Report and Accounts

26 November 2015

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BUXTED PARK HOTEL LIMITED Report and Accounts Contents

| | | Page |
|------------------------------|--------|------|
| • • | | |
| Company Information | | 1 |
| Directors' Report | • | . 2 |
| Independent Auditor's Report | | 4 |
| Profit and Loss Account | | 5 |
| Balance Sheet | | 6 |
| Notes to the Accounts | · • | 7 |

BUXTED PARK HOTEL LIMITED Company Information

Directors

K Arkley
P Fullerton
J Hands

Secretary

Jordans Company Secretaries Limited

Auditor

BDO LLP 55 Baker Street London W1U 7EU

Registered office

The Old Library The Drive Sevenoaks Kent TN13 3AB

Registered number

3784925

Registered number:

3784925

Directors' Report

The directors present their report and accounts for the period ended 26 November 2015.

Principal activities

The company's principal activity during the period continued to be that of the ownership and operation of the Buxted Park Hotel Limited.

Review of business and future developments

The results for the period and financial position of the company are as shown in the annexed financial statements. The directors are optimistic as to the future success of the company.

Dividends

No dividends were paid during the period ended 26 November 2015 (2014 £Nil).

Directors

The following persons served as directors during the period:

K Arkley

P Fullerton

J Hands

Directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Registered number:

3784925

Directors' Report

Provision of information to auditor

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the Company's auditor is unaware;
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the Company's auditor in connection with preparing their report and to establish that the Company's auditor is aware of that information.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

This report was approved by the board on 20 May 2016.

J Hands

Director

BUXTED PARK HOTEL LIMITED Independent Auditor's Report to the members of BUXTED PARK HOTEL LIMITED

We have audited the financial statements of Buxted Park Hotel Limited for the period ended 26 November 2015 which comprise the Profit and Loss Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 26 November 2015 and of its loss for the period then
 ended:
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the directors' report in accordance with the small companies regime and to the
 exemption from the requirement to prepare a strategic report.

BDO LLP

Stuart Collins (senior statutory auditor)
For and on behalf of BDO LLP, statutory auditor
London

24 May 2016

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

BUXTED PARK HOTEL LIMITED Profit and Loss Account for the period from 28 November 2014 to 26 November 2015

| | Notes | 2015 £ | 2014 £ |
|---|-------|-------------|-------------|
| Turnover | | 3,025,293 | 3,026,432 |
| Cost of sales | | (708,188) | (681,736) |
| Gross profit | | 2,317,105 | 2,344,696 |
| Administrative expenses | | (2,469,501) | (2,351,893) |
| Operating loss | 2 | (152,396) | (7,197) |
| Interest payable and similar charges | 4 | (134,860) | (129,306) |
| Loss on ordinary activities before taxation | | (287,256) | (136,503) |
| Tax on loss on ordinary activities | 5 | · - | - |
| Loss for the period | 11 | (287,256) | (136,503) |

Continuing operations

All results are derived from continuing operations.

Statement of total recognised gains and losses

The company has no recognised gains or losses other than the loss for the above two periods.

BUXTED PARK HOTEL LIMITED Balance Sheet as at 26 November 2015

| | Notes | | 2015 £ | | 2014 £ |
|---------------------------------------|-------|-------------|-------------|-------------|-----------------------------------|
| Fixed assets | | | | | |
| Tangible assets | 6 | | 5,075,294 | | 5,230,572 |
| Current assets | | | | | |
| Stocks | 7 | 29,421 | | 26,537 | 1 |
| Debtors | 8 | 96,285 | | 128,833 | |
| Cash at bank and in hand · | | 185,727 | | 43,524 | |
| | | 311,433 | | 198,894 | |
| Creditors: amounts falling du | ıe | | | | |
| within one year | . 9 | (3,874,330) | i | (3,629,813) | |
| Net current liabilities | | | (3,562,897) | | (3,430,919) |
| Total assets less current | • | • | 4 540 007 | - | 4.700.050 |
| liabilities | | | 1,512,397 | | 1,799,653 |
| Net assets | | | 1,512,397 | - - | 1,799,653 |
| Capital and reserves | | | | | |
| Called up share capital | 10 | | 3,200,002 | | 3,200,002 |
| Profit and loss account | 11 | | (1,687,605) | | (1,400,349) |
| Shareholders' funds | 12 | - | 1,512,397 | - | 1,799,653 |
| · · · · · · · · · · · · · · · · · · · | | - | .,012,007 | - | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 20 May 2016.

