Registration number: 03720071

Fresh Trading Limited

Annual Report and Financial Statements

for the Year Ended 31 December 2021



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Company Information

Directors

J L Davenport

S J Norman (appointed 17 June 2021)

N Canney (appointed 15 June 2022)

Company secretary

J L Davenport

Registered office

Fruit Towers

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London W10 5BU

Solicitors

Joelson

30 Portland Place

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`Bankers

Bank of Scotland plc

The Mound Edinburgh EH1 1YZ

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Auditor

Ernst & Young

Harcourt Centre Harcourt Street Dublin 2 Ireland BT2 7DT

Strategic Report for the Year Ended 31 December 2021

•The directors present their report for the year ended 31 December 2021.

Principal activities

The principal activities of Fresh Trading Limited during the year is that of investment holding company and the maintenance, management, protection and development of certain intellectual property on a global basis.

Group financial statements have not been prepared as the Company is exempt from preparing such financial statements under section 401(1) of the Companies Act 2006. The Company's financial statements present information about it as an individual company and not about its group.

Group performance

As the Company is an investment holding company (being the Parent company of Innocent Limited and Fresh Trading Supply B.V.,), in discussing the development and performance of the Company, it is considered appropriate to present below the key performance indicators of the Company together with the key performance indicators of its subsidiaries on a consolidated basis ("the Group", also known as "innocent").

	2021 Unaudited	2020 Unaudited	Change
	£m	£m	%
Group turnover	441.8	423.4	. 4
Group operating (loss)/profit	(9.5)	4.8	(298)
Group tax charge	(4.0)	(3.1)	· 29
Group loss after tax	(8.4)	. (1:9)	342
Group shareholder's funds	232.0	245.5	(5)
Group charitable donations	(1.5)	(1.6)	(6)
Average number of employees	687.0	648.0	6

Despite the continued challenges of the COVID crisis in 2021, the year ended 31 December 2021 was a year of significant progress for the innocent business as we seek to deliver on our purpose to "make natural delicious food and drink that helps people and the planet live well and die old". In 2021, the Group recertified as a B Corp with an outstanding score of 105.2, an important proof point of our commitment to be a force for good, showing a business can be successful whilst doing the right thing for people and the planet.

Back to growth

The business returned to growth in 2021 in one of our key metrics, ending the year with a turnover of £442m, a growth of 4.4%. We realised good market growth in the majority of our European countries where we operate, as we continued to grow in take home juices whilst seeing recovery in our on-the-go sales. Our Asia business, whilst nascent, grew in 2021, with encouraging growth in China, particularly in direct to consumer and food service channels. We decided to cease our pilot in Japan after mixed results, compounded by the challenges of launching an on-the-go business during the pandemic.

Strategic Report for the Year Ended 31 December 2021 (continued)

Laying the foundations for the future

Our ambitious business transformation programme continued at pace, despite the challenges of COVID. We completed the build phase of two key projects:

- The Blender, our first manufacturing facility, in Rotterdam, a 35,000 sqm, all electric, carbon neutral facility that will, when fully operational, produce approximately 70% of our volume; and
- Implementation of all new finance and operating systems with a new ERP, manufacturing, people, product and technical systems.

The transformational scale of these projects means we are still in the process of fully embedding them to their full potential. We can already see that they are the right choice for our future and will deliver the strategic, operational and financial benefits needed to help us continue to grow. The Blender is strategically located to minimise road miles and uniquely designed to be an all electric manufacturing plant that through renewable energy will operate with zero carbon emissions. It will make a substantial contribution to our decarbonisation efforts, towards our approved Science Based Target to reduce emissions per litre by 50% by 2030 and in an era of escalating fuel and energy costs is an increasingly strategically sound long-term choice.

As well as a capital draw down, 2021 has also seen significant costs in the Profit and Loss in relation to the commissioning costs of The Blender and the systems transformation. Whilst factored into our budget and the long-term business case, they are the primary driver of our drop in profits in 2021. With these structural changes now in place we expect to see a material move forward in our profitability in future years as the benefits of these investments increase.

However, the commissioning of The Blender will continue through 2022 which will create a headwind to profitability that will be temporary but remain until the facility is fully commissioned. Additionally, the significant inflationary pressures and disrupted supply chains that the group faces is creating additional profitability challenges to manage in 2022.

Continued progress on becoming good all round

As a B Corp, we are deeply committed to a progressive leadership model that seeks to balance purpose, people, planet, and profit. Every three years B Corps are required to re-certify, and we went through that re-certification process in 2021. We were delighted to score 105.2 points, a significant improvement on our score of 92.5 in 2018 when we first became a B Corp. By embedding the B Corp mindset throughout the business, we have seen many of the improvements coming bottom up from thoughtful day to day decision making, building a culture of resilience and continuous improvement for the long term. While we were able to increase our score across the board, we recognise there is more we can do, particularly as our business grows and changes.

In 2021, we translated our company philosophy into a consumer facing campaign - Little Drinks, Big Dreams - to help explain our commitment to building a successful business and keeping people healthy while making sure our communities and our planet are healthy too.

Part of our commitment as a B Corp is about transparency and we published our second "Good All Round" report setting out the progress we have made as a business on all fronts and the gaps and the targets we have set ourselves. All these reports can be found on our website: innocentdrinks.co.uk.

2021 was an incredibly difficult year for our communities. To support their recovery from the pandemic, we gave 1,246,868 drinks away through our partnerships and once again donated £1m to the innocent foundation and £1.46m to charitable causes in total. Our people, over 478 them, also took time off as part of their volunteering days to lend a helping hand.

