FINANCIAL STATEMENTS

for the period ended 31 March 2000

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COMPANIES HOUSE 16/08/00

Brodie and Stone Holdings plc DIRECTORS AND OFFICERS

DIRECTORS

MS Eggerton PA Manley K Rockhill

SECRETARY

PA Manley

REGISTERED OFFICE

2 Bloomsbury Street London WC1B 3ST

AUDITORS

Baker Tilly Chartered Accountants 2 Bloomsbury Street London WC1B 3ST

COMPANY NUMBER

03701192 (England and Wales)

DIRECTORS' REPORT

The directors submit their report and the financial statements of Brodie and Stone Holdings plc for the period ended 31 March 2000.

INCORPORATION

The company was incorporated on 26 January 1999 as Brodie and Stone Holdings plc.

PRINCIPAL ACTIVITIES

The principal activity of the group during the period was that of sales and marketing of personal care and cosmetic products.

REVIEW OF THE BUSINESS

To achieve greater focus on the various activities within the business, a group structure was created with effect from 1 April 1999. Within that structure, Brodie & Stone International Plc is responsible for developing and marketing our own brands throughout the world. Brodie & Stone Lifestyle Ltd creates own label ranges on behalf of major UK retailers and Brodie & Stone Plc trades exclusively in the USA.

Group turnover increased by 16.5% to £7.7 million from £6.58 million in 1998/1999. Operating profits declined to £245,000 from £437,000 last year, largely as a result of the significant investment the group made in developing own label and USA business.

Following this investment, we are confident that the own label and USA business will be profitable in the current period and will become significant contributors to future group profits. This, together with the continued development of new innovative product ranges, means that we are confident of continuing the growth in turnover and returning to an acceptable level of profitability in the current period.

RESULTS AND DIVIDENDS

The trading profit for the period after taxation was £176,192.

The directors do not recommend the payment of a dividend.

DIRECTORS

The following directors have held office since 1 April 1999:

MS Eggerton

(appointed 26 January 1999)

PA Manley K Rockhill

(appointed 1 May 1999)

(appointed 26 January 1999)

DIRECTORS' INTERESTS IN SHARES AND DEBENTURES

Directors' interests in the shares of the company, including family interests, were as follows:

Ordinary shares of £1 each 31.03.00

MS Eggerton

99,000

DIRECTORS' REPORT

FIXED ASSETS

The significant changes in fixed assets during the period are detailed in notes 8 and 9 to the financial statements.

POLICY ON THE PAYMENT OF CREDITORS

With respect to its suppliers, the group does not follow any code or standard on payments practice.

The group's policy for all suppliers is:

- (i) to settle terms of payment with those suppliers when agreeing the terms of each transaction;
- (ii) to ensure that those suppliers are made aware of the term of payment; and
- (iii) to abide by the terms of payment.

YEAR 2000

The group recognised the potential disruption and cost to the business of the Year 2000 issue and completed a review of its systems prior to 31 December 1999. The costs associated with this review have been absorbed within the normal running costs of the business.

Since 31 December 1999 the group has not incurred any material costs or encountered any significant disruptions to its business as a result of the Year 2000 issue and no further costs or disruptions are expected to arise.

INTRODUCTION OF THE EURO

All relevant parts of the Group will be able to handle euro transactions when required.

AUDITORS

A resolution to reappoint Baker Tilly, Chartered Accountants, as auditors will be put to the members at the annual general meeting.

By order of the board

PA Manley

Secretary

7 August 2000

Brodie and Stone Holdings plc DIRECTORS' RESPONSIBILITIES IN THE PREPARATION OF FINANCIAL STATEMENTS

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- b. make judgements and estimates that are reasonable and prudent;
- c. state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- d. prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the requirements of the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE MEMBERS OF BRODIE & STONE HOLDINGS PLC

We have audited the financial statements on pages 6 to 19.

Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 31 March 2000 and of the group profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

BAKER TILLY

Registered Auditor Chartered Accountants 2 Bloomsbury Street London WC1B 3ST

7 August 2000

Baker Tilly

Brodie and Stone Holdings plc GROUP PROFIT AND LOSS ACCOUNT

for the period ended 31 March 2000

	Notes	2000 £
TURNOVER	1	7,701,856
Cost of sales		5,138,599
Gross profit		2,563,257
Administration expenses		2,332,858
		230,399
Other operating income	2	14,084
OPERATING PROFIT		244,483
Interest receivable and similar income	3	699
		245,182
Interest payable	4	(26,011)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	5	219,171
Taxation	7	42,979
RETAINED PROFIT FOR THE PERIOD	16	176,192

The operating profit for the period arises from the group's continuing operations.

No separate statement of Total Recognised Gains and Losses has been presented as all such gains and losses have been dealt with in the profit and loss account.

Brodie and Stone Holdings plc CONSOLIDATED BALANCE SHEETS

31 March 2000

	Notes	2000 £
FIXED ASSETS Intangible assets Tangible assets Investments	8 9 10	189,438 249,346 200
		438,984
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	11 12	614,455 1,688,419 179,405
CREDITORS: Amounts falling due within one year	13	2,482,279 1,980,616
NET CURRENT ASSETS/(LIABILITIES) TOTAL ASSETS LESS CURRENT LIABILITIES		501,663 ———————————————————————————————————
CREDITORS: Amounts falling due after more than one year	14	42,270 898,377
CAPITAL AND RESERVES Called up share capital Profit and loss account	15 16	100,000 798,377
EQUITY SHAREHOLDERS' FUNDS	17	898,377

Approved by the board on

Director

7 August 2000

Brodie and Stone Holdings plc COMPANY BALANCE SHEETS 31 March 2000

	Notes	2000 £
FIXED ASSETS Investments	10	112,600
CURRENT ASSETS Debtors	12	104,000
CREDITORS: Amounts falling due within one year	13	116,600
NET CURRENT LIABILITIES		(12,600)
TOTAL ASSETS LESS CURRENT LIABILITIES		100,000
CAPITAL AND RESERVES Called up share capital	15	100,000

Approved by the board on

Director

7 August 2000

Brodie and Stone Holdings plc CASH FLOW STATEMENT

for the period ended 31 March 2000

	Notes	2000 £
Cash flow from operating activities	18a	549,995
Returns on investments and servicing of finance	18b	(129,312)
Taxation		(143,935)
Capital expenditure and financial investment	18b	(120,401)
CASH INFLOW BEFORE FINANCING		156,347
Financing	18b	(43,459)
INCREASE IN CASH IN THE PERIOD		112,888
RECONCILIATION OF NET CASH FLOW TO I	MOVEMENT IN DEBT	2000 £
Increase in cash in the period		112,888
Change in net debt resulting from cash flows		(2)
New finance leases		(22,898)
MOVEMENT IN NET DEBT IN PERIOD		89,988
NET DEBT BROUGHT FORWARD		(219,467)
NET DEBT AT 31 MARCH 2000	18c	(129,479)

ACCOUNTING POLICIES

BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

BASIS OF CONSOLIDATION

The consolidated financial statements incorporate those of Brodie and Stone Holdings Plc and all of its subsidiary undertakings excluding two immaterial dormant subsidiaries, Brodie and Stone (Export) Limited and Newton Laboratories Limited.

Subsidiaries created from the new group structure are consolidated using the acquisition method. Their results are incorporated from the date that control passes. All financial statements are made up to 31 March 2000.

INTANGIBLE FIXED ASSETS

Goodwill and trademarks acquired in respect of purchased brands are depreciated in equal annual amounts over a period of five years. Costs of creating and developing own brands are written off immediately in the year in which they arise.

TANGIBLE FIXED ASSETS

Depreciation is provided on all tangible fixed assets other than freehold land at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life, as follows:-

Improvements to property	15% on reducing balance
Fixtures, fittings and equipment	15% on reducing balance
Motor vehicles	25% on reducing balance
Computer equipment	33% on reducing balance

INVESTMENTS

Long term investments are described as participating interests and are classified as fixed assets.