J Hands Director

Notes to the Accounts

for the period from 28 November 2014 to 26 November 2015

1 Accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the period and preceding period.

Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with applicable United Kingdom accounting standards.

Basis of preparation: going concern

The Company reports net current liabilities and losses for the period. The parent company Hand Picked Hotels Limited has indicated that it will continue to provide financial support as necessary for the foreseeable future to ensure the Company can meet all liabilities as they fall due. On this basis the directors are satisfied that it is appropriate to prepare these accounts on a going

Turnover

Turnover represents amounts receivable for accommodation, food and beverage sales and ancillary hotel services provided in the normal course of business, net of trade discounts, VAT and other sales related taxes. Turnover is recognised at the point at which goods and services are delivered to the customer. Deposits which have been received at the balance sheet date for which services have not yet been provided are shown as payments in advance within creditors.

Depreciation

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost less estimated residual value, of each asset evenly over its expected useful life, as follows:

Freehold buildings core 50 years
Freehold buildings surface finishes and services 20 years
Fixtures and fittings 4 to 25 years

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cash flow statement

Under the provisions of FRS 1 (Revised): Cash Flow Statements, the Company has not prepared a cash flow statement because its parent company, Hand Picked Hotels Limited, prepares consolidated accounts. The cash flows of the Company are included in the consolidated cash flow statement.

Taxation

Corporation tax payable is provided on taxable profits at the current rate.

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in tax computations in periods different from those in which they are included in the financial statements. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax balances are not discounted.

Notes to the Accounts

for the period from 28 November 2014 to 26 November 2015

1 Accounting policies (continued)

Related party transactions

The company has taken advantage of the exemptions in FRS 8 in connection with the disclosure of transactions with other wholly owned group undertakings.

Leasing

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

| 2 | Operating loss | 2015 £ | 2014 £ |
|---|--|--|--|
| | This is stated after charging: | ~ | _ |
| | Depreciation of owned fixed assets Operating lease rentals - plant and machinery Auditor's remuneration for audit services | 374,756 2,376 3,900 | 365,611 2,376 3,640 |
| 3 | Staff costs | 2015 £ | 2014 £ |
| | Wages and salaries Social security costs Other pension costs | 1,071,807 70,856 23,700 1,166,363 | 1,032,592 71,587 17,914 1,122,093 |
| | Agency staff- | 54,752 | 41,171 |
| | • | 1,221,115 | 1,163,264 |

None of the directors received any remuneration for the period (2014: £nil).

| Average number of employees during the year | 2015 Number | 2014 Number |
|---|----------------|----------------|
| Hotel operations | 47 | 37 |
| Administration | 6 | 3 |
| | 53_ | 40 |

Notes to the Accounts

for the period from 28 November 2014 to 26 November 2015

| 4 | Interest payable and similar charges | 2015 £ | 2014 £ |
|---|---|--------------------|--------------------|
| | Group interest payable | 134,860 134,860 | 129,306 129,306 |
| 5 | Taxation | 2015 £ | 2014 £ |
| | Analysis of charge in period | | |
| | Current tax | - | · - |
| | Deferred tax | - | - |
| | Tax on loss on ordinary activities | | - |
| | Factors affecting tax charge for period | | |

The differences between the tax assessed for the period and the standard rate of corporation tax are explained as follows:

| | 2015 £ | 2014 £ |
|--|--------------|-----------|
| Loss on ordinary activities before tax | (287,256) | (136,503) |
| Standard rate of corporation tax in the UK | 20.3% | 21.7% |
| | . £ . | £ |
| Loss on ordinary activities multiplied by the standard rate of corporation tax | (58,451) | (29,616) |
| | (66, 161) | (20,0.0) |
| Effects of: | <u> </u> | |
| Expenses not deductible for corporation tax purposes | 66,450 | 71,560 |
| Depreciation in excess of capital allowances | 8,459 | 6,534 |
| Group relief claimed | (16,096) | (48,478) |
| Other short term timing differences | (362) | - |
| Current tax charge for period | • | - |

The company has an unrecognised deferred tax asset of £227,000 (2014: £243,000) in respect of depreciation charged in excess of capital allowances at the end of the period.

The company also capital losses carried forward of £4,300 (2014: £4,200) which create a potential deferred tax asset of £770 (2014: £850).