Strategic Report for the Year Ended 31 December 2021 (continued)

Continued progress on becoming good all round (continued)

From extreme weather events to agreements on accelerating action on climate at the COP26 summit, 2021 was also a decisive year for climate change. We know that the climate crisis is moving faster than climate action that's why we have committed to becoming carbon-neutral by 2025 and have an approved Science Based Target to reduce our emissions per litre by 50% on a pathway towards net zero by 2040. The Blender plays an important role in helping reduce our carbon footprint, but with a large global agricultural supply chain we are well aware of the scale of action we need to take and are working hard to reduce emissions within our own operations and within our value chain. In spring 2021 we launched our Farmer Innovation Fund to support projects finding innovative ways to reduce carbon in agriculture, as one small step on that journey.

Looking to the future

We remain extremely confident about the long-term prospects for the business. We believe that our ability to continue to innovate against a growing health and wellness trend provides us with lots of potential growth opportunities as we return to more normalised trading conditions. In addition, with increasing consumer focus on how companies operate, our long-term commitment to our purpose and our status as a B Corp means we are well placed. As we operationalise the major building blocks of our transformation in 2022, we will have an operating platform that enables us to increase our resilience, capitalise on our scale and an ability to invest in future growth as well as continue to support our people, the planet and those less fortunate than ourselves.

Principal risks and uncertainties

Financial risks

The Company has established a risk and financial management framework whose primary objectives are to protect the Company from events that hinder the achievement of the Company's performance objectives. The objectives aim to limit undue counterparty exposure, ensure sufficient working capital management and to reduce the impact of price fluctuations, whether due to the demand for raw materials or foreign currency fluctuations.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss to the other party by failing to discharge an obligation. The Company's policies are aimed at minimising such losses, and require that deferred terms are only granted to customers who demonstrate an appropriate payment history and satisfy creditworthiness procedures.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Company aims to mitigate liquidity risk by managing cash generation by its operations.

Cash flow risk

Cash flow risk is the risk of exposure to variability in cash flows that is attributable to a particular risk associated with a recognised asset or liability. The Company aims to manage cash flow risk by monitoring and reviewing working capital.

Currency risk

The Group uses forward foreign currency contracts to reduce exposure to the variability of foreign exchange rates by fixing the rate of any material payments in a foreign currency.

Strategic Report for the Year Ended 31 December 2021 (continued)

Principal risks and uncertainties (continued)

Litigation

Litigation or legal proceedings could expose us to significant liabilities and damage the Company's brand and reputation. The Company evaluates any litigation, claims and legal proceedings to assess the likelihood of unfavourable outcomes and to estimate, if possible, the amount of potential losses and put in place procedures to mitigate such losses.

Laws and regulations

Changes in, or failure to comply with, the laws and regulations applicable to our business operations could increase our costs or reduce our net operating revenues. The Company will review any changes in laws and regulations that might impact the business to mitigate any such impacts.

Brexit

After reviewing the EU-UK Trade and Cooperation Agreement in detail in 2020 innocent implemented mitigations where appropriate. The continuing impact of Brexit is monitored in terms of the effect on import and export of goods in EU territories.

Coronavirus impact

During 2021, the Company has continued to be impacted by the spread of COVID-19. The impact of these changes is unpredictable and varied depending on the market, the level of vaccines given in a market and the government policies related to containment. We expect some on-going impacts, especially in Asia where current measures are materially impacting our ability to operate normally.

Conflict in Ukraine

In 2022, The Coca-Cola Company, the Company's ultimate parent undertaking, announced the suspension of its business in Russia as a result of the conflict in Ukraine. After making enquiries, the directors do not expect this suspension of business to have a material adverse impact on the Company's operations.

Company performance

Fresh Trading Limited made a loss after tax in 2021 of £27.6m, which reflects its role as the residual profit/loss holder for its group. The loss for 2021 was in line with the business's expectations for the year and is in addition to the profits made by other members of the group.

Charitable donations

During the year, the Group have agreed to make charitable contributions of £1,461,000 (2020: £1,635,000) to charities, taking our total charitable contributions to date to over £17 million. At this point in time, on a rolling basis we are substantially ahead of our 10% of profits to charity commitment.

The table below sets out the 5-year cumulative profit or loss the Group has made each year since 2017, the amount of money committed to charity on the same basis, and the donation as a percent on profit after tax on the same basis.

Unaudited	2017	2018	2019	2020	2021
Cumulative 5 year total charitable		•			
donation	6,694	7,772	8,135	8,216	8,213
Cumulative 5 year PAT	(6,630)	2,981	(14,819)	(13,967)	(28,786)
Cumulative 5 year donation as a % of		• .			
PAT		261	_	_	-

Strategic Report for the Year Ended 31 December 2021 (continued)

Approved by the Board on 15 December 2022 and signed on its behalf by:

J L Davenport
Company secretary and director

Directors' Report for the year ended December 2021

The directors present their report and audited financial statements for the year ended 31 December 2021.

Directors of the Company

The directors, who held office during the year, were as follows:

- J L Davenport Company secretary and director
- D Lamont (resigned 31 July 2022)
- S Roche (resigned 18 February 2021)
- S J Norman (appointed 17 June 2021)
- N Canney (appointed 15 June 2022)

Principal activity

The principal activities of Fresh Trading Limited during the year is that of an investment holding company and the maintenance, management, protection and development of certain intellectual property on a global basis.

The Group's principal activities during the year continued to be the development, manufacturing and distributing of natural healthy drinks.

Dividends

The directors do not recommend that the Company pay a dividend in respect of the financial year ended 31 December 2021 (2020: Nil).

Charitable donations

As discussed in the strategic report the Group have made charitable contributions of £1,461,000 (2020: £1,635,000). The Company has made charitable contributions of £1,074,000 (2020: £950,000).

