### **ANNUAL REPORT & ACCOUNTS**

Year ended 31 March 2001



## REPORT OF THE DIRECTORS for the year ended 31 March 2001

The directors present their Report and Accounts for the year ended 31 March 2001.

#### Principal activity

The principal activity of the company is to provide cash management services to the Broadgate Property Holdings Limited group of companies.

#### Review of business and prospects

The activities and prospects of this and other group companies are reviewed in the Chairman's Statement and Operating and Financial Review of The British Land Company PLC, the ultimate holding company.

Details of significant events since the balance sheet date are contained in note 12 of the accounts.

#### Results and dividends

The results for the period are set out in the profit and loss account on page 4. The directors do not recommend the payment of a dividend (2000 - £Nii).

#### **Directors**

The directors who served during the year were:

J H Ritblat J H Weston Smith N S J Ritblat R E Bowden

(deceased 27 February 2001)

S Adam L M Bell A Braine P C Clarke

The directors greatly regret to announce the untimely death on 27 February 2001 of Shen Adam FCA, a director of the company.

The directors' interests in the share and loan capital of the company are set out in note 9 to the accounts.

#### Statement of directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will
  continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# REPORT OF THE DIRECTORS for the year ended 31 March 2001

#### **Annual General Meeting**

At the Annual General Meeting of the company held on 26 January 2000 Elective Resolutions were passed to dispense with the following requirements:

- · to lay accounts and reports before a general meeting of the company
- · to appoint auditors annually
- · to hold annual general meetings in the future.

#### **Auditors**

The auditors, Arthur Andersen, are willing to continue in office.

ASC.

This report was approved by the Board on 26 July 2001

A Braine Secretary

10 Cornwall Terrace Regent's Park London NW1 4QP

### REPORT OF THE AUDITORS for the year ended 31 March 2001

#### To the Shareholders of Broadgate (Cash Management) Limited

We have audited the accounts on pages 4 to 9 which have been prepared under the historical cost convention as modified by the revaluation of certain fixed assets and the accounting policies set out on page 6.

#### Respective responsibilities of directors and auditors

As described on page 1, the company's directors are responsible for the preparation of the accounts in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the circumstances of the company, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

#### Opinion

In our opinion the accounts give a true and fair view of the state of affairs of the company at 31 March 2001 and of the company's results for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Arthur Andersen

**Chartered Accountants and Registered Auditors** 

1 Surrey Street London WC2R 2PS

# PROFIT AND LOSS ACCOUNT for the year ended 31 March 2001

		2001	2000
	Note	£	£
Turnover Fees and Commissions		26,000	26,000
		26,000	26,000
Cost of turnover		-	-
Gross profit	2	26,000	26,000
Operating profit		26,000	26,000
Profit on ordinary activities before taxation	3	26,000	26,000
Taxation	5	(7,800)	(7,800)
Profit on ordinary activities after taxation		18,200	18,200
Retained profit for the financial year	10	18,200	18,200

Turnover and results are derived from continuing operations in the United Kingdom.

There were no recognised gains or losses other than those reported above.

All amounts are stated at historical costs.

The accompanying notes are an integral part of these accounts.

#### BALANCE SHEET As at 31 March 2001

	Note 2001		1	2000	
		£	£	£	£
Current assets					
Debtors	6	-		2	
Cash at bank		52,002		26,000	
		52,002	10/111	26,002	
Creditors due within one year	7	(15,600)	kanajak	(7,800)	
Net current assets			36,402		18,202
Total assets less current liabilities		No.	36,402	* 1000000000000000000000000000000000000	18,202
Net assets		19821	36,402	An American	18,202
Capital and reserves					
Called up share capital	8		2		2
Profit and loss account	10		36,400		18,200
Equity shareholders' funds	10		36,402	100 0000000	18,202

J Mueit S. H.

JH Weston Smith

A. A.

N S J Ritblat Directors

Approved by the board on 26 July 2001

The accompanying notes are an integral part of this Balance Sheet.

# NOTES TO THE ACCOUNTS for the year ended 31 March 2001

#### 1. Accounting policies

The principal accounting policies are summarised below. They have been applied consistently throughout the current and the preceding year.

The accounts have been prepared using a computer system. This is designed to cover a wide variety of companies and circumstances. As a result some notes may not be relevant for this company and so may be intentionally left blank.

#### Accounting basis

The accounts are prepared in accordance with applicable Accounting Standards and under the historical cost convention.

#### Cash flow statement

In accordance with FRS 1 (Revised), the company is exempt from preparing a cash flow statement. The company's cash flow is included in the group cash flow statement prepared by The British Land Company PLC.

#### Turnover

Turnover represents fees receivable in respect of cash management services.

#### **Properties**

*Investment properties* are independently valued each year on an open market basis. Any surplus or deficit arising is transferred to revaluation reserve, unless a deficit is expected to be permanent, in which case it is charged to the profit and loss account. The profit on disposal is based on book value.

In accordance with Statement of Standard Accounting Practice 19 no amortisation or depreciation is provided in respect of freehold or long leasehold properties. The directors consider that this accounting policy, which represents a departure from the statutory accounting rules, is necessary to provide a true and fair view. The financial effect of the departure from these rules cannot reasonably be quantified as depreciation or amortisation is only one of the many factors reflected in the annual valuation and the amount which might otherwise have been shown cannot be separately identified or quantified. Where properties held for investment are appropriated to trading stock, they are transferred at market value.

