

**FORMULA ONE PRODUCTIONS LIMITED**

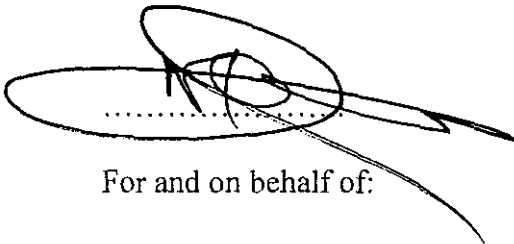
(the *Company*)

**Written Member's Resolution**

In accordance with section 381A of the Companies Act 1985, **WE**, being the sole member for the time being entitled to attend and vote at general meetings of the above Company, hereby pass the following resolution as a Special Resolution of the Company.

**SPECIAL RESOLUTION**

1. That the draft Articles of Association attached to this resolution be adopted as the new Articles of Association of the Company in substitution for and the exclusion of the existing Articles of Association.



For and on behalf of:

Formula One Administration Limited

Date: 24 March 2006

A copy of this resolution was sent to the Company's auditors, Ernst and Young, on 24 March 2006 pursuant to s381B Companies Act 1985.

**CERTIFIED A TRUE AND COMPLETE  
COPY OF THE ORIGINAL**

**FRESHFIELDS BRUCKHAUS DERINGER**

**FRESHFIELDS BRUCKHAUS DERINGER**

65 Fleet Street  
London EC4Y 1HS



**COMPANIES ACT 1985**

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**A PRIVATE COMPANY LIMITED BY SHARES**

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**ARTICLES OF ASSOCIATION**

**of**

**Formula One Production Limited**

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**PRELIMINARY**

1. The regulations in Table A in the schedule to the Companies (Table A to F) Regulations 1985 (*Table A*) do not apply to the company.

2. In these articles:

*the Act* means the Companies Act 1985 including any statutory modification or re-enactment thereof for the time being in force;

*address*, in relation to electronic communications, includes any number or address used for the purposes of such communications;

*Affiliate* means in relation to any party, any Subsidiary or Holding Company of that party and any Subsidiary of any such Holding Company, in each case from time to time;

*APM/Allsport* means Allsopp Parker & Marsh Limited/Allsport Management S.A;

*articles* means these articles of association, as altered from time to time by special resolution;

*Associated Person* and *Connected Person* have the meanings attributed to them by the Income and Corporation Taxes Act 1988 and *Associated* and *Connected* shall be construed accordingly;

*auditors* means the auditors of the Company;

**B Director** means a Director who is appointed by Bambino under these Articles;

**Bambino** means Bambino Holdings Limited a company incorporated under the laws of Jersey (registered number 69953);

**Bambino Entity** means Bambino and any member of the Bambino Group holding Shares which has signed a Deed of Adherence as a Bambino Entity and any beneficiary of any trust, the beneficiaries of which are limited to Slavica Ecclestone and members of her Family (and any residual beneficiary whose interest is contingent upon all of their deaths) who receives a transfer of Shares from a member of the Bambino Group who, if he or she is not already a party to the Investment and Shareholders' Agreement as a Bambino Entity, has signed a Deed of Adherence as a Bambino Entity;

**Bambino Group** means (a) Bambino and its Subsidiaries from time to time; and (b) any ultimate Holding Company of Bambino from time to time; (c) every other person which is a Subsidiary of the same ultimate Holding Company from time to time; (d) each shareholder of Bambino or of any such ultimate Holding Company and each person who is Connected with any such shareholder but not including Bernard Charles Ecclestone, and (e) any body corporate, the whole of the issued share capital of which is held, directly or indirectly by the trustees of any trust established by or for the benefit of Slavica Ecclestone and members of her Family (and any residual beneficiary whose interest is contingent upon all their deaths), and *member of the Bambino Group* shall be construed accordingly;

**Board** means the board of Directors of the Company from time to time or any duly appointed committee of it;

**Broadcaster** means a person who has acquired the right, pursuant to a television rights agreement with FOA or an Affiliate of FOA, to broadcast the international television feed of a F1 Championship event;

**clear days** in relation to the period of a notice means that period excluding the day when the notice is given or deemed to be given and the day for which it is given or on which it is to take effect;

**CVC Funds** means CVC European Equity Partners IV(A) L.P., CVC European Equity Partners IV(B) L.P., CVC European Equity Partners IV(C) L.P., CVC European Equity Partners IV(D) L.P., CVC European Equity Partners IV(E) L.P.;

**Deed of Adherence** means a deed of adherence to the Investment and Shareholders' Agreement which is validly executed and which specifies the capacity of the party executing the deed of adherence pursuant to the terms of the Investment and Shareholders' Agreement;

**Director** means a director of the company and **the Directors** means the directors or any of them acting as the board of directors of the Company;

**dividend** means dividend or bonus;

references to a **document** include, unless the context otherwise requires, references to an electronic communication;

**electronic communication** means, unless the contrary is stated, an electronic communication (as defined in the Electronic Communications Act 2000) comprising writing;

**electronic signature** has the meaning given by section 7(2) of the Electronic Communications Act 2000;

references to a document being **executed** include references to its being executed under hand or under seal or, in the case of an electronic communication, by electronic signature;

**F1 Championship** means the FIA Formula One World Championship;

**FOA** means Formula One Administration Limited, a company incorporated in England and Wales (registered number 3737094);

**Family** means in relation to an individual the spouse, co habitee, mother, father, grandmother, grandfather, brother, sister or child or other lineal descendant of such individual;

**FIA** means FIA France and/or FIA Switzerland, as the case may be;

**Fully Diluted** means in relation to shares in any company, calculated on the assumption that all shares in such company then capable of being issued on the exercise of all conversion rights, option, warrants and other contractual rights have been issued, irrespective of whether or not such rights are then exercisable;

**Group** means, in relation to any undertaking, such undertaking and every Subsidiary and Holding Company of such undertaking and every Subsidiary of any such Holding Company;

**the holder** in relation to Shares means the Member whose name is entered in the register as the holder of the Shares;

**Holding Company** means an undertaking which in relation to another undertaking, a Subsidiary:

- (a) owns or controls (directly or indirectly) shares in the Subsidiary carrying more than fifty per cent. (50%) of the votes exercisable at general meetings of the Subsidiary on all, or substantially all matters; or
- (b) has a right to appoint or remove a majority of its board of Directors; or

- (c) has the right to exercise a dominant influence over the Subsidiary:
  - (i) by virtue of the provisions contained in the Subsidiary's constitutional documents; or
  - (ii) by virtue of a control contract; or
- (d) controls alone, or pursuant to an agreement with other shareholders or members, a majority of the voting rights in the Subsidiary,

for the purposes of this definition:

- (a) an undertaking shall be treated as a member of another undertaking if (X) any of its Subsidiaries is a member of that undertaking; or (Y) any shares in that undertaking are held by a person acting on behalf of it or any of its Subsidiaries;
- (b) an undertaking shall be taken to have the right to exercise a dominant influence over an undertaking only if it has a right to give directions with respect to the operating and financial policies of that other undertaking with which its Directors are obliged to comply whether or not they are for the benefit of that other undertaking;
- (c) control contract means a contract in writing conferring a dominant influence right which:
  - (i) is of a kind authorised by the memorandum or articles of association of the undertaking in relation to which the right is exercisable; and
  - (ii) is permitted by the law under which that undertaking is established; and
- (d) any undertaking which is a Subsidiary of another undertaking shall also be a Subsidiary of any further undertaking of which that other is a Subsidiary;

***I Director or I Directors*** means the Director or Directors appointed by the CVC Funds and designated as such pursuant to these Articles or the alternate(s) from time to time of such appointee(s);

***I Director Consent*** means the written consent or instruction, or consent or instruction expressed by affirmative vote at a meeting of the Board, of or by a person who is one of the I Directors which consent or instruction may be given or withheld in their absolute discretion;

references to an ***instrument*** mean, unless the contrary is stated, a written document having tangible form and not comprised in an electronic communication (as defined in the Act);