Future developments

The Company intends to continue operating in line with current activity.

Events after the balance sheet date

There were no significant adjusting or non-adjusting events between the Balance Sheet date and the date of signing of the financial statements.

In 2022, The Coca-Cola Company, the Company's ultimate parent undertaking, announced the suspension of its business in Russia as a result of the conflict in Ukraine. After making enquiries, the directors do not expect this suspension of business to have a material adverse impact on the Company's operations.

Research and development

The Company carries out research and development necessary to support its principal activities in supporting the development of natural healthy drinks.

Political donations

No political donations were made during the year 2021 or 2020.

Directors' Report for the year ended December 2021 (continued)

Going concern

The Company's business activities, together with the factors likely to affect its future development, its financial position, financial risk management objectives and its exposures to risk are described in the Strategic Report on pages 2 to 6.

The financial statements have been prepared on a going concern basis as, having reviewed the current position and cash flow projections of the Company (including those of its subsidiaries), the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future at the time of approving the financial statements. Fresh Trading Limited has received a letter of support from its ultimate parent company, The Coca-Cola Company, stating its commitment to provide continuing financial support to enable the Company to meet financial obligations as and when they fall due covering a period of twelve months from the date of approval of the financial statements, but only to the extent that money is not otherwise available to meet such liabilities. Innocent Limited, one of the Company's subsidiaries, has confirmed in writing that it will not call for payment the amount due to it of £126.8m unless the Company has sufficient funds available.

It is our view, to the best of our current knowledge, that COVID-19 and the conflict in Ukraine will not have a material adverse impact on the Company's ability to continue as a going concern. Further details regarding the adoption of the going concern basis, in preparing the financial statements, can be found in the Accounting Policies (Note 3).

Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Reappointment of auditor

In accordance with section 487(2) of the Companies Act 2006, a resolution for the re-appointment of Ernst & Young as auditor of the Company is to be proposed at the forthcoming Annual General Meeting.

Approved by the Board on 15 December 2022 and signed on its behalf by:

J L Davenport

Company secretary and director

Statement of Directors' Responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable UK law and regulations.

UK Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 'Reduced Disclosure Framework' ('FRS 101'). Under UK Company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- · prepare the financial statements on a going concern basis, unless they consider that to be inappropriate.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Board on 15 December 2022 and signed on its behalf by:

J L Davenport

Company secretary and director



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FRESH TRADING LIMITED

Opinion

We have audited the financial statements of Fresh Trading Limited for the year ended 31 December 2021 which comprise the Profit and Loss Account, the Balance Sheet, the Statement of Changes in Equity and the related notes 1 to 20, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 101 "Reduced Disclosure Framework (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the company's affairs as at 31 December 2021 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FRESH TRADING LIMITED (Continued)

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FRESH TRADING LIMITED (Continued)

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 9, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the
 company and determined that the most significant are those that relate to the reporting framework
 (FRS 101 and the Companies Act 2006) and the relevant direct and indirect tax legislation in the
 United Kingdom. In addition, the Company should comply with laws and regulations relating to its
 operations, including health and safety, employees, data protection, and anti-bribery and
 corruption.
- We understood how the Company is complying with those frameworks by making enquiries of management to understand how the company determines and implements its policies and procedures in these areas and corroborated this by reviewing supporting documentation. We reviewed correspondence with relevant authorities. We reviewed board minutes to identify noncompliance with laws and regulations, and we reviewed significant contracts and agreements impacting the company in the financial year.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FRESH TRADING LIMITED (Continued)

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud (continued)

- We assessed the susceptibility of the company's financial statements to material misstatement, including how fraud might occur by considering the risk of management override.
- Based on this understanding we designed our audit procedures to identify noncompliance with such laws and regulations. Our procedures involved auditing journals identified by specific risk criteria.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Dermot Daly (Senior statutory auditor)

Epont & Tourg

for and on behalf of Ernst & Young, Statutory Auditor

Dublin

Date: 15 December 2022

Profit and Loss Account

for the Year Ended 31 December 2021.

	Note	2021 £ 000	2020 £ 000
Turnover	5	21,147	30,654
Administrative expenses	<u>-</u>	(46,594)	(44,716)
Operating loss Interest payable and similar charges	6 7	(25,447) (2,108)	(14,062) (1,853)
Loss before tax		(27,555)	(15,915)
Tax on loss on ordinary activities	9 _		
Loss for the year Other comprehensive income	·. _	(27,555)	(15,915)
Total comprehensive loss	· _	(27,555)	(15,915)

The above results were derived from continuing operations.

Balance Sheet as at 31 December 2021

	Note	31 December 2021 £ 000	31 December 2020 £ 000
Fixed assets		•	
Tangible assets	10	630	713
Right-of-use assets	11	5,672	6,547
Investments	12	239,956	239,956
	. •	246,258	247,216
Current assets		•	•
Debtors	13	87,299	122,753
Cash at bank and in hand		605	685
		87,904	123,438
Creditors: Amounts falling due within one year	14	(185,002)	(192,963)
Net current liabilities		(97,098)	(69,525)
Total assets less current liabilities		149,160	177,691
Creditors: Amounts falling due after more than one year	14	(6,236)	(7,212)
Net assets		142,924	170,479
Capital and reserves		•	
Called-up share capital	15	-	-
Share premium reserve		212,626	212,626
Retained deficit	:	(69,702)	(42,147)
Shareholder's funds		142,924	170,479

Approved by the Board on 15 December 2022 and signed on its behalf by:



Company secretary and director

The notes on pages 17 to 40 form an integral part of these financial statements. Page 15

