

Registration number: 03594411

ALTONWOOD HOLDINGS LIMITED
Annual Report and Consolidated Financial Statements
for the Year Ended 30 April 2021

BREBNEERS
Chartered Accountants & Statutory Auditor
1 Suffolk Way
Sevenoaks
Kent
TN13 1YL



ALTONWOOD HOLDINGS LIMITED

Contents

Company Information	1
Strategic Report	2 to 4
Directors' Report	5
Statement of Directors' Responsibilities	6
Independent Auditor's Report	7 to 9
Consolidated Statement of Income and Retained Earnings	10
Consolidated Statement of Financial Position	11
Statement of Financial Position	12
Consolidated Statement of Cash Flows	13
Notes to the Financial Statements	14 to 29

ALTONWOOD HOLDINGS LIMITED

Company Information

Directors	Mr R O Noades
	Mr S Hodsdon
	Mrs N L Nugee
	Mr P G Bevis
	Mr C G Honeywill
	Mr I C Granne
Registered office	Streete Court
	Rooks Nest Park
	Godstone
	Surrey
	RH9 8BY
Auditor	Brebners
	Chartered Accountants & Statutory Auditor
	1 Suffolk Way
	Sevenoaks
	Kent
	TN13 1YL

ALTONWOOD HOLDINGS LIMITED

Strategic Report for the Year Ended 30 April 2021

The directors present their strategic report for the year ended 30 April 2021.

Principal activity

The principal activity of the group is that of leisure operations which includes the management of golf clubs and venue hire, alongside property investment.

Fair review of the business

Altonwood has continued to provide its members with excellent golf course facilities and value for money, evidenced with the healthy membership numbers through 2020 and 2021.

The group continued to make a number of capital investments in its golf courses and club house facilities during the year, spending almost £1.2 million, which largely related to installing a new irrigation system at The Addington golf club. These investments will assist in providing members with an even better experience when visiting the Altonwood Group golf clubs.

The offering of five golf courses is still very attractive to local golfers, both members and visitors alike. The Loyalty Card continues to be a success and almost 10,000 golfers have signed up to receive discounted green fees, buggy hire and range balls. The group offers a diverse range of golf courses for complete beginners through to the most experienced of players.

The golfing sector as a whole was significantly impacted by the Covid-19 pandemic with lockdown restrictions meaning the clubs suffered various closure periods throughout the year. The impact on the catering function within the group was also significant, due to the fact that large events were unable to take place throughout the year. However, once able to re-open, the clubs saw a significant surge in demand for golf and experienced record breaking summer months.

The consolidated results for the year show turnover decreased by 17.8% to £5.5 million, which resulted in gross profit of £3.7 million, a decrease of £0.5 million over the prior year. There was however a noticeable increase in gross profit margins from 63% to 67.2%. The directors were able to exercise good control over overheads during the period and also took advantage of the various government schemes available such as the Coronavirus Job Retention scheme and local business grants. In addition, the group successfully made a claim under a business interruption insurance policy. As a result, the group profit before tax increased from £0.5m to £1.1m.

The directors recognise the importance of the staff employed within the group and would like to thank them for all their hard work and efforts throughout a difficult and unusual year.

Financial Key Performance Indicators

The group's key financial and other performance indicators during the year were as follows:

	Unit	2021	2020
Turnover	£m	5.48	6.67
Percentage change	%	(17.82)	(5.52)
Gross profit	£m	3.68	4.20
Gross profit percentage	%	67.19	62.97

ALTONWOOD HOLDINGS LIMITED

Strategic Report for the Year Ended 30 April 2021

Non-Financial Key Performance Indicators

Non-financial KPIs

The group seeks to ensure that responsible business practice is fully integrated into the management of all its operations and into the culture of all parts of its business. It believes that the consistent adoption of reasonable business practice is essential for operational excellence which in turn ensures the delivery of its core objective of sustained profitability.

In a group of this size the directors consider there are collectively numerous non-financial performance indicators but that individually none are key.

Principal risks and uncertainties including Covid-19

Subsequent to 30 April 2021, the restrictions brought about by the Covid-19 pandemic have largely been lifted by the UK government and group activity is returning to or exceeding pre-pandemic levels. However, the directors continue to closely monitor the group's operational and financial exposure to Covid-19 whilst being prepared to react quickly should the government reintroduce any restrictions to trading as a result of the pandemic.