***Investment and Shareholders' Agreement*** means the investment and shareholders' agreement made between (1) Topco; (2) the Original Investors (as defined therein); (3) the CVC Reserve Shareholders (as defined therein); (4) Bambino; (5) Alpha D1

S.à r.l.; (6) Bernard Charles Ecclestone and (7) Bayerische Landesbank; dated 9 January 2006, as supplemented and amended and in force from time to time;]

**Investors** means each of the Original Investors together with any person signing a Deed of Adherence as an "Investor" in each case for so long as such Original Investor or person remains the holder of Shareholder Instruments (and **Investor** shall be construed accordingly);

**Investor Group** means an Investor and:

- (a) its Subsidiaries from time to time; and
- (b) the ultimate Holding Company of the Investor from time to time; and
- (c) every other person which is a Subsidiary of the same ultimate Holding Company from time to time; and
- (d) any investor in that Investor or any of the persons in paragraphs (a), (b), (c), (e) or (f) which has or is to acquire an indirect economic interest in the Group; and
- (e) any fund managed by that Investor or any of the persons in paragraphs (a), (b), (c), (d) or (f) which has or is to acquire an indirect economic interest in the Group; and
- (f) any partnership of which that Investor is a partner, and
- (g) in the case of the CVC Funds, anyone whose Topco Shares are voted by the CVC Funds or which the CVC Funds can direct the vote of,

and in each case excluding each member of the Group and **member of an Investor Group** shall be construed accordingly;

**Manager** means any manger, as determined with I Director Consent from time to time who signs a Deed of Adherence as a Manger;

**Manufacturers** means all or any of the following: (i) GPWC Holdings BV, (ii) Grand Prix Manufacturers Association (or GPMA), (iii) any Affiliate, Associated or Connected Person of any of the foregoing, (iv) any predecessor or successor body of any of the foregoing (v) any representative body constituted wholly or largely by one or more manufacturers of motor vehicles and (vi) any body or organisation set up by or including one or more of the entities or persons set out in (i), (ii), (iii), (iv) or (v) of this definition whose objective is to compete with the F1 Championship;

**Member** means a person whose name is entered in the register as the holder of Shares;

**office** means the registered office of the company;

**Original Investors** means CVC European Equity Partners IV (A) LP, CVC European Equity Partners IV (B) LP, CVC European Equity Partners IV (C) LP, CVC European

Equity Partnership IV (D) LP and CVC European Equity Partners IV (E) LP (and Original Investor shall be construed accordingly);

***paid*** means paid or credited as paid;

***Promoter*** means a person who has acquired the right pursuant to a promoter's contract with FOA or an Affiliate of FOA to promote a race as a F1 Championship event;

***register*** means the register of members of the Company;

***seal*** means the common seal of the company and includes any official seal kept by the company by virtue of section 39 or 40 of the Act;

***secretary*** means the secretary of the Company or any other person appointed to perform the duties of the secretary of the Company, including a joint, assistant or deputy secretary;

references to a notice or other document being ***sent*** or ***given*** to or by a person mean such notice or other document, or a copy of such notice or other document, being sent, given, delivered, issued or made available to or by, or served on or by, that person by any method authorised by these articles, and ***sending*** and ***giving*** shall be construed accordingly;

***Shares*** means shares in the Company's share capital;

***Shareholder Instrument*** means (i) Topco shares and any right of subscription for or conversion into Topco shares and (ii) Shareholder Loans or any other instrument evidencing indebtedness issued by any member of Alpha Topco's Group in conjunction with any issue of Topco Shares or an instrument carrying rights to subscribe for or convert into Shares but excludes any debt instrument and warrants issued to investors or lenders who are (i) Investors or any member of an Investor Group falling within paragraphs (a)-(e) of the definition of Investor Group (ii) Managers or (iii) Bambino or any member of the Bambino Group;

***Shareholder Loans*** means all indebtedness of any member of the Company's group owed to any Member or to any entity which is a member of the same Investor Group as any Member;

***Subsidiary*** and ***Subsidiaries*** have the meanings given to them in the definition of Holding Company;

***Team*** means a motor racing team whose entry into the F1 Championship has been accepted in any particular year and ***Teams*** means all of them;

***Topco*** means Alpha Topco Limited, a company incorporated under the laws of Jersey (registered number 91630)

***Topco Ordinary Shares*** means ordinary shares in Topco's share capital;

***Topco Shares*** means shares in Topco's share capital;

the *United Kingdom* means Great Britain and Northern Ireland; and

references to *writing* mean the representation or reproduction of words, symbols or other information in a visible form by any method or combination of methods, whether comprised in an electronic communication (as defined in the Act) or otherwise, and *written* shall be construed accordingly;

3. In these articles:

- (a) words denoting the singular number include the plural number and vice versa, words denoting the masculine gender include the feminine gender and words denoting persons include corporations;
- (b) words or expressions contained in these articles which are not defined in these articles but are defined in the Act have the same meaning as in the Act (but excluding any modification of the Act not in force at the date of adoption of these Articles) unless inconsistent with the subject or context;
- (c) subject to paragraph (b), references to any provision of any enactment or of any subordinate legislation (as defined by section 21(1) of the Interpretation Act 1978) include any modification or re-enactment of that provision for the time being in force;
- (d) headings and marginal notes are inserted for convenience only and do not affect the construction of these articles;
- (e) powers of delegation shall not be restrictively construed but the widest interpretation shall be given to them;
- (f) the word *Directors* in the context of the exercise of any power contained in these articles includes any committee consisting of one or more Directors, any Director holding executive office and any local or divisional Directors, manager or agent of the company to which or, as the case may be, to whom the power in question has been delegated;
- (g) no power of delegation shall be limited by the existence or, except where expressly provided by the terms of delegation, the exercise of that or any other power of delegation; and
- (h) except where expressly provided by the terms of delegation, the delegation of a power shall not exclude the concurrent exercise of that power by any other body or person who is for the time being authorised to exercise it under these articles or under another delegation of the power.

4. If at any time and for so long as the Company has a single member, all the provisions of these articles shall (in the absence of any express provision to the contrary) apply with such modification as may be necessary in relation to a company with a single member.



## SHARE CAPITAL

5. Subject to the provisions of the Act and without prejudice to any rights attached to any existing shares, any share may be issued with such rights or restrictions as the Company may by ordinary resolution determine with I Director Consent.

6. Subject to the provisions of the Act, Shares may be issued which are to be redeemed or are to be liable to be redeemed at the option of the Company or the holder on such terms and in such manner as may be provided by the articles.

7. The Company may exercise the powers of paying commissions conferred by the Act. Subject to the provisions of the Act, any such commission may be satisfied by the payment of cash or by the allotment of fully or partly paid shares or partly in one way and partly in the other.

8. Except as required by law, no person shall be recognised by the Company as holding any share upon any trust and (except as otherwise provided by the articles or by law) the Company shall not be bound by or recognise any interest in any share except an absolute right to the entirety thereof in the holder.

9. In place of all authorities in existence at the date of adoption of these articles, the Directors, acting with I Director Consent, are hereby generally and unconditionally authorised pursuant to section 80 of the Act to allot relevant securities (within the meaning of section 80) up to an aggregate nominal amount equal to the authorised share capital of the Company at the date of adoption of these articles for a period expiring (unless previously renewed, varied or revoked by the Company in general meeting) five years after the date of adoption of these articles.

10. The pre-emption provisions in section 89(1) of the Act and the provisions of sub-sections 90(1) to 90(6) inclusive of the Act shall not apply to any allotment of the Company's equity securities.

11. Before the expiry of the authority granted by article 9 the Company may make an offer or agreement which would or might require relevant securities to be allotted after that expiry and the Directors may allot relevant securities in pursuance of that offer or agreement as if that authority had not expired.

12. Subject to the provisions of articles 6, 9, 10 and 11, to the provisions of the Act and to any resolution of the Company in general meeting passed pursuant to those provisions:

- (a) all unissued shares for the time being in the capital of the Company (whether forming part of the original or any increased share capital) shall be at the disposal of the Directors; and
- (b) the Directors may allot (with or without conferring a right of renunciation), grant options over, or otherwise dispose of them to such persons on such terms and conditions and at such times as they think fit.

