

Company number: 03734793  
Charity number: 1075947

# Spitalfields Crypt Trust

Amended Report and financial statements  
For the year ended 31 March 2020



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# Spitalfields Crypt Trust

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## Spitalfields Crypt Trust

### Reference and administrative information

For the year ended 31 March 2020

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**Company number** 03734793 **Country of incorporation** United Kingdom

**Charity number** 1075947 **Country of registration** England & Wales

**Registered office and operational address** 116-118 Shoreditch High, Street, London, E1 6JN

**Trustees** Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

Philip J. Young      Chair  
David C. Ely  
Corin Pilling  
Raj Gill  
Sarah Brufal  
Andrew D. Enga  
Jean-Baptiste Petard  
Mathew Ubogagu  
Clare Williamson

**Company Secretary** Daniel Hilton

**Key management personnel** Steve Coles      Chief Executive  
Daniel Hilton      Director of Operations  
Leah Johnson      Director of Retail

**Bankers** HSBC Bank plc  
75 Whitechapel Road  
London  
E1 1DU

**Solicitors** Gowling WLG (Pro Bono support)  
4 More London Riverside  
London  
SE1 2AU

**Auditor** Sayer Vincent LLP  
Chartered Accountants and Statutory Auditor  
Invicta House  
108-114 Golden Lane  
LONDON  
EC1Y 0TL

**Spitalfields Crypt Trust**

**Reference and administrative information**

**For the year ended 31 March 2020**

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<b>Accountants</b>	JS2 Limited One Crown Square Church Street East Woking Surrey GU21 6HR
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## Spitalfields Crypt Trust

### Trustees' annual report

For the year ended 31 March 2020

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The Trustees, who act in the role of directors, present their report together with the financial statements of the Trust for the year ended 31 March 2020. The reference and administrative information set out on pages 1 to 2 form part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP applicable to charities preparing their accounts in accordance with FRS 102).

### How our activities deliver public benefit

The Trustees have referred to the guidance contained in the Charity's Commission's general guidance on public benefit, when reviewing the charity's aims and objectives and in planning our future activities. We review our aims, objectives and activities each year.

This report looks at what SCT has achieved and the outcomes of its work in the reporting period. The trustees report the successes of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps us ensure that our aims, objectives and activities remain focused on our stated purposes. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

Our work provides a complete recovery pathway, covering many different areas and delivering public benefit in all of them. We work with people with alcohol or drug addictions or both, as well as with complex needs, meaning experience of mental ill health, physical ill health, homelessness or the criminal justice system. We provide services from initial contact and drop-in services, through rehabilitation and accommodation, to personal development and training, with access to a peer-led recovery community and finally into training, employment opportunities and independent living. All these activities deliver tangible benefits, not just to the recipients but to their friends, family, to the immediate community and to society at large.

According to the Public Health Institute at Liverpool John Moores University, SCT's Recovery Community returns a social value of £5.19 for every £1 of cost. The Institute's evaluation in March 2017 revealed that:

*"People explained how a variety of issues may have arisen which would have impacted on their recovery. Specifically, people described how they would have a lack of structure, routine and direction; they may have poor or no relationship with family or friends; they may have poor accommodation; and they may be involved in criminal behaviour. Ultimately, people described how they may have poor mental health, they would be unable to cope, and they would either struggle to maintain their maintenance of substance misuse or relapse if abstinent."*<sup>1</sup>

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<sup>1</sup> Evaluation of Four Recovery Communities across England: Final report for the Give it Up project.  
[https://www.ljmu.ac.uk/research/centres-and-institutes/public-health-institute?utm\\_medium=301\\_Redirect&utm\\_source=/phi](https://www.ljmu.ac.uk/research/centres-and-institutes/public-health-institute?utm_medium=301_Redirect&utm_source=/phi)

## Introduction

We are an East London charity helping our community to recover from drug or alcohol addictions and other complex needs. We help people to achieve lasting recovery and a more fulfilling life.

## Welcome

Philip Young, Chair of Trustees

What a year it has been! Though the numerous and substantial impacts of covid-19 only overlapped with a month or so of the 2019-20 financial year, they nevertheless dominate so much of our thoughts and energies, and determine the challenges and opportunities that we face into the future, that they demand reflecting upon here.

As the coronavirus hit, our Drop-in and Training & Development centre had to close, our housing and counselling support work moved rapidly online, and a new rota was put in place to continue to provide 24-hour on-site support to the residents of Acorn House, all while adhering to the strict social distancing and safety measures. Additionally, our seven charity shops and two social enterprises closed, leading to a significant and very rapid fall in income. However, thanks to the amazing work of the team, to the emergency measures and funding put in place by the government and the sympathetic and generous support from our funders, we made it through.

Meanwhile, the majority of the year came before Covid. Among several other developments, we saw our residents and students settle into the newly-refurbished floors of Acorn House and the Training and Development centre, we took on a new, larger move-on house, and saw an increase in the number of residents and members of the community volunteering in our charity shops.

In the year ahead, we're looking forward to opening SCT's 8th charity shop and to starting work with Poplar HARCA on a Housing First project to ensure that homeless people in Tower Hamlets have safe, long-term accommodation and plenty of support.

Each year, I'm grateful for all SCT's Trustees, staff, volunteers, funders and other supporters, but this year more than ever. Thank you for all you do – we couldn't do it without you.

Steve Coles, CEO

Welcome to the 2019-20 Trustees Annual Report. In the pages that follow you will find lots of information on all that happened over 2019-2020; but I'll focus on what happened when, as SCT approached the end of the financial year, the world changed significantly, suddenly, and quite scarily.

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### Trustees' annual report

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On the 19th March, I emailed all Managers with the following words:

*Today is going to be a day like none of us have ever experienced before...*

*I am going to be asking a lot of you all today, but I know we can meet the challenges that face us. I believe in each of you, I trust you and I need your help.*

*I am going to be asking you today to make plans for things that would have seemed unbelievable a few weeks ago and to put into place changes and new ways of doing things that are going to be unusual and unsettling, but vital and important.*

*As of now, we are going to have to focus only on the absolute essentials:*

- *keeping our residents safe, well, clean and sober*
- *keeping our guests, students and members supported and not feeling isolated*
- *keeping all our staff and their families and friends safe by shifting to working from home and reducing travel by as much as possible*

As I've read those words again, I feel quite moved and certainly very proud of my colleagues as they have done the best job in the most challenging circumstances.

We have been able to ensure residents guests and students have remained safe, well, clean and sober. We've also seen them make amazing progress in their recovery during lockdown, as well as beautiful instances of community and solidarity. The staff team stepped up and shifted to new ways of working very quickly. Many staff were furloughed as all our shops, the social enterprises, the Drop-in and Training & Development all closed in line with government guidelines – and all those staff have shouldered something vital and difficult too.

I'm extremely grateful to SCT's committed and hard-working team for everything they have done and all they do. Thank you all. As ever, SCT's funders, partners, corporate supporters and volunteers also all deserve a big 'thank you' and particularly for their understanding, support, funding and advice, without which we wouldn't have got through things.

## About SCT

SCT was founded in 1965 to address the growing problems caused by homelessness, poverty, mental illness, and the criminal justice system.

Motivated by a Christian ethos, we champion a community-led approach to supporting complex needs.

We aim to address people's needs holistically – working on long-term improvements to housing, employability, health, and social connections. We believe many aspects of peoples' lives need careful attention in order to help people achieve lasting recovery.

To support our whole-person, place-based approach to recovery, we run a residential recovery hostel, supported housing, a Training and Development Centre, drop-in facilities for homeless people, two social enterprises offering a supportive training ground for those who want to take the next step, and eight charity shops, all in East London.

## **Our Vision, Mission, and Principles**

### Vision

Our vision is a society where anyone with drug or alcohol addictions and complex needs can transform their life.

### Mission

Our mission is to enable people with drug or alcohol addictions and complex needs to achieve lasting recovery and a more fulfilling life. Through our services, and by working with others, we aim to provide the UK's most effective and compassionate recovery program.

### Principles

- Our belief is what drives us
- Our compassion guides our approach
- Our love helps people to heal
- Our ambition helps us succeed
- Our excellence leads the way

## **Why we are needed**

As homelessness increases and people continue to face addiction, SCT takes on the two issues together.

We help people to find purpose in their lives and participate in their communities. SCT was born over 50 years ago, when the then vicar of Christ Church, Spitalfields opened up the doors of his church's crypt to local men in the area who were homeless and struggling with alcohol addiction. This legacy of practical compassion lives on. Today, we help over 600 people every year to break lethal cycles of homelessness and addiction. Unfortunately, the harm caused by homelessness and addiction in England continues to rise.

