# STRATEGIC REPORT, REPORT OF THE DIRECTORS AND AUDITED FINANCIAL STATEMENTS FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016 FOR

THE FAT DUCK LIMITED

MONDAY



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# CONTENTS OF THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

	Page
Company Information	1
Strategic Report	2
Report of the Directors	3
Report of the Independent Auditors	5
Income Statement	7
Other Comprehensive Income	8
Balance Sheet	9
Statement of Changes in Equity	10
Notes to the Financial Statements	11

#### THE FAT DUCK LIMITED

### COMPANY INFORMATION FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

**DIRECTORS:** 

A Baker

P Moody (Alternate director)

M Whitehead

**REGISTERED OFFICE:** 

Unit B

Tectonic Place Holyport Road Maidenhead Berkshire SL6 2YE

**REGISTERED NUMBER:** 

03677212 (England and Wales)

SENIOR STATUTORY

**AUDITOR:** 

William Cope

**AUDITORS:** 

Lawfords Consulting Limited

Statutory Auditors Union House Walton Lodge Bridge Street Walton-on-Thames

Surrey KT12 1BT

### STRATEGIC REPORT FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

The directors present their strategic report for the period 1 June 2015 to 29 May 2016.

#### **REVIEW OF BUSINESS**

The company reports a post tax loss for the period of £0.4m (2015 profit £0.2m).

2016 was an exceptional year for the company with The Fat Duck team returning from its temporary residence in Melbourne, Australia and the completion of the refurbishment works of the restaurant in Bray.

The Fat Duck reopened in Bray in September 2015 and the directors are encouraged that strong demand continues in difficult economic conditions. The team was delighted to learn that Michelin awarded three stars to the restaurant following its reopening and implementation of a new tasting menu experience.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The board of directors continually review the potential risks facing the company.

The directors are aware of the threat to company's future profitability that is posed by UK and European economic uncertainty, National Living Wage increases and supplier price inflation. However, management operates at the highest level which with its global customer market allows it to mitigate these risks.

The board of directors has significant experience in this sector. The directors are confident that the strategic, financial and operational risks faced by the company are identified and managed appropriately.

The board meets at least 12 times a year to review business performance. The managing director and the finance director also meet with the executive team monthly to monitor actual performance compared to budget.

#### PERFORMANCE SUMMARY

The company is monitored against a number of key performance indicators. These are agreed and reviewed at monthly board and management meetings.

- Turnover £6.3m (2015: £6.5m)
- Gross Profit £2.1m, 66% margin (2015: £2.0m, 69% margin)
- Post tax loss for the financial period -£0.4m (2015: £0.2m profit)

#### **FUTURE DEVELOPMENTS**

The directors are confident of strong performance in the next financial period with a full year of trading.

This report is approved by the board and signed on its behalf.

ON BEHALF OF THE BOARD:

Whitehead - Director

Date: 24.02.2017

### REPORT OF THE DIRECTORS FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

The directors present their report with the financial statements of the company for the period 1 June 2015 to 29 May 2016.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the period under review was that of restaurant management.

#### **DIVIDENDS**

No dividends will be distributed for the period ended 29 May 2016.

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 June 2015 to the date of this report.

A Baker

P Moody (Alternate director)

Other changes in directors holding office are as follows:

M Whitehead was appointed as a director after 29 May 2016 but prior to the date of this report.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### REPORT OF THE DIRECTORS FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

M Whitehead - Director

Date: 24.02.2017

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE FAT DUCK LIMITED

We have audited the financial statements of The Fat Duck Limited for the period ended 29 May 2016 on pages seven to twenty. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 29 May 2016 and of its loss for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE FAT DUCK LIMITED