The directors have considered the risks faced by the business including those arising from the Covid-19 outbreak and are responsible for determining the level of risk acceptable to the group. This is subject to regular review. The group seeks to mitigate its risks through the application of strict limits and controls monitoring processes at operational level.

The principal activity of the group can be impacted by poor weather conditions. To manage this risk, the group aims to place equal importance to non-golf revenue streams like venue hire and catering.

In accordance with the group's treasury policy, financial instruments are not entered into for speculative purposes.

Operational risk

Operational risk is caused by failures in business processes, systems or physical infrastructure that support them that have the potential to result in financial loss or reputation damage. This includes errors, omissions, systems failure, lack of resources or physical assets and deliberate acts of fraud.

The directors impose continuing self assessment and appraisals along with continually seeking to improve its operating efficiencies and standards.

Credit risk

The group places its cash with creditworthy institutions and performs ongoing credit evaluation of its debtors financial condition. The carrying amount of cash and debtors represents the maximum credit risk to which the company is exposed. All customers who wish to trade on credit terms are subject to credit verification procedures. Trade debtors are reviewed on a regular basis and provision is made for doubtful debts when necessary.

Liquidity risk

The group ensures that liquidity is maintained by monitoring the cash balances on a daily basis to ensure it retains flexibility in the management of cash flow.

Market risk

The group is exposed to market risk as there are nearby golf courses as competitors. The group regularly monitors its prices and services offered to maintain its customer base.

ALTONWOOD HOLDINGS LIMITED

Strategic Report for the Year Ended 30 April 2021

Foreign currency risk

As the group's transactions are solely designated in sterling, it is not exposed to foreign currency risk.

Interest rate risk

The group is exposed to interest rate risk on bank overdrafts. Interest rates are regularly monitored by the directors.

Risk Summary

The directors continuously monitor and respond to changes in the group's risk environment, so ensuring that the group remains well placed to address operational, reputational, financial and business risks in a timely and appropriate manner.

Future developments

Now the restrictions brought about by the Covid-19 pandemic have largely been lifted by the UK government the directors are focused on successfully delivering a significant number of catering functions which were postponed during 2020 and the early part of 2021. In addition the group continues to look at ways to improve both course and clubhouse experiences for members and visitors and there are plans to spend significant sums on improving the golf courses, particularly in the next year. Further investment has also been made since the year end in the group's property investment portfolio.

The directors have introduced appropriate cash and cost management measures to ensure there is suitable working capital facilities at Group level. The group has prepared projected cashflows and budgets that cover the period to 30 April 2022 which show that there is sufficient working capital for the foreseeable future. The forecasts include a number of assumptions and scenarios to identify and evaluate the possible impacts arising from a reduction in income and how this could be mitigated and managed.

The directors continue to direct the subsidiary undertakings focusing on making targeted investments in the golf clubs to ensure they maintain their reputation in the South East as renowned golf and leisure clubs. The directors will be investigating ways to increase the number of functions and events held at the clubs throughout the year, thus increasing overall profitability.

05-Nov-21

Approved by the Board on and signed on its behalf by:

Simon Hodsdon

.....
Mr S Hodsdon
Director

ALTONWOOD HOLDINGS LIMITED

Directors' Report for the Year Ended 30 April 2021

The directors present their report and the audited financial statements for the year ended 30 April 2021.

Directors

The directors who held office during the year were as follows:

Mr R O Noades

Mr S Hodsdon

Mrs N L Nugee

Ms K Noades (resigned 16 February 2021)

Ms J C Noades (resigned 16 February 2021)

Mr P G Bevis

Mr C G Honeywill

Mr I C Granne

Dividends

Particulars of dividends paid in the year are detailed in note 25 to the financial statements. No final dividend is proposed.

Disclosure of information in the Strategic Report

The group has chosen in accordance with Section 414C(11) Companies Act 2006 to set out in the group's strategic report information required by Schedule 7 of the large and medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 to be contained in the directors' report. It has done so in respect of financial risk management, exposure and future developments.

Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

05-Nov-21

Approved by the Board on and signed on its behalf by:

Simon Hodsdon

.....
Mr S Hodsdon
Director

ALTONWOOD HOLDINGS LIMITED

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006 and in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

ALTONWOOD HOLDINGS LIMITED

Independent Auditor's Report to the Members of Altonwood Holdings Limited

Opinion

We have audited the financial statements of Altonwood Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 30 April 2021, which comprise the Consolidated Statement of Income and Retained Earnings, Consolidated Statement of Financial Position, Statement of Financial Position, Consolidated Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 30 April 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

ALTONWOOD HOLDINGS LIMITED

Independent Auditor's Report to the Members of Altonwood Holdings Limited

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities [set out on page 6], the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

ALTONWOOD HOLDINGS LIMITED

**Independent Auditor's Report to the Members of
Altonwood Holdings Limited**

Brebners

.....
Martin Widdowson (Senior Statutory Auditor)
For and on behalf of

Brebners, Statutory Auditor
1 Suffolk Way
Sevenoaks
Kent
TN13 1YL

12-Nov-21
Date:.....

ALTONWOOD HOLDINGS LIMITED**Consolidated Statement of Income and Retained Earnings for the Year Ended
30 April 2021**

	Note	2021 £	2020 £
Turnover	3	5,478,478	6,666,235
Cost of sales		<u>(1,797,292)</u>	<u>(2,468,545)</u>
Gross profit		3,681,186	4,197,690
Administrative expenses		(3,447,250)	(3,745,768)
Other operating income	4	<u>1,031,575</u>	<u>84,141</u>
Operating profit	6	<u>1,265,511</u>	<u>536,063</u>
Other interest receivable and similar income	7	564	90,494
Interest payable and similar charges	8	<u>(173,129)</u>	<u>(155,796)</u>
		<u>(172,565)</u>	<u>(65,302)</u>
Profit before tax		1,092,946	470,761
Taxation	12	<u>(199,976)</u>	<u>(61,796)</u>
Profit for the financial year		<u>892,970</u>	<u>408,965</u>
Profit/(loss) attributable to:			
Owners of the company		892,970	408,965
Retained earnings brought forward		16,327,767	15,918,802
Dividends paid		<u>(102,040)</u>	<u>-</u>
Retained earnings carried forward		<u>17,118,697</u>	<u>16,327,767</u>

The notes on pages 14 to 29 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Consolidated Statement of Financial Position as at 30 April 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	13	30,767,788	30,040,830
Investment property	14	<u>2,691,071</u>	<u>2,691,071</u>
		<u>33,458,859</u>	<u>32,731,901</u>
Current assets			
Stocks	16	187,918	212,271
Debtors	17	1,882,899	1,158,401
Cash at bank and in hand		<u>1,168,232</u>	<u>137,896</u>
		3,239,049	1,508,568
Creditors: Amounts falling due within one year	19	<u>(3,727,565)</u>	<u>(4,522,886)</u>
Net current liabilities		<u>(488,516)</u>	<u>(3,014,318)</u>
Total assets less current liabilities		32,970,343	29,717,583
Creditors: Amounts falling due after more than one year	19	(6,392,889)	(4,067,277)
Provisions for liabilities	21	<u>(269,709)</u>	<u>(133,491)</u>
Net assets		<u>26,307,745</u>	<u>25,516,815</u>
Capital and reserves			
Called up share capital	23	9,189,048	9,189,048
Profit and loss account	24	<u>17,118,697</u>	<u>16,327,767</u>
Equity attributable to owners of the company		<u>26,307,745</u>	<u>25,516,815</u>
Total equity		<u>26,307,745</u>	<u>25,516,815</u>

05-Nov-21

Approved and authorised by the Board on and signed on its behalf by:

Ryan Noades.....
Mr R O Noades
Director*Simon Hodsdon*.....
Mr S Hodsdon
Director

Company registration number: 03594411

The notes on pages 14 to 29 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Statement of Financial Position as at 30 April 2021