BUXTED PARK HOTEL LIMITED Notes to the Accounts for the period from 28 November 2014 to 26 November 2015

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| • | Tangible fixed assets | | | |
|---|--|--|--|--|
| | · · · · · · · · · · · · · · · · · · · | Freehold Land and buildings £ | Fixtures and fittings £ | Total £ |
| | Cost | | | |
| | At 28 November 2014 | 3,688,301 | 4,519,094 | 8,207,395 |
| | Additions | | 219,478 | 219,478 |
| | Disposals | | (70,683) | (70,683) |
| | At 26 November 2015 | 3,688,301 | 4,667,889 | 8,356,190 |
| | Depreciation | | • | |
| | At 28 November 2014 | 394,103 | 2,582,720 | 2,976,823 |
| | Charge for the period | 29,186 | 345,570 | 374,756 |
| | On disposals | | (70,683) | (70,683) |
| | At 26 November 2015 | 423,289 | 2,857,607 | 3,280,896 |
| | Net book value | | | |
| | At 26 November 2015 | 3,265,012 | 1,810,282 | 5,075,294 |
| | At 27 November 2014 | 3,294,198 | 1,936,374 | 5,230,572 |
| , | not depreciated. Stocks | | 2015 £ | 2014 £ |
| | Goods for resale | | 29,421 | 26,537 |
| | | | | |
| 3 | Debtors | | 2015 | 2014 |
| | | | £ | £ |
| | Trade debtors | | 47,964 | 35,463 |
| | Amounts due from fellow subsidiary undertaking | | 2,345 | 864 |
| | Other debtors | | 17,585 | 69,308 |
| | Prepayments and accrued income | • | 28,391 | 23,198 |
| | • | | 96,285 | 128,833 |
|) | Creditors: amounts falling due within one year | | 2015 | 2014 |
| | | | £ | £ |
| | Payments in advance | | | |
| | Trade creditors | | 583,264 | 681,444 |
| | | | 121,313 | 120,418 |
| | Amounts due to parent undertaking | | 121,313 2,980,558 | 120,418 2,670,908 |
| | Amounts due to parent undertaking Amounts due to fellow subsidiary undertaking | | 121,313 2,980,558 36,218 | 120,418 2,670,908 11,313 |
| | Amounts due to parent undertaking Amounts due to fellow subsidiary undertaking Other taxes and social security costs | | 121,313 2,980,558 36,218 30,985 | 120,418 2,670,908 11,313 16,627 |
| | Amounts due to parent undertaking Amounts due to fellow subsidiary undertaking | · . | 121,313 2,980,558 36,218 | 120,418 2,670,908 11,313 |

3,874,330

3,629,813

Notes to the Accounts

for the period from 28 November 2014 to 26 November 2015

| 10 | Share capital | 2015 Number | 2014. Number | 2015 £ | 2014 £ |
|------|-------------------------------------|-----------------|-----------------|-------------|-------------|
| | Allotted, called up and fully paid: | | | | |
| | Ordinary shares of £1 each | 3,200,002 | 3,200,002 | 3,200,002 | 3,200,002 |
| 11 | Profit and loss account | | | 2015 | 2014 |
| | | | | £ | £ |
| | Opening profit and loss account | | • | (1,400,349) | (1,263,846) |
| | Loss for the period | | • | (287,256) | (136,503) |
| | Closing profit and loss account | | • | (1,687,605) | (1,400,349) |
| | | | | | |
| 12 | Reconciliation of movement in sl | hareholders' fu | nds | 2015 | 2014 |
| | | | | £ | £ |
| | Opening shareholders' funds | | | 1,799,653 | 1,936,156 |
| | Loss for the period | | | (287,256) | (136,503) |
| | Closing shareholders' funds | | | 1,512,397 | 1,799,653 |
| . 12 | Operating leases | | | | , |

13 Operating leases

At the period end the company had annual commitments under non-cancellable operating leases as set out below:

| | 2015 | 2014 |
|--------------------------------|------------|-------|
| | £ | £ |
| Operating leases which expire: | | • |
| within one year | 2,376 | - |
| within two to five years | <u>-</u> _ | 2,376 |
| • | 2,376 | 2,376 |

14 Contingent liabilities

The company has granted fixed and floating charges over its assets in respect of group borrowing facilities. The amount owed by the Hand Picked Hotels Limited group as at 26 November 2015 was £80,000,000 (2014: £80,000,000).

15 Ultimate parent company and controlling party

The company's ultimate parent company is Alscot Sarl, a company incorporated in Luxembourg. The company's immediate parent undertaking is Hand Picked Hotels Limited. The largest and smallest group in whose financial statements the results of the company will be consolidated is Hand Picked Hotels Limited. The consolidated accounts of Hand Picked Hotels Limited will be available to the public and will be obtainable in due course from the Registrar of Companies, Companies House, Crown Way, Cardiff.

The controlling party is Mr G Hands.