- Figures from Shelter revealed that 280,000 people were recorded as homeless in England in 2019, representing an increase of around 10% since 2016. Meanwhile, a further 220,000 people were threatened with homelessness that year.<sup>2</sup>

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<sup>2</sup> Shelter (2019) 'This is England: a picture of homelessness in 2019'





The Global Drug Survey also found lockdown to have had a significant impact upon drug use in the UK:

- Although the use of “party drugs” is declining, the coronavirus pandemic could push some recreational drug users into more serious and potentially harmful substance use.
- The chaos caused by the lockdown interrupted and/or altered peoples' access to drugs and led many to different, often more harmful substances.
- Mental health issues have generally worsened among drug users and non-users alike, in turn contributing to complex and/or harmful behaviour patterns.<sup>9</sup>

Along with our friends, partners, and colleagues in the sector, we expect support services for people facing homelessness, addictions, and complex needs to be increasingly vital in the aftermath of the pandemic.

## Our recovery pathway

We take a unique approach to recovery, focusing on long-term, compassionate, and holistic goals. Taking the whole person into account, we believe we can effectively address the complex needs of the people that use our services. Over our 55-years of experience, we have developed what we call a 'Recovery Pathway' – a series of practical steps to help people move forward from addictions and homelessness.

Those at the start of the pathway can visit our homeless drop-in, where we help people who may be still using drugs and alcohol. For those ready for recovery, we offer a residential (abstinence-based) program, along with supported move-on housing, and addictions counselling.

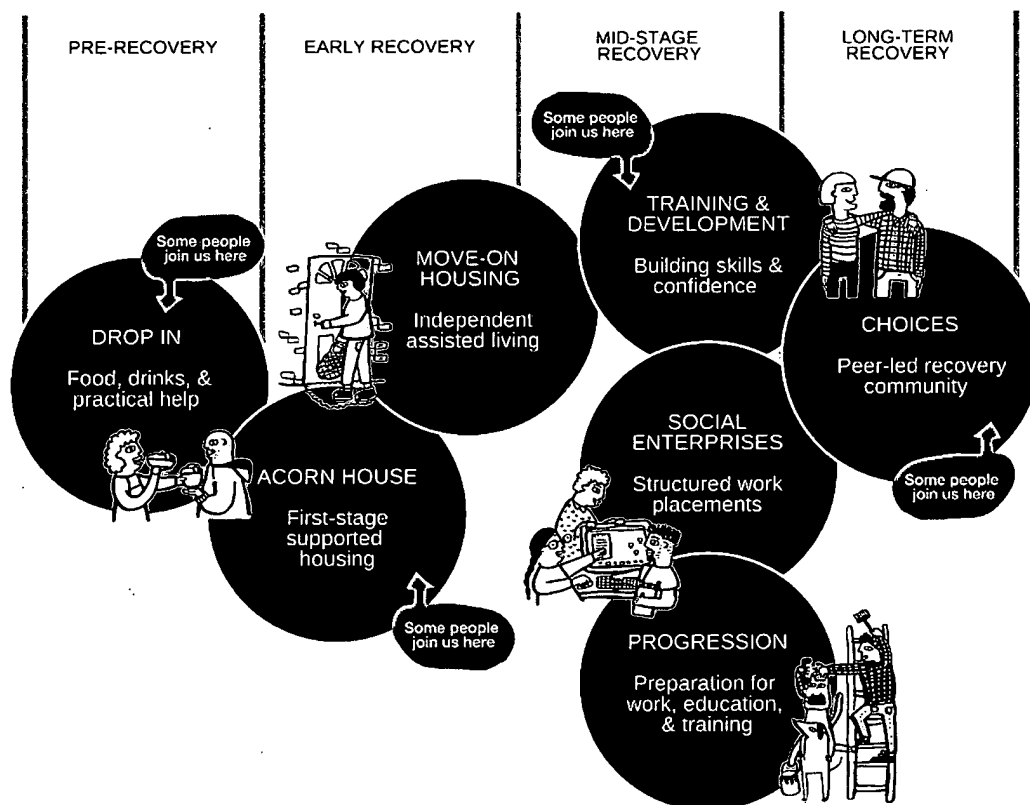
As part of mid-stage recovery, our Training and Development Centre provides education and training opportunities, helping people to establish a routine, build new skills, boost their self-esteem, make friends, and engage with their local community.

The next step is work experience, which people can access through our social enterprises and charity shops, as well as finding further opportunities with partner organisations.

For those in long-term recovery, we also co-ordinate our peer-led recovery community, Choices, who meet regularly for support, understanding, and friendly guidance.

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<sup>9</sup> Global Drug Survey (2020) 'A Covid-19 Edition' <https://www.globaldrugsurvey.com/>



## SCT's highlights of 2019/20

- Our Recovery Community returns a social value of £5.19 for every £1 of cost.<sup>10</sup>
- Our primary programme returns between £1.71 between £2.51 for every £1 invested.<sup>11</sup>
- We help over 600 people every year to break lethal cycles of homelessness and addiction
- At our Shoreditch drop-in centre, we see 30–50 homeless people who come each day for food and further support.
- We served 2650 meals at our drop-in centre.
- Between April 2019 and April 2020, 15 residents have completed six months of continuous abstinence from all substances. Many of these residents have transitioned into our move-on houses.
- This year, occupancy at Acorn House was at 83%, Ronnie Rourke at 90%, and Bryce House at 87%.
- Most residents in our move-on projects have been with SCT for up to 4 years, which is a testament to the quality of service being provided to SCT residents.
- 10 people took on traineeships at our social enterprises.
- Since August 2019, students attended 890 hours of sessions at our Training & Development centre.
- Since August 2019, we had 113 students at our Training & Development centre.
- We ran 9 different activities on a weekly basis, including woodwork, gardening, IT skills, creative writing, and cooking.

## (pre-recovery) The Drop-In Centre

We provide a consistent, face-to-face presence for homeless people or those at risk of homelessness in Shoreditch (and now Poplar).

At our base in Shoreditch, we see 30–50 people who come each day for food and further support. We respond according to what people need, whether that involves support with benefit claims, housing, liaising with the DWP, making referrals to further support, guiding people through healthcare, or simply offering a friendly community space.

### News

Since the last reporting period, we have continued to benefit from dedicated and enthusiastic volunteers at the drop-in. One volunteer was a former service user himself, who then donated around 40 hours each week to helping those facing street homelessness.

*"Lots of service users really like to help out, that's a really nice sign for us, and people feel like they're contributing, gaining ownership over their to own situation, that's really good to see."*

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<sup>10</sup> Liverpool John Moores University (2017) Public Health Institute

<sup>11</sup> The Bright Ideas interim evaluation and Cost Benefit Analysis

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### Trustees' annual report

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*We've seen that making it official, like initiating a proper "helping out" scheme didn't work very well, people wouldn't show up or they'd be late and lazy, but then they happily and voluntarily pick up a broom or start washing up, it was the fact that they didn't have to do it that makes it effective."*

This year has been particularly difficult for the drop-in. Each year, on average, we face one death among the local homeless community, but in 2019, we lost 12 people within a few months (between June and September). Some were street homeless and others had a long history of street homelessness. This was a great challenge for staff and for other service users. When being faced with the sudden absence of friends in the drop-in, we found that some people needed more support while others became distant and found it hard to seek help. In coping with such tragedies, the team remained strong, supportive, and open with each other. We believe this had a positive impact upon the service users too, where keeping our work transparent helped to build more supportive, compassionate, and trusting relationships.

#### Highlights

*"There was a man who came regularly, staff had known him for a long time, and one day he mentioned that he'd been living without gas nor electricity for over 10 years. The team then managed to sort it out for him. It was remarkable that he hadn't mentioned it in all the years we'd known him."*

*"Another woman approached us for support with a housing benefit case. We helped her to get back-payments of £1500 at a time when she really needed it, and all of her debts were written off. All this was achieved through liaising on people's behalf with DWP, just having someone to advocate for you, and to at least tell people to apply for things or make that call at last."*

*"Sometimes it takes people a long time to build a relationship with you and trust you enough to say something about their situation, such as having no electricity at home, or being in heavy financial debt. That's why it's so important to be a consistent, reliable presence and build relationships over a long-term basis."*

#### Challenges posed by Covid-19

The greatest challenge was the sudden closure of the drop-in, with little advance warning. We could no longer provide clothing and food, people couldn't come to eat and hang out and find support as usual. The team were able to contact as many regulars as possible to let them know what was happening, and we encouraged people to check in with each other and not to become isolated.

While it was extremely difficult to close our doors, we took small comfort in the knowledge that the government's emergency housing scheme had made beds temporarily available for all homeless people. Although this was not an appropriate option for all of our beneficiaries, many of them were looked after through this scheme during the lockdown.

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### Trustees' annual report

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The drop-in always handles complex traumas, and when something else happens, such as a global pandemic, these become compound traumas. We are conscious that there will be long-term impacts on our staff, volunteers, and service users from this period of history.