Participating interests are stated at cost. Provision is made for any diminution in the value of fixed asset investments.

STOCKS

Stocks are valued at the lower of cost and net realisable value. Net realisable value is based upon estimated selling prices less further costs expected to be incurred to completion and disposal. Provision is made for obsolete and slow moving items.

LEASED ASSETS AND OBLIGATIONS

Where assets are financed by leasing agreements that give rights approximating to ownership ("finance leases"), the assets are treated as if they had been purchased outright. The amount capitalised is the present value of the minimum lease payments payable during the lease term. The corresponding leasing commitments are shown as obligations to the lessor.

Lease payments are treated as consisting of capital and interest elements, and the interest is charged to the profit and loss account in proportion to the remaining balance outstanding.

All leases are "operating leases" and the annual rentals are charged to the profit and loss account on a straight line basis over the lease term.

FOREIGN CURRENCIES

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating result.

Brodie and Stone Holdings plc ACCOUNTING POLICIES

PENSIONS CONTRIBUTIONS

The group operates a defined contribution pension scheme. Contributions payable for the period are charged in the profit and loss account.

TURNOVER

Turnover represents the invoiced value, net of Value Added Tax, of goods sold and services provided to customers.

Brodie and Stone Holdings plc NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 March 2000

1 TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

The group's turnover and profit before taxation were all derived from its principal activity. Sales were made in the following geographical markets:

	were made in the following geographical markets:	
		2000 £
	United Kingdom Non European Union	7,671,208 30,648
		7,701,856
		2000
2	OTHER OPERATING INCOME	£
	Royalties Other income	10,000 4,084
		14,084
3	INTEREST RECEIVABLE AND SIMILAR INCOME	2000 £
•	Bank interest receivable	699
		2000
4	INTEREST PAYABLE	£
	On bank loans, overdrafts and other loans repayable within 5 years:	
	Bank interest On other loans	16,269 9,742
		26,011
		2000
5	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	£
	Profit on ordinary activities before taxation is stated after charging/(crediting):	
	Depreciation and amounts written off tangible fixed assets: Charge for the period:	
	owned assets	43,259
	leased assets	39,843
	Loss on disposals	2,788
	Amortisation of goodwill Amortisation of patents and licences	5,000 77,276
	Exchange (gains)/losses	(13,872)
	Operating lease rentals:	
	Plant and machinery	7,933
	Land and buildings Auditors' remuneration - audit	25,900 22,000
	- non-audit services	29,000

Brodie and Stone Holdings plc NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 March 2000

6	EMPLOYEES The average monthly number of persons (including directors)	2000 No.
	employed by the group during the period was: Office and management Sales and marketing	13 11
		24
	Staff and to the above memory	2000 £
	Staff costs for the above persons: Wages and salaries Social security costs Other pension costs	744,063 83,492 30,280
		857,835
	DIRECTORS' REMUNERATION	2000 £
	Emoluments	429,250
	Directors' emoluments disclosed above include the following payments to the highest paid director: Emoluments Money purchase pension contributions	2000 £ 344,832 30,280
		375,112
	The number of directors to whom relevant benefits are accruing under: money purchase pension schemes was	2000 Number
	money parentase pension senemes was	
7	TAXATION	2000 £
	Based on the result for the period: UK corporation tax	42,979

Brodie and Stone Holdings plc NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 March 2000