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

William Cope (Senior Statutory Auditor)

for and on behalf of Lawfords Consulting Limited

Statutory Auditors Union House

Walton Lodge Bridge Street

Walton-on-Thames

Surrey KT12 1BT

Date: 24-02-2017

# INCOME STATEMENT FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

	Notes	Period 1.6.15 to 29.5.16 £	Period 2.6.14 to 31.5.15
TURNOVER	3	6,258,610	6,485,356
Cost of sales		2,142,867	2,039,147
GROSS PROFIT		4,115,743	4,446,209
Administrative expenses		5,428,016	4,159,710
OPERATING (LOSS)/PROFIT	5	(1,312,273)	286,499
Income from shares in group undertakings	5	750,000	<del>-</del>
		(562,273)	286,499
Interest payable and similar expenses	6	14,465	21,218
(LOSS)/PROFIT BEFORE TAXATION	N	(576,738)	265,281
Tax on (loss)/profit	7	_(215,156)	82,070
(LOSS)/PROFIT FOR THE FINANCIA PERIOD	AL .	(361,582)	183,211

The notes form part of these financial statements

### OTHER COMPREHENSIVE INCOME FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

	Period	Period
	1.6.15	2.6.14
	to	to
	29.5.16	31.5.15
Notes	£	£
(LOSS)/PROFIT FOR THE PERIOD	(361,582)	183,211
OTHER COMPREHENSIVE INCOME	<u>-</u>	
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	(361,582)	183,211

The notes form part of these financial statements

# BALANCE SHEET 29 MAY 2016

		201	6	2015	
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	9		3,418,747		2,113,835
Investments	10		700,001		700,001
			4,118,748		2,813,836
CURRENT ASSETS					
Stocks	11	1,140,033		1,176,141	
Debtors	12	420,726		503,970	
Cash at bank and in hand		520,879		1,867,010	
		2,081,638		3,547,121	
CREDITORS					
Amounts falling due within one year	13	5,997,113		5,767,127	
NET CURRENT LIABILITIES			(3,915,475)		(2,220,006)
TOTAL ASSETS LESS CURRENT LIABILITIES			203,273		593,830
PROVISIONS FOR LIABILITIES	18				28,975
NET ASSETS			203,273		564,855
CAPITAL AND RESERVES					
Called up share capital	19		2		2
Retained earnings	20		203,271		564,853
SHAREHOLDERS' FUNDS			203,273		564,855

Whitehead - Director

# STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

	Called up share capital £	Retained earnings £	Total equity £
Balance at 2 June 2014	2	1,381,642	1,381,644
Changes in equity Dividends Total comprehensive income  Balance at 31 May 2015		(1,000,000) 183,211 564,853	(1,000,000) 183,211 564,855
Changes in equity Total comprehensive income	<del>.</del>	(361,582)	(361,582)
Balance at 29 May 2016	2	203,271	203,273

The notes form part of these financial statements

### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

#### 1. STATUTORY INFORMATION

The Fat Duck Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

#### 2. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The presentation currency of the financial statements is the Pound Sterling (£).

The financial statements are the first to be prepared under FRS 102. Transitional exemptions taken and the information on the impact of first time adoption of the standard is given in note 26.

These financial statements show net current liabilities of £3,915,475 (2015: £2,220,006) and have been prepared on the basis that the company is a going concern which is dependent on the company continuing to be supported by its holding company and its bankers. The directors are of the opinion that the holding company will continue to support the company and it also refinanced its lending requirements after the year end. The financial statements do not therefore reflect any adjustments that might be required if the support of the holding company and/or its bankers were withdrawn.

#### Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 4 Statement of Financial Position paragraph 4.12(a)(iv);
- the requirements of Section 7 Statement of Cash Flows;
- the requirement of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirement of Section 33 Related Party Disclosures paragraph 33.7.

#### Preparation of consolidated financial statements

The financial statements contain information about The Fat Duck Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 400 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertaking are included by full consolidation in the consolidated financial statements of its parent, SL 6 Limited, Unit B Tectonic Place, Holyport Road, Maidenhead, Berkshire, SL6 2YE.