	Note	2021 £	2020 £
Fixed assets			
Investments	15	13,140,526	13,140,526
Current assets			
Debtors	17	487,048	29,705
Cash at bank and in hand		972,214	-
		<u>1,459,262</u>	<u>29,705</u>
Creditors: Amounts falling due within one year	19	<u>(2,150,655)</u>	<u>(704,427)</u>
Net current liabilities		<u>(691,393)</u>	<u>(674,722)</u>
Net assets		<u>12,449,133</u>	<u>12,465,804</u>
Capital and reserves			
Called up share capital	23	9,189,048	9,189,048
Other reserves		3,214,874	3,214,874
Profit and loss account		<u>45,211</u>	<u>61,882</u>
Shareholders' funds		<u>12,449,133</u>	<u>12,465,804</u>

The company made a profit after tax for the financial year of £85,369 (2020 - loss of £4,898).

05-Nov-21

Approved and authorised by the Board on and signed on its behalf by:

Ryan Noades

Mr R O Noades
Director

Simon Hodsdon

Mr S Hodsdon
Director

Company registration number: 03594411

The notes on pages 14 to 29 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Consolidated Statement of Cash Flows for the Year Ended 30 April 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Profit for the year		892,970	408,965
Adjustments to cash flows from non-cash items			
Depreciation and amortisation	6	321,820	301,889
Loss on disposal of tangible assets	5	-	2,978
Finance income	7	(564)	(90,494)
Finance costs	8	173,129	155,796
Income tax expense	12	199,976	61,796
		1,587,331	840,930
Working capital adjustments			
Decrease/(increase) in stocks		24,353	(6,141)
Increase in trade and other debtors		(724,499)	(7,109)
Increase/(decrease) in trade and other creditors		1,024,773	(890,001)
Cash generated from operations		1,911,958	(62,321)
Income taxes paid		(149,935)	(58)
Net cash flow from operating activities		1,762,023	(62,379)
Cash flows from investing activities			
Interest received		564	494
Acquisitions of tangible assets		(897,682)	(504,232)
Proceeds from sale of tangible assets		-	8,599
Net cash flows from investing activities		(897,118)	(495,139)
Cash flows from financing activities			
Interest paid		(173,129)	(155,796)
Proceeds from bank borrowing draw downs		1,800,000	500,000
Repayment of bank borrowing		(282,192)	(282,404)
Payments to finance lease creditors		(20,259)	(78,902)
Dividends paid		(102,040)	-
Net cash flows from financing activities		1,222,380	(17,102)
Net increase/(decrease) in cash and cash equivalents		2,087,285	(574,620)
Cash and cash equivalents at 1 May		(919,053)	(344,433)
Cash and cash equivalents at 30 April		1,168,232	(919,053)

The notes on pages 14 to 29 form an integral part of these financial statements.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

1 GENERAL INFORMATION

The group is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is:

Streete Court
Rooks Nest Park
Godstone
Surrey
RH9 8BY

The principal activity of the group is that of leisure operations which includes the management of golf clubs and venue hire, alongside property investment.

2 ACCOUNTING POLICIES

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Basis of preparation

These financial statements have been prepared using the historical cost convention except any items disclosed in the accounting policies as being shown at fair value and are presented in sterling, which is the functional currency of the entity.

Summary of disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined by FRS 102. As such, advantage has been taken of the following reduced disclosures available under FRS 102:

- a) Disclosure in respect of each class of share capital has not been presented.
- b) No cash flow statement has been presented for the company.
- c) Disclosures in respect of financial instruments have not been presented.
- d) No disclosure has been given for the aggregate remuneration of key management personnel..

Basis of consolidation

The consolidated financial statements consolidate the financial statements of the company and its subsidiary undertakings drawn up to 30 April each year.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

A subsidiary is an entity controlled by the company. Control is achieved where the company has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the Income Statement from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the company and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination.

Going concern

The group made a profit for the year ended 30 April 2021 and had net assets at that date of £26,307,745.

The directors have considered the potential effect of the current COVID-19 pandemic and, although there is no certainty as to when this will end, the directors' view is that the impact has been and will continue to be manageable.

The group has taken advantage of government business support available during this period including the Coronavirus Job Retention Scheme, payment holidays on loan agreements and have also secured a Coronavirus Business Interruption loan of £1.8m to ensure the group has sufficient working capital for the foreseeable future. Repayments of the loan are not due to commence until July 2021.