**SHARE CERTIFICATES**

13. Every member, upon becoming the holder of any Shares, shall be entitled without payment to one certificate for all the Shares of each class held by him (and, upon transferring a part of his holding of Shares of any class, to a certificate for the balance of such holding) or several certificates each for one or more of his Shares upon payment for every certificate after the first of such reasonable sum as the Directors may determine. Every certificate shall be executed under the seal or otherwise in accordance with the Act or in such other manner as the Directors may approve and shall specify the number, class and distinguishing numbers (if any) of the Shares to which it relates and the amount or respective amounts paid up thereon. The Company shall not be bound to issue more than one certificate for shares held jointly by several persons and delivery of a certificate to one joint holder shall be a sufficient delivery to all of them.

14. If a share certificate is defaced, worn-out, lost or destroyed, it may be renewed on such terms (if any) as to evidence and indemnity and payment of the expenses reasonably incurred by the Company in investigating evidence as the Directors may determine but otherwise free of charge, and (in the case of defacement or wearing-out) on delivery up of the old certificate.

**LIEN**

15. The Company shall have a first and paramount lien on every Share (not being a fully paid share) for all moneys (whether presently payable or not) payable at a fixed time or called in respect of that Share. The Directors may at any time declare any Share to be wholly or in part exempt from the provisions of this regulation. The company's lien on a Share shall extend to any amount payable in respect of it.

16. The Company may sell in such manner as the Directors determine any Shares on which the Company has a lien if a sum in respect of which the lien exists is presently payable and is not paid within fourteen clear days after notice has been given to the holder of the Share or to the person entitled to it in consequence of the death or bankruptcy of the holder, demanding payment and stating that if the notice is not complied with the Shares may be sold.

17. To give effect to a sale the Directors may authorise some person to execute an instrument of transfer of the Shares sold to, or in accordance with the directions of, the purchaser. The title of the transferee to the Shares shall not be affected by any irregularity in or invalidity of the proceedings in reference to the sale.

18. The net proceeds of the sale, after payment of the costs, shall be applied in payment of so much of the sum for which the lien exists as is presently payable, and any residue shall (upon surrender to the Company for cancellation of the certificate for the Shares sold and subject to a like lien for any moneys not presently payable as existed upon the Shares before the sale) be paid to the person entitled to the Shares at the date of the sale.

**CALLS ON SHARES AND FORFEITURE**

19. Subject to the terms of allotment, the Directors may make calls upon the members in respect of any moneys unpaid on their Shares (whether in respect of nominal value or premium) and each member shall (subject to receiving at least fourteen clear days' notice specifying when and where payment is to be made) pay to the Company as required by the notice the amount called on his Shares. A call may be required to be paid by instalments. A call may, before receipt by the Company of any sum due thereunder, be revoked in whole or part and payment of a call may be postponed in whole or part. A person upon whom a call is made shall remain liable for calls made upon him notwithstanding the subsequent transfer of the Shares in respect whereof the call was made.

20. A call shall be deemed to have been made at the time when the resolution of the Directors authorising the call was passed.

21. The joint holders of a Share shall be jointly and severally liable to pay all calls in respect thereof.

22. If a call remains unpaid after it has become due and payable the person from whom it is due and payable shall pay interest on the amount unpaid from the day it became due and payable until it is paid at the rate fixed by the terms of allotment of the Share or in the notice of the call or, if no rate is fixed, at the appropriate rate (as defined by the Act) but the Directors may waive payment of the interest wholly or in part.

23. An amount payable in respect of a Share on allotment or at any fixed date, whether in respect of nominal value or premium or as an instalment of a call, shall be deemed to be a call and if it is not paid the provisions of the articles shall apply as if that amount had become due and payable by virtue of a call.

24. Subject to the terms of allotment, the Directors may make arrangements on the issue of Shares for a difference between the holders in the amounts and times of payment of calls on their Shares.

25. If a call remains unpaid after it has become due and payable the Directors may give to the person from whom it is due not less than fourteen clear days' notice requiring payment of the amount unpaid together with any interest which may have accrued. The notice shall name the place where payment is to be made and shall state that if the notice is not complied with the Shares in respect of which the call was made will be liable to be forfeited.

26. If the notice is not complied with any Share in respect of which it was given may, before the payment required by the notice has been made, be forfeited by a resolution of the Directors and the forfeiture shall include all dividends or other moneys payable in respect of the forfeited Shares and not paid before the forfeiture.

27. Subject to the provisions of the Act, a forfeited Share may be sold, re-allotted or otherwise disposed of on such terms and in such manner as the Directors determine either to the person who was before the forfeiture the holder or to any other person

and at any time before sale, re-allotment or other disposition, the forfeiture may be cancelled on such terms as the Directors think fit. Where for the purposes of its disposal a forfeited Share is to be transferred to any person the Directors may authorise some person to execute an instrument of transfer of the Share to that person.

28. A person any of whose shares have been forfeited shall cease to be a member in respect of them and shall surrender to the Company for cancellation the certificate for the Shares forfeited but shall remain liable to the Company for all moneys which at the date of forfeiture were presently payable by him to the Company in respect of those Shares with interest at the rate at which interest was payable on those moneys before the forfeiture or, if no interest was so payable, at the appropriate rate (as defined in the Act) from the date of forfeiture until payment but the Directors may waive payment wholly or in part or enforce payment without any allowance for the value of the shares at the time of forfeiture or for any consideration received on their disposal.

29. A statutory declaration by a Director or the secretary that a share has been forfeited on a specified date shall be conclusive evidence of the facts stated in it as against all persons claiming to be entitled to the Share and the declaration shall (subject to the execution of an instrument of transfer if necessary) constitute a good title to the Share and the person to whom the Share is disposed of shall not be bound to see to the application of the consideration, if any, nor shall his title to the Share be affected by any irregularity in or invalidity of the proceedings in reference to the forfeiture or disposal of the Share.

#### **TRANSFER OF SHARES**

30. The instrument of transfer of a Share may be in any form which any Director may approve and shall be executed by or on behalf of the transferor and, unless the Share is fully paid, by or on behalf of the transferee.

31. Notwithstanding anything contained in these articles, the Directors shall not decline to register any transfer of Shares where such transfer is executed by or in favour of any bank or institution to whom such Shares have been charged or mortgaged (or by or in favour of any nominee of such bank or institution) nor may the directors suspend registration of any member which is a bank or institution (or nominee thereof) to whom such Shares have been charged or mortgaged.

32. If the Directors refuse to register a transfer of a Share, they shall within two months after the date on which the transfer was lodged with the company send to the transferee notice of the refusal.

33. Subject to article 31, the registration of transfers of Shares or of transfers of any class of Shares may be suspended at such times and for such periods (not exceeding thirty days in any year) as the Directors may determine.

34. No fee shall be charged for the registration of any instrument of transfer or other document relating to or affecting the title to any Share.

35. The Company shall be entitled to retain any instrument of transfer which is registered, but any instrument of transfer which the Directors refuse to register shall be returned to the person lodging it when notice of the refusal is given.

#### TRANSMISSION OF SHARES

36. If a member dies the survivor or survivors where he was a joint holder, and his personal representatives where he was a sole holder or the only survivor of joint holders, shall be the only persons recognised by the Company as having any title to his interest; but nothing herein contained shall release the estate of a deceased member from any liability in respect of any share which had been jointly held by him.

37. A person becoming entitled to a Share in consequence of the death or bankruptcy of a member may, upon such evidence being produced as the Directors may properly require, elect either to become the holder of the Share or to have some person nominated by him registered as the transferee. If he elects to become the holder he shall give notice to the Company to that effect. If he elects to have another person registered he shall execute an instrument of transfer of the Share to that person. All the articles relating to the transfer of Shares shall apply to the notice or instrument of transfer as if it were an instrument of transfer executed by the member and the death or bankruptcy of the member had not occurred.

38. A person becoming entitled to a Share in consequence of the death or bankruptcy of a member shall have the rights to which he would be entitled if he were the holder of the Share, except that he shall not, before being registered as the holder of the Share, be entitled in respect of it to attend or vote at any meeting of the Company or at any separate meeting of the holders of any class of Shares in the Company.