Statement of Changes in Equity for the Year Ended 31 December 2021

		Called-up share capital £ 000	Share premium £ 000	Retained deficit	Total £ 000
At 1 January 2020			212,626	(26,232)	186,394
Loss for the year Other comprehensive income		<u>-</u>	· · · -	(15,915)	(15,915)
Total comprehensive loss			. <u> </u>	(15,915)	(15,915)
At 31 December 2020		-	212,626	(42,147)	170,479
		Called-up share capital £ 000	Share premium £ 000	Retained deficit £ 000	Total £ 000
At 1 January 2021 Loss for the year Other comprehensive income		- - -	212,626	(42,147) (27,555)	170,479 (27,555)
Total comprehensive loss	٠.	<u>.· -</u>	<u> </u>	(27,555)	(27,555)
At 31 December 2021			212,626	(69,702)	142,924

Notes to the Financial Statements for the Year Ended 31 December 2021

1 Authorisation of financial statements & statement of compliance with FRS 101

The financial statements of Fresh Trading Limited (the "Company") for the year ended 31 December 2021 were authorised for issue by the Board on 15 December 2022. Fresh Trading Limited is a private company, limited by shares, incorporated and domiciled in England and Wales.

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101) issued by the Financial Reporting Council ('FRC') and UK statute comprising the Companies Act 2006.

The accounting policies which follow set out those policies which apply in preparing the financial statements for the year ended 31 December 2021. The financial statements are prepared in Pound Sterling and are rounded to the nearest thousand Pounds (£ 000).

2 General information

The address of its registered office is: Fruit Towers 342 Ladbroke Grove London W10 5BU England

3 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework.

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of UK adopted International Accounting Standards, but make amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions have been taken.

The financial statements are prepared under the historical cost convention, except as disclosed in the accounting policies, certain items are shown at fair value, and on a going concern basis.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Exemption from preparing group accounts

Group financial statements have not been prepared as the Company is exempt from preparing such financial statements under section 401(1) of the Companies Act 2006. The Company's financial statements present information about it as an individual company and not about its group. The parent undertaking of the smallest and largest group of undertakings for which group financial statements are drawn up and of which the Company is a member and the ultimate controlling party, is The Coca-Cola Company. Copies of the group financial statements are available to the public from The Coca-Cola Company, PO Box 1734, Atlanta, Georgia 30301, United States of America. Copies of the financial statements can be obtained from the Company's registered office.

Summary of disclosure exemptions

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- (a) the requirements of IFRS 7 Financial Instruments: Disclosures;
- (b) the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement;
- (c) the requirement in paragraph 38 of IAS 1 Presentation of Financial Statements to present comparative information in respect of:
 - (i) paragraph 79(a)(iv) of IAS 1;
 - (ii) paragraph 73(e) of IAS 16 Property, Plant and Equipment;
- (d) the requirements of paragraphs 10(d), 10(f), 16, 38A to 38D, 40A to 40D and 134-136 of IAS 1 Presentation of Financial Statements;
- (e) the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- (f) the requirements of paragraph 17 of IAS 24 Related Party Disclosures;
- (g) the requirements of IAS 7 Statement of Cash Flows;
- (h) the requirements of the second sentence of paragraph 110 and paragraphs 113(a), 114, 115, 118, 119(a) to (c), 120 to 127 and 129 of IFRS 15 Revenue from Contracts and Customers;
- (i) the requirements of paragraph 52, the second sentence of paragraph 89, and paragraphs 90, 91 and 93 of IFRS 16 Leases;
- (j) the requirements of paragraph 58 of IFRS 16, provided that the disclosure of details of indebtedness required by paragraph 61(1) of Schedule 1 to the Regulations is presented separately for lease liabilities and other liabilities, and in total; and
- (k) the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member.

The exemptions which the Company has availed of are disclosed in the consolidated financial statements of the ultimate parent company, The Coca-Cola Company.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Going concern

The financial statements have been prepared on a going concern basis as, having reviewed the current position and cash flow projections of the Company (including those of its subsidiaries), the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future at the time of approving the financial statements. Fresh Trading Limited has received a letter of support from its ultimate parent company, The Coca-Cola Company, stating its commitment to provide continuing financial support to enable the Company to meet financial obligations as and when they fall due covering a period of twelve months from the date of approval of the financial statements, but only to the extent that money is not otherwise available to meet such liabilities. Innocent Limited, one of the Company's subsidiaries, has confirmed in writing that it will not call for payment the amount due to it of £126.8m unless the Company has sufficient funds available.

It is our view, to the best of our current knowledge, that COVID-19 and the conflict in Ukraine, will not have a material adverse impact on the company's ability to continue as a going concern.

Changes in accounting policy

None of the standards, interpretations and amendments effective for the first time from 1 January 2021 have had a material effect on the financial statements.

Revenue recognition

Recognition

The Company earns revenue from an intellectual property licence fee and the provision of strategic services to a subsidiary company. This revenue is recognised in the accounting period when the performance obligations have been satisfied, at an amount that reflects the consideration to which the company expects to be entitled for fulfilling its performance obligations.

The principles in IFRS are applied to revenue recognition criteria using the following 5 step model:

- 1. Identify the contracts with the customer
- 2. Identify the performance obligations in the contract
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations in the contract
- 5. Recognise revenue when or as the entity satisfies its performance obligations

Rendering of services

Rendering of services revenue is recognised, based on the stage of completion of the contract and control of a right to be compensated for the services has been attained.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Foreign currency transactions and balances

The Company's functional currency and presentation currency is Pounds Sterling. Transactions in foreign currencies are initially recorded in the functional currency by applying the spot exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the balance sheet date. All differences are taken to the Profit and Loss Account.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Tax

The tax expense for the year comprises current and deferred tax.

