,827

The notes on pages $\underline{6}$ to $\underline{12}$ form an integral part of these financial statements. Page 5

Notes to the Financial Statements for the Year Ended 31 December 2017

1 General information

The company is a private company limited by share capital, incorporated in England.

The address of its registered office is: Culham Science Centre Abingdon Oxon OX14 3EB

These financial statements were authorised for issue by the director on 28 September 2018.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 Section 1A - 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006.

Basis of preparation

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest \pounds .

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts.

The company recognises revenue when:

The amount of revenue can be reliably measured;

it is probable that future economic benefits will flow to the entity;

and specific criteria have been met for each of the company's activities.

Government grants

Grants in respect of capital expenditure are credited to a deferred income account and are released to profit over the expected useful lives of the relevant assets by equal annual instalments.

Grants of a revenue nature are credited to income so as to match them with the expenditure to which they relate.

Foreign currency transactions and balances

Transactions in foreign currencies are recorded at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the closing rates at the balance sheet date. All exchange differences are included in the profit and loss account.

Notes to the Financial Statements for the Year Ended 31 December 2017

Tax

The tax expense for the period comprises tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current corporation tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Depreciation method and rate

Plant and machinery

25% straight line basis

Development costs

Research and development expenditure is written off as incurred, except that development expenditure incurred on an individual project is carried forward when its future recoverability can be regarded as assured. Any expenditure carried forward is amortised in line with the expected future sales from the related project.

Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business. Trade debtors are recognised initially at the transaction price less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables.

Notes to the Financial Statements for the Year Ended 31 December 2017

Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price.

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges. Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Balance Sheet as a finance lease obligation.

Lease payments are apportioned between finance costs in the Profit and Loss Account and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Notes to the Financial Statements for the Year Ended 31 December 2017

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

3 Staff numbers

The average number of persons employed by the company (including the director) during the year, was 37 (2016 - 31).

4 Tangible assets

	Plant and machinery £	Total £
Cost or valuation		
At 1 January 2017	967,115	967,115
Additions	143,983	143,983
At 31 December 2017	1,111,098	1,111,098
Depreciation		
At 1 January 2017	759,466	759,466
Charge for the year	142,041	142,041
At 31 December 2017	901,507	901,507
Carrying amount		
At 31 December 2017	209,591	209,591
At 31 December 2016	207,649	207,649

Assets financed by hire purchase agreements

Included within the above are assets financed by hire purchase agreements with a total net book value of £107,813 (2016: £18,119). Depreciation charged in the year relating to these assets totalled £37,951 (2016: £6,040).

Notes to the Financial Statements for the Year Ended 31 December 2017

5 Investments

	2017 £	2016 £
Investments in subsidiaries	50	-
Subsidiaries		£
Cost or valuation Additions	_	50
Provision		
Carrying amount		
At 31 December 2017		50

Details of undertakings

Details of the investments (including principal place of business of unincorporated entities) in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Registered office	Holding	Proportion of voting rights and shares held	
			2017	2016
Subsidiary undertakings				
Avenna Ltd	Culham Science Centre, Abingdon, OX14	Ordinary £1	50%	0%
	3EB	Offiliary £1	3070	070
	England			

The principal activity of Avenna Ltd is that of a dormant company. Its financial period end is 31 October.

6 Stocks

	2017 £	2016 £
Raw materials and consumables	172,820	225,847
Finished goods and goods for resale	189,012	90,912
	361,832	316,759

Notes to the Financial Statements for the Year Ended 31 December 2017

7 Debtors

	2017 £	2016 £
Trade debtors	281,541	255,315
Prepayments	16,138	-
Other debtors	40,288	92,832
	337,967	348,147

As at the balance sheet date the company had an unrecognised deferred tax asset of £275,028 (2016: £224,177).

8 Creditors

Creditors: amounts falling due within one year

Creditors: amounts falling due within one year			
		2017	2016
	Note	£	£
Due within one year			
Finance lease liabilities		40,794	8,053
Trade creditors		59,889	97,028
Taxation and social security		35,998	23,243
Accruals and deferred income		334,047	497,721
Other creditors		8,946	7,072
	_	479,674	633,117
Creditors: amounts falling due after more than one year			
		2017	2016
	Note	£	£
Due after one year			
Finance lease liabilities		80,738	14,093
Deferred income		70,312	
		151,050	14,093

Creditors include invoice financing liabilities which are secured by way of a directors personal guarantee and fixed and floating charges over the company's assets.

Notes to the Financial Statements for the Year Ended 31 December 2017

9 Share capital

Allotted, called up and fully paid shares

	2017		2016	
	No.	£	No.	£
Ordinary shares of £1 each	1,000	1,000	1,000	1,000

10 Financial commitments, guarantees and contingencies

Amounts not provided for in the balance sheet

The total amount of financial commitments not included in the balance sheet is £474,235 (2016 - £582,213).

Amounts disclosed in the balance sheet

Included in the balance sheet are pensions of £2,376 (2016 - £Nil).

11 Related party transactions

Summary of transactions with subsidiaries

Ludger Ltd is a 50% shareholder in Avenna Ltd, and also shares a common director.

As at the balance sheet date the company had a loan owing from Avenna Ltd of £12,242 (2016: £nil). The loan is unsecured, interest free and repayable upon demand.

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This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.