#### Looking ahead

Returning from furlough and setting up the new space in Poplar has brought a lot of positivity and new opportunities. The team have been making contact with new charities, building relationships in the local area, and founding new partnerships.

In the last reporting period (2018–19), the challenges we were facing were largely due to the limitations of our space in Shoreditch. Now, with the new building in Poplar, we are optimistic that we can overcome those challenges.

*"In a few years' time we'll look back and see this difficult time as one which brought positive change, our team continues to grow and go from strength to strength, and we are confident that starting something fresh is definitely going to be good."*

### (early recovery) Residential Recovery – Primary Programme

The Primary Programme provides residential addiction treatment for 16 homeless men in our Recovery Hostel. Treatment consists of daily group therapy and one-to-one counselling.

#### News

We now have two new staff members, splitting the third counselling role into two part-time roles. We have also piloted and developed an aftercare role one day a week, offering counselling to some residents following move-on and facilitating an aftercare group one evening a week.

The Aftercare programme has enabled us to offer further support in the transition between Acorn House and the move-on houses, or into other supported or their own independent accommodation. The weekly group has offered space for many graduates of the Primary Programme to share their achievements and their challenges. This has supported them to manage change. We are also in the process of starting a Family Group, to support family members of our residents.

There has been an increase in writing practice for residents, for example, we now encourage writing a life story in the first month of the programme. Residents are required to complete the life story and the first three of the twelve steps while on the programme, as well as completing any other written exercises suggested by their counsellor – which may include work on identity, self-esteem, sex, and love.

We have also explored new modalities of treatment for the residents, offering drama therapy and dance movement psychotherapy. Similarly, we facilitated day trips out for the residents, including

## **Spitalfields Crypt Trust**

### **Trustees' annual report**

#### **For the year ended 31 March 2020**

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attending an art exhibition on addiction and recovery, and visiting the British Museum. Each time we followed the trip with a coffee and discussion around what we had seen.

The teams have developed a far more robust and structured approach to breathalysing and drug testing residents at Acorn House, which has improved our ability to see evidence of relapses. Daily randomised drug and alcohol tests are delivered by the Housing Team, and we have seen the benefits in all aspects of the therapeutic work. Furthermore, we have prohibited the use of all medications which could be subject to abuse – such as opiate-based painkillers, benzodiazepines, pregabalin, and gabapentin – within the programme. Residents are required to consult with their GPs to find safe medications to use.

The programme is always being reviewed and developed to ensure that the interventions provided are offering the best support available to our residents.

Between April 2019 and April 2020, 15 residents have completed six months of continuous abstinence from all substances. Many of these residents have transitioned into our move-on houses.

#### **Covid-19**

The challenges of Covid-19 have been immense. We had to immediately close-down the group programme, move all one-to-one support onto remote platforms (often with residents who had no experience of computers) and increase one-to-one support to twice a week. Also, to minimise risk of all staff travelling in every day and possibly bringing Covid-19 to the premises, all remote support was offered from home and our entire working rota had to be changed. We also made every effort to emotionally support residents through an extremely frightening time and reassure them that they would be okay.

The hardest thing has been supporting our residents without the group programme, they have had little external support and online support was only available from 12-step fellowships. Group interventions are a vital part of addiction treatment, without these, the emotional holding had to come from us. It was exhausting trying to motivate residents to work towards recovery in a locked down, unmotivated world.

The most uplifting part of the pandemic was how the staff and residents worked together to get through such a tough time. Acorn House has only experienced two relapses since late March, and there has been a rare closeness achieved between the residents and the workers that has supported change in a quite desolate time. The residents have shown patience, support of each other and commitment to the journey of treatment and recovery. We are very proud what they, and we, have achieved.

It is early days, but I believe that online counselling will become a more common intervention in all services. We have found this helpful as if done from home it does not require space, i.e. there is no need for a counselling room. Acorn House has always struggled with having enough space, so

## Spitalfields Crypt Trust

### Trustees' annual report

#### For the year ended 31 March 2020

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this is very helpful. A hybrid service of some face-to-face and some online interventions seems most likely.

Also, the residents have shown themselves to be creative and committed in how they filled their own time. It seemed that something awoke within them to find recovery their own way. We hope to harness some of this creativity in our future programme.

#### Looking ahead

The main aim for 2020/21 is to return the group programme to five days a week when risk is reduced.

The Primary Programme was in the process of starting the Family Group in March 2020, to support family members of residents. This was unfortunately suspended due to Covid-19. We hope to get this group started as soon as possible, maybe online.

We also continue to develop a trauma-informed approach to working in a therapeutic way with residents at Acorn House. We will do this with continued staff training, openness to new ideas and the support of our clinical psychologist.

### (early to mid-stage recovery) Supported Housing

SCT has three supported housing projects in the London Boroughs of Hackney, Enfield, and Waltham Forest, where we continue to support residents and prepare them for transitions to independent living accommodation.

Within this, we provide practical housing support related to benefits, paying rent, and learning new skills in cooking, cleaning, and more. We give emotional guidance for those living with other people, managing mental health problems, and keeping on the recovery pathway. Our team also help residents build daily structured activities, including leisure activities, socialising, volunteering, finding employment, and pursuing education.

The main purpose of our supported housing is to make sure residents learn how to hold down a tenancy of their own in the future.

#### News

Our supported housing projects continue to maintain high occupancy year on year. This year, Acorn House was at 83%, Ronnie Rourke at 90%, and Bryce at 87% occupancy. Most residents in our move-on projects have been with SCT for up to 4 years, which is a testament to the quality of service being provided to SCT residents.

We handed Bryce House back to L&Q on the 11<sup>th</sup> November 2019, and we took on the management of a new 12-bed property on the 18<sup>th</sup> November. We successfully implemented our



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### Trustees' annual report

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action plans regarding the handover, redecoration, and moving residents. This is a positive step, bringing us an additional 6 bed spaces and more flexibility in moving residents to semi-independent living. In addition, the increase of bed-space has allowed us to make comparable savings on our running costs.

We set up rents and service charge. Our rental income continues to be a priority for us, and we are keeping up collaborative with the local authorities.

We've continued to weather the challenges of welfare and benefits, housing staff have focused on helping residents to complete forms correctly and promptly, and lodging appeals where necessary.

*"It is with great joy I report that one of our long staying residents who was with us for six and half years has now moved into his own flat with the additional support he requires. It has been a long journey for this ex-resident whom even his local authority did not believe he could be abstinent for this long. The icing on the cake was the re-instating of his driving licence and buying himself a car" - Supported Housing Team*

#### Covid-19

Overall, we have had relative stability across Supported Housing considering the broader disruption of the pandemic. Staff and residents have been incredibly supportive and considerate of the new public health guidelines, and we are pleased that we have managed to avoid any Covid-19 infections.

#### Looking ahead

The pandemic has brought a renewed willingness to try new things, an acute attention to infection control, and a widespread awareness of the possibility/necessity of eradicating homelessness in the UK.

We have also appreciated the time to reflect and reset, and the opportunity for residents to tap into their hidden gifts, get creative, and engage themselves in new tasks. It has also been uplifting to see people showing their care and concern for others through donations to SCT.

We will move forward with greater consideration for remote working and the work-life balance it brings, shifting to digital consultations where possible, keeping in contact virtually, and using larger, open spaces when necessary.

Our aims for the coming year are to ensure consistent referrals and admissions into our projects, to maintain high occupancy. We will keep up our collaborative work with other departments and organisations, and maintain high levels of support and housing management, staff training, and support for staff.

## (mid-recovery) Training & Development

The Training and Development centre offers a range of activities, training, and volunteering opportunities, to men and women in recovery from addictions.

Progression supports people to start exploring opportunities external to SCT such as volunteering, training, education and employment. This is through 1-1 support and advice as well as training opportunities in the social enterprises.

Choices is a peer-led recovery community that meet on a Wednesday and Friday evening. The community meet to cook and eat together, socialise, and try out different activities through our "give it a go" sessions.

### News

During this reporting period we saw a decline in referrals. We held our first opportunities and sign up day in December 2019 and we had intended to do this on a termly basis prior to the pandemic. We also hope that the change in management will help us overcome this decline.

Jess joined SCT in June 2019 as the Progression Worker after the post had been vacant for around 5 months, this was a positive change as we were able to re-instate the service and support people into external opportunities again. At the end of November, Oli, the previous manager, left and Jess stepped into the interim position in December, taking on the permanent position in March 2020. Oli had been with us for a long time, so the change has had a significant effect on people.

We had many positive changes this year. We welcomed new gardening and literacy tutors. We also had our first full year in the new building, which has a much warmer and more welcoming feel to it, and the new 'multipurpose' rooms gave space to have designated areas for our wide array of classes, 1:1 sessions, and group work.