#### ALTERATION OF SHARE CAPITAL

39. The Company may by ordinary resolution and with I Director Consent:

- (a) increase its share capital by new Shares of such amount as the resolution prescribes;
- (b) consolidate and divide all or any of its share capital into Shares of larger amount than its existing Shares;
- (c) subject to the provisions of the Act, sub-divide its Shares, or any of them, into Shares of smaller amount and the resolution may determine that, as between the Shares resulting from the sub-division, any of them may have any preference or advantage as compared with the others; and
- (d) cancel Shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person and diminish the amount of its share capital by the amount of the shares so cancelled.

40. Whenever as a result of a consolidation of Shares any Members would become entitled to fractions of a Share, the Directors may, on behalf of those Members, sell

the Shares representing the fractions for the best price reasonably obtainable to any person (including, subject to the provisions of the Act, the Company) and distribute the net proceeds of sale in due proportion among those members, and the Directors may authorise some person to execute an instrument of transfer of the Shares to, or in accordance with the directions of, the purchaser. The transferee shall not be bound to see to the application of the purchase money nor shall his title to the Shares be affected by any irregularity in or invalidity of the proceedings in reference to the sale.

41. Subject to the provisions of the Act, the Company may by special resolution and with I Director Consent reduce its share capital, any capital redemption reserve and any share premium account in any way.

#### **PURCHASE OF OWN SHARES**

42. Subject to the provisions of the Act, the Company may purchase its own Shares (including any redeemable Shares) and, if it is a private company, make a payment in respect of the redemption or purchase of its own Shares otherwise than out of distributable profits of the Company or the proceeds of a fresh issue of Shares.

#### **GENERAL MEETINGS**

43. All general meetings other than annual general meetings shall be called extraordinary general meetings.

44. The Directors may call general meetings and, on the requisition of Members pursuant to the provisions of the Act, shall forthwith proceed to convene an extraordinary general meeting for a date not later than eight weeks after receipt of the requisition. If there are not within the United Kingdom sufficient Directors to call a general meeting, any Director or any Member may call a general meeting. The Directors shall convene an extraordinary general meeting if so required by I Director Consent.

#### **NOTICE OF GENERAL MEETINGS**

45. An annual general meeting and an extraordinary general meeting called for the passing of a special resolution shall be called by at least twenty-one clear days' notice. All other extraordinary general meetings shall be called by at least fourteen clear days' notice but a general meeting may be called by shorter notice if it is so agreed -

- (a) in the case of an annual general meeting, by all the Members entitled to attend and vote thereat; and
- (b) in the case of any other meeting by a majority in number of the Members having a right to attend and vote being a majority together holding not less than ninety-five per cent. in nominal value of the Shares giving that right or such other majority as has been decided on by elective resolution of the members under the Act.

The notice shall specify the time and place of the meeting and the general nature of the business to be transacted and, in the case of an annual general meeting, shall specify the meeting as such.

Subject to the provisions of the articles and to any restrictions imposed on any Shares, the notice shall be given to all the Members, to all persons entitled to a Share in consequence of the death or bankruptcy of a member and to the auditors.

46. The accidental omission to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.

47. Where for any purpose an ordinary resolution of the Company is required, a special or extraordinary resolution shall also be effective. Where for any purpose an extraordinary resolution is required a special resolution shall also be effective.

#### **PROCEEDINGS AT GENERAL MEETINGS**

48. No business shall be transacted at any meeting unless a quorum is present. Two persons entitled to vote upon the business to be transacted, each being a Member or a proxy for a Member appointed pursuant to article 68, shall be a quorum.

49. If such a quorum is not present within half an hour from the time appointed for the meeting, or if during a meeting such a quorum ceases to be present, the meeting shall stand adjourned to the same day in the next week at the same time and place or to such time and place as the Directors may determine.

50. The chairman, if any, of the board of Directors or in his absence some other *Director nominated by the Directors shall preside as chairman of the meeting*, but if neither the chairman nor such other Director (if any) be present within fifteen minutes after the time appointed for holding the meeting and willing to act, the Directors present shall elect one of their number to be chairman and, if there is only one Director present and willing to act, he shall be chairman.

51. If no Director is willing to act as chairman, or if no Director is present within fifteen minutes after the time appointed for holding the meeting, the Members present and entitled to vote shall choose one of their number to be chairman.

52. A Director shall, notwithstanding that he is not a Member, be entitled to attend and speak at any general meeting and at any separate meeting of the holders of any class of shares in the Company.

53. The chairman may, with the consent of a meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place, but no business shall be transacted at an adjourned meeting other than business which might properly have been transacted at the meeting had the adjournment not taken place. When a meeting is adjourned for fourteen days or more, at least seven clear days' notice shall be given specifying the time and place of the adjourned meeting and the general nature of the business to be transacted. Otherwise it shall not be necessary to give any such notice.

54. A resolution put to the vote of a meeting shall be decided on a show of hands unless before, or on the declaration of the result of, the show of hands a poll is duly demanded. Subject to the provisions of the Act, a poll may be demanded:

- (a) by the chairman; or
- (b) by at least two Members having the right to vote at the meeting; or
- (c) by a Member or Members representing not less than one-tenth of the total voting rights of all the members having the right to vote at the meeting; or
- (d) by a Member or Members holding shares conferring a right to vote at the meeting being shares on which an aggregate sum has been paid up equal to not less than one-tenth of the total sum paid up on all the shares conferring that right;

and a demand by a person as proxy for a Member shall be the same as a demand by the Member.

55. Unless a poll is duly demanded a declaration by the chairman that a resolution has been carried or carried unanimously, or by a particular majority, or lost, or not carried by a particular majority and an entry to that effect in the minutes of the meeting shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against the resolution.

56. The demand for a poll may, before the poll is taken, be withdrawn but only with the consent of the chairman and a demand so withdrawn shall not be taken to have invalidated the result of a show of hands declared before the demand was made.

57. A poll shall be taken as the chairman directs and he may appoint scrutineers (who need not be Members) and fix a time and place for declaring the result of the poll. The result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.

58. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman shall be entitled to a casting vote in addition to any other vote he may have.

59. A poll demanded on the election of a chairman or on a question of adjournment shall be taken forthwith. A poll demanded on any other question shall be taken either forthwith or at such time and place as the chairman directs not being more than thirty days after the poll is demanded. The demand for a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which the poll was demanded. If a poll is demanded before the declaration of the result of a show of hands and the demand is duly withdrawn, the meeting shall continue as if the demand had not been made.

60. No notice need be given of a poll not taken forthwith if the time and place at which it is to be taken are announced at the meeting at which it is demanded. In any



other case at least seven clear days' notice shall be given specifying the time and place at which the poll is to be taken.

61. A resolution in writing executed by or on behalf of each Member who would have been entitled to vote on it if it had been proposed at a general meeting at which he was present shall be as effective as if it had been passed at a general meeting properly convened and held. Such a resolution shall be by means of an instrument or contained in an electronic communication sent to such address (if any) for the time being notified by or on behalf of the company for that purpose and may consist of several instruments or several electronic communications, each executed in such manner as the Directors may approve by or on behalf of one or more of the Members, or a combination of both.

#### VOTES OF MEMBERS

62. Subject to any rights or restrictions attached to any shares, on a show of hands every Member who (being an individual) is present in person or (being a corporation) is present by a proxy appointed pursuant to article 68, not being himself a Member entitled to vote, shall have one vote and on a poll every member shall have one vote for every share of which he is the holder.

63. In the case of joint holders the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders; and seniority shall be determined by the order in which the names of the holders stand in the register.

64. A Member in respect of whom an order has been made by any court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder may vote, whether on a show of hands or on a poll, by his receiver, curator bonis or other person authorised in that behalf appointed by that court, and any such receiver, curator bonis or other person may, on a poll, vote by proxy. Evidence to the satisfaction of the Directors of the authority of the person claiming to exercise the right to vote shall be deposited at the office, or at such other place as is specified in accordance with the articles for the deposit of instruments of proxy, not less than 48 hours before the time appointed for holding the meeting or adjourned meeting at which the right to vote is to be exercised and in default the right to vote shall not be exercisable.