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities based on tax rates and laws that are enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements, with the following exceptions:

- where the temporary difference arises from the initial recognition of goodwill or of an asset or liability in a
 transaction that is not a business combination that at the time of the transaction affects neither accounting nor
 taxable profit or loss;
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future; and
- deferred income tax assets are recognised only to the extent that it is probable that taxable profit will be
 available against which the deductible temporary differences, carried forward tax credits or tax losses can be
 utilised.

Deferred income tax assets and liabilities are measured on an undiscounted basis at the tax rates that are expected to apply when the related asset is realised or liability is settled, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date.

The Group offsets deferred tax assets and deferred tax liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

Where losses are transferred to group undertakings by the Company for no consideration is reflected as a reconciling item in the effective tax reconciliation in Note 9.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Tangible assets

Tangible assets are stated at cost less accumulated depreciation and accumulated impairment losses. Cost comprises the aggregate amount paid and the fair value of any other consideration given to acquire the asset and includes costs directly attributable to making the asset capable of operating as intended.

The carrying values of tangible assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable, and are written down immediately to their recoverable amount. Useful lives and residual values are reviewed annually and where adjustments are required these are made prospectively.

A tangible asset is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on de-recognition of the asset is included in the Profit and Loss Account in the period of de-recognition.

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Leasehold improvements

Useful life

2-10 years

Investments

Fixed asset investments are stated at cost less provision for impairment in value. The carrying values of investments are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

Leases

Definition

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

At the commencement date a lessee recognises a right-of-use asset and a lease liability, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Notes to the Financial Statements for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Leases (continued)

Initial recognition and measurement

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate.

Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs.

Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the condition required by the terms and conditions of the lease, a provision is recognised and measured under IAS 37. To the extent that the costs relate to a right-of-use asset, the costs are included in the related right-of-use asset, unless those costs are incurred to produce inventories.

Right-of-use assets are depreciated over the lease term of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Company expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

The right-of-use assets are separately identifiable on the balance sheet, the detail of which is in note 11.

Subsequent measurement

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The right-of-use asset is subsequently measured at cost less accumulated depreciation and impairment losses.

Notes to the Financial Statements for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Leases (continued)

Short term and low value leases

The Company has made an accounting policy election, by class of underlying asset, not to recognise lease assets and lease liabilities for leases with a lease term of 12 months or less (i.e., short-term leases). The Company has made an accounting policy election on a lease-by-lease basis, not to recognise lease assets on leases for which the underlying asset is of low value. Lease payments on short term and low value leases are accounted for on a straight line bases over the term of the lease or other systematic basis if considered more appropriate. Short term and low value lease payments are included in operating expenses in the profit and loss account.

Cash and cash equivalents

Cash and cash equivalents include cash at bank and in hand and highly liquid interest-bearing securities with maturities of three months or less. Cash and cash equivalents and bank overdrafts in notional cash pooling arrangements are presented gross. Bank overdrafts are included within creditors amounts falling due within one year in the balance sheet.

Borrowings

All borrowings are initially recorded at the amount of proceeds received, net of transaction costs. Borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the profit and loss account over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in finance costs.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Financial instruments

Initial recognition

Financial assets and financial liabilities comprise all assets and liabilities reflected in the Balance Sheet, although excluding tangible assets, investment properties, intangible assets, deferred tax assets, prepayments, deferred tax liabilities and employee benefits plan.

The Company recognises financial assets and financial liabilities in the Balance Sheet when, and only when, the Company becomes party to the contractual provisions of the financial instrument.

Financial assets are initially recognised at fair value. Financial liabilities are initially recognised at fair value, representing the proceeds received net of premiums, discounts and transaction costs that are directly attributable to the financial liability.

All regular way purchases and sales of financial assets and financial liabilities classified as fair value through profit or loss ("FVTPL") are recognised on the trade date, i.e. the date on which the Company commits to purchase or sell the financial assets or financial liabilities. All regular way purchases and sales of other financial assets and financial liabilities are recognised on the settlement date, i.e. the date on which the asset or liability is received from or delivered to the counterparty. Regular way purchases or sales are purchases or sales of financial assets that require delivery within the time frame generally established by regulation or convention in the market place.

Subsequent to initial measurement, financial assets and financial liabilities are measured at either amortised cost or fair value.

Classification and measurement

Financial instruments are classified at inception into one of the following categories, which then determine the subsequent measurement methodology:-

Financial assets are classified into one of the following three categories:-

- · financial assets at amortised cost;
- · financial assets at fair value through other comprehensive income (FVTOCI); or
- · financial assets at fair value through the profit or loss (FVTPL).

Financial liabilities are classified into one of the following two categories:-

- · financial liabilities at amortised cost; or
- financial liabilities at fair value through the profit or loss (FVTPL).

The classification and the basis for measurement are subject to the Company's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets, as detailed below:-

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Financial instruments (continued)

Financial assets at amortised cost

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- · the assets are held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

If either of the above two criteria is not met, the financial assets are classified and measured at fair value through the profit or loss (FVTPL).

If a financial asset meets the amortised cost criteria, the Company may choose to designate the financial asset at FVTPL. Such an election is irrevocable and applicable only if the FVTPL classification significantly reduces a measurement or recognition inconsistency.

Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is measured at FVTOCI only if it meets both of the following conditions and is not designated as at FVTPL:-

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investments that is not held for trading, the Company may irrevocably elect to present subsequent changes in fair value in OCI. This election is made on an investment-by-investment basis.

If an equity investment is designated as FVTOCI, all gains and losses, except for dividend income, are recognised in other comprehensive income and are not subsequently included in the statement of income.

