Directors' report and financial statements

30 September 2000

Registered number 03649489

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# Directors' report and financial statements

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# Directors and advisors

### **Executive Director**

T D Anderson

### **Non-Executive Directors**

Sir ADT Chessells (Chairman)

M E Davis

A Ring

N H Scott-Barrett

K Moreland

Dr W R Moyes (resigned 30 June 2000)

K F Porter (resigned 1 September 2000)

P Matthews (resigned 17 October 2000)

R C W Hadley (resigned 19 November 1999)

J E Goold (appointed 26 September 2000)

S A Lees (appointed 26 September 2000)

A S Price (appointed 26 September 2000)

R H Taylor (appointed 22 February 2000 and resigned 1 September 2000)

### **Registered Office**

### **Company Secretary**

2<sup>nd</sup> Floor Peter House 2-14 Oxford Street Manchester M1 5AN A E W Hudson MA MBA FCIS

### **Registered Auditors**

### **Solicitors**

KPMG St James' Square Manchester M2 6DS

Clifford Chance 200 Aldersgate Street London EC1A 4JJ

### **Bankers**

### Secretaries

Bank of Scotland Manchester Branch 19-21 Spring Gardens Manchester M2 1FB HLM Secretaries Chartered Secretaries Peter House 2-14 Oxford Street Manchester M1 5AN

# Directors' report

The directors present their annual report and the audited financial statements for the year ended 30 September 2000.

### Principal activities

The principal activities of the company are to design, finance, construct and operate certain facilities and provide non clinical services at Worcester Royal Infirmary under a concession agreement with Worcester Royal Infirmary NHS Trust.

#### **Business review**

The results of the company for the year are set out in the profit and loss account on page 7.

## Proposed dividend and transfer to reserves

The directors do not recommend the payment of a dividend.

The profit for the year retained in the company is £36,000.

### Directors and directors' interests

The directors who held office during the year are set out on page 1.

None of the directors who held office at the end of the financial year had any disclosable interest in the shares of the company. The interests of the directors in other group companies are disclosed in the financial statements of those group companies.

### Political and charitable contributions

The company made no political contributions during the year. Donations to UK charities amounted to £500.

Directors' report (continued)

### Payments to creditors policy

It is Company policy that payments to suppliers are made in accordance with agreed terms. The average payment period to creditors amounted to 31 days.

### Corporate Governance

The Company is committed to high standards of corporate governance, as are appropriate for the longer term obligations to finance, construct and operate non-clinical services for the new Worcester Royal Infirmary hospital under the Private Finance Initiative programme.

The Board of Directors also act as the Board of Directors of the holding company. Corporate governance principles have been implemented within the framework established by agreement between the shareholding parties who have launched the company under a concession agreement with the Worcester Royal Infirmary NHS Trust. The Board has taken note of the Combined Code: Principles of Good Governance and Code of Best Practice, which was published in June 1998 as a consolidation of the work of the Hampel Committee and the earlier Cadbury and Greenbury Committees and also of the ICAEW guidance on internal control issued by the Turnbull Working Party. As this Combined Code has been introduced to apply to quoted plcs with certain reporting requirements, this company, not being a quoted plc, has adopted the principles set out in the Combined Code.

This report is a narrative on the principles of the Code, as applied in this company. It does not provide a detailed statement to identify those provisions of the Code from which the company's governance differs.

#### A. The Board

- 1. The Board meets monthly, except August, and reviews construction and operating performance against the financial model and detailed management budgets. This model incorporates all aspects of the strategic business plan and associated risks; all proposals for contract variations are vetted before approval against the model.
  - The Board reserves its own decision on all contractual expenditure and associated funding, and has established the provision of management, company secretary and accountancy services for the implementation of the project.
- 2. The Chairman is the senior non-executive director, selected by the shareholders for his particular experience, and he leads the Board. The Executive Director has full responsibility for the separate task of running the company's business, subject to regular and specific direction by the Board.
- 3. The Board comprises 4 non-executive directors nominated by each participating shareholder, together with the independent Chairman and the Executive Director.