65. No Member shall vote at any general meeting or at any separate meeting of the holders of any class of Shares, either in person or by proxy, in respect of any Share held by him unless all moneys presently payable by him in respect of that Share have been paid.

66. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is tendered, and every vote not disallowed at the meeting shall be valid. Any objection made in due time shall be referred to the chairman whose decision shall be final and conclusive.

67. On a poll votes may be given either personally or by proxy. A Member may appoint more than one proxy to attend on the same occasion.

68. The appointment of a proxy, whether by means of an instrument or contained in an electronic communication, shall be executed in such manner as any I Director may approve. Subject thereto, the appointment of a proxy shall be executed by the appointor or his attorney or, if the appointor is a corporation, executed by a duly authorised officer, attorney or other authorised person or under its common seal. Where a Member is a corporation, I Director Consent must first be obtained with respect to the appointment of any proxy who is not a director of that Member who has been appointed by the CVC Funds. For the purposes of this article and articles 69, 70 and 71, an electronic communication which contains a proxy appointment need not comprise writing if the Directors so determine and in such a case, if the Directors so determine, the appointment need not be executed but shall instead be subject to such conditions as the Directors may approve.

69. The appointment of a proxy shall be in any form which any I Director may approve. Subject thereto, the appointment of a proxy may be:

- (a) by means of an instrument; or
- (b) contained in an electronic communication sent to such address (if any) for the time being notified by or on behalf of the company for that purpose, provided that the electronic communication is received in accordance with article 70 before the time appointed for holding the meeting or adjourned meeting or, where a poll is taken more than 48 hours after it is demanded, after the poll has been demanded and before the time appointed for the taking of the poll.

The Directors may, if they think fit, but subject to the provisions of the Act, at the Company's expense send forms of proxy for use at the meeting and issue invitations contained in electronic communications to appoint a proxy in relation to the meeting in such form as may be approved by any I Director. The appointment of a proxy shall not preclude a member from attending and voting in person at the meeting or poll concerned. A Member may appoint more than one proxy to attend on the same occasion.

70. The appointment of a proxy shall:

- (a) in the case of an instrument, be delivered personally or by post to the office or such other place within the United Kingdom as may be specified by or on behalf of the Company for that purpose:
  - (i) in the notice convening the meeting, or
  - (ii) in any form of proxy sent by or on behalf of the Company in relation to the meeting,

before the time appointed for holding the meeting or adjourned meeting at which the person named in the appointment proposes to vote; or

- (b) in the case of an appointment contained in an electronic communication, where an address has been specified by or on behalf of the Company for the purpose of receiving electronic communications:

- (i) in the notice convening the meeting, or
- (ii) in any form of proxy sent by or on behalf of the Company in relation to the meeting, or
- (iii) in any invitation contained in an electronic communication to appoint a proxy issued by or on behalf of the Company in relation to the meeting,

be received at that address before the time appointed for holding the meeting or adjourned meeting at which the person named in the appointment proposes to vote; or

- (c) in either case, where a poll is taken more than 48 hours after it is demanded, be delivered or received as aforesaid after the poll has been demanded and before the time appointed for the taking of the poll; or
- (d) in the case only of an instrument, where the poll is not taken forthwith but is taken not more than 48 hours after it was demanded, be delivered at the meeting at which the poll was demanded to the chairman or to the secretary or to any Director;

and any proxy appointment which is not delivered or received in a manner so permitted shall be invalid.

71. Any power of attorney or other written authority under which a proxy appointment is executed or an office or notarially certified copy or a copy certified in accordance with the Powers of Attorney Act 1971 of such power or written authority shall be:

- (a) delivered personally or by post to the office, or to such other place within the United Kingdom as may be specified by or on behalf of the company in accordance with article 70(a), before the time for holding the meeting or adjourned meeting at which the person named in the appointment proposes to vote; or
- (b) where a poll is taken more than 48 hours after it is demanded, be delivered as aforesaid after the poll has been demanded and before the time appointed for taking the poll; or
- (c) in the case only of a proxy appointment by means of an instrument, where a poll is not taken forthwith but is taken not more than 48 hours after it was demanded, be delivered at the meeting at which the poll was demanded to the chairman or to the secretary or to any Director together with the proxy appointment to which it relates.

72. A vote given or poll demanded by proxy or by the duly authorised representative of a corporation shall be valid notwithstanding the previous determination of the authority of the person voting or demanding the poll unless notice of the determination was delivered or received as mentioned in the following

sentence before the start of the meeting or adjourned meeting at which the vote is given or the poll demanded or (in the case of a poll taken otherwise than on the same day as the meeting or adjourned meeting) the time appointed for taking the poll. Such notice of determination shall be either by means of an instrument delivered to the office or such other place within the United Kingdom as may be specified by or on behalf of the company in accordance with article 70(a) or contained in an electronic communication at the address (if any) specified by the company in accordance with article 70(b), regardless of whether any relevant proxy appointment was effected by means of an instrument or contained in an electronic communication. For the purpose of this article, an electronic communication which contains such notice of determination need not comprise writing if the Directors have determined that the electronic communication which contains the relevant proxy appointment need not comprise writing.

73. A proxy appointment shall be deemed to include the right to demand, or join in demanding, a poll but shall not confer any further right to speak at a meeting, except with the permission of the chairman. The proxy appointment shall also be deemed to confer authority to vote on any amendment of a resolution put to the meeting for which it is given as the proxy thinks fit. The proxy appointment shall, unless it provides to the contrary, be valid for any adjournment of the meeting as well as for the meeting to which it relates.

#### **NUMBER OF DIRECTORS**

74. Unless otherwise determined with I Director Consent, the number of Directors (other than alternate Directors) shall be not less than one but shall not be subject to any maximum in number. A sole Director may exercise all the powers and discretions expressed by these articles to be vested in the Directors generally.

#### **ALTERNATE DIRECTORS**

75. A Director (other than an alternate Director) may appoint any other Director and an I Director and a B Director may each appoint any other person (whether or not a Director) (except that any person so appointed by a B Director must be a person who could have been appointed a B Director in accordance with Article 82(b) as an alternate Director to attend and vote in his place at any meetings of Directors at which he is not personally present. Each Director shall be at liberty to appoint under this Article more than one alternate Director *provided that* only one such alternate Director may at any one time act on behalf of the Director by whom he has been appointed. Every such appointment shall be effective and the following provisions shall apply in connection therewith:-

- (a) every alternate Director while he holds office as such shall be entitled to notice of meetings of Directors and to attend and to exercise all the rights and privileges of his appointor at all such meetings at which his appointor is not personally present;
- (b) every alternate Director shall *ipso facto* vacate office if and when his appointment expires or the Director who appointed him ceases to be a Director

of the Company or removes the alternate Director from office by notice under his hand served upon the Company;

- (c) every alternate Director shall be entitled to be paid all travelling, hotel and other expenses reasonably incurred by him in attending meetings. The remuneration (if any) of an alternate Director shall be payable out of the remuneration payable to the Director appointing him as may be agreed between them;
- (d) a Director may act as alternate Director for another Director and shall be entitled to vote for such other Director as well as on his own account, but no Director shall at any meeting be entitled to act as alternate Director for more than one other Director; and
- (e) a Director who is also appointed an alternate Director shall be considered as two Directors for the purpose of making a quorum of Directors when such quorum shall exceed two.

If a Director who has appointed an alternate Director is for the time being temporarily unable to act through ill health or disability the signature of the alternate Director to any resolution in writing made by the Directors shall be as effective as the signature of his appointer.

76. The instrument appointing an alternate Director may be in any form approved by the Directors including the following form:-

**[•] Limited**

I, [ ] a Director of the above named Company, in pursuance of the power in that behalf contained in the Articles of Association of the Company, do hereby nominate and appoint [ ] of [ ] to act as alternate Director in my place at [any meeting of the Directors] [the meeting of the Directors to be held on the [ ] day of [ ]] and at any adjournment thereof which I am unable to attend and to exercise all my duties as a Director of the Company at such meeting.

