Report and Accounts

27 November 2003



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Report and accounts

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NORTON CRATHORNE (NO.2) LIMITED Company Information

Directors

R C Felton J Hands

Secretary

Jordans Company Secretaries Limited

Auditors

PKF Farringdon Place 20 Farringdon Road London EC1M 3AP

Registered office

The Old Library The Drive Sevenoaks Kent TN13 3AB

Registered number

3785379

Directors' Report

The directors present their report and accounts for the period ended 27 November 2003.

Principal activities

The company's principal activity during the year continued to be that of the ownership of the freehold of the Crathorne Hall and Norton House hotels.

Review of business

The results for the period and financial position of the company are as shown in the annexed financial statements.

Dividends

No dividends will be distributed for the period ended 27 November 2003.

Directors

The directors who served during the period under review were:

R.C. Felton

J. Hands

The directors holding office at 27 November 2003 did not hold any beneficial interest in the issued share capital of the company or any other company within the group at 28 November 2002 or 27 November 2003, except J Hands, who holds two shares.

Statement of Directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the directors' report and other information included in the financial statements is prepared in accordance with company law in the United Kingdom.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Julio Hands

A resolution to reappoint PKF as auditors will be put to the forthcoming Annual General Meeting.

J Hands

Director

Independent auditors' report to the members of NORTON CRATHORNE (NO.2) LIMITED

We have audited the accounts of Norton Crathome (No.2) Limited for the period ended 27 November 2003 which comprise the Profit and Loss account, the Balance Sheet and the related notes. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read other information contained in the Annual Report and consider whether it is consistent with the audited financial statements. This other information comprises only the Directors' Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 27 November 2003 and of its loss for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

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PKF

Registered auditors

London

-April 2004
15 May 2004

NORTON CRATHORNE (NO.2) LIMITED Profit and Loss Account for the period from 29 November 2002 to 27 November 2003

		52 weeks ended	52 weeks ended
		27 November	28 November
	Notes	2003	2002
		£	£
Turnover		3,500	3,500
Administrative expenses		(72,633)	(67,026)
Operating loss	2	(69,133)	(63,526)
Loss on ordinary activities before taxation		(69,133)	(63,526)
Tax on loss on ordinary activities	4	12,000	12,000
Retained loss for the period	9	(57,133)	(51,526)

Continuing operations

None of the company's activities were acquired or discontinued during the above two periods.

Statement of total recognised gains and losses

The company has no recognised gains or losses other than the loss for the above two periods.

Balance Sheet

as at 27 November 2003

	Notes		27 November 2003 £		28 November 2002 £
Fixed assets Tangible assets	5		6,370,325		5,724,552
Tangible assets	5		0,570,525		2,124,232
Current assets					
Debtors	6	-		11,679	
Creditors: amounts falling du	e				
within one year	7	(1,025,593)		(322,366)	
Net current liabilities			(1,025,593)		(310,687)
Total assets less current liabilities			5,344,732		5,413,865
Provisions for liabilities and charges					
Deferred taxation	4		(88,000)		(100,000)
			5,256,732		5,313,865
Capital and reserves					
Called up share capital	8		5,780,002		5,780,002
Profit and loss account	9		(523,270)		(466,137)
Shareholders' funds	10		5,256,732		5,313,865

J Hands

Director

Approved by the board on 28 April 2004

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Notes to the Accounts

for the period from 29 November 2002 to 27 November 2003

1 Accounting policies

Fundamental Accounting Concept

The accounts have been prepared on a going concern basis on the basis of continuing financial support from Hand Picked Hotels Limited, a company under common control.

Accounting convention

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards.

Turnover

Turnover represents net invoiced sales of goods and services, excluding value added tax and represents the income receivable in respect of freehold properties.

Depreciation

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost less estimated residual value, of each asset evenly over its expected useful life, as follows:

Freehold buildings core	50 years
Freehold buildings surface finishes and services	20 years
Plant and machinery	4 to 25 years

Financial Reporting Standard Number 1

Exemption has been taken from preparing a cash flow statement on the grounds that the company qualifies as a small company.

Deferred taxation

Deferred tax is provided on material timing differences between the incidence of income and expenditure for taxation and accounts purposes using the full provision basis set out in Financial Reporting Standard 19.

Related party transactions

The company has taken advantage of the exemptions in FRS 8 in connection with the disclosure of transactions with other group undertakings.

2	Operating loss	2003	2002
		£	£
	This is stated after charging/(crediting):		
	Operating lease income	(3,500)	(3,500)
	Depreciation of owned fixed assets	72,358	67,571

The auditors' remuneration for the period ended 27 November 2003 has been borne by another group company.