#### **Investments**

Investments in associated companies are stated at cost or directors' valuation.

#### **Taxation**

Corporation tax payable is provided on taxable profits at the current rate.

On disposal of an investment property the element of tax relating to the current year capital profit is charged to the profit and loss account and the element relating to earlier revaluation surpluses is included in the statement of total recognised gains and losses.

Provision is made for deferred taxation using the liability method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes to the extent that it is probable that a liability or asset will crystallise.

# NOTES TO THE ACCOUNTS for the year ended 31 March 2001

2. Gross profit		
Turnover is wholly attributable to the principal activity of the company and arise Kingdom.	es solely within th	ie United
	2001 £	2000
3. Profit (loss) on ordinary activities before taxation	L	£
Profit (loss) on ordinary activities before taxation is stated after charging (crediting):		
Amortisation and depreciation Auditors remuneration for audit services Operating lease rentals	TANGANONOO OO O	h-regulary and the variable control of the control
Amounts payable to Arthur Andersen and their associates by the company in respect of non-audit services were £Nil (2000 - £Nil).		
4. Staff costs	2001	2000
Wages and salaries Social security costs Pension costs	£ - - -	£
No director received any remuneration for services to the company in either ye		
Average number of employees including directors of the company during the year was Nil (2000 – Nil).		
year was Nii (2000 – Nii).		
5. Taxation	2001 £	2000 £
5. Taxation	£	£
<ul><li>5. Taxation</li><li>UK corporation tax – current year</li><li>6. Debtors</li><li>Amounts owed by group companies</li></ul>	7,800 2001	7,800 2000
<ul><li>5. Taxation</li><li>UK corporation tax – current year</li><li>6. Debtors</li><li>Amounts owed by group companies</li></ul>	7,800 2001 £	7,800 2000 £
<ul><li>5. Taxation</li><li>UK corporation tax – current year</li><li>6. Debtors</li><li>Amounts owed by group companies</li></ul>	7,800 2001 £	7,800  1,400
<ul> <li>5. Taxation</li> <li>UK corporation tax – current year</li> <li>6. Debtors</li> <li>Amounts owed by group companies</li> <li>7. Creditors due within one year</li> </ul>	2001 £	2000 £  2000 £  7,800
<ul> <li>5. Taxation</li> <li>UK corporation tax – current year</li> <li>6. Debtors</li> <li>Amounts owed by group companies</li> <li>7. Creditors due within one year</li> <li>Corporation tax</li> </ul>	2001 £	7,800  0.0000
5. Taxation  UK corporation tax – current year  6. Debtors  Amounts owed by group companies  7. Creditors due within one year  Corporation tax  8. Share capital  Authorised	2001 £	2000 £ 2000 £ 7,800
5. Taxation  UK corporation tax – current year  6. Debtors  Amounts owed by group companies  7. Creditors due within one year  Corporation tax  8. Share capital  Authorised 100 ordinary shares of £1 each	2001 £	2000 £ 2000 £ 7,800  2000 £ 1000

# NOTES TO THE ACCOUNTS for the year ended 31 March 2001

#### 9. Directors' interests in share and loan capital

L M Bell

A Braine

P C Clarke

No director held a beneficial interest in the share capital of the company. Messrs. J H Ritblat, J H Weston Smith, N S J Ritblat, and R E Bowden are also directors of The British Land Company PLC and, as such, their interests in the share and loan capital, including share options, of that company are shown in the accounts of the ultimate holding company. The beneficial interests of the other directors in the ultimate holding company are as follows:-

	Fully paid Ordinary shares		6% Irredeemable Convertible Bonds (£ nominal)		Opt	Options over ordinary shares		
					1984 Option Scheme		Sharesave Scheme	
	31 March 2001	1 April 2000	31 March 2001	1 April 2000	31 March 2001	1 April 2000	31 March 2001	1 April 2000
L M Beli	6,745	6,220	-	-	52,925	52,925	-	5,340
A Braine	9,769	7,744	-	-	42,382	42,382	2,728	2,728
P C Clarke	5,258	3,233	-	-	30,968	30,968	2,791	2,791
					Rights under Restricted Share Plan			
					6% Irredeemak Ordinary shares Convertible Bo (£ nominal)		Bonds	

# NOTES TO THE ACCOUNTS for the year ended 31 March 2001

#### 10. Reconciliation of movements in shareholders' funds

	Share capital £	Profit and loss account £	Total £	
At 1 April 2000	2	18,200	18,202	
Retained profit for the year	-	18,200	18,200	
At 31 March 2001	2	36,400	36,402	

#### 11. Related parties

The company has taken advantage of the exemption granted to 90% subsidiaries not to disclose transactions with group companies under the provisions of Financial Reporting Standard 8.

#### 12. Subsequent events

There have been no significant events since the year end.

#### 13. Ultimate holding company

The immediate parent company is Broadgate Property Holdings Limited.

The ultimate holding company is The British Land Company PLC, which is registered in England and Wales. Group accounts for this company are available on request from 10 Cornwall Terrace, Regent's Park, London NW1 4QP.