[I am a B Director and confirm that [ ] is a person who could have been appointed as a B Director pursuant to Article 82(b)]

Signed this [ ] day of [ ]"

77. Save as otherwise provided in Article 75(b) hereof, any appointment or removal of an alternate Director shall be by notice signed by the Director making or revoking the appointment and shall take effect when lodged at the Office or otherwise notified to the Company in such manner as is approved by the Directors.

78. Save as otherwise provided in the articles, an alternate Director shall be deemed for all purposes to be a Director and shall alone be responsible for his own acts and defaults and he shall not be deemed to be the agent of the Director appointing him.

## POWERS OF DIRECTORS

79. Subject to the provisions of the Act, the memorandum and the articles and to any directions given by special resolution, the business of the company shall be managed by the Directors who may exercise all the powers of the company. No alteration of the memorandum or articles and no such direction shall invalidate any prior act of the Directors which would have been valid if that alteration had not been made or that direction had not been given. The powers given by this article shall not be limited by any special power given to the Directors by the articles and a meeting of Directors at which a quorum is present may exercise all powers exercisable by the Directors.

80. The Directors may, with I Director Consent, exercise the voting power conferred by the shares in any body corporate held or owned by the company in such manner in all respects as they think fit (including without limitation the exercise of that power in favour of any resolution appointing its members or any of them Directors of such body corporate, or voting or providing for the payment of remuneration to the Directors of such body corporate).

## DELEGATION OF DIRECTORS' POWERS

81. The Directors may, with I Director Consent, delegate any of their powers to committees consisting of such Directors or Director or such other persons as they think fit, provided that any such committee must comprise at least one I Director. Any committee so formed shall in the exercise of the powers so delegated conform to any regulations that may be imposed on it by the Directors. The meetings and proceedings of any such committee consisting of two or more persons shall be governed by the provisions of these Articles regulating the meetings and proceedings of the Directors, so far as the same are applicable and are not superseded by any regulations made by the Directors under this Article.

## APPOINTMENT AND RETIREMENT OF DIRECTORS

82. The following provisions shall apply in relation to the appointment and removal of Directors in addition and without prejudice to the Member's rights as shareholders generally to appoint and remove Directors of the Company:

- (a) the CVC Funds shall be entitled to appoint any person or persons as Directors and to remove any persons so appointed. The CVC Funds may also designate as I Directors any one or more Directors whom they appoint, the first I Director, until he resigns or is removed pursuant to these articles, being Donald Mackenzie; and
- (b) the Bambino Entities shall be entitled to appoint one person as a Director (the B Director) for so long as the Bambino Entities between them, hold Shareholder Instruments which had an aggregate subscription price of US\$25,00,000 (provided that any person proposed to be appointed is suitable and a fit and proper person to be a Director of a company and that prior I Director Consent has been obtained if such person is a representative,

Director, shareholder or employee of a Team, Broadcaster, Promoter, the FIA, APM/Allsport or a Manufacturer) and to remove any person so appointed.

83. For the purposes of Article 82(b) the holdings of Bambino Entities shall be aggregated and only one such person shall be entitled to appoint a Director pursuant to that Article.

84. The appointment and removal of any Director pursuant to Article 82 shall be by written notice from the appointer to the Company and shall take effect at the time specified in such notice or upon delivery to the Company's registered office if later, and any person so appointed may not be removed except (i) after written notice to that effect has been given by the appointer or (ii) if the appointer has ceased to satisfy the relevant shareholding threshold provided in article 82 (if any).

85. The chairman of the Board shall be the Director nominated as such from time to time by I Director Consent.

#### **DISQUALIFICATION OF DIRECTORS**

86. The office of a Director shall be vacated if:

- (a) he ceases to be a Director by virtue of any provision of the Act or he becomes prohibited by law from being a Director; or
- (b) he becomes bankrupt or makes any arrangement or composition with his creditors generally; or
- (c) he is, or may be, suffering from mental disorder and either:
  - (i) he is admitted to hospital in pursuance of an application for admission for treatment under the Mental Health Act 1983 or, in Scotland, an application for admission under the Mental Health (Scotland) Act 1960, or
  - (ii) an order is made by a court having jurisdiction (whether in the United Kingdom or elsewhere) in matters concerning mental disorder for his detention or for the appointment of a receiver, curator bonis or other person to exercise powers with respect to his property or affairs; or
- (d) he resigns his office by notice to the Company; or
- (e) he shall for more than six consecutive months have been absent without permission of the Directors from meetings of Directors held during that period and the Directors resolve that his office be vacated; or
- (f) he is removed from office by ordinary resolution of the Members, subject always to article 82 (appointment and removal of Directors)

**REMUNERATION OF DIRECTORS**

87. The Directors shall be entitled to such remuneration as the company may by ordinary resolution determine and, unless the resolution provides otherwise, the remuneration shall be deemed to accrue from day to day.

**DIRECTORS' EXPENSES**

88. The Directors may be paid all travelling, hotel, and other expenses properly incurred by them in connection with their attendance at meetings of Directors or committees of Directors or general meetings or separate meetings of the holders of any class of shares or of debentures of the Company or otherwise in connection with the discharge of their duties.

**DIRECTORS' APPOINTMENTS AND INTERESTS**

89. Subject to the provisions of the Act, the Directors may appoint one or more of their number to the office of managing Director or to any other executive office under the company and may enter into an agreement or arrangement with any Director for his employment by the Company or for the provision by him of any services outside the scope of the ordinary duties of a Director. Any such appointment, agreement or arrangement may be made upon such terms as the Directors determine and they may remunerate any such Director for his services as they think fit. Any appointment of a Director to an executive office shall terminate if he ceases to be a Director but without prejudice to any claim to damages for breach of the contract of service between the Director and the Company.

90. Provided that he has disclosed to the Directors the nature and extent of any material interest of his, and with I Director Consent, a Director notwithstanding his office:

- (a) may be a party to, or otherwise interested in, any transaction or arrangement with the Company or in which the Company is otherwise interested;
- (b) may be a Director or other officer of, or employed by, or a party to any transaction or arrangement with, or otherwise interested in, any body corporate promoted by the company or in which the Company is otherwise interested; and
- (c) shall not, by reason of his office, be accountable to the Company for any benefit which he derives from any such office or employment or from any such transaction or arrangement or from any interest in any such body corporate and no such transaction or arrangement shall be liable to be avoided on the ground of any such interest or benefit.

91. For the purposes of article 90:

- (a) a general notice given to the Directors that a Director is to be regarded as having an interest of the nature and extent specified in the notice in any transaction or arrangement in which a specified person or class or persons is



interested shall be deemed to be a disclosure that the Director has an interest in any such transaction of the nature and extent so specified; and

- (b) an interest of which a Director has no knowledge and of which it is unreasonable to expect him to have knowledge shall not be treated as an interest of his.

#### **BENEFITS, PENSIONS AND INSURANCE**

92. The Directors may, with I Director Consent, provide benefits, whether by the payment of gratuities or pensions or by insurance or otherwise, for any Director who has held but no longer holds any executive office or employment with the company or with any body corporate which is or has been a subsidiary of the company or a predecessor in business of the Company or of any such subsidiary, and for any member of his family (including a spouse and a former spouse) or any person who is or was dependent on him, and may (as well before as after he ceases to hold such office or employment) contribute to any fund and pay premiums for the purchase or provision of any such benefit.

93. Without prejudice to the provisions of article 132, the Directors may exercise all the powers of the Company to purchase and maintain insurance for or for the benefit of any person who is or was:

- (a) a Director, other officer, employee or auditor of the Company, or any body which is or was the Holding Company or Subsidiary in relation to the Company, or in which the Company or such Holding Company or Subsidiary has or had any interest (whether direct or indirect) or with which the Company or such Holding Company or Subsidiary is or was in any way allied or associated; or
- (b) a trustee of any pension fund in which employees of the Company or any other body referred to in article 93(a) is or has been interested,

including without limitation insurance against any liability incurred by such person in respect of any act or omission in the actual or purported execution or discharge of his duties or in the exercise or purported exercise of his powers or otherwise in relation to his duties, powers or offices in relation to the relevant body or fund.