*"A good highlight was the collaboration with SCT and Ally Capellino which saw 8 of our students help screen print the bags. It was a fab day and was held at local gallery where everyone was taught how to screen print, screen print the logos on to the bags as well as create and print own designs." - Training and Development Team*

*"The art exhibition held at Shearmen and Sterling in September was also a huge success. It was an amazing opportunity for students to show case their hard work and talent to the community and sell their pieces. S&S professionally dressed up one of their big spaces to make it look quite grand and professional." - Training and Development Team*

### Covid-19

Lockdown brought immense challenges for us, as we had to close our services and furlough half of our staff members. We continued to offer support by checking in with people through phone calls,

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text messages, and online Zoom activities. Compared with our usual face-to-face activities, many people found it difficult to engage with the online group sessions. It was hard not being able to offer the community atmosphere and connection that people value from coming here. At the same time, seeing people support each other through this challenging time has been uplifting. Lockdown did not deter our Choices community from keeping in contact with each other and remaining resilient in this time.

#### Looking ahead

We will have to adapt to a different way of working by introducing more sessions online and 1:1 work whilst we're unable to host groups in the same way.

The pandemic has really highlighted the need for services like the Training and Development centre, for the connections that it gives people and the opportunities that it offers. Going forward, it would be great to work more collaboratively with students to understand best what our service means for them, what they want to get out of it, and how we can best utilise the strengths and skills that people have.

We hope to adapt our service in a way that allows us to get back up and running, by being creative in our ideas and collaborative with the students we remain optimistic that this is possible. We are hoping to develop our online learning platforms so that we can reach out to more people and offer a wider array of activities.

We are also looking to create a piece of work to showcase the resilience, creativity, and strength in the ways in which people have managed to get themselves through this really difficult time.

## Retail

SCT retail comprises eight charity shops, and two social enterprises bringing in vital unrestricted funding for the organisation and providing volunteer opportunities for work experience and development to service users.

Retail provides regular and unrestricted income, as well as a high street presence at the heart of our local community. The charity shops and social enterprises offer a supported path into progression opportunities for residents and students of SCT.

#### News

The way we operate volunteering within retail has changed greatly in the last year and continues to be part of the focus for the future. We now have trained and knowledgeable volunteer managers in shops to support residents and service users in their roles.

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### Trustees' annual report

#### For the year ended 31 March 2020

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These changes have been hugely positive growing volunteer numbers in shops by more than double in many locations. Providing safe and trusting environments has seen the confidence increasing in both paid staff and beneficiaries allowing all to develop and progress.

#### Covid-19

Lockdown led to each of our outlets being closed temporarily. At the same time, staff were furloughed, which also brought challenges of solitude, purposelessness, and disconnection.

After we had become accustomed to a much slower pace, we reopened to an increased and, at times, exhausting workload. Managing the new restrictions and the post-lockdown rush of donations has been possible by implementing new health and safety practices and carefully staggering the reopening of shops.

The hardest part has been the sheer workload upon return. To balance income and expenditure, some staff out of furlough have to carry the weight of operations, meaning keeping up the morale has been a focus and a priority.

The generosity of the general public, alongside the humility, team spirit, and work ethic of the staff and volunteers have been increasingly uplifting. The team, and the organisation as a whole, have emerged much closer and together we are delivering incredible success stories to be proud of.

The way we work has been led by health and safety precautions and while that physically affects us in retail, we also need to explore online retailing which will direct the focus of development in the next year. We will have to respond and adapt quickly to guidelines, but we are in a good position to do this successfully.

#### Looking ahead

This year we have already opened one new charity shop and have started selling donated items online.

A wider volunteer strategy is being developed to provide opportunities in a changing environment.

Further training and development opportunities will be delivered to shop staff with a focus on volunteer and commercial management.

## Restoration Station

Our furniture social enterprise repairs and restores vintage gems from the 1950s, 60s and 70s. We sell directly from our workshop where people in recovery from drink and drug addictions learn woodwork and upholstery skills. This creative craft activity builds confidence and helps prevent relapse. And the supportive work environment helps people get into volunteering, learning or

## **Spitalfields Crypt Trust**

### **Trustees' annual report**

#### **For the year ended 31 March 2020**

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employment. At our social enterprises, we balance making an income and training people in recovery.

In 2019/20, our income was £27,419, representing a 44% increase since 2018/19, when our income was £19,051. During the year, we recruited 16 trainees at Restoration Station from 1 April 2019 to 31 March 2020.

### **Paper & Cup**

Our award-winning coffee shop is a training ground for people in recovery. Our training programme helps them learn new skills, gain work experience and move closer to a more fulfilling way of life.

In 2019/20, our income was £181,667, representing flat income compared with 2018/19, when our income was £181,627. We had 19 trainees at Paper & Cup from 1 April 2019 to 31 March 2020.

### **Shops**

The sales from our seven charity shops help to fund our services that help people in recovery to find expert support, a safe home, meaningful work and a supportive community. They also engage and benefit local communities, raising our own profile, and providing jobs, volunteering opportunities and a supply of quality goods.

Our income this year was £1,162,449, compared with £1,262,078 in 2018/19.

2019/20 saw a complete restructure of the staffing in retail. Charity shops now have a solid foundation for a consistent and manageable method of working, empowering shop teams to develop their shops and increase incomes, gift aid and volunteer opportunities. All of these come as challenges but as we begin to reopen and recruit for the remaining vacancies the shops structure becomes ever more stable and reliable.

We will continue to roll out this new structure as we finally open the first of our new charity shops and will look to replicate this for every shop that follows.

In September 2020, we opened our eighth charity shop in Hackney to a successful first month, which we hope to continue.

### **Long-term recovery**

We know that lasting recovery is made possible through the support of friends who understand your journey. Choices is our peer-led recovery community where people meet twice a week to support each other in an abstinent environment. The supportive atmosphere of the Choices

## Spitalfields Crypt Trust

### Trustees' annual report

For the year ended 31 March 2020

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community offers our members a chance to develop and learn new things. This group meets up every week to cook, eat and watch movies together, and try different activities such as wellbeing workshops. And for those who choose it, they support each other in a feelings group.

Our Choices program includes the provision of intensive support over Christmas and New Year which can be a particularly tough time for people in recovery. Choices has become a thriving community with a range of activities happening on a weekly basis.

Lockdown did not deter our Choices community from keeping in contact with each other and remaining resilient in this time. While faced with the sudden removal of the warm, community atmosphere Choices offers, the groups have adapted to taking place online, and we are proud of the strength shown by all of our members.

## Financial review

### Performance

Total income for this year was £2,564,162 (2019: £2,606,025) and total expenditure was £2,594,328 (2019: £2,537,716) which has meant an overall deficit of £30,166 (2019: £68,309 surplus). Of this there was a small surplus to restricted funds of £1,043 (2019: £177,549) and a deficit in unrestricted funds of £31,209 (2019: £166,468).

### Reserves policy

The Trustees calculate the free reserves, net of designated funds, at the balance sheet date at £431,244. Our long-term objective is to maintain free reserves of at least 25% of unrestricted expenditure excluding charity shop running costs, in order to ensure that the Trust is able to fund working capital, fund unexpected expenditure when unplanned events occur and fund shortfalls in anticipated income. Trustees also consider the risk of closure and, if required, would anticipate an organised closure over a period of time, so the free reserves do not need to include full closure costs. The Trustees consider that in order to meet these needs, and to operate as effectively as possible under the strategy, SCT should hold free reserves of approximately £338,173 in 2019/20. Free reserves at 31 March 2020 represent 32.2% (2019 – 34.5%) of unrestricted expenditure, excluding charity shops. Designated funds represent the value of unrestricted funds invested in fixed assets, which are not readily available for other purposes, and are therefore excluded from the calculation of free reserves. The Board keeps the reserves position under regular review.

### Investment policy

Surplus cash is held in either a 1-year fixed term deposit account or instant access accounts, spread across banks to minimise risk.

## Principal risks and uncertainties

The Board of Trustees is responsible for the management of risks faced by the Charity. Detailed consideration of risk is delegated to the managers of departments who are responsible, with the Chief Executive Officer, for documenting identifiable risks and taking active steps to manage them. The main risks facing the charity are:

## Financial risks

The financial challenges facing the voluntary and community sector are well known and continue. SCT operates within that context, where the resources of grant makers are increasingly stretched and in demand, where local authority budgets have been cut, and where individual giving may be under pressure in the current economic climate. However, SCT is fortunate to have its charity shops that make an important contribution to the operating costs of the organisation and we are looking to expand this enterprise, we do continue to face rising overheads, particularly the possibility of increased rents as east London continues its regeneration and property values continue to rise.