# Directors' report (continued)

### Corporate Governance (continued)

- 4. The Board receives monthly information which encompasses all corporate, business, financial and relationship matters which are necessary and appropriate for the purposes of monitoring and progressing the complex contractual obligations for the hospital project.
- 5. Nominations for any changes to Board membership are subject to the shareholders' separate or collective decision.
- 6. For the particular interests of the shareholders in the continuity of the project, no directors retire by rotation.

#### B. Remuneration

No directors received remuneration directly from the subsidiary companies. The remuneration for the services of the Director appointed by Societe Generale is set out in note 4. The remuneration for the Chairman (part-time) and Executive Director (full-time) are set by the shareholders of Catalyst Healthcare Management Limited, and are included in the services provided by that company, whose relationship is set out in note 19.

## C. Dialogue with Institutions

The Board maintains regular liaison with Ambac as insurance guarantor of the Bond issue.

### D. Financial Reporting

- 1. The Board, after seeking appropriate external advice, decides upon Accounting Policies which are appropriate for the Company and ensures that they are consistently applied.
- The Board has instigated a rigorous process of internal control, under the discipline of
  contractual agreements, in order to safeguard the outcomes for the company in terms of
  operational performance, financial control, legal and regulatory compliance, provision for
  risk factors, and longer-term relationships.
- 3. The Board has decided to undertake the role of an Audit Committee with all directors except the Executive Director. This Board/Audit Committee meets annually to review the Management Letter tabled by the Auditors, to verify the effectiveness of system of all internal controls, and to review from time to time any need for an internal audit function.
- 4. The Board continue to satisfy themselves that, given the contractual and long-term funding provisions, the Company will continue to trade as a going concern.

Directors' report (continued)

### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company and group will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

### **Auditors**

In accordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of KPMG as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board

Alan Hudson

Secretary

2<sup>nd</sup> Floor Peter House 2-14 Oxford Street Manchester M1 5AN



St James' Square Manchester M2 6DS

# Auditors' report to the members of Catalyst Healthcare (Worcester) Plc

We have audited the financial statements on pages 7 to 16.

# Respective responsibilities of the directors and auditors

The directors are responsible for preparing the directors' report and, as described on page 5 the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 September 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**KPMG** 

Chartered Accountants Registered Auditors 8 January 2001

# Profit and loss account

for the year ended 30 September 2000

	Note	2000	1999
		£000	£000
Turnover from continuing operations	2	2,432	603
Cost of sales		(2,316)	(575)
Operating profit from continuing operations		116	28
Interest payable and similar charges	5	(80)	(40)
Profit/(loss) on ordinary activities before taxation	3-5	36	(12)
Tax on profit/(loss) on ordinary activities	6	-	_
Retained profit/(loss) for the financial year	13	36	(12)
		====	

The company has no recognised gains or losses other than the retained profit/(loss) for the year, other than those reported above and therefore no separate statements of total recognised gains and losses has been presented.

A statement of movements on reserves is given in note 14.

# Balance sheet

at 30 September 2000

	Note	2000		1999	
		£000	£000	£000	£000
Fixed assets					
Tangible assets	7		57,844		23,141
Investments - term deposits	8		-		41,142
Current assets					
Debtors	9	561		480	
Cash at bank and in hand		43,956		37,980	
		44,517		38,460	
Creditors: amounts falling					
due within one year	10	(5,087)		(5,505)	
Net current assets			39,430		32,955
Total assets less current liabilities			97,274		97,238
Creditors: amounts falling due after					
more than one year	11		(97,190)		(97,190)
Not agasta			84		48
Net assets					48
Capital and reserves					
Called up share capital	12		60		60
Profit and loss account	13		24		(12)
Equity shareholders' funds			84		48

These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors on 19 These financial statements were approved by the board of directors of the financial statements were approved by the board of directors of the financial statements were approved by the board of directors of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the board of the financial statements were approved by the fi