Financial assets at fair value through the profit or loss (FVTPL)

Financial assets not otherwise classified above are classified and measured as FVTPL.

Financial liabilities at amortised cost

All financial liabilities, other than those classified as financial liabilities at FVTPL, are measured at amortised cost using the effective interest rate method.

Financial liabilities at fair value through the profit or loss

Financial liabilities not measured at amortised cost are classified and measured at FVTPL. This classification includes derivative liabilities.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Financial instruments (continued)

Impairment of financial assets

Measurement of Expected Credit Losses

The Company recognises loss allowances for expected credit losses (ECL) on financial instruments that are not measured at FVTPL, namely:

- Financial assets that are debt instruments
- Accounts and other receivables
- Financial guarantee contracts issued; and
- Loan commitments issued.

The Company classifies its financial instruments into stage 1, stage 2 and stage 3, based on the applied impairment methodology, as described below:

Stage 1: for financial instruments where there has not been a significant increase in credit risk since initial recognition and that are not credit-impaired on origination, the Company recognises an allowance based on the 12-month ECL.

Stage 2: for financial instruments where there has been a significant increase in credit risk since initial recognition but they are not credit-impaired, the Company recognises an allowance for the lifetime ECL.

Stage 3: for credit-impaired financial instruments, the Company recognises the lifetime ECL.

The Company measures loss allowances at an amount equal to the lifetime ECL, except for the following, for which they are measured as a 12-month ECL:

- debt securities that are determined to have a low credit risk (equivalent to investment grade rating) at the reporting date; and
- other financial instruments on which the credit risk has not increased significantly since their initial recognition.

The Company considers a debt security to have low credit risk when their credit risk rating is equivalent to the globally understood definition of 'investment grade'.

A 12-month ECL is the portion of the ECL that results from default events on a financial instrument that are probable within 12 months from the reporting date.

Notes to the Financial Statements for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Financial instruments (continued)

Impairment of financial assets (continued)

Provisions for credit-impairment are recognised in the statement of income and are reflected in accumulated provision balances against each relevant financial instruments balance.

Evidence that the financial asset is credit-impaired include the following;

- Significant financial difficulties of the borrower or issuer;
- A breach of contract such as default or past due event;
- The restructuring of the loan or advance by the Company on terms that the Company would not consider otherwise;
- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation;
- The disappearance of an active market for the security because of financial difficulties; or
- There is other observable data relating to a group of assets such as adverse changes in the payment status of borrowers or issuers in the Company or economic conditions that correlate with defaults in the Company

For trade receivables, the Company applies the simplified approach, which requires expected lifetime losses to be recognised from initial recognition of the receivables.

To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Company has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.

The expected loss rates are based on the payment profiles of sales over a period of 36 month before 31 December 2021 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Company has identified the GDP and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a separate entity and has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

For defined contribution plans contributions are paid publicly or privately administered pension insurance plans on a mandatory or contractual basis. The contributions are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as an asset.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

3 Accounting policies (continued)

Provision for liabilities

A provision is recognised when the Company has a legal or constructive obligation as a result of a past event; it is probable that an outflow of economic benefits will be required to settle the obligation; and a reliable estimate can be made of the amount of the obligation.

Where the effect of the time value of money is material provisions are discounted.

Where the Company expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when recovery is virtually certain.

4 Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements often requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

The judgements and estimates that have a risk of causing a material impact on the financial statements are discussed below

Determining the lease term of contracts

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate.

Estimating the incremental borrowing rate on leases

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate (IBR) is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available. The Company estimates the IBR using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

4 Critical accounting judgements and key sources of estimation uncertainty (continued)

Impairment of investments

The company assesses impairment of investments at each reporting date by evaluating conditions specific to the company and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

5 Turnover

Turnover, which is stated net of value added tax, represents the invoiced amounts of intellectual property license fee and the provision of strategic services to a subsidiary company. Turnover is attributable to the Company's continuing principal activity.

The analysis of the company's turnover for the year is as follows:

Derivative gains 1,254 (180)	The analysis of the company's turnover for the year is as follows.	•	,
The analysis of the Company's turnover for the year by destination is as follows: 2021			
The analysis of the Company's turnover for the year by destination is as follows: 2021	Amounts charged to other group undertakings	21,147	30,654
Europe 2021 £ 000 £ 000 21,147 30,654 21,147 30,654 6 Operating loss Operating loss is stated after charging/(crediting) Included in administrative expenses: 2021 2020 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		21,147	30,654
Europe 2021 £ 000 £ 000 Europe 21,147 30,654 6 Operating loss Operating loss is stated after charging/(crediting) Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		•	•
Europe 2021 £ 000 £ 000 Europe 21,147 30,654 6 Operating loss Operating loss is stated after charging/(crediting) Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		•	
Europe £ 000 £ 000 21,147 30,654 21,147 30,654 6 Operating loss Operating loss is stated after charging/(crediting) Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)	The analysis of the Company's turnover for the year by destination is as follows:		
Coperating loss 21,147 30,654 Operating loss is stated after charging/(crediting) 2021 2020 Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)			
6 Operating loss Operating loss is stated after charging/(crediting) 2021 2020 Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)	Europe	21,147	30,654
6 Operating loss Operating loss is stated after charging/(crediting) 2021 2020 Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		21,147	30,654
Operating loss is stated after charging/(crediting) 2021 2020 Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		, -	
Included in administrative expenses: 2021 £ 000 2020 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)	6 Operating loss		
Included in administrative expenses: £ 000 £ 000 Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)	Operating loss is stated after charging/(crediting)		
Depreciation expense 79 81 Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		2021	
Depreciation on right-of-use assets - Property 875 698 Foreign exchange gains (856) (599) Derivative gains 1,254 (180)		£ 000	£ 000
Foreign exchange gains (856) (599) Derivative gains (1,254) (180)	Depreciation expense	79	81
Derivative gains 1,254 (180)	Depreciation on right-of-use assets - Property	875	698
	Foreign exchange gains	(856)	(599)
Auditor's remuneration	Derivative gains	1,254	(180)
Auditor b remaineration	Auditor's remuneration	•	
- Audit services 39 38	- Audit services	. 39	38
- Taxation services 35 66	- Taxation services	35	66

