

Company registration number: 3635306

**J F C Palmer Limited**

**Report and Financial Statements**  
**31 December 2015**



# **J F C Palmer Limited**

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# **J F C Palmer Limited**

## **Company Information**

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### **Directors**

Jeremy Richard Holt Evans  
Nomina Plc

### **Company Secretary**

Hampden Legal Plc

### **Registered Office**

5th Floor, 40 Gracechurch Street  
London  
EC3V 0BT

### **Auditors**

PKF Littlejohn LLP  
Statutory Auditor  
1 Westferry Circus  
Canary Wharf  
London  
E14 4HD

### **Solicitors**

Jones Day  
21 Tudor Street  
London  
EC4Y 0DJ

# **J F C Palmer Limited**

## **Report of the Directors**

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The Directors present their Report together with the Financial Statements of the Company for the year ended 31 December 2015

### **Principal activities**

The principal activity of the Company is that of trading as a Lloyd's corporate capital member. The Company ceased underwriting with effect from 1 January 2015 and will continue to wind up the liabilities arising from underwriting business prior to that date.

### **Results and dividends**

The results for the year are set out on pages 7 to 8 of the Financial Statements. Dividends totalling £nil were paid in the year (2014 £nil).

### **Directors**

The Directors who served at any time during the year were as follows:

Stephen Dickinson (deceased 25 July 2016)  
Jeremy Richard Holt Evans  
Nomina Plc

### **Directors' responsibilities**

The Directors are responsible for preparing the Report of the Directors, the Strategic Report and the Financial Statements in accordance with applicable laws and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the Directors have elected to prepare the Financial Statements in accordance with United Kingdom Accounting Standards and applicable law (UK Generally Accepted Accounting Practice). Under company law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those Financial Statements the Directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the Financial Statements, and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# J F C Palmer Limited

## Report of the Directors (continued)

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### Auditors

i PKF Littlejohn LLP has signified its willingness to continue in office as auditors

ii Disclosure of information to the Auditors

In the case of each of the persons who are Directors at the time this report is approved, the following applies

- so far as the Directors are aware, there is no relevant audit information of which the Company's auditors are unaware, and
- they have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information

Approved by the Board of Directors on 2 August 2016 and signed on its behalf by

*Hampden legal plc*

Hampden Legal Plc  
Secretary

# J F C Palmer Limited

## Strategic Report

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The Directors present their Strategic Report for the year ended 31 December 2015

### Business review and future developments

The Financial Statements incorporate the annual accounting results of the syndicates on which the Company participates for the 2013 and 2014 years of account, as well as any prior run-off years. The 2013 year closed at 31 December 2015 with a result of £84,239 (2012: £82,801). The 2014 open underwriting account will normally close at 31 December 2016.

### Key performance indicators

The Directors monitor the performance of the Company by reference to the following key performance indicators:

	2015	2014
Capacity (youngest underwriting year)	-	630,303
Gross premium written as a % of capacity	0.0%	79.3%
Underwriting profit of latest closed year		
as a % of capacity	14.1%	13.6%
Run-off years of account movement	-	-

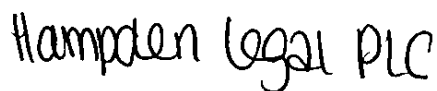
### Other performance indicators

As a result of the nature of this Company as a Lloyd's corporate member, the majority of its activities are carried out by the syndicates in which it participates. The Company is not involved directly in the management of the syndicates' activities, including employment of syndicate staff, as these are the responsibility of the relevant managing agent. Each managing agent will also have responsibility for the environmental activities of each syndicate, although by their nature, insurers do not produce significant environmental emissions. As a result, the Directors of the Company do not consider it appropriate to monitor and report any performance indicators in relation to staff or environmental matters.

### Financial risk management objectives and policies

As a corporate member of Lloyd's, the majority of the risks to this Company's future cash flows arise from its participation in the results of Lloyd's syndicates. As detailed in Note 4, these risks are mostly managed by the managing agent of the syndicate. The Company's role in managing this risk is limited to selection of syndicate participations and monitoring performance of the syndicates. The Company is also directly exposed to these risks, but they are not considered material compared to the syndicate risk for the assessment of the assets, liabilities, financial position and profit or loss of the Company.

Approved by the Board of Directors on 2 August 2016 and signed on its behalf by



Hampden Legal Plc  
Secretary

# **J F C Palmer Limited**

## **Independent Auditor's Report**

### **Independent Auditor's Report to the Members of J F C Palmer Limited**

We have audited the Financial Statements of J F C Palmer Limited for the year ended 31 December 2015 which comprise the Profit and Loss Account, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Shareholders' Equity, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the Company's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the Company and the Company's Members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of Directors and Auditors**

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the Financial Statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the Financial Statements**

An audit involves obtaining evidence about the amounts and disclosures in the Financial Statements, sufficient to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the Directors, and the overall presentation of the Financial Statements. In addition, we read all the financial and non-financial information in the Report of the Directors and Strategic Report to identify material inconsistencies with the audited Financial Statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on Financial Statements**

In our opinion the Financial Statements

- give a true and fair view of the state of the Company's affairs as at 31 December 2015 and of its result for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Report of the Directors and Strategic Report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the Financial Statements are not in agreement with the accounting records and returns, or
- certain disclosures of Directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



**Carmine Papa (Senior statutory auditor)**  
**For and on behalf of PKF Littlejohn LLP**  
**Statutory auditor**  
2 August 2016

1 Westferry Circus  
Canary Wharf  
London  
E14 4HD

# J F C Palmer Limited

## Profit and Loss Account Technical Account – General Business for the year ended 31 December 2015

	Note	2015 £	2014 £
<b>Premiums written</b>			
Gross premiums written	5,6	44,174	499,725
Outward reinsurance premiums		(8,560)	(86,850)
<b>Net premiums written</b>		<b>35,614</b>	<b>412,875</b>
<b>Change in the provision for unearned premiums</b>	7		
Gross provision		199,349	66
Reinsurers' share		(24,387)	(2,014)
<b>Net change in the provision for unearned premiums</b>		<b>174,962</b>	<b>(1,948)</b>
<b>Earned premiums, net of reinsurance</b>		<b>210,576</b>	<b>410,927</b>
Allocated investment return transferred from the non-technical account		5,377	12,082
Other technical income, net of reinsurance		-	-
<b>Total technical income</b>		<b>215,953</b>	<b>423,009</b>
<b>Claims paid</b>			
Gross amount		(206,667)	(227,002)
Reinsurers' share		41,025	45,987
<b>Net claims paid</b>		<b>(165,642)</b>	<b>(181,015)</b>
<b>Change in the provision for claims</b>			
Gross amount		140,531	19,321
Reinsurers' share		(32,653)	(16,055)
<b>Change in the net provision for claims</b>	7	<b>107,878</b>	<b>3,266</b>
<b>Claims incurred, net of reinsurance</b>		<b>(57,764)</b>	<b>(177,749)</b>
Changes in other technical provisions, net of reinsurance		837	-
Net operating expenses	8	(91,324)	(171,876)
Other technical charges, net of reinsurance		-	-
<b>Balance on the technical account for general business</b>		<b>67,702</b>	<b>73,384</b>

The Notes are an integral part of these Financial Statements



# J F C Palmer Limited

## Profit and Loss Account

### Non - Technical Account

for the year ended 31 December 2015

	Note	2015 £	2014 £
<b>Balance on technical account for general business</b>		67,702	73,384
Investment income	9	17,725	20,939
Unrealised gains on investments	9	10,009	12,830
Investment expenses and charges	9	(6,560)	(5,515)
Unrealised losses on investments	9	(5,755)	(4,271)
Allocated investment return transferred to the general business technical account		(5,377)	(12,082)
Other income		-	(1,571)
Other charges		(5,094)	(8,132)
<b>Profit/(loss) on ordinary activities before taxation</b>	10	72,650	75,582
Tax on profit/(loss) on ordinary activities	11	(13,481)	(16,555)
<b>Profit/(loss) for the financial year</b>		59,169	59,027