TD Anderson

Director

# Cash flow statement

for the year ended 30 September 2000

	Note	2000	1999
		£000	(as restated) £000
Cash (outflow)/inflow from operating activities Return on investments and servicing of finance Taxation	15	(396) (80)	3,584 (40)
Capital expenditure and financial investment	15	(34,690)	(21,672)
Cash outflow before management of liquid resources and financing Management of liquid resources Financing	15 15	(35,166) 35,471	(18,128) (76,613) 97,250
Increase in cash in the year		305	2,509
Operating profit Increase in debtors (Decrease)/increase in creditors		£000  116 (81) (431)	£000 28 (480) 4,036
Operating profit			
·			
Net cash (outflow)/inflow from operating activiti	es	(396)	3,584
Reconciliation of net cash flow to move for the year ended 30 September 2000	ment in net	debt	
<b>,</b>		2000 £000	1999 £000
Increase in cash in the year Cash inflow from increase in debt Cash (inflow)/outflow from (decrease)/increase in	16	305	2,509 (97,190)
financial investments  Cash (inflow)/outflow from (decrease)/increase in		(34,971)	76,113
liquid resources		(500)	500
Movement in net debt in the year  Net debt at the start of the year	16	(35,166) (18,068)	(18,068)
Net debt at the end of the year	16	(53,234)	(18,068)

### Notes

(forming part of the financial statements)

### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

### Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

### Fixed assets and depreciation

No depreciation is provided on assets in the course of construction.

#### Taxation

The charge for taxation is based on the results for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise.

### Related party transactions

The directors have taken advantage of the exemption in FRS 8, paragraph 3(c), and have not disclosed related party transactions with parent and fellow subsidiary undertakings.

### 2 Analysis of turnover and profit/(loss) on ordinary activities before taxation

The turnover and profit/(loss) on ordinary activities before taxation are wholly attributable to the group's principal activities.

All turnover arises in the UK.

### 3 Profit/(loss) on ordinary activities before taxation

Profit/(loss) on ordinary activities before taxation is stated after charging auditors fees of £12,000 (1999: £12,000) and other services paid to the auditors of £1,750 (1999: £143,260). These fees have been capitalised. The non audit services of £1,750 (1999: £143,260) relate to taxation advice.

# Notes (continued)

#### 4 Remuneration of directors

The directors received no emoluments directly from the group.	A payment is made for the	he services
of one director to his employer.		
	2000	1999

	£000	£000
Recharges in respect of directors services	25	12
Interest payable and similar charges		
	2000	1999
	£000	£000
Commitment fees payable	80	40
		=======

#### 6 Taxation

5

There is no charge to taxation due to the availability of losses.

Tangible fixed assets		
	Assets under construction	Total
_	€000	£000
Cost		
At beginning of the year	23,141	23,141
Additions	34,703	34,703
At end of year	57,844	57,844
Depreciation	=-;====================================	<del></del>
At beginning of the year	<u>-</u>	_
Charge for the year	-	-
At end of the year	<del> </del>	
•	<del>:</del>	
Net book value		
At 30 September 2000	57,844	57,844
At 30 September 1999	23,141	23,141

Notes (continued)

## 7 Tangible fixed assets (continued)

There are fixed and floating charges over the assets of the company. Included in 'Assets under construction' are interest payments amounting to £8,557,579 (1999: £2,852,528) and interest received amounting to £5,288,900 (1999: £2,012,676).

### 8 Investments - term deposits

Long term deposits	0003
At the beginning of the year	41,142
Transferred to short term deposits during the year	(41,142)
At the end of the year	
	=:

## 9 **Debtors**

	2000	1999
	€000	£000
Trade debtors	-	31
Other debtors – VAT	561	399
Prepayments and accrued income	•	50
	561	480
		<del></del>

All debtors fall due within one year.

### 10 Creditors: amounts falling due within one year

	2000 £000	1999 £000
Trade creditors Accruals and deferred income	3,605 1,482	4,036 1,469
	5,087	5,505
	=======================================	

Notes (continued)

## 11 Creditors: amounts falling due after more than one year

	2000 £000	1999 £000
Guaranteed Secured Bonds 2002-2030	97,190	97,190

The guaranteed secured bonds carry a fixed interest rate of 5.87% and fall due for redemption between 2002 and 2030. The bonds are issued and redeemed at par.