Notes to the Accounts

for the period from 29 November 2002 to 27 November 2003

3	Staff costs Average number of employees during the year	2003 Number	2002 Number	
	Administration	2	2	
	There were no staff costs for the period ended 27 November 2003 nor for the period ended 28 November			
	None of the directors received any remuneration for the period (2002: £nil).			
4	Taxation	2002	2002	
	Current year charge	2003 £	2002 £	
	Corporation tax			
	Total current tax			
	Deferred taxation	(12,000)	(12,000)	
	Total tax	(12,000)	(12,000)	
		2003	2002	
	Factors affecting tax charge for the period	£	£	
	Loss on ordinary activities before tax	(69,133)	(63,526)	
	Loss on ordinary activities multiplied by standard rate of corporation tax (30%)	(20,740)	(19,058)	
	Explained by:			
	Expenses not deductible for tax purposes Capital allowances for period in excess of depreciation	(16,913)	(9,755)	
	Losses carried forward for future offset	37,653	28,813	
	Total current tax		<u>-</u>	
	Deferred tax	£		
	At 29 November 2002	(100,000)		
	Credit to profit and loss	12,000		
	At 27 November 2003	(88,000)		
	Deferred tax is analysed as follows:			
	Losses	125,000		
	Accelerated capital allowances	(213,000)		
		(88,000)		

There are trading losses carried forward of £415,000 (2002 £290,000) available for offset against future trading profits.

Notes to the Accounts

for the period from 29 November 2002 to 27 November 2003

5 Tangible fixed assets

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	Freehold land and buildings £	Plant and machinery £	Total £
Cost	# 010 00F	1 000 604	6 101 001
At 29 November 2002 Additions	5,019,297 718,131	1,082,604	6,101,901 718,131
At 27 November 2003	5,737,428	1,082,604	6,820,032
Depreciation			
At 29 November 2002	77,991	299,358	377,349
Charge for the period	29,054	43,304	72,358
At 27 November 2003	107,045	342,662	449,707
110 27 110 1011001 2003	107,013	3.2,002	1.123,707
Net book value			
At 27 November 2003	5,630,383	739,942	6,370,325
At 28 November 2002	4,941,306	783,246	5,724,552
Included in freehold land and buildings is freehold land of depreciated.	£1,167,451 (20	02: £1,167,451)	which is not
Debtors		2003 £	2002 £
Amounts due from subsidiary undertakings			11,679
Creditors: amounts falling due within one year		2003 £	2002 £
			~
Amounts owed to subsidiary undertakings		702,952	-
Amounts owed to related company		322,641	322,366
		1,025,593	322,366

The recipient of the amount owed to a related company has confirmed that it is neither their intention nor expectation to seek repayment of any of this amount in the foreseeable future.

Notes to the Accounts

for the period from 29 November 2002 to 27 November 2003

8	Share capital	2003 No	2002 No	2003 £	2002 £
	Authorised:				
	Ordinary shares of £1 each	7,500,000	7,500,000	7,500,000	7,500,000
	Allotted, issued and fully paid:				
	Ordinary shares of £1 each	5,780,002	5,780,002	5,780,002	5,780,002
9	Profit and loss account			2003 £	2002 £
	At 29 November 2002			(466,137)	(414,611)
	Retained loss			(57,133)	(51,526)
	At 27 November 2003			(523,270)	(466,137)
10	Reconciliation of movement in shareholders	s' funds		2003 £	2002 £
	At 29 November 2002			5,313,865	5,365,391
	Loss for the financial period			(57,133)	(51,526)
	At 27 November 2003			5,256,732	5,313,865

11 Related party disclosures

Amounts due to related companies comprise amounts payable to Hand Picked Hotels Limited, a company which is under common control. The amount of £322,641 (2002: £322,366) represents £321,911 of funds received from Hand Picked Hotels Limited to fund costs associated with the acquisition of the company by the group and £730 of company secretarial fees paid by Hand Picked Hotels Limited on behalf of the company.

12 Ultimate Parent Company

The company's immediate and ultimate parent undertaking is Bestmexico Limited, which is registered in England and Wales. The results of the company for the period ended 27th November 2003 will not be consolidated in the financial statements of Bestmexico Limited as Bestmexico Limited has taken advantage of the exemption available in section 248 of the Companies Act 1985. The financial statements of Bestmexico Limited will be available to the public and will be obtainable in due course from the Registrar of Companies, Companies House, Crown Way, Cardiff.

The controlling party is Mr G Hands.