94. Without prejudice to the generality of article 90, no Director or former Director shall be accountable to the Company or the members for any benefit provided pursuant to article 92 or 93. The receipt of any such benefit shall not disqualify any person from being or becoming a Director of the Company.

95. Pursuant to section 719 of the Act, the Directors are hereby authorised to make such provision as may seem appropriate for the benefit of any persons employed or formerly employed by the Company or any of its subsidiary undertakings in connection with the cessation or the transfer of the whole or part of the undertaking of the Company or any subsidiary undertaking. Any such provision shall be made by a resolution of the Directors in accordance with section 719.

**PROCEEDINGS OF DIRECTORS**

96. Subject to the provisions of these articles, the Directors may regulate their proceedings as they think fit. A Director may, and the secretary at the request of a Director shall, call a meeting of the Directors by giving each Director and alternate Director not less than twenty-four hours notice of a meeting *provided that* any meeting may be convened at shorter notice with I Director Consent and the consent of the B Director (if such B Director has been appointed and remains in office). Any Director may waive notice of a meeting and any such waiver may be retrospective.

97. Questions arising at a meeting of Directors shall be decided by a majority of votes except that, at any meeting of the Board or a Committee, those I Directors present and voting at such meeting shall, when voting, between them be deemed to exercise one vote more than the total number of votes exercised by the other Directors present and voting at the same meeting so as to ensure that the I Directors will always have sufficient votes to pass any resolutions of the board of Directors.

98. The quorum necessary for any meeting of the board of Directors shall be at least one I Director present in person or by alternate.

99. A person who holds office only as an alternate Director shall, if his appointor is not present, be counted in the quorum. Any Director who ceases to be a Director at a Directors' meeting may continue to be present and to act as a Director and be counted in the quorum until the termination of the Directors' meeting if no Director objects.

100. Without prejudice to the first sentence of article 96, a person entitled to be present at a meeting of the Directors or of a committee of the Directors shall be deemed to be present for all purposes if he is able (directly or by telephonic communication) to speak to and be heard by all those present or deemed to be present simultaneously. A Director so deemed to be present shall be entitled to vote and be counted in a quorum accordingly. Such a meeting shall be deemed to take place where it is convened to be held or (if no Director is present in that place) where the largest group of those participating is assembled, or, if there is no such group, where the chairman of the meeting is. The word *meeting* in these articles shall be construed accordingly.

101. The chairman appointed in accordance with article 85 shall preside at all meetings of Directors but if at any meeting the chairman is not present within 10 minutes after the time appointed for holding the same the Directors present may appoint one of their number to be the chairman of that meeting.

102. All acts done by a meeting of Directors, or of a committee of Directors, or by a person acting as a Director shall, notwithstanding that it be afterwards discovered that there was a defect in the appointment of any Director or that any of them were disqualified from holding office, or had vacated office, or were not entitled to vote, be as valid as if every such person had been duly appointed and was qualified and had continued to be a Director and had been entitled to vote.

103. A resolution in writing executed by all the Directors entitled to receive notice of a meeting of Directors or of a committee of Directors shall be as valid and effectual as if it had been passed at a meeting of Directors or (as the case may be) a committee of Directors duly convened and held. For this purpose:

- (a) a resolution may be by means of an instrument or contained in an electronic communication sent to such address (if any) for the time being notified by the company for that purpose;
- (b) a resolution may consist of several instruments or several electronic communications, each executed by one or more Directors, or a combination of both;
- (c) a resolution executed by an alternate Director need not also be executed by his appointor;
- (d) a resolution executed by a Director who has appointed an alternate Director need not also be executed by the alternate Director in that capacity; and
- (e) the signature of a Director appointed by a member shall, if any other Director appointed by the same member has failed to sign such resolution, be sufficient to and be deemed to have cast the votes of the second mention Director.

104. Without prejudice to his obligations of disclosure under the Act and these articles, a Director may vote at any meeting of the Directors or of a committee of the Directors on, and be counted in the quorum present at a meeting in relation to, any resolution concerning a transaction or arrangement with the Company or in which the Company is interested, or concerning any other matter in which the Company is interested, notwithstanding that he is interested in that transaction, arrangement or matter or has in relation to it a duty which conflicts or may conflict with the interests of the Company.

#### **I DIRECTOR CONSENT**

105. Any of the I Directors giving or withholding I Director Consent shall be treated as not doing so in their capacity as a director of the Company and shall accordingly not owe fiduciary duties to the Company in giving or withholding any I Director Consent.

#### **SECRETARY**

106. Subject to the provisions of the Act, the secretary shall be appointed by the Directors for such term, at such remuneration and upon such conditions as they may think fit; and any secretary so appointed may be removed by them.

#### **MINUTES**

107. The Directors shall cause minutes to be made in books kept for the purpose:

- (a) of all appointments of officers made by the Directors; and

- (b) of all proceedings at meetings of the Company, of the holders of any class of shares in the Company, and of the Directors, and of committees of Directors, including the names of the Directors present at each such meeting.

#### **THE SEAL, DEEDS AND CERTIFICATION**

108. The seal shall only be used by the authority of a resolution of the Directors. The Directors may determine who shall sign any instrument executed under the seal. If they do not, it shall be signed by at least one Director and the secretary or by at least two Directors. Any document may be executed under the seal by impressing the seal by mechanical means or by printing the seal or a facsimile of it on the document or by applying the seal or a facsimile of it by any other means to the document. A document signed, with the authority of a resolution of the Directors, by a Director and the secretary or by two Directors and expressed (in whatever form of words) to be executed by the Company has the same effect as if executed under the seal. For the purpose of the preceding sentence only, "secretary" shall have the same meaning as in the Act and not the meaning given to it by article 2.

109. The Company may exercise the powers conferred by section 39 of the Act with regard to having an official seal for use abroad.

110. Any Director or the secretary or any person appointed by the Directors for the purpose shall have power to authenticate and certify as true copies of and extracts from:

- (a) any document comprising or affecting the constitution of the Company, whether in physical form or electronic form;
- (b) any resolution passed by the Company, the holders of any class of shares in the capital of the Company, the Directors or any committee of the Directors whether in physical form or electronic form;
- (c) any book, record and document relating to the business of the company whether in physical form or electronic form (including without limitation the accounts).

If certified in this way, a document purporting to be a copy of a resolution, or the minutes of or an extract from the minutes of a meeting of the Company, the holders of any class of shares in the capital of the company, the Directors or a committee of the Directors, whether in physical form or electronic form, shall be conclusive evidence in favour of all persons dealing with the company in reliance on it or them that the resolution was duly passed or that the minutes are, or the extract from the minutes is, a true and accurate record of proceedings at a duly constituted meeting.

#### **RECORD DATES**

111. Notwithstanding any other provision of these articles, the Company or the Directors may fix any date as the record date for any dividend, distribution, allotment or issue, which may be on or at any time before or after any date on which the dividend, distribution, allotment or issue is declared, paid or made.

**DIVIDENDS**

112. Subject to the provisions of the Act, the Company may by ordinary resolution declare dividends in accordance with the respective rights of the members, but no dividend shall exceed the amount recommended by the Directors with I Director Consent.

113. Subject to the provisions of the Act, the Directors may, with I Director Consent, pay interim dividends if it appears to them that they are justified by the profits of the company available for distribution. If the share capital is divided into different classes, the Directors may, with I Director Consent, pay interim dividends on shares which confer deferred or non-preferred rights with regard to dividend as well as on shares which confer preferential rights with regard to dividend, but no interim dividend shall be paid on shares carrying deferred or non-preferred rights if, at the time of payment, any preferential dividend is in arrear. The Directors may also, with I Director Consent, pay at intervals settled by them any dividend payable at a fixed rate if it appears to them that the profits available for distribution justify the payment. Provided the Directors act in good faith they shall not incur any liability to the holders of shares conferring preferred rights for any loss they may suffer by the lawful payment of an interim dividend on any shares having deferred or non-preferred rights.