## Creditors payable by instalments:

		2000		
	Instalments payable within	Instalments payable in two	Instalments payable after	Total
	one year £000	to five years £000	five years £000	£000
Bond Issue	-	4,092	93,098	97,190
	·	1999	<del></del>	
	Instalments payable within	Instalments payable in two	Instalments payable after	Total
	one year £000	to five years £000	five years £000	£000
Bond Issue	-	2,758	94,432	97,190
	' <u></u>	<del></del>	'. <u></u> -	<u></u>

## 12 Called up share capital

	2000 £000	1999 £000
Authorised 60,000 Ordinary shares of £1 each	60	60
Allotted, called up and fully paid		
60,000 Ordinary shares of £1 each	60	60
	7 <del></del>	<u></u>

# Notes (continued)

13	Profit and loss reserve			
	Balance at beginning of year			2000 £000 (12)
	Profit for the financial year			36
	Balance at end of year			24
				<u></u>
14	Reconciliation of movement in shareholders' funds			
			2000	1999
			£000	000£
	Profit/(loss) for the financial year		36	(12)
	Net addition/(reduction) in shareholders' funds		36	(12)
	Opening shareholders' funds Shares issued		48	60
	Closing shareholders' funds		84	48
			<del></del>	
15	Analysis of items netted in the cash flow statement			
			2000	1999 (as restated)
			£000	£000
	Returns on investment and servicing of finance Commitment fees paid		(80)	(40)
	Net cash outflow from returns on investment and servicing of finance	-	(80)	(40)
	Capital expenditure and financial investments Purchase of tangible fixed assets		(34,690)	(21,672)
	Net cash outflow from capital expenditure and financial investments	•	(34,690)	(21,672)
	Management of liquid resources invested on term deposits			
	Short term deposits Term deposits	16 16	34,971 500	(76,113) (500)
	Net cash inflow/(outflow) from management of liquid resources		35,471	(76,613)

# Notes (continued)

# 15 Analysis of items netted in the cash flow statement (continued)

	2000	1999 (as restated)
	£000	000£
Financing		
Issued share capital	-	60
Bank loans	-	97,190
Net cash inflow from financing	-	97,250
	=	=

## 16 Analysis of changes in net debt

	At beginning of year	Reclassification	Cash flows	At end of year
	£000	000£	£000	£000
Cash investment deposits				
- long term	41,142	(41,142)	-	-
Cash investment deposits		7		
- short term	34,971	41,142	(34,971)	41,142
Deposits	500		(500)	- \
Cash in hand and at bank	2,509		305	2,814
	37,980	_	_	43,956
	79,122		(35,166)	43,956
Bonds	(97,190	-	-	(97,190)
Net debt	(18,068	-	(35,166)	(53,234)

## 17 Contingent liabilities

At 30 September 2000 the company had no contingent liabilities (1999: £nil).

### 18 Commitments

At 30 September 2000 the company had authorised and contracted capital commitments of £41,622,909 (1999:£71,913,560).

Notes (continued)

# 19 Related party transactions

Expenditure with related parties	Relationship	Class of Transaction	Year ended 30 September 2000 Expenditure £000	Year ended 30 September 1999 Expenditure £000	2000 Creditor £000	1999 Creditor £000
Bovis Engineering Limited	Part of Bovis Lend Lease Group	Construction	40	25	12	12
The British Linen Bank Limited/Bank of Scotland	Holding company of BLI Limited, 16.67% shareholders of Catalyst Healthcare (Worcester) Holdings Limited	Financial Advisory Work	12	1,739	-	-
Bovis Lend Lease Limited	Part of Bovis Lend Lease Group	Construction	34,581	12,951	3,535	3,667
Bovis Lend Lease Holdings Limited	50% shareholders of Catalyst Healthcare (Worcester) Holdings Limited	Services	-	73	-	(30)
RCO Support Services Limited	16.67% shareholders of Catalyst Healthcare (Worcester) Holdings Limited	Services	100	845	-	-
Catalyst Healthcare Management Limite	Shares held equally d by RCO Support Services Limited/ Bovis Lend Lease Limited and the Bank of Scotland	Services	538	327	-	91
Societe Generale	16.67% shareholder of Catalyst Healthcare (Worcester) Holdings Limited	Financing	99	276	20	20

## 20 Ultimate parent company

The company's ultimate holding company is Catalyst Healthcare (Worcester) Holdings Limited, a company incorporated in England and Wales. The largest group in which the results are consolidated is that headed by Catalyst Healthcare (Worcester) Holdings Limited. Copies of the group accounts of Catalyst Healthcare (Worcester) Holdings Limited can be obtained from 2<sup>nd</sup> Floor, Peter House, 2-14 Oxford Street, Manchester, M1 5AN.