Page 11 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

#### 2. ACCOUNTING POLICIES - continued

#### Significant judgements and estimates

Determine whether leases entered into by the company as a lessee are operating or finance leases. These decisions depend on an assessment on whether the risks and rewards of ownership have been transferred from the lessor to the lessee on a lease by lease basis.

Determine whether there are indicators of impairment of the company's intangible and tangible assets. Factors taken into consideration in reaching such a decision include the economic viability and expected further financial performance of the asset.

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors such as technological innovation, product life cycles and maintenance programmes. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Deferred taxation (see note 18)

An assessment is made on an annual basis regarding the extent to which it is probable that potential deferred tax assets will be recovered against the reversal of deferred tax liabilities or other future tax profits. An asset is recognised accordingly.

#### Turnover

Turnover represents the amounts derived from the provision of goods and services in the UK which fall within the group's ordinary activities, stated after trade discounts, other sales taxes and net of value added tax.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost less estimated residual value of each asset over its estimated useful life.

Freehold property

- 2% on cost of buildings

Short leasehold

- Over the term of the lease

Plant and machinery Fixtures and fittings

- 25% on cost

rixtures and fittings

- 20% on cost

Motor vehicles

- 33% on cost

Computer equipment

- 33% on cost

Included in freehold property are assets under the course of construction relating to a new kitchen which have not been depreciated.

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the relevant monthly rate of exchange published by HM Revenue & Customs. Exchange differences are taken into account in arriving at the operating result.

Page 12 continued...

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

#### 2. ACCOUNTING POLICIES - continued

#### Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

#### Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

#### Debtors and creditors receivable/payable

Debtors and creditors with no stated interest rate and receivable and payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the profit and loss account in administrative expenses.

#### Fixed asset investments

Equity investments in the subsidiary is recognised at cost less impairment.

#### 3. TURNOVER

The turnover and loss (2015 - profit) before taxation are attributable to the one principal activity of the company.

An analysis of turnover by geographical market is given below:

		Period	Period
		1.6.15	2.6.14
		to	to
	·	29.5.16	31.5.15
		£	£
	United Kingdom	3,821,597	3,224,934
	Australia	2,437,013	3,260,422
		6,258,610	6,485,356
4.	EMPLOYEES AND DIRECTORS		
		Period	Period
		1.6.15	2.6.14
		to	to
		29.5.16	31.5.15
		£	£
	Wages and salaries	2,446,641	1,913,741
	Social security costs	181,111	150,892
	Other pension costs	10,955	4,413
		2,638,707	2,069,046

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

4.	EMPLOYEES AND DIRECTORS - continued		
	The average monthly number of employees during the period was as follows:	Period 1.6.15 to 29.5.16	Period 2.6.14 to 31.5.15
	Directors Restaurant and bar Administration	2 54  67	2 46 10 58
	Directors' remuneration	Period 1.6.15 to 29.5.16 £	Period 2.6.14 to 31.5.15 £
5.	OPERATING (LOSS)/PROFIT	<u></u>	<u>=</u>
	The operating loss (2015 - operating profit) is stated after charging/(crediting):		
	Hire of plant and machinery Depreciation - owned assets (Profit)/loss on disposal of fixed assets	Period 1.6.15 to 29.5.16 £ 245,516 383,629 (700)	Period 2.6.14 to 31.5.15 £ 171,046 41,124 142,722
	Auditors' remuneration Auditors' remuneration for non audit work Foreign exchange differences	12,500 27,457 61,729	12,500 12,037 22,753
6.	INTEREST PAYABLE AND SIMILAR EXPENSES	Period 1.6.15 to 29.5.16 £	Period 2.6.14 to 31.5.15 £
	Bank loan interest	14,465	21,218

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

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8.