The group has prepared projected cashflows and budgets that cover the period to 30 April 2022 to ensure there is sufficient working capital for the foreseeable future. The forecasts include a number of assumptions and scenarios to identify and evaluate the possible impact arising from COVID-19.

On the basis of the above, and after making enquiries, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing the financial statements.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. Key assumptions and other estimation uncertainties provide a risk of causing a material adjustment to the carrying values of assets and liabilities.

Judgements and estimates that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

Tangible fixed assets are depreciated to their estimated residual values over their estimated useful lives. The group exercises judgement to determine these useful lives and residual values.

Investment Properties are reflected at their fair value. The directors exercise their judgement, two of whom are chartered surveyors to determine the fair value.

Revenue recognition

Turnover comprises amounts receivable for goods and services net of value added tax. Intra-group sales and transactions are eliminated on consolidation.

Membership turnover is recognised evenly over the period of the membership. Shop turnover is recognised when the customers take delivery of the goods and bar and catering revenue is recognised when the services are provided. Rental income is recognised over the period of the leases. Venue hire turnover is recognised on the date of the event.

Government grants

Grants are accounted under the accruals model. Grants of a revenue nature are recognised in other income in the same period as the related expenditure.

Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a charge attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the group operates and generates taxable income.

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the consolidated financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class	Depreciation method and rate
Plant and machinery	20% straight line
Fixtures, fittings and equipment	25% straight line
Motor vehicles	25% straight line
Freehold buildings	2% straight line

Freehold buildings are depreciated over their economic useful life at cost less estimated residual value. The estimated residual value is such that no material annual depreciation charge arises.

Investment property

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

Investments

Investments in equity shares which are publicly traded or where the fair value can be measured reliably are initially measured at fair value, with changes in fair value recognised in profit or loss. Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Interest income on debt securities, where applicable, is recognised in income using the effective interest method. Dividends on equity securities are recognised in income when receivable.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the group will not be able to collect all amounts due according to the original terms of the receivables.

Inventories

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Income Statement over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease. Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Statement of Financial Position as a finance lease obligation.

Lease payments are apportioned between finance costs in the Income Statement and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

Assets held under hire purchase contracts are capitalised at the lesser of fair value or present value of minimum lease payments in the statement of financial position. The present value of the minimum lease payments is calculated using the interest rate implicit in the lease. A corresponding liability is recognised at the same value in the statement of financial position. The asset is then depreciated over its useful life.

The minimum lease payments are apportioned between the finance charge recognised in the income statement and the reduction of the outstanding liability using the effective interest method. The finance charge in each period is allocated so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Dividends

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2021****3 REVENUE**

The analysis of the group's revenue for the year from continuing operations is as follows:

	2021	2020
	£	£
Sale of goods and services	5,138,469	6,417,425
Rental income from investment property	61,500	61,500
Other revenue	278,509	187,310
	<u>5,478,478</u>	<u>6,666,235</u>

The whole of the turnover is attributable to the principal activity of the group undertaken in the United Kingdom.

4 OTHER OPERATING INCOME

The analysis of the group's other operating income for the year is as follows:

	2021	2020
	£	£
Government grants	735,254	84,141
Insurance claim	296,321	-
	<u>1,031,575</u>	<u>84,141</u>

5 OTHER GAINS AND LOSSES

The analysis of the group's other gains and losses for the year is as follows:

	2021	2020
	£	£
Gain (loss) on disposal of property, plant and equipment	-	(2,978)

6 OPERATING PROFIT

Arrived at after charging/(crediting)

	2021	2020
	£	£
Depreciation expense	321,820	301,889
Operating lease expense - plant and machinery	9,802	16,484
Loss on disposal of property, plant and equipment	-	2,978

7 OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

	2021	2020
	£	£
Net changes in fair value of investment property	-	90,000
Other finance income	564	494
	<u>564</u>	<u>90,494</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

8 INTEREST PAYABLE AND SIMILAR EXPENSES

	2021 £	2020 £
Interest on bank overdrafts and borrowings	142,414	129,402
Interest on obligations under finance leases and hire purchase contracts	14,058	11,244
Interest expense on other finance liabilities	16,657	15,150
	173,129	155,796