As we enter 2020–21, SCT will be investing in safeguarding, and ideally growing, that income for the future with the Director of Retail role (introduced in early 2019–20 and a new vision to draw together the seven charity shops (aiming to be eight by the end of 2020–21) with the two social enterprises, and to look towards increasing Gift Aid contributions, numbers of volunteers and perhaps the number of shops. To mitigate risk, SCT has in place a comprehensive system of strategic planning, budgeting, quarterly forecasting and management accounting, and the Board ensures that the Fundraising team and charity shops are well-managed and operating to their full potential. The Board regularly reviews financial performance, and is supported by a Finance and Operations Committee that includes four Trustees.

## Reputational Risks

Safeguarding the charity's reputation is a primary duty of the Trustees and SCT has taken steps to ensure that specific reputational risks are managed proactively. SCT has formal written policies and procedures, including Crisis Communications, a clear chain of communication, and a programme of staff training, to mitigate the risk to the charity's reputation. SCT is also increasingly inviting external evaluation of its services and programmes, to gather objective, external opinion and benchmarks.

## Health, safety, and safeguarding

Risks arising from Health & Safety and Safeguarding – SCT takes seriously its responsibility to provide an environment for staff, service users and volunteers that is safe and free from discrimination, harassment and victimisation. To mitigate this risk, SCT has formal policies in place covering Health & Safety, Equalities and Safeguarding, which are reviewed regularly, as well as specific risk assessments relating to different areas of service delivery.

## Data risks

SCT recognises the risk posed by the possibility of data management issues to its reputation and operations and the need to comply with the General Data Protection Regulation (GDPR), which came into effect in May 2018. To mitigate against the risks arising from data management issues, SCT's data is hosted remotely by Fluid IT. SCT is registered with the Information Commissioner, and is also registered with the Fundraising Regulator, which has implemented the Fundraising Preference Service to enable individuals to opt out of communications from charities.

## Organisational Updates

This year we introduced a more robust staffing structure across our retail team, where all shop staff benefits have been enhanced, and contractual terms updated to match the rest of the organisation.

In May, we relocated our Head Office to provide a professional space to operate from. We have benefitted from having access to more meeting spaces, improved internet provisions, and a more collaborative, open-plan working environment which has fostered cross-team collaboration.

Similarly, a systematic upgrade to our IT hardware took place in October, with old equipment replaced, and a strategy introduced to keep equipment up-to-date in future. We successfully migrated from a server-based approach to a remote cloud service which has enabled effective remote working, improved our security, and allowed for updated software.

## Fundraising

Each member of our Fundraising and Communications team has a specialism to enhance our ability to raise funds to support the delivery of vital services to people struggling with addiction and homelessness.

This year was another good year for the team and our friends and supporters did a huge amount for us. In 2019/20, our supporters participated in runs, bike rides and sleep out events raising more than £18,000 for SCT. Many of these participants came through the strong partnerships we have businesses in and around the City of London. In addition to income from events, income from our corporate fundraising nearly doubled to £97,000.

In total, our fundraising team raised £608,574 in 2019/20. We continued to benefit from the fantastic support of The National Lottery Community Fund and City Bridge Trust who fund the therapy programme at our residential recovery hostel. Individual donors are now a vital element of our funding landscape. Last year we launched our first winter appeal which raised over £24,000 for our rough sleeping clients.



## Spitalfields Crypt Trust

### Trustees' annual report

#### For the year ended 31 March 2020

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The restricted income was allocated in the following ways:

- Residential Recovery Housing Support £130,950
- Capital £0
- Training and Development and Long-term Recovery/Employment £120,091
- Drop-in £88,250

And came from the following sources:

- Trusts £326,250
- Individuals £259,762
- Corporate £108,211
- Gift Aid £36,109
- Events £18,070
- Community £20,067

Included here on the individuals' line is £14,895 (2019: zero) for Government grants relating to the Job Retention scheme & £145,000 (2019: zero) relating to the Retail, Hospitality and Leisure grant scheme.

### Volunteers

Our volunteers are the bedrock of everything we do. From making sandwiches at our Homeless Drop-in and sorting clothes at the Charity Shops, to helping with important administrative tasks, we would be unable to provide many of our services without them.

In 2019/20, over 400 people volunteered at SCT. Our volunteers raised over £10,000 in funds through Charity Shop Challenges.

We would like to thank volunteers from the following firms and organisations:

Adobe, Aviva, Barclays, Blackbaud, BMO, Clyde & Co, Equinix, Factset, Gowling WLG, Harbottle & Lewis, Kirkland & Ellis, NatWest, Scotiabank, Sequel, Shearman & Sterling, Skanska and many others.

## Structure, governance and management

### Governance

Spitalfields Crypt Trust ('the Charity'), also known as SCT, is a registered charity (Number 1075947) and was incorporated as a company limited by guarantee and not having a share capital (Number 03734793) on 17 March 1999. The guarantee of each member is limited to £10.

The Trust has a wholly-owned non-charitable subsidiary, Spitalfields Crypt Trading Limited, which is currently dormant.

## Spitalfields Crypt Trust

### Trustees' annual report

For the year ended 31 March 2020

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The governing document is the Memorandum and Articles of Association of the charitable company (updated and adopted by Special Resolution on 10 December 2012).

All trustees give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in note 6 to the accounts.

### Recruitment and training of trustees

Trustees are appointed by the existing Board, with due consideration to the inclusive Christian ethos of the Charity, the skills and experience that each prospective Trustee can contribute to the Charity, and a skills audit of the existing Board members. A new Trustee is introduced to the work of the Charity and is given a copy of the governing document, latest annual report, minutes of recent meetings and other documents in line with the Charity Commission's 'Finding New Trustees' guide. The Trustee is then briefed on the vision, mission, strategy and objectives, and fully advised on the financial position of the Charity. He or she will be encouraged to visit operational departments to become acquainted with the range of work carried out by the Charity. Trustees are advised about training courses and resources that may help them to discharge their responsibilities more effectively.

### Organisational structure

The Board meets four times a year, or as required, and all heads of department submit Briefing Reports in advance of each meeting to the Board. The main business of such meetings is:

- To receive a set of financial statements and updates on the finances.
- To agree annual budgets and review performance in relation to those budgets.
- If necessary, to review the main areas of risk.
- To consider any issues of strategy, governance and policy which might be brought by the Trustees or arise from the various reports considered by the Trustees.

The Chair of the Board of Trustees meets regularly with the Chief Executive Officer to review operations in relation to the agreed Strategic Plan.

The day to day running of the Charity is devolved to the Chief Executive Officer.

### Inclusive Christian ethos

At SCT, we see a clear connection between best practice in addictions recovery and in our inclusive Christian ethos, and we're committed to continually learning and growing by engaging with both.

Since its inception, SCT's work has been inspired and motivated by Christian faith and values. The life and teaching of Jesus is characterised by love – a love which is honest and challenging, accepting and healing. Our staff demonstrate similar characteristics, showing warmth and kindness while being clear and direct.

## **Spitalfields Crypt Trust**

### **Trustees' annual report**

**For the year ended 31 March 2020**

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We are committed to working with people of any faith or none, and to helping them at their point of immediate need. We aim to provide a variety of pathways to recovery, wholeness and new life, tailored to individual needs and aspirations. In some of these pathways we offer opportunities to explore the relevance of the Christian faith, which are always optional.

We recognise that the long term effects of homelessness, addiction, poverty, and other forms of social isolation are deeply damaging to the human body, mind and spirit, but we are passionate in our belief that people can experience real and lasting change in their lives.

Staff are expected to comply with the highest standards, and will be given opportunities to develop their professional skills. We aim to offer a safe environment and a sense of community for all our service users and staff, and to maintain a culture of openness, respect, trust and accountability.

### **Remuneration policy**

Trustees set the salary of the Chief Executive, using market-benchmarking and other data to inform their decision. The Chief Executive sets the salaries of all other staff, using market-benchmarking and other data to review pay levels.

## **Statement of Trustees' responsibilities**

The trustees (who are also directors of Spitalfields Crypt Trust for the purposes of company law) are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also

## Spitalfields Crypt Trust

### Trustees' annual report

For the year ended 31 March 2020

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responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

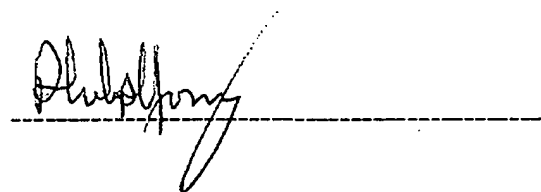
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at year end 31 March 2020 was £9. The trustees are members of the charity but this entitles them only to voting rights. The trustees have no beneficial interest in the charity.

### Auditor

Sayer Vincent LLP was re-appointed as the charitable company's auditor during the year and has expressed its willingness to continue in that capacity.

The trustees' annual report has been approved by the trustees on 30 November 2020 and signed on their behalf by

A handwritten signature in black ink, appearing to read 'Philip J. Young', is written over a horizontal dashed line.