The tax charge on the profit on ordinary activities for the period was as follows:

Command town		Period 1.6.15 to 29.5.16 £		Period 2.6.14 to 31.5.15 £
Current tax: UK corporation tax Adjustment to prior period Double taxation relief	(41,982) 32,780		64,610 - (57,073)	
Foreign tax provision		(9,202)	(87,873)	7,537 57,073
Foreign tax adjustment to prior period		6,231 (2,971)	_	64,610
Deferred tax		(212,185)	_	17,460
Tax on profit on ordinary activities	=	(215,156)	=	82,070
Factors affecting the tax charge The tax assessed for the period is lower than the standard is explained below:	rate of corp	oration tax in th	ne UK. The	difference
(Loss)/profit on ordinary activities before tax	=	£ (576,738)	_	£ 265,281
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20.00% (2015 -20.83%)	6)	(115,348)		55,258
Effects of: Costs not deductible for tax purposes Investment income not taxable Foreign tax paid but not recovered Adjustments to tax charge in respect of prior periods Other	-	52,993 (150,000) 39,011 (41,982)	_	26,804 - - - - 8
Current tax charge	=	(215,156)	=	82,070
DIVIDENDS			Period 1.6.15 to 29.5.16 £	Period 2.6.14 to 31.5.15 £
Interim			~ 	1,000,000

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

TANGIBLE FIXED ASSETS		Thurst 11	G!	וח וח
	•	Freehold	Short	Plant and
		property £	leasehold £	machinery £
COST		2	~	~
At 1 June 2015		1,399,067	216,586	249,994
Additions		438,008	-	461,062
Disposals		<del></del>	(186,892)	-
At 29 May 2016		1,837,075	29,694	711,056
DEPRECIATION				
At 1 June 2015		41,803	4,571	17,320
Charge for period		65,757	1,188	122,879
Eliminated on disposal				<del>-</del>
At 29 May 2016		107,560	5,759	140,199
NET BOOK VALUE				
At 29 May 2016		1,729,515	23,935	570,857
At 31 May 2015		1,357,264	212,015	232,674
	Fixtures			
	and	Motor	Computer	
	fittings	vehicles	equipment	Totals
	£	£	£	£
COST				
At 1 June 2015	302,424	6,300	90,789	2,265,160
Additions Disposals	850,556	(6,300)	125,807	1,875,433
Disposais		(0,300)		(193,192)
At 29 May 2016	1,152,980	<del></del> :	216,596	3,947,401
DEPRECIATION				
At 1 June 2015	29,361	6,300	51,970	151,325
Charge for period	156,253	-	37,552	383,629
Eliminated on disposal		(6,300)		<u>(6,300</u> )
	185,614	-	89,522	528,654
At 29 May 2016				
At 29 May 2016  NET BOOK VALUE				
	967,366		127,074	3,418,747

Included in cost of land and buildings is freehold land of £456,176 (2015 - £456,176) which is not depreciated.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

10.	FIXED ASSET INVESTMENTS			Shares in
				group undertakings £
	COST			_
	At 1 June 2015			
	and 29 May 2016			700,001
	NET BOOK VALUE			
	At 29 May 2016			700,001
				=======================================
	At 31 May 2015			700,001
	The company's investments at the Balance She	et date in the share capital of co	mpanies include th	ne following:
	FD Experimental Kitchen Limited			
	Registered office: United Kingdom			
	Nature of business: Recipe development	%	•	
	Class of shares:	holding		
	Ordinary £1	100.00		
		•	2016	2015
	Aggregate capital and reserves		£ 730,637	£ 1,501,401
	Loss for the period		(20,764)	(72,355)
	•			
1.1	CTO CIA		,	
11.	STOCKS		2016	2015
			£	£
	Stocks		1,140,033	1,176,141
12.	DEBTORS: AMOUNTS FALLING DUE W	TTHIN ONE VEAR		
1	DEDICATE INVOCATION AND DELIVER OF THE PROPERTY OF THE PROPERT	THE ONE TERM	2016	2015
			£	£
	Trade debtors VAT		186,971	112,742
	Deferred tax asset		183,210	188,023
	Prepayments and accrued income		_50,545	203,205
			100 506	500.050
		•	420,726	503,970
	Deferred tax asset			
			2016	
	Accelerated conital allowances	•	£ (122.214)	
	Accelerated capital allowances Tax losses carried forward		(123,314) _306,524	
	A STATE OF THE ACT IN THE STATE OF THE STATE			
			183,210	