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

7 Interest payable and similar charges

				2021 £ 000	2020 £ 000
Interest on bank overdrafts and	borrowings		٠.	481	207
Interest paid on loans from grow	up undertakings			1,537	1,584
Interest expense on leases - pro	perty	•	. <u>.</u>	90	62
				2,108	1,853

8 Directors' remuneration

The directors' remuneration for the year was as follows:

	2021 £ 000	2020 £ 000
Aggregate remuneration in respect to qualifying services *	655	560
Aggregate contribution to pension scheme	28	28
Aggregate amounts receivable under deferred bonus scheme**	496	454
	1,179	1,042

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

8 Directors' remuneration (continued)

In respect of the highest paid director:

	£ 000	£ 000
Aggregate remuneration in respect to qualifying services *	343	330
Aggregate amounts receivable under deferred bonus scheme**	282	300
Company contributions to money purchase pension schemes	17	. 25
	642	655

The directors of the Company are also directors of Innocent Limited and other subsidiaries. The directors received total remuneration as disclosed in this note. The directors do not believe that it is practicable to apportion this amount between their services as directors of the Company and their services as directors of the subsidiary companies.

- * £28,000 (2020: £28,000) of remuneration includes cash supplements in lieu of pension contributions. The total amount in respect of the highest paid director was £17,000 (2020: £24,000).
- **This is the current year portion of the bonus awarded for 2021 as well as a retrospective element from 2020 and 2019 which had not been fully approved at the end of 2020. In accordance with the scheme rules, a proportion of the bonus amount is deferred and paid out in future years. £214,000 (2020: £343,000) of additional bonus was deferred to be paid out in January 2023 and January 2024. The total amount paid out in January 2022 in respect of the highest paid director was £282,000 (2020: £202,000).

9 Taxation

Tax charged/(credited) in the profit and loss account

	2021 £ 000	2020 £ 000
Current income tax		
UK corporation tax on loss for the period	(4,803)	(3,066)
Surrendered as group relief	2,167	1,714
Tax losses carried forward to future periods	2,636	1,352
Total current tax		· <u>-</u>

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

9 Taxation (continued).

The tax on loss before tax for the year differs from the standard rate of corporation tax in the UK of 19% (2020-19%).

The differences are reconciled below:

	2021 £ 000	2020 £ 000
Loss before tax	(27,555)	(15,915)
Corporation tax at standard rate	(5,235)	(3,024)
Deferred tax asset not recognised	2,637	1,352
Group relief surrendered to subsidiary	2,167	1,714
Capital allowances in excess of depreciation	-	(14)
Other timing differences	(30)	(28)
Disallowed expenses	461	
Total tax charge	<u> </u>	

Change in Corporation Tax rate

An increase in the UK corporation tax rate from 19% to 25% (effective from 1 April 2023) was substantively enacted on 24 May 2021. As this rate change was substantively enacted before the balance sheet date, the impact of this on the financial statements has been reflected in the balance at 31 December 2021. The impact is an increase in the deferred tax asset not recognised of £2,845,595.

The aggregate unused tax losses for which no deferred tax asset is recognised amounts to £61,159,000 (2020: £46,746,000). There is no expiry date for utilising these losses.

The deferred tax included in the balance sheet is as follow:

			31 December 2021 £ 000	31 December 2020 £ 000
Deferred tax assets	•	, .	•	
Accelerated capital allowances	•		9	43
Tax losses			15,173	8,812
Other timing differences	·,		108	109
Deferred tax asset not recognised	•	,	(15,290)	(8,964)
Net asset disclosed in the balance sheet		•	<u> </u>	

Upon review of forecast financial performance, no deferred tax asset is recognised.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

10 Tangible assets

		Leasehold Improvements £ 000	Total £ 000
Cost or valuation At 1 January 2021 Disposals		1,013	1,013 (4)
At 31 December 2021		1,009	1,009
Depreciation At 1 January 2021 Charge for the year		300 79	300 79
At 31 December 2021		379	379
Carrying amount		•	
At 31 December 2021	÷	630	630
At 31 December 2020	•	713	713

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

11 Right-of-use assets

		Property £ 000	Total £ 000
Cost or valuation		• • • •	
As at 1 January 2021 and 31 December 2021	* · · · · · · · · · · · · · · · · · · ·	7,853	7,853
Depreciation At 1 January 2021 Charge for the year		1,306 875	1,306 875
At 31 December 2021		2,181	2,181
Carrying amount			
At 31 December 2021		5,672	5,672
At 31 December 2020		6,547	6,547

Lease Payments

The Company made lease payments of £Nil (2020: £183,750) during the year.