8	INTANGIBLE FIXED ASSETS	3			Brands, atents and	
	GROUP			Goodwill £	licences £	Total £
	_			I	r	ı
	Cost 1 April 1999 and 31 March 2000)		25,000	386,380	411,380
	Amortisation: 1 April 1999			17,500	122,166	139,666
	Charged in the period			5,000	77,276	82,276
	31 March 2000			22,500	199,442	221,942
	Net book value				196.000	100.400
	31 March 2000			2,500	186,938	189,438
9	TANGIBLE FIXED ASSETS		Fixtures,			
		Improvements	fittings and	Motor	Computer	
		to property	equipment	vehicles	equipment	Total
	GROUP	£	£	£	£	£
	Cost					
	1 April 1999	-	139,757	128,136	78,794	346,687
	Additions	4,216	34,310	174,851	51,510	264,887
	Disposals	-	-	(174,777)	-	(174,777)
	31 March 2000	4,216	174,067	128,210	130,304	436,797
	Depreciation	<u> </u>				
	1 April 1999	-	66,428	24,922	40,501	131,851
	Charged in the period	527	15,257	39,843	27,475	83,102
	Disposals	-	-	(27,502)	-	(27,502)
	31 March 2000	527	81,685	37,263	67,976	187,451
	Net book value	-				
	31 March 2000	13,689	92,382	90,947	62,318	249,346

The net book value of motor vehicles includes £90,947 in respect of assets held under hire purchase contracts.

Baker Tilly

Brodie and Stone Holdings plc NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 March 2000

10	FIXED ASSETS INVESTMENTS GROUP			Listed £	Unlisted £	Total £
	Cost and net book value: 31 March 2000			_	200	200
	31 Materi 2000					
	The group's investments at the balar the following:	nce sheet date	in the share	e capital of ur	nlisted compa	anies include
	•					Aggregate
	j	Country of incorporation	Class of shares	Percentage of holding	Nature of business	capital and reserves
	Brodie and Stone (Export) Limited	England	Ordinary	100%	Dormant	£ 495
	Newton Laboratories Limited	England	Ordinary	100%	Dormant	£ 2
	COMPANY					d subsidiary indertakings £
	Cost					
	Additions					112,600
	31 March 2000					112,600
	Amounts written off					
	31 March 2000					-
	Net book value					
	31 March 2000					112,600
	The company holds more than 20%		of the follo	owing underta	akings:	
		Class of	directly			
		holding	held		Nature	of business
	Brodie and Stone International plc	Ordinary	100%	Sale and m	arketing of p and cosme	ersonal care etic products
	Brodie and Stone plc	Ordinary	100%	Sale and m	arketing of p and cosme	ersonal care
	Brodie & Stone Lifestyle Limited	Ordinary	100%	Sale and m	arketing of p and cosme	ersonal care etic products
	Brodie and Stone (Export) Limited	Ordinary	100%			Dormant
	Newton Laboratories Limited	Ordinary	100%			Dormant

Brodie and Stone Export Limited and Newton Laboratories Limited are not consolidated as in the opinion of the directors, the figures would be of no value to the members. At 31 March 2000 the companies had capital and reserves of £497 and had not traded during the period.

Brodie and Stone Holdings plc NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 March 2000

11	STOCKS	Group 2000 £	Company 2000 £
	Raw materials Finished goods	363,184 251,271	- -
		614,455	
			
12	DEBTORS	Group 2000 £	Company 2000 £
	Due within one year:		
	Trade debtors	1,386,261	-
	Other debtors Prepayments and accrued income	224,021 78,137	104,000
	repayments and accrued medine		
		1,688,419	104,000
			
13	CREDITORS: Amounts falling due within one year	Group 2000	Company 2000
15	order order. I mounts talling due wight one you	£	£
	Bank loans and overdrafts	181,574	-
	Obligations under finance leases	18,682	-
	Trade creditors	1,357,429	-
	Corporation tax	42,836	-
	Amounts owed to subsidiary undertakings	202.725	116,600
	Other taxation and social security costs Accruals and deferred income	202,725 177,370	-
	Tionals and defored mostle		
		1,980,616	116,600
	Included in bank loans and overdraft is a balance of £66,672 which represe one year on a three year loan facility.		
14	CREDITORS: Amounts falling due in more than one year	Group 2000	Company 2000
14	CREDITORO. Advocates taking due in more dian one you	£	£
	Bank loan	11,303	_
	Obligations under finance leases	30,967	-
	-	42 270	
		42,270	
	Repayable by instalments:		
	Obligations under finance leases and bank loans	40.000	
	between two and five years	42,270	-

NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 March 2000

14 CREDITORS: Amounts falling due in more than one year (continued)

- i) The bank loan is held for a period of three years and is secured by a fixed and floating charge over the company's assets. Interest is payable at 2.5% above the Lloyds Bank base rate.
- ii) The company entered into a debenture deed on 13 April 1999 to the benefit of Lloyds Bank plc which involves a fixed and floating charge over the undertaking and all present and future assets.