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

Bank loans and overdrafts (see note 14)	13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
Bank loans and overdrafts (see note 14)			2016	2015
Bank loans and overdrafts (see note 14)         498,750         61,250           Trade creditors         377,962         1,720,665           Amounts owed to group undertakings         2,924,414         2,839,630           Tax         -         64,892           Social security and other taxes         49,819         45,301           VAT         139,184         -           Other creditors         95,890         45,991           Net wages control         141,964         5,312           Accruals and deferred income         1,769,130         404,080           40,000         5,997,113         5,767,127           14.         LOANS         2016         £           Amounts falling due within one year or on demand:         2016         £           Bank loans - less than I year         498,750         641,250           15.         LEASING AGREEMENTS         2016         2015           Minimum lease payments under non-cancellable operating leases fall due as follows:         2016         2015           Within one year         155,012         45,000           Between one and five years         206,962         180,000           In more than five years         206,962         180,000           In more than fiv				
Trade creditors         377,96e 2,924,414 2,839,630         2,839,630           Amounts owed to group undertakings         2,924,414 2,839,630         2,839,630           Tax         - 64,892         64,892           Social security and other taxes         49,819 45,901         45,901           VAT         139,184 - 139,184 - 149,189         45,997           Net wages control         141,964 5,312         5,312           Accruals and deferred income         1,769,130 404,080           40,080         5,997,113 5,767,127           14.         LOANS         2016 £         £           Amounts falling due within one year or on demand:         2016 £         £           Bank loans - less than 1 year         498,750 41,250         641,250           15.         LEASING AGREEMENTS         2016 £         £           Minimum lease payments under non-cancellable operating leases fall due as follows:         2016 £         £           Within one year         155,012 45,000         45,000         180,000           In more than five years         206,962 180,000         180,000           In more than five years         206,962 180,000         180,000           In more than five years         206,962 205,000         2015 205,000           16.         S		Bank loans and overdrafts (see note 14)		641,250
Amounts owed to group undertakings Tax				
Tax				
Social security and other taxes   49,819   45,301   VAT   139,184   - 1000   141,964   5,312   141,964   5,312   141,964   5,312   1,769,130   404,080   1,769,130   404,080   1,769,130   404,080   1,769,131   5,767,127   14.   LOANS			_,,, ,,	
VAT         139,184         -           Other creditors         95,890         45,997           Net wages control         141,964         5,312           Accruals and deferred income         1,769,130         404,080           5,997,113         5,767,127           14. LOANS         2016         2015           Am analysis of the maturity of loans is given below:         2016         £           Amounts falling due within one year or on demand:         2016         £           Bank loans - less than 1 year         498,750         641,250           15. LEASING AGREEMENTS         2016         2015           Within one year         155,012         45,000           Between one and five years         206,962         180,000           In more than five years         206,962         180,000           In more than five years         361,974         262,500           16. SECURED DEBTS         The following secured debts are included within creditors:         2016         2015			49.819	
Other creditors         95,890 ket wages control         45,997 ket wages control         141,964 kets 5,312 kets 6,512 kets 6				-
Net wages control Accruals and deferred income         141,964 1,769,130 2,040,080         5,312 404,080           14. LOANS         5,997,113 5,767,127           14. LOANS         2016 £ £ £           Amounts falling due within one year or on demand: Bank loans - less than 1 year         498,750 641,250           15. LEASING AGREEMENTS         2016 £ £ £           Within one year         155,012 45,000 Between one and five years         206,962 180,000 In more than five years         206,962 180,000 and 2015 Between one and five years           16. SECURED DEBTS         The following secured debts are included within creditors:         2016 2015 £ £				45.997
Accruals and deferred income 1,769,130 404,080 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,767,127 5,997,113 5,997,113 5,997,113 5,997,113 5,767,127 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113 5,997,113				
14. LOANS				
14. LOANS  An analysis of the maturity of loans is given below:    2016				