Lease liabilities maturity analysis

The maturity analysis of the undiscounted lease liabilities is presented in the table below:

	:			31 December 2021 £ 000	31 December 2020 £ 000
Year 1		•		1,229	-
Year 2			•	1,229	1,229
Year 3		•		1,229	1,229
Year 4			• .	1,229	1,229
Year 5				1,229	1,229
Onwards				1,536	2,765
	•			7,681	7,681

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

12 Investments

Subsidiaries

£ 000

Cost or valuation

As at 1 January 2021 and 31 December 2021

239,956

Details of the subsidiaries as at 31 December 2021 are as follows:

Name of subsidiary	Principal activity	Country of incorporation and principal place of business	Proportion of ownership interest and voting rights held	
		p. morpar pinnor or a names	2021	2020
Innocent Limited	Drinks sales and distribution	UK	100%	100%
Innocent Asia Limited	Drinks Sales and distribution	Hong Kong	100%	100%
Fresh Trading Supply B.V.	Drinks, Sales and distribution	Netherlands	100%	100%
Innocent ApS*	Drinks sales and distribution	Denmark	100%	100%
Innocent AB*	Drinks sales and distribution	Sweden	100%	100%
Innocent Alps GmbH*	Drinks sales and distribution	Austria	100%	100%
Innocent Deutschland GmbH*	Drinks sales and distribution	Germany	100%	100%
Innocent SAS*	Drinks sales and distribution	France	100%	100%
Innocent BV*	Drinks sales and distribution	Netherlands	100%	100%
Innocent Italia S.r.l.*	Drinks sales and distribution	Italy	100%	100%
Innocent Iberia S.L.U*	Drinks sales and distribution	Spain	100%	100%
Innocent Japan Godo Kaisha*	Drinks sales and distribution	Јарап	100%	100%

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

12 Investments (continued)

Name of subsidiary	Principal activity	Country of incorporation and principal place of business	Proportion ownershit and voting held 2021	ip interest
Fresh Trading Manufacturing B.V.*	Manufacturing	Netherlands	100%	100%
Innocent AS*	Drinks sales and distribution	Norway	100%	100%
Innocent Drinks (Shanghai) Co. Ltd.*	Drinks sales and distribution	China	100%	100%
Innocent Drinks Limited*	Drinks Sales and distribution	Ireland	100%	100%

^{*} Held by a subsidiary undertaking

13 Trade and other debtors

	31 December 2021 £ 000	31 December 2020 £ 000
Amounts due from parent company relating to unpaid share premium	-	55,353
Amounts due from group undertakings	87,296	66,895
Prepayments	3	121
Other receivables	· -	204
Derivative Assets		180
	87,299	122,753

Amounts due from group undertakings are interest bearing and repayable on demand.

Notes to the Financial Statements for the Year Ended 31 December 2021 (continued)

14 Trade and other creditors

	31 December 2021 £ 000	31 December 2020 £ 000
Trade creditors	182	35
Accrued expenses	930	487
Social security and other taxes	· 1	· -
Amounts due to group undertakings	135,545	167,393
Bank overdrafts	46,127	24,971
Lease liabilities	7,379	7,289
Derivative liabilities	1,074	, , , <u>, , , , , , , , , , , , , , , , </u>
	191,238	200,175
Less non-current portion	(6,236)	(7,212)
	185,002	192,963

Amounts falling due after more than one year includes lease liabilities of £6,236,000 (2020: £7,212,000). Amounts due to group undertakings are interest bearing and repayable on demand. Part of amounts due to group undertakings is a payable of £126,827,756 (2020: £106,732,000) to Innocent Limited, on of its subsidiaries. Innocent Limited has confirmed, in writing that it will not call for payment the amount due to it unless the Company has sufficient funds available.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

15 Share capital

Allotted, called-up and fully paid shares

	202	1	202	20
	No.	£	No.	£
Ordinary A shares of £0.10 each	3,290	329	3,290	. 329
Ordinary B shares of £0.10 each		<u> </u>	-	
	3,290	329	3,290	329

16 Commitments

Other financial commitments

The Company had no other financial commitments as at the balance sheet date (2020: None).

17 Financial instruments

Financial assets

Financial assets at fair value through profit or loss

Derivative financial instruments

The Company uses derivative financial instruments to reduce its exposure to fluctuations in foreign currency exchange rates. Derivative financial instruments are initially recognised at fair value on the date they are entered into and are subsequently re-measured at their fair value. The resulting gain or loss on re-measurement is taken to the profit and loss account.

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Ca	rrying	value

	31 December 2021 £ 000	31 December 2020 £ 000
,	(1,074)	180

USD forward exchange contracts - unhedged

Valuation methods and assumptions

USD forward exchange contracts - unhedged:

The Company's derivatives are classified as being within level 2 of the fair value hierarchy. The fair value of forward foreign exchange contracts is determined using forward exchange rates at the balance sheet date, with the resulting value discounted back to present value.

Notes to the Financial Statements

for the Year Ended 31 December 2021 (continued)

18 Related party transactions

The Company has taken advantage of the exemptions under FRS101 not to disclose transactions with wholly owned subsidiaries or key management personnel.

19 Parent and ultimate parent undertaking

The immediate parent company and immediate controlling company is European Refreshments Unlimited Company, a company incorporated in Ireland. The ultimate parent company and ultimate controlling party is The Coca-Cola Company, a company incorporated in Delaware, USA, and registered on the New York Stock Exchange. The Coca-Cola Company is the largest group and smallest group which includes the Company and for which consolidated financial statements are prepared.

Copies of the consolidated financial statements for The Coca-Cola Company are available from The Coca-Cola Company, PO Box 1734, Atlanta, Georgia 30301, United States of America.

20 Events after the financial period

There were no significant adjusting or non-adjusting events between the Balance Sheet date and the date of signing of the financial statements.

In 2022, The Coca-Cola Company, the Company's ultimate parent undertaking, announced the suspension of its business in Russia as a result of the conflict in Ukraine. After making enquiries, the directors do not expect this suspension of business to have a material adverse impact on the Company's operations.