## Statement of Comprehensive Income

		2015 £	2014 £
<b>Profit/(loss) for the financial year</b>		59,169	59,027
Other comprehensive income			
Currency translation differences		4,008	5,641
Tax on other comprehensive income		(762)	(1,128)
<b>Total comprehensive income for the financial year</b>	16	62,415	63,540

All amounts relate to continuing operations

The Notes are an integral part of these Financial Statements

# J F C Palmer Limited

## Balance Sheet as at 31 December 2015

		31 December 2015			31 December 2014		
	Note	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £
<b>Assets</b>							
<b>Intangible assets</b>	12	-	-	-	-	-	-
<b>Investments</b>							
Financial investments	13	552,670	25,321	577,991	674,039	17,936	691,975
Deposits with ceding undertakings		8	-	8	129	-	129
		552,678	25,321	577,999	674,168	17,936	692,104
<b>Reinsurers' share of technical provisions</b>							
Provision for unearned premiums	7	3,433	-	3,433	21,030	-	21,030
Claims outstanding	7	104,276	-	104,276	143,147	-	143,147
Other technical provisions		837	-	837	4,457	-	4,457
		108,546	-	108,546	168,634	-	168,634
<b>Debtors</b>							
Arising out of direct insurance operations							
- Policyholders		3	-	3	139	-	139
- Intermediaries		22,637	-	22,637	97,778	-	97,778
Arising out of reinsurance operations		129,168	-	129,168	198,890	-	198,890
Other debtors	14	43,198	2,035	45,233	44,139	661	44,800
		195,006	2,035	197,041	340,946	661	341,607
<b>Other assets</b>							
Cash at bank and in hand		28,533	52,355	80,888	33,719	97,649	131,368
Other		29,543	-	29,543	38,588	-	38,588
		58,076	52,355	110,431	72,307	97,649	169,956
<b>Prepayments and accrued income</b>							
Accrued interest		1,435	-	1,435	1,607	-	1,607
Deferred acquisition costs	7	7,262	-	7,262	55,621	-	55,621
Other prepayments and accrued income		974	-	974	2,113	-	2,113
		9,671	-	9,671	59,341	-	59,341
<b>Total assets</b>		923,977	79,711	1,003,688	1,315,396	116,246	1,431,642

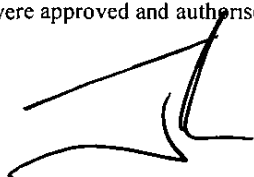
The Notes are an integral part of these Financial Statements

# J F C Palmer Limited

## Balance Sheet as at 31 December 2015

		31 December 2015			31 December 2014		
	Note	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £
<b>Liabilities and shareholders' funds</b>							
<b>Capital and reserves</b>							
Called up share capital	15	-	290	290	-	290	290
Share premium account		-	-	-	-	-	-
Profit and loss account	16	124,648	4,378	129,026	129,105	(62,494)	66,611
<b>Shareholders' funds</b>		124,648	4,668	129,316	129,105	(62,204)	66,901
<b>Technical provisions</b>							
Provision for unearned premiums	7	25,651	-	25,651	224,231	-	224,231
Claims outstanding – gross amount	7	644,988	-	644,988	793,957	-	793,957
Other technical provisions		-	-	-	-	-	-
		670,639	-	670,639	1,018,188	-	1,018,188
<b>Provisions for other risks and charges</b>							
Deferred taxation	17	-	31,977	31,977	-	18,732	18,732
Other		-	-	-	-	-	-
			31,977	31,977	-	18,732	18,732
<b>Deposits received from reinsurers</b>							
		62	-	62	93	-	93
<b>Creditors</b>							
Arising out of direct insurance operations		14,202	-	14,202	12,130	-	12,130
Arising out of reinsurance operations		56,998	-	56,998	89,458	-	89,458
Amounts owed to credit institutions		-	-	-	-	-	-
Other creditors including taxation and social security	18	61,061	29,555	90,616	58,260	147,769	206,029
		132,261	29,555	161,816	159,848	147,769	307,617
<b>Accruals and deferred income</b>							
		(3,633)	13,511	9,878	8,162	11,949	20,111
<b>Total liabilities</b>							
		799,329	75,043	874,372	1,186,291	178,450	1,364,741
<b>Total liabilities and shareholders' funds</b>							
		923,977	79,711	1,003,688	1,315,396	116,246	1,431,642

The Financial Statements were approved and authorised for issue by the Board of Directors on 2 August 2016 and signed on its behalf by



Jeremy Richard Holt Evans  
Director

Company registration number 3635306

The Notes are an integral part of these Financial Statements

# J F C Palmer Limited

## Statement of Changes in Shareholders' Equity for the year ended 31 December 2015

	Note	Called up share capital £	Share premium account £	Profit and loss account £	Total £
At 1 January 2014		290	-	3,071	3,361
Profit/(loss) for the financial year	21	-	-	59,027	59,027
Other comprehensive income		-	-	4,513	4,513
Dividends paid	16	-	-	-	-
Proceeds from issue of shares	15	-	-	-	-
At 31 December 2014	21	290	-	66,611	66,901
At 1 January 2015		290	-	66,611	66,901
Profit/(loss) for the financial year		-	-	59,169	59,169
Other comprehensive income		-	-	3,246	3,246
Dividends paid	16	-	-	-	-
Proceeds from issue of shares	15	-	-	-	-
At 31 December 2015		290	-	129,026	129,316

The Notes are an integral part of these Financial Statements

# J F C Palmer Limited

## Cash Flow Statement for the year ended 31 December 2015

	2015 £	2014 £
<b>Cash flows from operating activities</b>		
Profit/(loss) on ordinary activities before tax	72,650	75,582
Deduction of (profit)/loss attributed to syndicate transactions	(75,579)	(79,438)
Distribution/(collection) of closed year result from/(to) syndicates	84,044	45,751
Profit/(loss) excluding syndicate transactions	81,115	41,895
Adjustments for		
(Increase)/decrease in debtors	(1,374)	54,814
Increase/(decrease) in creditors	(116,652)	(1,865)
(Profit)/loss on disposal of intangible assets	-	1,571
Amortisation of syndicate capacity	-	-
Investment income	(2,657)	(2,405)
Realised/unrealised (gains)/losses on investments	(7,385)	(9,496)
Income tax paid	(998)	(1,138)
<b>Net cash inflow/(outflow) from operating activities</b>	<b>(47,951)</b>	<b>83,376</b>
<b>Cash flows from investing activities</b>		
Investment income	2,657	2,405
Purchase of syndicate capacity	-	(1,511)
Proceeds from sale of syndicate capacity	-	2,540
Purchase of investments	-	-
Proceeds from sale of investments	-	-
<b>Net cash inflow/(outflow) from investing activities</b>	<b>2,657</b>	<b>3,434</b>
<b>Cash flows from financing activities</b>		
Equity dividends paid	-	-
Issue of shares	-	-
<b>Net cash inflow/(outflow) from financing activities</b>	<b>-</b>	<b>-</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(45,294)</b>	<b>86,810</b>
Cash and cash equivalents at beginning of year	97,649	10,839
Effect of exchange rate changes on cash and cash equivalents	-	-
<b>Cash and cash equivalents at end of year</b>	<b>52,355</b>	<b>97,649</b>
<b>Cash and cash equivalents comprise:</b>		
Cash at bank and in hand	52,355	97,649
Other financial investments	-	-
<b>Cash and cash equivalents</b>	<b>52,355</b>	<b>97,649</b>

The Company has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Cash Flow Statement is prepared reflecting only the movement in corporate funds, which includes transfers to and from the syndicates at Lloyd's.

The Notes are an integral part of these Financial Statements

# **J F C Palmer Limited**

## **Notes to the Financial Statements for the year ended 31 December 2015**

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### **1. General information**

The Company is a private company limited by shares that was incorporated in England and whose registered office is 40 Gracechurch Street, London, EC3V 0BT. The Company participates in insurance business as an underwriting member of various syndicates at Lloyd's.