114. Except as otherwise provided by the rights attached to Shares, all dividends shall be declared and paid according to the amounts paid up on the shares on which the dividend is paid. All dividends shall be apportioned and paid proportionately to the amounts paid up on the Shares during any portion or portions of the period in respect of which the dividend is paid; but, if any share is issued on terms providing that it shall rank for dividend as from a particular date, that share shall rank for dividend accordingly.

115. A general meeting declaring a dividend may, upon the recommendation of the Directors, with I Director Consent, direct that it shall be satisfied wholly or partly by the distribution of assets and, where any difficulty arises in regard to the distribution, the Directors may settle the same and in particular may issue fractional certificates and fix the value for distribution of any assets and may determine that cash shall be paid to any member upon the footing of the value so fixed in order to adjust the rights of members and may vest any assets in trustees.

116. Any dividend or other moneys payable in respect of a Share may be paid by cheque sent by post to the registered address of the person entitled or, if two or more persons are the holders of the Share or are jointly entitled to it by reason of the death or bankruptcy of the holder, to the registered address of that one of those persons who is first named in the register of members or to such person and to such address as the person or persons entitled may in writing direct. Every cheque shall be made payable to the order of the person or persons entitled or to such other person as the person or persons entitled may in writing direct and payment of the cheque shall be a good discharge to the Company. Any joint holder or other person jointly entitled to a share as aforesaid may give receipts for any dividend or other moneys payable in respect of the Share.

117. No dividend or other moneys payable in respect of a Share shall bear interest against the Company unless otherwise provided by the rights attached to the share.

118. Any dividend which has remained unclaimed for twelve years from the date when it became due for payment shall, if the Directors so resolve, be forfeited and cease to remain owing by the Company.

#### ACCOUNTS

119. No member shall (as such) have any right of inspecting any accounting records or other book or document of the company except as conferred by statute or authorised by the Directors or by ordinary resolution of the Company in each case, with I Director Consent.

#### CAPITALISATION OF PROFITS

120. The Directors with I Director Consent may, with the authority of an ordinary resolution of the Company:

- (a) subject as hereinafter provided, resolve to capitalise any undivided profits of the Company not required for paying any preferential dividend (whether or not they are available for distribution) or any sum standing to the credit of the Company's share premium account or capital redemption reserve;
- (b) appropriate the sum resolved to be capitalised to the Members who would have been entitled to it if it were distributed by way of dividend and in the same proportions and apply such sum on their behalf either in or towards paying up the amounts, if any, for the time being unpaid on any Shares held by them respectively, or in paying up in full unissued shares or debentures of the company of a nominal amount equal to that sum, and allot the shares or debentures credited as fully paid to those members, or as they may direct, in those proportions, or partly in one way and partly in the other; but the share premium account, the capital redemption reserve, and any profits which are not available for distribution may, for the purposes of this article, only be applied in paying up unissued shares to be allotted to Members credited as fully paid;
- (c) make such provision by the issue of fractional certificates or by payment in cash or otherwise as they determine in the case of shares or debentures becoming distributable under this article in fractions; and
- (d) authorise any person to enter on behalf of all the Members concerned into an agreement with the company providing for the allotment to them respectively, credited as fully paid, of any shares or debentures to which they are entitled upon such capitalisation, any agreement made under such authority being binding on all such Members.

**NOTICES**

121. Any notice to be sent to or by any person pursuant to these articles (other than a notice calling a meeting of the Directors) shall be in writing and may be sent using electronic communications to such address (if any) for the time being notified for that purpose to the person giving the notice by or on behalf of the person to whom the notice is sent.

122. The Company shall send any notice or other document pursuant to these articles to a member by whichever of the following methods it may in its absolute discretion determine:

- (a) personally; or
- (b) by posting the notice or other document in a prepaid envelope addressed, in the case of a member, to his registered address, or in any other case, to the person's usual address; or
- (c) by leaving the notice or other document at that address; or
- (d) by sending the notice or other document using electronic communications to such address (if any) for the time being notified to the company by or on behalf of the member for that purpose; or
- (e) by any other method approved by the Directors.

123. Unless otherwise provided by these articles, a Member or a person entitled to a share in consequence of the death or bankruptcy of a Member shall send any notice or other document pursuant to these articles to the Company by whichever of the following methods he may in his absolute discretion determine:

- (a) by posting the notice or other document in a prepaid envelope addressed to the office; or
- (b) by leaving the notice or other document at the office; or
- (c) by sending the notice or other document using electronic communications to such address (if any) for the time being notified by or on behalf of the company for that purpose.

124. A Member present, either in person or by proxy, at any meeting of the Company or of the holders of any class of shares in the capital of the Company shall be deemed to have been sent notice of the meeting and, where requisite, of the purposes for which it was called.

125. The Directors may from time to time issue, endorse or adopt terms and conditions relating to the use of electronic communications for the sending of notices, other documents and proxy appointments by the Company to Members or persons entitled to a share in consequence of the death or bankruptcy of a Member or

otherwise by operation of law and by Members or such persons entitled by transmission to the Company.

126. Every person who becomes entitled to a Share shall be bound by any notice in respect of that Share which, before his name is entered in the register, has been duly given to a person from whom he derives his title.

127. In the case of joint holders of a share, all notices or other documents shall be sent to the joint holder whose name stands first in the register in respect of the joint holding. Any notice or other document so sent shall be deemed for all purposes sent to all the joint holders.

128. Proof that an envelope containing a notice or other document was properly addressed, prepaid and posted shall be conclusive evidence that the notice or document was sent. Proof that a notice or other document contained in an electronic communication was sent in accordance with guidance issued by the Institute of Chartered Secretaries and Administrators current at the date of adoption of these articles, or, if the Directors so resolve, any subsequent guidance so issued, shall be conclusive evidence that the notice or document was sent. A notice or other document sent by post shall be deemed sent:

- (a) if sent by first class post or special delivery post from an address in the United Kingdom to another address in the United Kingdom, or by a postal service similar to first class post or special delivery post from an address in another country to another address in that other country, on the day following that on which the envelope containing it was posted;
- (b) if sent by airmail from an address in the United Kingdom to an address outside the United Kingdom, or from an address in another country to an address outside that country (including without limitation an address in the United Kingdom), on the third day following that on which the envelope containing it was posted;
- (c) in any other case, on the second day following that on which the envelope containing it was posted.

129. A notice or other document sent by the Company to a Member contained in an electronic communication shall be deemed sent to the Member on the day following that on which the electronic communication was sent to the Member. Such a notice or other document shall be deemed sent by the Company to the Member on that day notwithstanding that the Company becomes aware that the Member has failed to receive the relevant notice or other document for any reason and notwithstanding that the Company subsequently sends a copy of such notice or other document by post to the Member.

130. A notice or other document may be sent by the Company to the person or persons entitled to a Share in consequence of the death or bankruptcy of a Member by sending it, in any manner the Company may choose authorised by these articles for the sending of a notice or other document to a Member, addressed to them by name, or by the title of representative of the deceased, or trustee of the bankrupt or by any



similar description at the address (if any) within the United Kingdom as may be supplied for that purpose by or on behalf of the person or persons claiming to be so entitled. Until such an address has been supplied, a notice or other document may be sent in any manner in which it might have been sent if the death or bankruptcy had not occurred.

#### **WINDING UP**

131. If the Company is wound up, the liquidator may, with the sanction of an extraordinary resolution of the Company and any other sanction required by the Act, divide among the members in specie the whole or any part of the assets of the Company and may, for that purpose, value any assets and determine how the division shall be carried out as between the Members or different classes of Members. The liquidator may, with the like sanction, vest the whole or any part of the assets in trustees upon such trusts for the benefit of the Members as he with the like sanction determines, but no Member shall be compelled to accept any assets upon which there is a liability.

#### **INDEMNITY**

132. Subject to the provisions of the Act, but without prejudice to any indemnity to which the person concerned may otherwise be entitled, every Director or other officer of the Company (other than any person (whether an officer or not) engaged by the company as auditor) shall be indemnified out of the assets of the Company against any liability incurred by him for negligence, default, breach of duty or breach of trust in relation to the affairs of the Company, provided that this article 133 shall be deemed not to provide for, or entitle any such person to, indemnification to the extent that it would cause this article 133, or any element of it, to be treated as void under the Act.