Philip J. Young  
Chairman

## Independent auditor's report

To the members of

Spitalfields Crypt Trust

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### Opinion

We have audited the financial statements of Spitalfields Crypt Trust (the 'charitable company') for the year ended 31 March 2020 which comprise the statement of financial activities, balance sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- Have been prepared in accordance with the requirements of the Companies Act 2006

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- The trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- The trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for

## Independent auditor's report

### To the members of

### Spitalfields Crypt Trust

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the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements
- The trustees' annual report has been prepared in accordance with applicable legal requirements

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- Adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit; or
- The trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' annual report and from the requirement to prepare a strategic report.

## Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities set out in the trustees' annual report, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine

## **Independent auditor's report**

**To the members of**

**Spitalfields Crypt Trust**

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is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## **Use of our report**

This report is made solely to the charitable company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanna Pittman (Senior statutory auditor)

16 December 2020

for and on behalf of Sayer Vincent LLP, Statutory Auditor

Invicta House, 108-114 Golden Lane, LONDON, EC1Y 0TL

# Spitalfields Crypt Trust

## Statement of Financial Activities (incorporating an Income and Expenditure Account)

For the year ended 31 March 2020

	Note	Restricted £	Unrestricted £	2020 Total £	2019 Total £
<b>Income</b>					
<i>Donations and legacies</i>	2				
Drop In Services		41,950	-	41,950	88,250
Residential Recovery Support		187,000	-	187,000	130,953
Personal Development & Training Centre		56,364	-	56,364	80,134
Long-Term Recovery/Employment		63	-	63	40,398
Other donations and legacies		20,000	463,092	483,092	232,214
Capital Project fund		-	-	-	121,995
<i>Income from charitable activities</i>	3				
Residential Recovery Support		-	442,772	442,772	429,235
Long-Term Recovery/Employment		-	182,672	182,672	202,678
<i>Other trading activities</i>					
Charity Shops		-	1,162,449	1,162,449	1,262,078
Income from investments		-	2,626	2,626	1,698
Other income		-	5,174	5,174	16,392
<b>Total income</b>		<b>305,377</b>	<b>2,258,785</b>	<b>2,564,162</b>	<b>2,606,025</b>
<b>Expenditure</b>					
<i>Expenditure on raising funds:</i>					
Costs of generating voluntary income		30,000	277,795	307,795	265,609
Charity Shops		-	952,302	952,302	1,016,933
<i>Expenditure on charitable activities</i>					
Drop In Services		61,890	60,204	122,094	86,112
Residential Recovery Support		150,520	571,887	722,407	697,419
Personal Development & Training Centre		33,963	164,535	198,498	156,027
Long-Term Recovery/Employment		27,961	263,271	291,232	315,616
<b>Total expenditure</b>	4	<b>304,334</b>	<b>2,289,994</b>	<b>2,594,328</b>	<b>2,537,716</b>
<b>Net (expenditure)/income for the year before transfers</b>	6	<b>1,043</b>	<b>(31,209)</b>	<b>(30,166)</b>	<b>68,309</b>
<b>Transfers between funds</b>	13	-	-	-	-
<b>Reconciliation of funds</b>					
Total funds brought forward		104,098	1,254,215	1,358,313	1,290,004
<b>Total funds carried forward</b>	12	<b>105,141</b>	<b>1,223,006</b>	<b>1,328,147</b>	<b>1,358,313</b>

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are shown in note 13.

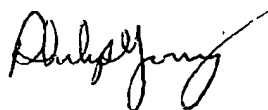


**Spitalfields Crypt Trust**
**Company no. 03734793**
**Balance sheet**
**As at 31 March 2020**

	Note	£	2020 £	£	2019 £
<b>Fixed assets</b>					
Tangible fixed assets	9		791,761		830,143
Investment in subsidiary	1(b)		1		1
			<u>791,762</u>		<u>830,144</u>
<b>Current assets</b>					
Stock		13,813		15,814	
Debtors	10	344,049		137,321	
Short term deposits		110,263		107,848	
Cash at bank and in hand		219,637		392,372	
		<u>687,762</u>		<u>653,355</u>	
<b>Liabilities</b>					
Creditors: amounts due within one year	11	(151,377)		(125,186)	
<b>Net current assets</b>			536,385		528,169
<b>Net assets</b>	12		<u>1,328,147</u>		<u>1,358,313</u>
<b>The funds of the charity</b>					
Restricted funds			105,141		104,098
Unrestricted funds					
Designated funds - fixed asset fund			791,761		830,144
General funds			431,245		424,071
<b>Total charity funds</b>	13		<u>1,328,147</u>		<u>1,358,313</u>

These financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies' regime.

Approved by the trustees on 30 September 2020 and signed on their behalf by



Philip J. Young  
Chairman

**Spitalfields Crypt Trust**  
**Statement of Cashflows**

**For the year ended 31 March 2020**

	Note	2020 £	£	2019 £	£
<b>Cash flows from operating activities:</b>					
Net income / (expenditure) for the year	6	(30,166)		68,309	
Adjustments for:					
Depreciation charges	9	58,708		46,225	
Interest		(2,626)		(1,698)	
(Increase)/decrease in stocks		2,001		3,351	
(Increase)/decrease in debtors		(206,728)		27,327	
Increase in creditors		26,191		15,943	
<b>Net cash provided by operating activities</b>			(152,620)		159,457
<b>Cash flows from investing activities:</b>					
Interest		2,626		1,698	
Purchase of tangible fixed assets	9	(20,326)		(216,222)	
<b>Net cash used in investing activities</b>			(17,700)		(214,524)
Change in cash and cash equivalents in the year			(170,320)		(55,067)
Cash and cash equivalents at the beginning of the year			500,220		555,287
Cash and cash equivalents at the end of the year			<u>329,900</u>		<u>500,220</u>
<b>Cash and cash equivalents consist of:</b>					
Short term deposits			110,263		107,848
Cash at bank			219,637		392,372
			<u>329,900</u>		<u>500,220</u>

## Spitalfields Crypt Trust

### Notes to the financial statements

For the year ended 31 March 2020

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#### 1. Accounting policies

##### Statutory information

Spitalfields Crypt Trust is a charitable company limited by guarantee and is incorporated in England and Wales. Registered office: Acorn House, 116-118 Shoreditch High Street, London, E1 6JN.

##### a) Basis of preparation

These financial statements have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Companies Act 2006. The Charity is a public benefit entity for the purposes of FRS 102 and therefore has also prepared the financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP) and the Charities Act 2011.

The trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the Charity to continue as a going concern. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. In particular the trustees have considered the Charity's forecasts and projections. After making enquiries the trustees have concluded that there is a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. The Charity therefore continues to adopt the going concern basis in preparing its financial statements.

##### b) Subsidiary company

Spitalfields Crypt Trust owns 100% of the issued share capital of Spitalfields Crypt Trust Trading Company Limited, a company incorporated in England. The issued share capital of 1 ordinary £1 share is included at £1. The principal activity of the Spitalfields Crypt Trust Trading Company Limited is to carry out trading activities associated with the activities of the Spitalfields Crypt Trust. During the prior and the current year the Trading Company remained dormant.

##### c) Income

All income is included in the statement of financial activities when the charity is entitled to, it is probable that the income will be received and the amount can be measured reliably and is not deferred. The following policies are applied to particular categories of income:

Donations are recognised as income when the charity has control over, or received, the donation, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

Clothing and other items donated for resale through the charity's shops are included as incoming resources within activities for generating funds when they are sold.

Incoming resources from charitable trading activity are accounted for when earned.

Revenue grants are credited to the statement of financial activities when receivable.

Where unconditional entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the incoming resources are recognised when there is sufficient evidence that conditions will be met. Where there is uncertainty as to whether the charity can meet such conditions the incoming resource is deferred.

## Spitalfields Crypt Trust

### Notes to the financial statements

For the year ended 31 March 2020

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#### 1. Accounting policies

##### d) Expenditure

Expenditure is recognised in the period in which it are incurred. Expenditure includes attributable VAT which cannot be recovered.

Expenditure is allocated to the particular activity where the cost relates directly to that activity. Support and governance costs which cannot be directly attributed to particular activities have been allocated between expense headings on the basis of time spent.

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

Where such information about the aims, objectives and projects of the charity is also provided to potential donors, activity costs are apportioned between fundraising and charitable activities on the basis of area of literature occupied by each activity.

Costs of generating funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Governance costs are the costs associated with the governance arrangements of the charity. These costs are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities.

##### e) Funds

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

##### f) Fixed assets and depreciation

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The expected useful life of each class of asset is as follows:

Long term leasehold property	50 years
Short term leasehold property	Life of the lease
Motor vehicles	4 years
Furniture, fixtures and equipment	3 years

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

# Spitalfields Crypt Trust

## Notes to the financial statements

For the year ended 31 March 2020

### 1. Accounting policies

#### g) Stock

Stocks are stated at the lower of cost and net realisable value. In general, cost is determined on a first in first out basis and includes transport and handling costs. Net realisable value is the price at which stocks can be sold in the normal course of business after allowing for the costs of realisation. Provision is made where necessary for obsolete, slow moving and defective stocks.