### **2. Accounting policies**

#### **Basis of preparation**

These Financial Statements have been prepared in accordance with United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", FRS 103 "Insurance Contracts", the Companies Act 2006 and Schedule 3 of the Large and Medium sized Companies and Groups (Accounts and Reports) Regulations, relating to insurance.

The Directors do not consider the Company to be a financial institution under FRS 102.

#### **Transition to FRS 102 and FRS 103**

These Financial Statements for the year ended 31 December 2015 are the first Financial Statements that comply with FRS 102 and FRS 103. The date of transition is 1 January 2014 and the comparative figures have been restated accordingly. The transition has resulted in a small number of changes in accounting policies to those used previously. The nature of these changes and their impact on the opening Balance Sheet and Profit and Loss Account are explained below and in the notes.

#### **Going concern**

The Company is an underwriting member of Lloyd's but has ceased accepting new business and is running off its affairs in an orderly manner. The Directors are of the opinion that the Company either has adequate resources or adequate resources will be made available to meet its underwriting and other operational obligations for the foreseeable future. Accordingly, the going concern concept has been adopted in preparation of the Financial statements. Preparing accounts on a break up basis including a provision for future run-off expenses would not result in any material adjustment to the figures.

#### **Basis of accounting**

The Financial Statements are prepared under the historical cost basis of accounting modified to include the revaluation through profit and loss of certain financial instruments held at fair value through profit or loss.

The Financial Statements are prepared using the annual basis of accounting. Under the annual basis of accounting a result is determined at the end of each accounting period, reflecting the profit or loss from providing insurance coverage during that period and any adjustments to the profit or loss of providing insurance cover during earlier accounting periods.

Amounts reported in the general business technical account relate to movements in the period in respect of all relevant years of account of the syndicates on which the Company participates.

Assets and liabilities arising as a result of the underwriting activities are mainly controlled by the syndicates' managing agents. Accordingly, these assets and liabilities have been shown separately in the Balance Sheet as "Syndicate participation". Other assets and liabilities are shown as 'Corporate'. The syndicate assets are held subject to trust deeds for the benefit of the syndicates' insurance creditors.

The information included in these Financial Statements in respect of the syndicates has been supplied by managing agents based upon the various accounting policies they have adopted. The following describes the policies they have adopted.

### **General business**

#### **1. Premiums**

Premiums written comprise the total premiums receivable in respect of business inception during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of premiums due but not yet receivable or notified to the syndicates on which the Company participates, less an allowance for cancellations. All premiums are shown gross of commission payable to intermediaries and exclude taxes and duties levied on them.

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

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### 2. Accounting policies (continued)

#### ii Unearned premiums

Written premium is earned according to the risk profile of the policy. Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the Balance Sheet date, calculated on a time apportionment basis having regard where appropriate, to the incidence of risk. The specific basis adopted by each syndicate is determined by the relevant managing agent.

#### iii Deferred acquisition costs

Acquisition costs, which represent commission and other related expenses, are deferred over the period in which the related premiums are earned.

#### iv Reinsurance premiums

Managing agents enter into reinsurance contracts on behalf of syndicates, in the normal course of business, in order to limit the potential losses arising from certain exposures. Reinsurance premium costs are allocated by the managing agent of each syndicate to reflect the protection arranged in respect of the business written and earned.

#### v Claims incurred and reinsurers' share

Claims incurred comprise claims and settlement expenses (both internal and external) occurring in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and settlement expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.

The provision for claims outstanding comprises amounts set aside for claims notified and claims incurred but not yet reported (IBNR). The amount included in respect of IBNR is based on statistical techniques of estimation applied by each syndicate's in-house reserving team and reviewed by external consulting actuaries. These techniques generally involve projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions. The provision for claims also includes amounts in respect of internal and external claims handling costs. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of the business accepted and assessments of underwriting conditions.

The reinsurers' share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to each syndicate's reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved. Each syndicate uses a number of statistical techniques to assist in making these estimates.

Accordingly the two most critical assumptions made by each syndicate's managing agent as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used including pricing models for recent business are reasonable indicators of the likely level of ultimate claims to be incurred.

The level of uncertainty with regard to the estimations within these provisions generally decreases with time as the exposure period recedes. In addition the nature of short tail claims such as property where claims are typically notified and settled within a short period of time will normally have less uncertainty after a few years than long tail risks such as some liability business where it may be several years before claims are fully advised and settled. In addition to these factors if there are disputes regarding coverage under policies or changes in the relevant law regarding a claim this may increase the uncertainty in the estimation of the outcomes.

The assessment of these provisions is usually the most subjective aspect of an insurer's accounts and may result in greater uncertainty within an insurer's accounts than within those of many other businesses. The provisions for gross claims and related reinsurance recoveries have been assessed on the basis of the information currently available to the directors of each syndicate's managing agent. However, ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the Financial Statements for the period in which the adjustments are made. The provisions are not discounted for the investment earnings that may be expected to arise in the future on the funds retained to meet the future liabilities. The methods used, and the estimates made, are reviewed regularly.

# **J F C Palmer Limited**

## **Notes to the Financial Statements (continued) for the year ended 31 December 2015**

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### **2. Accounting policies (continued)**

#### **vi Unexpired risks provision**

Provisions for unexpired risks are made where the costs of outstanding claims, related expenses and deferred acquisition costs are expected to exceed the unearned premium provision carried forward at the Balance Sheet date. The provision for unexpired risks is calculated separately by reference to classes of business which are managed together, after taking into account relevant investment return. The provision is made on a syndicate by syndicate basis by the relevant managing agent.

#### **vii Closed years of account**

At the end of the third year, the underwriting account is normally closed by reinsurance into the following year of account. The amount of the reinsurance to close premium payable is determined by the managing agent, generally by estimating the cost of claims notified but not settled at 31 December, together with the estimated cost of claims incurred but not reported at that date, and an estimate of future claims handling costs.

Any subsequent variation in the ultimate liabilities of the closed year of account is borne by the underwriting year into which it is reinsured.

The payment of a reinsurance to close premium does not eliminate the liability of the closed year for outstanding claims. If the reinsuring syndicate was unable to meet its obligations, and the other elements of Lloyd's chain of security were to fail, then the closed underwriting account would have to settle outstanding claims.

The Directors consider that the likelihood of such a failure of the reinsurance to close is extremely remote, and consequently the reinsurance to close has been deemed to settle the liabilities outstanding at the closure of an underwriting account. The Company has included its share of the reinsurance to close premiums payable as technical provisions at the end of the current period, and no further provision is made for any potential variation in the ultimate liability of that year of account.

#### **viii Run-off years of account**

Where an underwriting year of account is not closed at the end of the third year (a 'run-off' year of account) a provision is made for the estimated cost of all known and unknown outstanding liabilities of that year. The provision is determined initially by the managing agent on a similar basis to the reinsurance to close. However, any subsequent variation in the ultimate liabilities for that year remains with the corporate member participating therein. As a result, any run-off year will continue to report movements in its results after the third year until such time as it secures a reinsurance to close.

#### **ix Net operating expenses (including acquisition costs)**

Net operating costs include acquisition costs, profit and loss on exchange and other amounts incurred by the syndicates on which the Company participates.

Acquisition costs, comprising commission and other costs related to the acquisition of new insurance contracts, are deferred to the extent that they are attributable to premiums unearned at the Balance Sheet date.

#### **x Distribution of profits and collection of losses**

Lloyd's operates a detailed set of regulations regarding solvency and the distribution of profits and payment of losses between syndicates and their members. Lloyd's continues to require membership of syndicates to be on an underwriting year of account basis and profits and losses belong to members according to their membership of a year of account. Normally profits and losses are transferred between the syndicate and members after results for a year of account are finalised after 36 months. This period may be extended if a year of account goes into run-off. The syndicate may make earlier on account distributions or cash calls according to the cash flow of a particular year of account and subject to Lloyd's requirements.



# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

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### 2. Accounting policies (continued)

#### x1 Financial assets and financial liabilities

The syndicates' investments comprise of debt and equity investments, derivatives, cash and cash equivalents and loans and receivables

Debtors/creditors arising from insurance/reinsurance operations shown in the Balance Sheet include the totals of all the syndicates' outstanding debit and credit transactions as processed by the Lloyd's central facility. No account has been taken of any offsets which may be applicable in calculating the net amounts due between the syndicates and each of their counterparty insureds, reinsurers or intermediaries as appropriate

##### Recognition

Financial assets and liabilities are recognised when the syndicate becomes party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the syndicate after deducting all of its liabilities

##### Initial measurement

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or liability is measured at the present value of the future payments discounted at a market rate if interest for a similar debt instrument

##### Subsequent measurement

Non-current debt instruments are subsequently measured at amortised cost using the effective interest method

Debt instruments that are classified as payable or receivable within one financial year and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received

Other debt instruments are measured at fair value through profit or loss

##### De-recognition of financial assets and liabilities

Financial assets are derecognised when and only when a) the contractual rights to the cash flow from the financial asset expire or are settled, b) the syndicates transfer to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the syndicates, despite having retained some significant risks and rewards of ownership, have transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires

##### Fair value measurement

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse in time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the syndicates estimate the fair value by using a valuation technique

##### Impairment of financial instruments measured at amortised cost or cost

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate, i.e. using the effective interest method

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. The amount of the reversal is recognised in profit and loss immediately

# **J F C Palmer Limited**

## **Notes to the Financial Statements (continued) for the year ended 31 December 2015**

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### **2. Accounting policies (continued)**

#### **xii Investment return**

Investment return comprises all investment income, realised investment gains and losses, movements in unrealised gains and losses, net of investment expenses and charges

Realised and unrealised gains and losses are measured by reference to the original cost of the investment if purchased in the year, or if held at the beginning of the year by reference to the fair value at that date

Investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business technical account to reflect the investment return on funds supporting the underwriting business

#### **xiii Basis of currency translation**

The presentational and functional currency of the Company is Pound Sterling, which is the currency of the primary economic environment in which it operates. Supported syndicates may have different functional currencies

Income and expenditure in US dollars, Canadian dollars and Euros is translated at the average rate of exchange for the year. Underwriting transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed

Monetary assets and liabilities, which according to FRS 103 are deemed to include unearned premiums and deferred acquisition costs, are translated into Pound Sterling at the rates of exchange at the Balance Sheet date

Any non-monetary items are translated into the functional currency using the rate of exchange prevailing at the time of the transaction. FRS 103 states that insurance assets and liabilities (unearned premiums and deferred acquisition costs), that were previously considered non-monetary items, are now required to be treated as monetary items. This is a change in accounting policy from 1 January 2014. These assets and liabilities have been retranslated at period end to the functional currency at the closing rate

Differences arising on translation to the functional currency of the syndicates where the functional currency was not Pound Sterling are reported in the Statement of Other Comprehensive Income. All other exchange differences are reported within the Profit and Loss Account, Non-Technical Account (or the Technical Account in respect of Life syndicates)

### **Reinsurance at corporate level**

Where considered applicable by the Directors, the Company may purchase additional reinsurance to that purchased through the syndicates. Any such reinsurance premiums and related reinsurance recoveries are treated in the same manner as described for syndicates in Note 2 (iv) and (v) above

### **Taxation**

The Company is taxed on its results including its share of underwriting results declared by the syndicates. These are deemed to accrue evenly over the calendar year in which they are declared. The syndicate results included in these Financial Statements are only declared for tax purposes in the calendar year following the normal closure of the year of account. No provision is made for corporation tax in relation to open years of account. However, full provision is made for deferred tax on underwriting results not subject to current corporation tax

HM Revenue & Customs agrees the taxable results of the syndicates at a syndicate level on the basis of computations submitted by the managing agent. At the date of the approval of these Financial Statements the syndicate taxable results of years of account closed at this and at previous year ends may not have been fully agreed with HM Revenue & Customs. Any adjustments that may be necessary to the tax provisions established by the Company, as a result of HM Revenue & Customs agreement of syndicate results, will be reflected in the Financial Statements of subsequent periods

### **Deferred taxation**

Deferred tax is provided in full on timing differences which result in an obligation at the Balance Sheet date to pay more tax, or a right to pay less tax, at a future date at rates expected to apply when they crystallise, based on current tax rates and law

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered

Deferred tax assets and liabilities have not been discounted

# **J F C Palmer Limited**

## **Notes to the Financial Statements (continued) for the year ended 31 December 2015**

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### **2. Accounting policies (continued)**

#### **Intangible assets**

Costs incurred by the Company in the Corporation of Lloyd's auctions in order to acquire rights to participate on syndicates' underwriting years are included within intangible assets and amortised over a five year period beginning in the year following the purchase of the syndicate participation

The intangible assets are reviewed for impairment where there are indicators for impairment, and any impairment is charged to the Profit and Loss Account for the period

#### **Cash and cash equivalents and cash flow statement**

Cash and cash equivalents include deposits held at call with banks, other short-term liquid investments with original maturities of three months or less and cash in hand

The Company has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Cash Flow Statement is prepared reflecting only the movement in corporate funds, which includes transfers to and from syndicates at Lloyd's

#### **Share capital**

Ordinary share capital is classified as equity. The difference between fair value of the consideration received and the nominal value of the share capital being issued, is taken to the share premium account. Incremental costs directly attributable to the issue of new ordinary shares are shown in equity as a deduction, net of taxes, from the proceeds.

#### **Dividend distributions to shareholders**

Dividend distributions to the Company's shareholders are recognised in the Financial Statements in the period in which the dividends are approved by the shareholders. These amounts are recognised in the Statement of Changes in Shareholders' Equity.

### **3. Key accounting judgements and estimation uncertainties**

In applying the Company's accounting policies, the Directors are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. These judgements, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made, and are based on historical experience and other factors that are considered to be applicable. Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

The measurement of the provision for claims outstanding is the most significant judgement involving estimation uncertainty regarding amounts recognised in these Financial Statements in relation to underwriting by the syndicates and this is disclosed further in Note 4.

The management and control of each syndicate is carried out by the managing agent of that syndicate, and the Company looks to the managing agent to implement appropriate policies, procedures and internal controls to manage each syndicate.

The key accounting judgements and sources of estimation uncertainty set out below therefore relate to those made in respect of the Company only, and do not include estimates and judgements made in respect of the syndicates.

#### **Purchased syndicate capacity:**

##### **Estimating value in use**

Where an indication of impairment of capacity values exists, the Directors will carry out an impairment review to determine the recoverable amount, which is the higher of fair value less cost to sell and value in use. The value in use calculation requires an estimate of the future cash flows expected to arise from the capacity and a suitable discount rate in order to calculate present value.

##### **Determining the useful life of purchased syndicate capacity**

The assessed useful life of syndicate capacity is five years. This is on the basis that this is the life over which the original value of the capacity acquired is used up.

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

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### 3. Key accounting judgements and estimation uncertainties (continued)

#### Assessing indicators of impairment:

In assessing whether there have been any indicators of impairment assets, the Directors consider both external and internal sources of information such as market conditions, counterparty credit ratings and experience of recoverability. There have been no indicators of impairments identified during the current financial year.

#### Recoverability of receivables:

The Company establishes a provision for receivables that are estimated not to be recoverable. When assessing recoverability, factors such as the aging of the receivables, past experience of recoverability, and the credit profile of individual or groups of customers are all considered.

### 4 Risk management

This section summarises the financial and insurance risks the Company is exposed to either directly at its own corporate level or indirectly via its participation in the Lloyd's syndicates.