An analysis of the maturity of loans is given below:  2016 £ £ £ Amounts falling due within one year or on demand: Bank loans - less than 1 year  15. LEASING AGREEMENTS  Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £ £ Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years 206,962 37,500  16. SECURED DEBTS  The following secured debts are included within creditors:  2016 2015 £ £ £			5,997,113	5,767,127
An analysis of the maturity of loans is given below:  2016 £ £ £ Amounts falling due within one year or on demand: Bank loans - less than 1 year  15. LEASING AGREEMENTS  Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £ £ Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years 206,962 37,500  16. SECURED DEBTS  The following secured debts are included within creditors:  2016 2015 £ £ £	14	LOANS		
Amounts falling due within one year or on demand: Bank loans - less than 1 year 498,750 641,250  15. LEASING AGREEMENTS  Minimum lease payments under non-cancellable operating leases fall due as follows:    2016 2015 £ £ £   Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years - 37,500	14.	LOANS		
Amounts falling due within one year or on demand: Bank loans - less than 1 year $\frac{498,750}{2016}$ $\frac{641,250}{2015}$ 15. LEASING AGREEMENTS  Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £  Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years 206,962 180,000 In more than five years 37,500  361,974 262,500  16. SECURED DEBTS  The following secured debts are included within creditors:		An analysis of the maturity of loans is given below:		
Amounts falling due within one year or on demand: Bank loans - less than 1 year $\frac{498,750}{2016}$ $\frac{641,250}{2015}$ 15. LEASING AGREEMENTS  Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £  Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years 206,962 180,000 In more than five years 37,500  361,974 262,500  16. SECURED DEBTS  The following secured debts are included within creditors:		<i>,</i>	2016	2015
Amounts falling due within one year or on demand:  Bank loans - less than 1 year  15. LEASING AGREEMENTS  Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £ £ Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years - 37,500  361,974 262,500  16. SECURED DEBTS  The following secured debts are included within creditors:				
Bank loans - less than 1 year   498,750   641,250		Amounts falling due within one year or on demand:	~	~
15.   LEASING AGREEMENTS			498 750	641 250
Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £ £ Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years - 37,500		Sum tours 1960 that 1960	====	====
Minimum lease payments under non-cancellable operating leases fall due as follows:  2016 2015 £ £ £ Within one year 155,012 45,000 Between one and five years 206,962 180,000 In more than five years - 37,500				
Within one year $\frac{155,012}{£}$ $\frac{£}{£}$ $\frac{£}{£}$ Within one year $\frac{155,012}{180,000}$ He ween one and five years $\frac{206,962}{180,000}$ $\frac{180,000}{-37,500}$ $\frac{361,974}{-37,500}$ $\frac{262,500}{-37,500}$ $\frac{262,500}{-37,500}$ The following secured debts are included within creditors:	15.	LEASING AGREEMENTS		
Within one year $\frac{155,012}{£}$ $\frac{£}{£}$ $\frac{£}{£}$ Within one year $\frac{155,012}{180,000}$ He ween one and five years $\frac{206,962}{180,000}$ $\frac{180,000}{-37,500}$ $\frac{361,974}{-37,500}$ $\frac{262,500}{-37,500}$ $\frac{262,500}{-37,500}$ The following secured debts are included within creditors: $\frac{2016}{£}$ $\frac{2015}{£}$		Minimum lease payments under non-cancellable operating leases fall due as foll	ows:	
Within one year $\frac{\pounds}{155,012}$ $45,000$ Between one and five years $206,962$ $180,000$ In more than five years $-\frac{37,500}{262,500}$ 16. SECURED DEBTS  The following secured debts are included within creditors: $\frac{2016}{\pounds} \frac{2015}{\pounds}$				2015
Within one year   155,012   45,000     Between one and five years   206,962   180,000     In more than five years   - 37,500     361,974   262,500     The following secured debts are included within creditors:   2016				
Between one and five years In more than five years  206,962 37,500  361,974 262,500  16. SECURED DEBTS  The following secured debts are included within creditors:  2016 £ 2015 £		Within one year		
In more than five years  - 37,500  361,974  262,500  16. SECURED DEBTS  The following secured debts are included within creditors:  2016 £ £ £				
16. SECURED DEBTS  The following secured debts are included within creditors:  2016 £ £ £			, <u>.</u>	
16. SECURED DEBTS  The following secured debts are included within creditors:  2016 £ £		•		<del></del>
The following secured debts are included within creditors:  2016 2015 £ £			361,974	262,500
The following secured debts are included within creditors:  2016 2015 £ £		·		
The following secured debts are included within creditors:  2016 2015 £ £				
2016 2015 £ £	16.	SECURED DEBTS		
£		The following secured debts are included within creditors:		
£			2016	2015
		Bank loans		