#### h) Pensions

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund. The pension cost charge represents contributions payable under the scheme by the charitable company to the fund. The charitable company has no liability under the scheme other than for the payment of those contributions.

#### i) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

#### j) Cash and cash equivalents

Cash and cash equivalents includes cash at bank and in hand, and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

#### k) Short term deposits

Short term deposits includes cash with a maturity of three to twelve months

### 2. Donations and legacies

	Restricted £	Unrestricted £	2020 Total £
<b>Drop In Services</b>			
Trusts, Foundations & Corporates	41,250	-	41,250
Individual donations	700	-	700
	<u>41,950</u>	<u>-</u>	<u>41,950</u>
<b>Residential Recovery Support</b>			
Trusts, Foundations & Corporates	187,000	-	187,000
Individual donations	-	-	-
	<u>187,000</u>	<u>-</u>	<u>187,000</u>
<b>Personal Development &amp; Training Centre</b>			
Trusts, Foundations & Corporates	51,945	-	51,945
Individual donations	4,419	-	4,419
	<u>56,364</u>	<u>-</u>	<u>56,364</u>
<b>Long-Term Recovery/Employment</b>			
Trusts, Foundations & Corporates	-	-	-
Individual donations	63	-	63
	<u>63</u>	<u>-</u>	<u>63</u>
<b>Other Donations &amp; Legacies</b>			
Trusts, Foundations & Corporates	20,000	134,266	154,266
Individual donations	-	328,826	328,826
	<u>20,000</u>	<u>463,092</u>	<u>483,092</u>
	<u>305,377</u>	<u>463,092</u>	<u>768,469</u>

**Spitalfields Crypt Trust**

**Notes to the financial statements**

**For the year ended 31 March 2020**

**2. Donations and legacies (continued)**

	Restricted £	Unrestricted £	2019 Total £
<b>Drop In Services</b>			
Trusts, Foundations & Corporates	88,250	-	88,250
Individual donations	-	-	-
	<u>88,250</u>	<u>-</u>	<u>88,250</u>
<b>Residential Recovery Support</b>			
Trusts, Foundations & Corporates	130,950	-	130,950
Individual donations	-	3	3
	<u>130,950</u>	<u>3</u>	<u>130,953</u>
<b>Personal Development &amp; Training Centre</b>			
Trusts, Foundations & Corporates	79,693	-	79,693
Individual donations	-	441	441
	<u>79,693</u>	<u>441</u>	<u>80,134</u>
<b>Long-Term Recovery/Employment</b>			
Trusts, Foundations & Corporates	40,398	-	40,398
Individual donations	-	-	-
	<u>40,398</u>	<u>-</u>	<u>40,398</u>
<b>Other Donations &amp; Legacies</b>			
Trusts, Foundations & Corporates	10,000	-	10,000
Individual donations	-	222,214	222,214
	<u>10,000</u>	<u>222,214</u>	<u>232,214</u>
<b>Capital Project Fund</b>			
Trusts, Foundations & Corporates	121,995	-	121,995
Individual donations	-	-	-
	<u>121,995</u>	<u>-</u>	<u>121,995</u>
	<u><u>471,286</u></u>	<u><u>222,658</u></u>	<u><u>693,944</u></u>

Included in Other Donations is £14,895 (2019: zero) for Government grants relating to the Job Retention scheme & £145,000 (2019: zero) relating to the Retail, Hospitality and Leisure grant scheme.

**Spitalfields Crypt Trust**

**Notes to the financial statements**

**For the year ended 31 March 2020**

**3. Income from charitable activities**

	Restricted £	Unrestricted £	2020 Total £
<b>Residential Recovery Support</b>			
Housing Benefit	-	408,450	408,450
Individual Charge	-	34,322	34,322
<b>Long-Term Recovery/Employment Fees/Charges</b>	-	182,672	182,672
	-	625,444	625,444
	Restricted £	Unrestricted £	2019 Total £
<b>Residential Recovery Support</b>			
Housing Benefit	-	391,101	391,101
Individual Charge	-	38,134	38,134
<b>Long-Term Recovery/Employment Fees/Charges</b>	-	202,678	202,678
	-	631,913	631,913

**4. Expenditure**

	Direct Staff costs £	Other Direct Costs £	Support & Governance costs £	2020 Total
Costs of generating voluntary income	185,250	54,337	68,208	307,795
Charity Shops	506,194	259,732	186,376	952,302
Drop In Services	73,201	21,941	26,952	122,094
Residential Recovery Support	326,097	276,243	120,067	722,407
Personal Development & Training Centre	124,337	28,381	45,780	198,498
Long-Term Recovery/ Employment	126,132	118,659	46,441	291,232
<b>Total expenditure 2020</b>	<b>1,341,211</b>	<b>759,293</b>	<b>493,824</b>	<b>2,594,328</b>
	Direct Staff costs £	Other Direct Costs £	Support & Governance costs £	2019 Total £
Costs of generating voluntary income	174,076	27,157	64,376	265,609
Charity Shops	543,999	271,756	201,178	1,016,933
Drop In Services	50,799	16,527	18,786	86,112
Residential Recovery Support	362,485	200,882	134,052	697,419
Personal Development & Training Centre	92,235	29,683	34,110	156,028
Long-Term Recovery/Employment	140,315	123,410	51,891	315,616
<b>Total expenditure 2019</b>	<b>1,363,909</b>	<b>669,414</b>	<b>504,393</b>	<b>2,537,716</b>

**Spitalfields Crypt Trust**

**Notes to the financial statements**

**For the year ended 31 March 2020**

**5. Support costs**

	2020 £	2019 £
Governance:		
Allocated staff costs	17,384	18,059
Audit Fees	11,500	12,000
	<u>28,884</u>	<u>30,059</u>
Other support costs:		
Allocated staff costs	196,585	233,950
General Office Supplies & Purchases	40,145	18,292
Premises Costs	34,982	20,699
Travel, Subsistence & Motor Expenses	2,256	4,353
Food	3,282	4,460
Consultancy & Training	41,623	32,295
Welfare & Therapy Costs	6,872	8,816
Depreciation	58,707	46,225
Insurance	9,118	9,091
Telephone	1,492	2,894
Bank Charges	8,576	5,578
Legal	2,100	3,819
Sundry	2,494	12,256
Outsourced Finance	39,092	41,061
Irrecoverable VAT	17,616	24,606
Sundry expenses re Capital Project	-	5,940
	<u>493,824</u>	<u>504,393</u>

**6. Net income/expenditure for the year**

This is stated after charging:

	2020 £	2019 £
Depreciation	58,708	46,225
Operating lease rentals: property	342,742	315,579
Auditors' remuneration:		
- current year audit fee	<u>11,500</u>	<u>12,000</u>

Trustees received no remuneration or expenses.

There were unrestricted donations of £500 from Trustees in the year (2019 :£910).

There were no other related party transactions during they year (2019: none)



## Spitalfields Crypt Trust

### Notes to the financial statements

For the year ended 31 March 2020

#### 7. Staff costs and numbers

Staff costs were as follows:

	2020 £	2019 £
Salaries and wages	1,370,079	1,408,368
Social security costs	105,477	107,180
Pension contributions	54,051	45,588
Redundancy costs	19,444	29,017
Volunteer workers' expenses	3,576	5,482
Other staff costs	2,553	20,282
	<u>1,555,180</u>	<u>1,615,918</u>

No employee earned more than £60,000 in the year or the previous year.

The key management personnel of the Charity comprise of the Chief Executive and three members of the Senior Management team. The total amounts paid for salaries, fees and expenses in respect of the key management personnel of the Charity were £201,286 (2019 - £154,245). The increase is due to two members being employed for the full 12 month period.

The average number of employees during the year was 74 (2019 - 91).

The average number of employees (full-time equivalent) during the year was as follows:

	2020	2019
Generating Voluntary Income	5	4
Shop staff	23	24
Drop In Services	2	2
Residential Recovery Support	7	7
Personal Development & Training Centre	4	4
Long-Term Recovery/Employment	9	8
Support and governance	6	7
	<u>56</u>	<u>56</u>

#### 8. Taxation

The charitable company is exempt from corporation tax for income arising from its charitable activities. The charitable company is subject to corporation tax for trading income exceeding the charity limit of £80,000 per annum. All its income is applied for charitable purposes.