#### Risk background

The syndicate's activities expose it to a variety of financial and non-financial risks. The managing agent is responsible for managing the syndicate's exposure to these risks and, where possible, introducing controls and procedures that mitigate the effects of the exposure to risk. Each year, the managing agent prepares a Lloyd's Capital Return ("LCR") for the syndicate, the purpose of this being to agree capital requirements with Lloyd's based on an agreed assessment of the risks impacting the syndicate's business, and the measures in place to manage and mitigate those risks from a quantitative and qualitative perspective. The risks described below are typically reflected in the LCR, and, typically, the majority of the total assessed value of the risks concerned is attributable to insurance risk.

The insurance risks faced by a syndicate include the occurrence of catastrophic events, downward pressure on pricing of risks, reductions in business volumes and the risk of inadequate reserving. Reinsurance risks arise from the risk that a reinsurer fails to meet their share of a claim. The management of the syndicate's funds is exposed to risks of investment, liquidity, currency and interest rates leading to financial loss. The syndicate is also exposed to regulatory and operational risks including its ability to continue to trade. However, supervision by Lloyd's provides additional controls over the syndicate's management of risks.

The Company manages the risks faced by the syndicates on which it participates by monitoring the performance of the syndicates it supports. This commences in advance of committing to support a syndicate for the following year, with a review of the business plan prepared for each syndicate by its managing agent. In addition, quarterly reports and annual accounts together with any other information made available by the managing agent are monitored and if necessary enquired into. If the Company considers that the risks being run by the syndicate are excessive it will seek confirmation from the managing agent that adequate management of the risk is in place and, if considered appropriate will withdraw support from the next underwriting year. The Company relies on advice provided by the members' agent which acts for it, who are specialists in assessing the performance and risk profiles of syndicates. The Company also mitigates its insurance risks by participating across several syndicates as detailed in Note 24.

The Directors do not consider the Company to be a financial institution under FRS 102, on the basis that the Company itself does not undertake the business of effecting or carrying out insurance contracts. Therefore there is no requirement to discuss financial risks arising from syndicate investment activities. The analysis below provides details of the financial risks the Company is exposed to from syndicate insurance activities as required by FRS 103. Note 7 provides further analysis of sensitivities to reserving and underwriting risks.

#### Syndicate risks

##### 1. Liquidity risk

The syndicates are exposed to daily calls on their available cash resources, principally from claims arising from its insurance business. Liquidity risk arises where cash may not be available to pay obligation when due, or to ensure compliance with the syndicate's obligations under the various trust deeds to which it is party.

The syndicates aim to manage their liquidity position so that they can fund claims arising from significant catastrophic events, as modelled in their Lloyd's realistic disaster scenarios ("RDS").

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 4. Risk management (continued)

#### Syndicate risks (continued)

#### ii. Credit risk

Credit ratings to syndicate assets emerging directly from insurance activities, excluding cash at bank and financial investments, which are neither past due nor impaired are as follows

2015	AAA £	AA £	A £	BBB or lower £	Not rated £	Total £
Deposits with ceding undertakings	-	-	-	-	8	8
Reinsurers share of claims outstanding	2,849	35,466	61,297	615	4,049	104,276
Reinsurance debtors	6,407	81,788	2,659	164	12,183	103,201
Insurance debtors	-	-	-	-	-	-
	9,256	117,254	63,956	779	16,240	207,485

2014	AAA £	AA £	A £	BBB or lower £	Not rated £	Total £
Deposits with ceding undertakings	-	-	122	-	7	129
Reinsurers share of claims outstanding	4,383	50,273	80,195	756	7,540	143,147
Reinsurance debtors	9,207	117,529	4,806	200	5,552	137,294
Insurance debtors	-	-	-	-	-	-
	13,590	167,802	85,123	956	13,099	280,570

Syndicate assets emerging directly from insurance activities, excluding cash at bank and financial investments, with reference to their due date or impaired are as follows

2015	Less than 3 months £	Between 3 and 6 months £	Between 6 months and 1 year £	Greater than 1 year £	Impaired £	Total past due or impaired £
Deposits with ceding undertakings	8	-	-	-	-	8
Reinsurers share of claims outstanding	104,371	7	1	-	(103)	104,276
Reinsurance debtors	101,721	320	815	146	199	103,201
Insurance debtors	30,962	153	357	1,402	(64)	32,810
	237,062	480	1,173	1,548	32	240,295

2014	Less than 3 months £	Between 3 and 6 months £	Between 6 months and 1 year £	Greater than 1 year £	Impaired £	Total past due or impaired £
Deposits with ceding undertakings	129	-	-	-	-	129
Reinsurers share of claims outstanding	140,995	-	-	-	2,152	143,147
Reinsurance debtors	136,087	187	294	498	228	137,294
Insurance debtors	114,451	1,619	1,733	394	(100)	118,097
	391,662	1,806	2,027	892	2,280	398,667

#### iii. Interest rate and equity price risk

Interest rate risk and equity price risk are the risks that the fair value of future cash flows of financial instruments will fluctuate because of changes in market interest rates and market prices, respectively

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 4. Risk management (continued)

#### Syndicate risks (continued)

##### iv Currency risk

The syndicates' main exposure to foreign currency risk arises from insurance business originating overseas, primarily denominated in US dollars. Transactions denominated in US dollars form a significant part of the syndicates' operations. This risk is, in part, mitigated by the syndicates maintaining financial assets denominated in US dollars against its major exposures in that currency.

The table below provides details of syndicate assets and liabilities by currency.

2015	GBP £ converted	USD £ converted	EUR £ converted	CAD £ converted	Other £ converted	Total £ converted
Total assets	159,502	611,664	52,736	57,422	42,653	923,977
Total liabilities	(200,178)	(498,745)	(44,232)	(29,845)	(26,329)	(799,329)
Surplus/(deficiency) of assets	(40,676)	112,919	8,504	27,577	16,324	124,648
2014	GBP £ converted	USD £ converted	EUR £ converted	CAD £ converted	Other £ converted	Total £ converted
Total assets	230,622	863,212	72,975	98,994	49,593	1,315,396
Total liabilities	(275,995)	(753,912)	(64,315)	(56,879)	(35,190)	(1,186,291)
Surplus/(deficiency) of assets	(45,373)	109,300	8,660	42,115	14,403	129,105

The impact of a 5% change in exchange rates between GBP and other currencies would be £8,266 on shareholders' funds (2014 £8,724).

#### Company risks

##### i. Investment, credit, liquidity and currency risks

The significant risks faced by the Company are with regard to the investment of the available funds within its own custody. The elements of these risks are investment risk, credit risk, liquidity risk, currency risk and interest rate risk. The main liquidity risk would arise if a syndicate had inadequate liquid resources for a large claim and sought funds from the Company to meet the claim. In order to minimise investment, credit and liquidity risk the Company's funds are invested in readily realisable short term deposits. The syndicates can distribute their results in Pound Sterling, US dollars or a combination of the two. The Company is exposed to movements in the US dollar between the Balance Sheet date and the distribution of the underwriting profits and losses, which is usually in the May following the closure of a year of account. The Company does not use derivative instruments to manage risk and, as such, no hedge accounting is applied.

##### ii. Regulatory risks

The Company is subject to continuing approval by Lloyd's to be a member of a Lloyd's syndicate. The risk of this approval being removed is mitigated by monitoring and fully complying with all requirements in relation to membership of Lloyd's. The capital requirements to support the proposed amount of syndicate capacity for future years are subject to the requirements of Lloyd's. A variety of factors are taken into account by Lloyd's in setting these requirements including market conditions and syndicate performance and although the process is intended to be fair and reasonable, the requirements can fluctuate from one year to the next, which may constrain the volume of underwriting the Company is able to support.

##### iii. Operational risks

As there are relatively few transactions actually undertaken by the Company there are only limited systems and operational requirements of the Company and therefore operational risks are not considered to be significant. Close involvement of all Directors in the Company's key decision making and the fact that the majority of the Company's operations are conducted by syndicates, provides control over any remaining operational risks.