The company has a single bank loan originally for £1,140,000 with interest being charged at 2.25% over LIBOR. The loan was rolled into a larger credit facility after the year end when new banking facilities were agreed.

The loan is secured by a first legal charge over the freehold property of the company, a standard bank debenture over all the company's assets and a cross guarantee incorporating first legal charges over fellow subsidiaries' leasehold premises and unlimited guarantees from various group companies.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

17.	FINANCIAL	INSTRUMENTS			
	The company had the following financial instruments:				
		estments that are equity instruments ost less impairment		2016 £	2015 £
	Fixed asset in	•		700,001	700,001
	Financial asse measured at an	ts that are debt instruments mortised cost			
	Financial asse	ts		237,516	315,946
	Financial liabi	lities measured at amortised			
	Financial liabi	ilities		5,666,147	5,651,620
	Financial assets measured at amortised cost are comprised of trade and other debtors and amounts owed by group undertakings.  Financial liabilities measured at amortised cost are comprised of bank loans, trade and other creditors, amounts owed to group undertakings and accrued expenses.				
18.	PROVISIONS	S FOR LIABILITIES			
	Deferred tax				2015 £
		capital allowances			28,975
					Deferred tax £
	Balance at 1 Ju	ine 2015 ne Statement during period			28,975 (212,185)
					<del></del>
	Balance at 29 N	May 2016			<u>(183,210)</u>
19.	CALLED UP SHARE CAPITAL				
	Allotted, issued Number:	d and fully paid: Class:	Nominal	2016	2015
	2	Ordinary	value: £1	£ 2	£ 2

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE PERIOD 1 JUNE 2015 TO 29 MAY 2016

#### 20. RESERVES

Retained earnings £
564,853

At 1 June 2015 Deficit for the period

564,853 (361,582)

At 29 May 2016

203,271

#### 21. ULTIMATE PARENT COMPANY

The immediate parent company is SL 6 Limited, which is incorporated in England and Wales and the ultimate parent company is Lowenthal Corporation Limited, which is incorporated in the Isle of Man.

#### 22. CAPITAL COMMITMENTS

2016 £ 2015 £

Contracted but not provided for in the financial statements

1,071,000

#### 23. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

Fees amounting to £7,319 (2015: £Nil) were paid to Red Pie Limited, a company owned by P Moody.

#### 24. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

#### 25. ULTIMATE CONTROLLING PARTY

The director is of the opinion that the ultimate controlling party at the balance sheet date was Lowenthal Corporation Limited.

#### 26. FIRST YEAR ADOPTION

The policies applied under the entity's previous accounting framework are not materially different to FRS 102 and have not impacted on equity or profit or loss.

#### Transitional relief

On transition to FRS 102, the company has taken advantage of the following transitional relief:

- not to apply the requirements of Section 19 Business Combinations and Goodwill;
- to measure investment in subsidiaries at cost determined in accordance with deemed cost;
- to determine existence of leases on basis of existing facts and circumstances;