**Spitalfields Crypt Trust**

**Notes to the financial statements**

**For the year ended 31 March 2020**

**9. Tangible fixed assets**

	Long Leasehold property £	Short Leasehold property £	Motor Vehicles £	Furniture, fixtures and equipment £	Total £
<b>Cost</b>					
At the start of the year	509,466	826,758	14,025	64,480	1,414,729
Additions in year	-	6,822	-	13,504	20,326
At the end of the year	<u>509,466</u>	<u>833,580</u>	<u>14,025</u>	<u>77,984</u>	<u>1,435,055</u>
<b>Depreciation</b>					
At the start of the year	102,852	405,209	14,025	62,500	584,586
Charge for the year	10,690	42,190	-	5,828	58,708
At the end of the year	<u>113,542</u>	<u>447,399</u>	<u>14,025</u>	<u>68,328</u>	<u>643,294</u>
<b>Net book value</b>					
At the end of the year	<u>395,924</u>	<u>386,181</u>	<u>-</u>	<u>9,656</u>	<u>791,761</u>
At the start of the year	<u>406,614</u>	<u>421,549</u>	<u>-</u>	<u>1,980</u>	<u>830,143</u>

**10. Debtors**

	2020 £	2019 £
Trade debtors	33,099	17,099
Other debtors	227,074	33,131
Prepayments	79,698	78,395
Taxation and social security	4,178	8,696
	<u>344,049</u>	<u>137,321</u>

**11. Creditors: amounts due within one year**

	2020 £	2019 £
Trade creditors	57,961	68,736
Other creditors	36,654	27,490
Accruals	56,762	28,960
	<u>151,377</u>	<u>125,186</u>

**12. Analysis of net assets between funds**

	Restricted funds £	Designated fund £	General funds £	Total funds £
Fixed assets	-	791,762	-	791,762
Net current assets	105,141	-	431,244	536,385
<b>Net assets at the end of the year</b>	<u>105,141</u>	<u>791,762</u>	<u>431,244</u>	<u>1,328,147</u>
<b>Prior year analysis of net assets between funds</b>				
	Restricted funds £	Designated fund £	General funds £	Total funds £
Fixed assets	-	830,144	-	830,144
Net current assets	104,098	-	424,071	528,169
<b>Net assets at the end of the year</b>	<u>104,098</u>	<u>830,144</u>	<u>424,071</u>	<u>1,358,313</u>

**Spitalfields Crypt Trust**

**Notes to the financial statements**

**For the year ended 31 March 2020**

**13. Movements in funds**

	At the start of the year £	Income £	Expenditure £	Transfers between funds £	At the end of the year £
<b>Restricted funds:</b>					
Personal Development & Training Centre	-	56,364	(33,963)	-	22,401
Residential					
Recovery Support	29,700	187,000	(150,520)	-	66,180
Drop In Services	36,500	41,950	(61,890)	-	16,560
Back to Work Scheme/Long term recovery support	27,898	63	(27,961)	-	-
Other	10,000	20,000	(30,000)	-	-
<b>Total restricted funds</b>	<b>104,098</b>	<b>305,377</b>	<b>(304,334)</b>	<b>-</b>	<b>105,141</b>
<b>Unrestricted funds:</b>					
Designated fund:					
Fixed Assets	830,144	-	-	(38,383)	791,761
General fund	424,071	2,258,785	(2,289,994)	38,383	431,245
<b>Total unrestricted funds</b>	<b>1,254,215</b>	<b>2,258,785</b>	<b>(2,289,994)</b>	<b>-</b>	<b>1,223,006</b>
<b>Total funds</b>	<b>1,358,313</b>	<b>2,564,162</b>	<b>(2,594,328)</b>	<b>-</b>	<b>1,328,147</b>

**Purposes of restricted funds:**

**Personal Development & Training Centre - New Hanbury Project**

Funding towards the salary of the training and development manager.

**Residential Recovery Support**

Specific donations for dealing with alcohol/drug addiction of residents at Acorn House.

**Drop In Services**

Specific donations for the ongoing work at the Drop-In Centre, the Shoreditch Community Project.

**Back to Work Scheme / Long-Term Recovery Support**

Specific donations towards the development of a recovery community.

**Capital Project**

Specific donations towards the refurbishment and upgrade of the Recovery Hub.

**Other**

Specific donations for organisational capacity building, particularly staff training and development.

**Purposes of designated Fixed Asset Fund**

This fund represents the value of unrestricted funds invested in fixed assets which are not, by the nature of fixed assets, readily available for other purposes.

# Spitalfields Crypt Trust

## Notes to the financial statements

For the year ended 31 March 2020

### 13. Movements in funds (continued)

#### Prior Year Movements in funds

	At the start of the year £	Income £	Expenditure £	Transfers between funds £	At the end of the year £
<b>Restricted funds:</b>					
Personal Development & Training Centre	13,703	79,693	(93,396)	-	-
Residential					
Recovery Support	12,750	130,950	(114,000)	-	29,700
Capital Project Fund	44,473	121,995	-	(166,468)	-
Drop In Services	9,083	88,250	(60,833)	-	36,500
Back to Work Scheme/Long term recovery support	13,008	40,398	(25,508)	-	27,898
Other	-	10,000	-	-	10,000
<b>Total restricted funds</b>	<b>93,017</b>	<b>471,286</b>	<b>(293,737)</b>	<b>(166,468)</b>	<b>104,098</b>
<b>Unrestricted funds:</b>					
Designated fund:					
Fixed Assets	660,148	-	-	169,996	830,144
General fund	536,839	2,134,739	(2,243,979)	(3,529)	424,070
<b>Total unrestricted funds</b>	<b>1,196,987</b>	<b>2,134,739</b>	<b>(2,243,979)</b>	<b>166,468</b>	<b>1,254,215</b>
<b>Total funds</b>	<b>1,290,004</b>	<b>2,606,025</b>	<b>(2,537,716)</b>	<b>-</b>	<b>1,358,313</b>

### 14. Operating lease commitments

At the year end date the Charity had the following future minimum lease payments under non-cancellable operating leases (all for property) which fall due as follows:

	2020 £	2019 £
Less than 1 year	283,798	294,548
2 - 5 years	663,544	815,337
Over 5 years	351,000	449,792
	<b>1,298,342</b>	<b>1,559,677</b>

### 15. Post Balance Sheet Events

The Board has given due consideration for the effects of the Covid-19 outbreak, which occurred before these financial statements were signed. There will be a negative financial impact in the short-term, predominantly from charity shops being closed.

In response to the situation, we have instigated measures to confine our costs to maintaining critical operations and those that generate income surplus.

We are operating against a detailed forecast of our cash flow which is driving our decisions and informing discussions with our bank should support be required, in which, we have secured a loan from the bank of £250,000 to aid the cash flow. Our modelling of cash has considered a range of outcomes and we have adopted an air of pessimism in our outlook.

Accordingly the trustees have concluded that there is a reasonable expectation that the Charity and has adequate resources to settle its debts as they fall due and therefore continue to adopt the going concern basis in preparing its financial statements.

**Spitalfields Crypt Trust**

**Notes to the financial statements**

**For the year ended 31 March 2020**

**16. Prior Year Statement of Financial Activities**

	Restricted £	Unrestricted £	2019 Total £
<b>Income</b>			
<i>Donations and legacies</i>		-	-
Drop In Services	88,250	-	88,250
Residential Recovery Support	130,950	3	130,953
Personal Development & Training Centre	79,693	441	80,134
Long-Term Recovery/Employment	40,398	-	40,398
Other donations and legacies	10,000	222,214	232,214
Capital Project fund	121,995	-	121,995
<i>Income from charitable activities</i>			
Residential Recovery Support	-	429,235	429,235
Long-Term Recovery/Employment	-	202,678	202,678
<i>Other trading activities</i>			
Charity Shops	-	1,262,078	1,262,078
Income from Investments	-	1,698	1,698
<i>Other income</i>	-	16,392	16,392
<b>Total income</b>	<b>471,286</b>	<b>2,134,739</b>	<b>2,606,025</b>
<b>Expenditure</b>			
<i>Expenditure on raising funds:</i>			
Costs of generating voluntary income	-	265,609	265,609
Charity Shops	-	1,016,933	1,016,933
<i>Expenditure on charitable activities</i>			
Drop In Services	60,833	25,279	86,112
Residential Recovery Support	114,000	583,419	697,419
Personal Development & Training Centre	93,396	62,631	156,027
Long-Term Recovery/Employment	25,508	290,108	315,616
<b>Total expenditure</b>	<b>293,737</b>	<b>2,243,979</b>	<b>2,537,716</b>
<b>Net income/ (expenditure) resources before transfers</b>	<b>177,549</b>	<b>(109,240)</b>	<b>68,309</b>
<b>Transfer between funds</b>	<b>(166,468)</b>	<b>166,468</b>	<b>-</b>
<b>Reconciliation of funds</b>			
Total funds brought forward	93,017	1,196,987	1,290,004
<b>Total funds carried forward</b>	<b>104,098</b>	<b>1,254,215</b>	<b>1,358,313</b>