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 5. Class of business

2015	Gross written premiums £	Gross premiums earned £	Gross claims incurred £	Net operating expenses £	Reinsurance balance £	Total £
<b>Direct insurance</b>						
Accident and health	2,812	9,504	(3,589)	(4,497)	(661)	757
Motor – third party liability	609	1,360	(741)	(540)	18	97
Motor – other classes	5,567	15,608	(11,417)	(4,026)	129	294
Marine, aviation and transport	3,584	24,994	(2,580)	(10,779)	(3,468)	8,167
Fire and other damage to property	11,993	65,359	(13,930)	(24,436)	(9,554)	17,439
Third party liability	16,106	53,531	(29,316)	(18,898)	(536)	4,781
Credit and suretyship	316	3,015	(734)	(698)	(516)	1,067
Legal expenses	337	891	(215)	(478)	2	200
Assistance	-	-	-	-	-	-
Miscellaneous	592	2,726	(838)	(1,029)	(375)	484
<b>Total direct</b>	<b>41,916</b>	<b>176,988</b>	<b>(63,360)</b>	<b>(65,381)</b>	<b>(14,961)</b>	<b>33,286</b>
Reinsurance inwards	2,258	66,535	(2,776)	(25,943)	(9,614)	28,202
<b>Total</b>	<b>44,174</b>	<b>243,523</b>	<b>(66,136)</b>	<b>(91,324)</b>	<b>(24,575)</b>	<b>61,488</b>

2014	Gross written premiums £	Gross premiums earned £	Gross claims incurred £	Net operating expenses £	Reinsurance balance £	Total £
<b>Direct insurance</b>						
Accident and health	17,253	17,494	(7,028)	(7,795)	(805)	1,866
Motor – third party liability	1,881	2,025	(1,139)	(747)	(47)	92
Motor – other classes	24,531	23,997	(16,174)	(8,512)	235	(454)
Marine, aviation and transport	49,085	53,032	(21,111)	(19,322)	(4,663)	7,936
Fire and other damage to property	116,054	113,122	(35,289)	(40,271)	(18,478)	19,084
Third party liability	81,105	82,508	(50,177)	(28,702)	(1,725)	1,904
Credit and suretyship	6,209	6,261	(4,193)	(1,565)	(414)	89
Legal expenses	1,224	1,164	(439)	(656)	(16)	53
Assistance	-	-	-	-	-	-
Miscellaneous	4,081	3,827	(1,002)	(1,743)	(679)	403
<b>Total direct</b>	<b>301,423</b>	<b>303,430</b>	<b>(136,552)</b>	<b>(109,313)</b>	<b>(26,592)</b>	<b>30,973</b>
Reinsurance inwards	198,302	196,361	(71,129)	(62,563)	(32,340)	30,329
<b>Total</b>	<b>499,725</b>	<b>499,791</b>	<b>(207,681)</b>	<b>(171,876)</b>	<b>(58,932)</b>	<b>61,302</b>

### 6. Geographical analysis

	2015 £	2014 £
<b>Direct gross premium written in:</b>		
United Kingdom	33,875	249,052
Other EU Member States	305	3,624
Rest of the World	7,736	48,747
	<b>41,916</b>	<b>301,423</b>

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 7. Technical provisions

Movement in claims outstanding	Gross £	Reinsurance £	2015 Net £	Gross £	Reinsurance £	2014 Net £
At 1 January	793,957	143,147	650,810	824,315	170,546	653,769
Movement of reserves	(140,531)	(32,653)	(107,878)	(19,321)	(16,055)	(3,266)
Other movements	(8,438)	(6,218)	(2,220)	(11,037)	(11,344)	307
At 31 December	644,988	104,276	540,712	793,957	143,147	650,810

Movement in unearned premiums	Gross £	Reinsurance £	2015 Net £	Gross £	Reinsurance £	2014 Net £
At 1 January	224,231	21,030	203,201	218,416	28,653	189,763
Movement of reserves	(199,349)	(24,387)	(174,962)	(66)	(2,014)	1,948
Other movements	769	6,790	(6,021)	5,881	(5,609)	11,490
At 31 December	25,651	3,433	22,218	224,231	21,030	203,201

Movement in deferred acquisition costs	2015 Net £	Restated 2014 Net £
At 1 January	55,621	54,026
Movement in deferred acquisition costs	(50,343)	(1,649)
Other movements	1,984	3,244
At 31 December	7,262	55,621

Included within other movements are foreign exchange movements in restating the opening balances and the effect of the 2012 and prior years' technical provisions being reinsured to close into the 2013 year of account (2014 2011 and prior years' technical provisions being reinsured to close into the 2012 year of account), to the extent where the Company's syndicate participation portfolio has changed between those two years of account



# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 7. Technical provisions (continued)

#### Assumptions, changes in assumptions and sensitivity

As described in Note 4 the majority of the risks to the Company's future cash flows arise from its participation in the results of Lloyd's syndicates and are mostly managed by the managing agents of the syndicates. The Company's role in managing these risks, in conjunction with the Company's members' agent, is limited to a selection of syndicate participations and monitoring the performance of the syndicates and their managing agents.

The amounts carried by the Company arising from insurance contracts are calculated by the managing agents of the syndicates and derived from accounting information provided by the managing agents and reported upon by the syndicate auditors.

The key assumptions underlying the amounts carried by the Company arising from insurance contracts are

- the net premiums written calculated by the managing agent are an accurate assessment of the premiums payable as a result of the risks contractually committed to up to the Balance Sheet date,
- the net unearned premiums calculated by the managing agent are an accurate assessment of the net premiums written that reflect the exposure to risks arising after the Balance Sheet date, including appropriate allowance for anticipated losses in excess of the unearned premium,
- the claims reserves calculated by the managing agents are an accurate assessment of the ultimate liabilities in respect of claims relating to events up to the Balance Sheet date,
- the potential ultimate result of run-off year results has been accurately estimated by the managing agents, and
- the values of investments and other assets and liabilities are correctly stated at their realisable values at the Balance Sheet date.

There have been no changes to these assumptions in 2015.

The amounts carried by the Company arising from insurance contracts are sensitive to various factors as follows

- a 5% increase/decrease in net earned premium (with all other underwriting elements assumed to change pro-rata with premium) will increase/decrease the Company's pre-tax profit/loss by £10,529 (2014 £20,546 ),
- a 5% increase/decrease in the managing agents' calculation of gross claims reserves will decrease/increase the Company's pre-tax profit/loss by £32,249 (2014 £39,698 ),
- a 5% increase/decrease in the managing agents' calculation of net claims reserves will decrease/increase the Company's pre-tax profit/loss by £27,036 (2014 £32,541 )

The 5% movement has been selected to give an indication of the possible variations in the assumptions used.

The historical gross and net claims development is as follows

#### Claims development - Gross

	After 12 months £	After 24 months £	After 36 months £	Profit/(loss) on RITC received £
Underwriting pure year				
2011	186,250	290,033	289,060	26,523
2012	189,370	278,547	272,525	35,740
2013	150,476	254,087	250,224	-
2014	152,427	251,040		
2015	-	-		

#### Claims development - Net

	After 12 months £	After 24 months £	After 36 months £	Profit/(loss) on RITC received £
Underwriting pure year				
2011	153,057	243,417	241,399	27,688
2012	157,235	238,065	233,258	33,595
2013	129,441	222,399	217,244	-
2014	131,501	221,296		
2015	-	-		

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

8	Net operating expenses	2015 £	2014 £
	Acquisition costs	14,754	113,794
	Change in deferred acquisition costs	50,343	1,649
	Administrative expenses	26,250	56,565
	Loss/(profit) on exchange	(23)	(132)
		<u>91,324</u>	<u>171,876</u>

9.	Investment return	2015 £	2014 £
	Investment income	10,691	12,032
	Dividend income	2,807	2,404
	Interest on cash at bank	264	606
	Other interest and similar income	754	982
	Realised gains on investments	3,209	4,915
	<b>Investment income</b>	<u>17,725</u>	<u>20,939</u>