15	SHARE CAPITAL	2000 £
	Authorised: 100,000 shares of £1 each	100,000
	Allotted, issued and fully paid: 100,000 ordinary shares of £1 each	100,000
16	PROFIT AND LOSS ACCOUNT	2000 £
	Brought forward Profit for the financial period	622,185 176,192
	31 March 2000	798,377
17	RECONCILIATION OF MOVEMENT IN EQUITY SHAREHOLDERS' FUNDS	Group 2000
	GROUP	£
	Profit for the financial period Issue of shares	176,192 100,000
	Net addition to shareholders' funds Opening equity shareholders' funds	276,192 622,185
	Closing equity shareholders' funds	898,377
18	CASH FLOWS	2000 £
a	Reconciliation of operating profit to net cash inflow from operating activities	
	Operating profit Depreciation Loss on sale of fixed assets Increase in stocks Increase in debtors Increase in creditors	244,483 165,378 2,789 (8,898) (142,300) 288,543
	Net cash flow from operating activities	549,995

Brodie and Stone Holdings plc NOTES TO THE FINANCIAL STATEMENTS for the period ended 31 March 2000

18	CASH FLOWS (continued)				2000 £
b	Analysis of cash flows for headings Returns on investments and service				
	Interest paid	omg or manee			699 (130,011)
	Net cash outflow for returns on in	vestment and servicing	g of income		(129,312)
	Capital expenditure and financial Purchase of tangible fixed assets Sale of tangible fixed assets	investment			(264,887) 144,486
	Net cash outflow for capital expen	diture and financial in	vestment		(120,401)
	Financing Repayment of bank loan Finance leases advanced				(66,357) 22,898
	Net cash outflow from financing				(43,459)
c .	Analysis of net debt	Brought forward £	Cash flow	Other non cash changes	At 31 March 2000 £
	Cash in hand, at bank Overdrafts	64,678 (113,062)	114,728 (1,840) 112,888		179,406 (114,902)
	Debt due after 1 year Debt due within one year Finance leases	(77,660) (66,672) (26,751)		(22,898)	(77,662) (66,672) (49,649)
	Total	(219,467)	112,888	(22,900)	(129,479)
	Analysed in balance sheet				
	Cash at bank and in hand Bank overdraft and loan Long term loan Finance lease: due in one year due after one year	64,678 (179,732) (77,662) (8,650) (18,101)			179,406 (181,574) (77,662) (18,682) (30,967)
		(219,467)			(129,479)

NOTES TO THE FINANCIAL STATEMENTS

for the period ended 31 March 2000

19 COMMITMENTS UNDER OPERATING LEASES

At 31 March 2000 the company had annual commitments under non-cancellable operating leases as follows:

	2000
w	£
Plant and machinery	
expiring in the first year	436
expiring in the second to fifth year	7, 497
Land and buildings	
expiring in the first year	8,100
expiring in the second to fifth year	17,800
	33,833

20 CONTINGENT LIABILITIES

There is a bank guarantee in favour of HM Customs and Excise in the sum of £60,000 for two of the subsidiary companies. Their bankers have fixed and floating charges over all the assets of the company.

21 RELATED PARTY TRANSACTION

The group and company is controlled by the director MS Eggerton, due to his controlling interest in the share capital of the group's ultimate parent undertaking, Brodie and Stone Holdings plc.

22 COMPANY PROFIT AND LOSS ACCOUNT

As permitted by s230 Companies Act 1985, the company has not presented its own profit and loss account.