	Investment management expenses	(807)	(1,260)
	Realised losses on investments	(5,753)	(4,255)
	<b>Investment expenses and charges</b>	<u>(6,560)</u>	<u>(5,515)</u>

	Unrealised gains and losses, net	4,254	8,559
	<b>Total investment return</b>	<u>15,419</u>	<u>23,983</u>

### Analysed as follows:

	Investments at fair value through profit or loss 2015 £	Investments available for sale 2015 £	Total 2015 £	Investments at fair value through profit or loss 2014 £	Investments available for sale 2014 £	Total 2014 £
Realised gains and losses	(2,543)	(1)	(2,544)	669	(9)	660
Unrealised gains and losses	4,259	(5)	4,254	8,504	55	8,559
Other relevant income	-	-	-	-	-	-
	<u>1,716</u>	<u>(6)</u>	<u>1,710</u>	<u>9,173</u>	<u>46</u>	<u>9,219</u>
Interest and similar income, net of expenses			13,709			14,764
<b>Total investment return</b>			<u>15,419</u>			<u>23,983</u>

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

10 Profit/(loss) on ordinary activities before taxation	2015	2014
	£	£
This is stated after charging		
Key management personnel remuneration	-	-
Amortisation of syndicate capacity	-	-
Interest on bank loan and overdrafts	-	-
Interest on other loans	-	-
The Company has no employees		

The auditors, PKF Littlejohn LLP, charge a fixed fee to Nomina Plc for the provision of the audit of the Company. This fee is included within the service fee charged to the Company by Nomina Plc and equates to approximately £72 (2014 £74)

11. Taxation	2015	2014
	£	£
<b>Analysis of charge in year</b>		
Current tax		
UK corporation tax on profit/(loss) of the year	-	-
Adjustment in respect of previous years	-	-
Foreign tax	998	1,138
Total current tax	998	1,138
Deferred tax		
Origination and reversal of timing differences	13,420	15,417
Change in tax rate	(937)	-
Total deferred tax	12,483	15,417
Tax on profit/(loss) on ordinary activities	13,481	16,555

### Factors affecting tax charge for year

The tax assessed for the year is different to the standard rate of corporation tax in the UK of 20.00% (2014 20.00%). The differences are explained below

Profit/(loss) on ordinary activities before tax	72,650	75,582
Profit/(loss) on ordinary activities multiplied by standard rate of corporation tax in the UK of 20.00% (2014 20.00%)	14,530	15,116
Effects of		
Adjustment in respect of previous years	-	-
Group relief claimed	-	-
Income not taxable	(528)	(440)
Permanent differences	640	81
Foreign tax	998	1,138
Rate change adjustments	(2,159)	660
Tax on charge/(credit) for the year	13,481	16,555

The results of the Company's participation on the 2013, 2014 and 2015 years of account and the calendar year movement on 2012 and prior run-offs will not be assessed to tax until the year ended 31 December 2016, 2017 and 2018 respectively being the year after the calendar year result of each run-off year or the normal date of closure of each year of account

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

12. Intangible assets	2015	2014
Purchased syndicate capacity	£	£
<b>Cost</b>		
At 1 January	-	7,009
Additions	-	1,511
Disposals	-	(8,520)
At 31 December	-	-
<b>Amortisation</b>		
At 1 January	-	4,409
Provided during the year	-	-
Disposals	-	(4,409)
At 31 December	-	-
<b>Net book value</b>		
At 31 December 2015 / 2014	-	-
At 31 December 2014 / 2013	-	2,600

### 13. Financial investments

The Company uses the following hierarchy for determining and disclosing the fair value of financial investments by valuation technique

Level 1 quoted (unadjusted) prices in active markets for identical assets

Level 2 prices based on recent transactions in identical assets

Level 3 prices determined using a valuation technique

Financial investments Syndicate	Financial investments held at fair value through profit or loss				Held at amortised cost	Total £
	Level 1 £	Level 2 £	Level 3 £	Total £		
<b>2015</b>						
Shares and other variable yield securities and units in unit trusts	20,765	49,038	4,614	74,417	-	74,417
Debt securities and other fixed income securities	189,676	172,437	65,594	427,707	-	427,707
Participation in investment pools	2,177	2,889	6,653	11,719	-	11,719
Loans and deposits with credit institutions	27,250	6,733	4,612	38,595	-	38,595
Derivatives	24	-	190	214	-	214
Other investments	-	-	18	18	-	18
Financial assets classified as held for sale	-	-	-	-	-	-
<b>Fair value</b>	<b>239,892</b>	<b>231,097</b>	<b>81,681</b>	<b>552,670</b>	<b>-</b>	<b>552,670</b>
<b>Cost</b>				<b>550,793</b>	<b>-</b>	<b>550,793</b>

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 13. Financial investments (continued)

Financial investments Syndicate	Financial investments held at fair value through profit or loss				Held at amortised cost £	Total £
	Level 1 £	Level 2 £	Level 3 £	Total £		
<b>2014</b>						
Shares and other variable yield securities and units in unit trusts	17,971	42,863	19,127	79,961	-	79,961
Debt securities and other fixed income securities	188,448	234,676	95,343	518,467	-	518,467
Participation in investment pools	5,047	2,795	10,079	17,921	-	17,921
Loans and deposits with credit institutions	42,337	8,798	5,895	57,030	-	57,030
Derivatives	63	-	579	642	-	642
Other investments	-	-	18	18	-	18
Financial assets classified as held for sale	-	-	-	-	-	-
<b>Fair value</b>	<b>253,866</b>	<b>289,132</b>	<b>131,041</b>	<b>674,039</b>	<b>-</b>	<b>674,039</b>
						<b>Total £</b>
<b>Cost</b>				<b>659,071</b>	<b>-</b>	<b>659,071</b>
Financial investments Corporate	Financial investments held at fair value through profit or loss				Held at amortised cost £	Total £
	Level 1 £	Level 2 £	Level 3 £	Total £		
<b>2015</b>						
Shares and other variable yield securities and units in unit trusts	-	25,321	-	25,321	-	25,321
Debt securities and other fixed income securities	-	-	-	-	-	-
<b>Fair value</b>	<b>-</b>	<b>25,321</b>	<b>-</b>	<b>25,321</b>	<b>-</b>	<b>25,321</b>
						<b>Total £</b>
<b>Cost</b>				<b>4,396</b>	<b>-</b>	<b>4,396</b>
Financial investments Corporate	Financial investments held at fair value through profit or loss				Held at amortised cost £	Total £
	Level 1 £	Level 2 £	Level 3 £	Total £		
<b>2014</b>						
Shares and other variable yield securities and units in unit trusts	-	17,936	-	17,936	-	17,936
Debt securities and other fixed income securities	-	-	-	-	-	-
<b>Fair value</b>	<b>-</b>	<b>17,936</b>	<b>-</b>	<b>17,936</b>	<b>-</b>	<b>17,936</b>
						<b>Total £</b>
<b>Cost</b>				<b>4,396</b>	<b>-</b>	<b>4,396</b>

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 14. Other debtors

	2015			2014		
	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £
Amounts due from group undertakings	-	-	-	-	-	-
Proprietors' loan accounts	-	2,034	2,034	-	-	-
Funds at Lloyd's	-	-	-	-	93	93
Deferred tax asset (Note 17)	-	-	-	-	-	-
Other	43,198	1	43,199	44,139	568	44,707
	<u>43,198</u>	<u>2,035</u>	<u>45,233</u>	<u>44,139</u>	<u>661</u>	<u>44,800</u>

Funds at Lloyd's ("FAL") represents assets deposited with the Corporation of Lloyd's (Lloyd's) to support the Company's underwriting activities as described in the Accounting Policies. The Company retains the rights to the economic benefit of these assets. Where FAL is comprised of financial investments, to meet Lloyd's requirements these investments will usually be the equivalent of Level 1 as defined in Note 13. The Company has entered into a Lloyd's Deposit Trust Deed which gives Lloyd's the right to apply these monies in settlement of any claims arising from the participation on the syndicates. These monies can only be released from the provision of this Deed with Lloyd's express permission, and only in circumstances where the amounts are either replaced by an equivalent asset, or after the expiration of the Company's liabilities in respect of its underwriting. The Company's underwriting is supported by assets made available to it by the shareholders of the Company.

### 15. Share capital

#### Allotted, called-up and fully paid

	2015		2014	
	Issued	Value £	Issued	Value £
Ordinary £1 shares	290	290	290	290

### 16. Profit and loss account

	2015			2014		
	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £
Retained profit/(loss) brought forward	129,105	(62,494)	66,611	89,777	(86,706)	3,071
Reallocate distribution	(84,044)	84,044	-	(45,751)	45,751	-
Profit/(loss) and other comprehensive income for the financial year	79,587	(17,172)	62,415	85,079	(21,539)	63,540
Equity dividends	-	-	-	-	-	-
Retained profit/(loss) carried forward	<u>124,648</u>	<u>4,378</u>	<u>129,026</u>	<u>129,105</u>	<u>(62,494)</u>	<u>66,611</u>

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 16. Profit and loss account (continued)

The result for each underwriting year of account is generated over a three year period. These Financial Statements, which cover the period from 1 January 2015 to 31 December 2015, show movements in the first twelve months of the 2015 year of account, the second twelve months of the 2014 year of account and the final twelve months of the 2013 year of account.

Future cash flows will arise when profits/(losses) are distributed/(collected) by Lloyd's after each year of account has closed. Subject to certain conditions, Lloyd's can allow the partial early release of some profits or in the event of an expected loss require advance funding prior to the year of account closing.

The cumulative profit and loss account on all open underwriting years of account is shown in the Balance Sheet under 'Syndicate participation' as detailed in the table below.

	2015	2014
	£	£
Underwriting year of account (cumulative)		
2012 after 36 months	-	83,747
2013 after 36 months / 24 months	84,239	44,540
2014 after 24 months / 12 months	40,409	818
2015 after 12 months	-	-
	<hr/>	<hr/>
	124,648	129,105

### 17. Deferred taxation assets/(liabilities)

	2015	2014
	£	£
Opening balance	(18,732)	(2,187)
Profit and loss account (charge)/credit	(12,483)	(15,417)
Other comprehensive income (charge)/credit	(762)	(1,128)
	<hr/>	<hr/>
Closing balance	(31,977)	(18,732)

The deferred tax balance consists of timing differences relating to the taxation of underwriting results. Deferred tax assets are shown within Other debtors (Note 14).

### 18. Other creditors including taxation and social security

	2015			2014		
	Syndicate participation	Corporate	Total	Syndicate participation	Corporate	Total
	£	£	£	£	£	£
Corporation tax	-	-	-	-	-	-
Proprietors' loan accounts	-	-	-	-	4,999	4,999
Third party funds	-	-	-	-	-	-
Other creditors	61,061	-	61,061	58,260	-	58,260
Amount due to group undertakings	-	29,555	29,555	-	142,770	142,770
	61,061	29,555	90,616	58,260	147,769	206,029

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 19. Financial liabilities

The Company uses the following hierarchy for determining and disclosing the fair value of financial liabilities by valuation technique

Level 1 quoted (unadjusted) prices in active markets for identical liabilities

Level 2 prices based on recent transactions in identical liabilities

Level 3 prices determined using a valuation technique

Financial liabilities Syndicate	Financial liabilities held at fair value through profit or loss				Held at amortised cost	Total
	Level 1	Level 2	Level 3	Total		
2015	£	£	£	£	£	£
Borrowings	-	-	-	-	-	-
Derivative liabilities	48	-	289	337	-	337
Financial liabilities classified as held for sale	-	-	-	-	-	-
<b>Fair value</b>	<b>48</b>	<b>-</b>	<b>289</b>	<b>337</b>	<b>-</b>	<b>337</b>

Financial liabilities Syndicate	Financial liabilities held at fair value through profit or loss				Held at amortised cost	Total
	Level 1	Level 2	Level 3	Total		
2014	£	£	£	£	£	£
Borrowings	-	-	-	-	-	-
Derivative liabilities	34	-	109	143	-	143
Financial liabilities classified as held for sale	-	-	-	-	-	-
<b>Fair value</b>	<b>34</b>	<b>-</b>	<b>109</b>	<b>143</b>	<b>-</b>	<b>143</b>

All other financial liabilities of the syndicate participation, including creditors arising out of direct insurance operations, creditors arising out of reinsurance operations and other creditors, are measured at amortised cost

#### Financial liabilities - Corporate

All corporate financial liabilities are measured at amortised cost

### 20 Dividends

	2015 £	2014 £
Equity dividends declared and paid	-	-



# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 21. Transition to FRS 102 and FRS 103

This is the first year that syndicates on which the Company participates and the Company have presented their results under FRS 102 and FRS 103. The previous Financial Statements under previous UK GAAP were for the period ended 31 December 2014. The date of transition to FRS 102 and FRS 103 was 1 January 2014. As a consequence, syndicates and the Company were required to amend their accounting policies to ensure compliance with FRS 102 and FRS 103.

The following changes to accounting policies for some syndicates has resulted in restatement to previously reported amounts in respect to foreign exchange particularly in relation to:

- Where a syndicate has changed their functional currency from Pounds Sterling, and
- Where a syndicate may have not previously treated deferred acquisition costs and unearned premium reserves as monetary items

In accordance with FRS 102, the applicable comparative figures in the primary statements and notes have been restated to reflect uniform application of the new policy outlined above.

The financial effect of restating the prior year amounts for the changes in accounting policy is as follows:

#### Reconciliation of profit/(loss) for the financial year

	Restated 2014 £
Profit/(loss) for the financial year 2014 as previously reported	65,758
Effect of change in foreign exchange accounting policy	(6,731)
Restated profit/(loss) for the financial year 2014	<u>59,027</u>

#### Reconciliation of shareholders' funds

	Restated 2014 £
Closing shareholders' funds as previously reported at 31 December 2014	67,334
Effect of change in foreign exchange accounting policy	(433)
Restated closing shareholders' funds at 31 December 2014	<u>66,901</u>

### 22. Related party transactions

Nomina plc, a director of the Company, provides administration services to the Company. Nomina plc charged a management fee of £2,900 (2014: £2,750) to cover all the costs of basic administration of the Company.

### 23. Ultimate controlling party

The Company is controlled by SD Underwriting Limited.

# J F C Palmer Limited

## Notes to the Financial Statements (continued) for the year ended 31 December 2015

### 24. Syndicate participation

The principal syndicates or members' agent pooling arrangements ('MAPA') in which the Company participates as an underwriting member are as follows

Syndicate or MAPA number	Managing agent	2016 Allocated capacity £	2015 Allocated capacity £	2014 Allocated capacity £	2013 Allocated capacity £
727	S A Meacock & Company Limited	-	-	21,674	21,674
958	Canopus Managing Agents Limited	-	-	6,719	8,446
1729	Asta Managing Agency Limited	-	-	12,072	-
2010	Cathedral Underwriting Limited	-	-	43,739	43,739
2014	Pembroke Managing Agency Limited	-	-	28,333	-
2791	Managing Agency Partners Limited	-	-	40,139	45,582
6106	Amlin Underwriting Limited	-	-	-	8,501
6110	Pembroke Managing Agency Limited	-	-	-	20,000
6111	Catlin Underwriting Agencies Limited	-	-	23,766	22,379
6117	Asta Managing Agency Limited	-	-	26,706	-
7200	Members' Agents Pooling Arrangement	-	-	50,333	50,333
7201	Members' Agents Pooling Arrangement	-	-	259,895	259,895
7202	Members' Agents Pooling Arrangement	-	-	91,461	91,461
7203	Members' Agents Pooling Arrangement	-	-	14,639	14,639
7217	Members' Agents Pooling Arrangement	-	-	10,827	10,827