9 STAFF COSTS

The aggregate payroll costs (including directors' remuneration) were as follows:

	2021 £	2020 £
Wages and salaries	2,438,896	2,682,783
Social security costs	212,638	219,599
Pension costs, defined contribution scheme	37,988	41,520
Other employee expense	24,326	24,254
	2,713,848	2,968,156

The average number of persons employed by the group during the year, analysed by category, was as follows:

	2021 No.	2020 No.
Green-keeping and course management	50	43
Administration and support	17	18
Food & Beverage	103	121
Kitchen	16	23
Pro-shop and reception	20	21
Management	4	4
	210	230

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2021****10 DIRECTORS' REMUNERATION**

The directors' remuneration for the year was as follows:

	2021 £	2020 £
Remuneration	638,607	610,417
Contributions paid to money purchase schemes	7,621	6,209
	<u>646,228</u>	<u>616,626</u>

During the year the number of directors who were receiving benefits and share incentives was as follows:

	2021 No.	2020 No.
Accruing benefits under money purchase pension scheme	<u>4</u>	<u>4</u>

In respect of the highest paid director:

	2021 £	2020 £
Remuneration	<u>333,257</u>	<u>325,401</u>

11 AUDITOR'S REMUNERATION

	2021 £	2020 £
Audit of these financial statements	<u>50,000</u>	<u>49,500</u>
Other fees to auditors		
All other non-audit services	<u>14,500</u>	<u>16,362</u>

12 TAXATION

Tax charged/(credited) in the income statement

	2021 £	2020 £
Current taxation		
UK corporation tax	63,757	40,791
Deferred taxation		
Arising from origination and reversal of timing differences	<u>136,219</u>	<u>21,005</u>
Tax expense in the income statement	<u>199,976</u>	<u>61,796</u>

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2021**

The tax on profit before tax for the year is lower than the standard rate of corporation tax in the UK (2020 - lower than the standard rate of corporation tax in the UK) of 19% (2020 - 19%).

The differences are reconciled below:

	2021 £	2020 £
Profit before tax	<u>1,092,946</u>	<u>470,761</u>
Corporation tax at standard rate	207,660	89,445
Effect of expenses not deductible in determining taxable profit (tax loss)	1,074	(15,873)
Tax decrease from effect of capital allowances and depreciation	(8,349)	(11,816)
Tax (decrease)/increase from other timing differences	<u>(409)</u>	<u>40</u>
Total tax charge	<u>199,976</u>	<u>61,796</u>

Deferred tax**Group**

Deferred tax assets and liabilities

2021	Liability £
Capital allowances	223,654
Fair value adjustments	<u>46,055</u>
	<u>269,709</u>
 2020	 Liability £
Capital allowances	87,436
Fair value adjustments	<u>46,055</u>
	<u>133,491</u>

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2021****13 TANGIBLE ASSETS****Group**

	Land and buildings £	Furniture, fittings and equipment £	Motor vehicles £	Plant and equipment £	Total £
Cost or valuation					
At 1 May 2020	29,113,042	1,049,246	90,380	2,182,460	32,435,128
Additions	<u>49,157</u>	<u>80,147</u>	<u>-</u>	<u>919,476</u>	<u>1,048,780</u>
At 30 April 2021	<u>29,162,199</u>	<u>1,129,393</u>	<u>90,380</u>	<u>3,101,936</u>	<u>33,483,908</u>
Depreciation					
At 1 May 2020	-	876,694	84,772	1,432,834	2,394,300
Charge for the year	<u>-</u>	<u>76,256</u>	<u>3,080</u>	<u>242,484</u>	<u>321,820</u>
At 30 April 2021	<u>-</u>	<u>952,950</u>	<u>87,852</u>	<u>1,675,318</u>	<u>2,716,120</u>
Carrying amount					
At 30 April 2021	<u>29,162,199</u>	<u>176,443</u>	<u>2,528</u>	<u>1,426,618</u>	<u>30,767,788</u>
At 30 April 2020	<u>29,113,043</u>	<u>172,552</u>	<u>5,609</u>	<u>749,626</u>	<u>30,040,830</u>

Assets held under finance leases and hire purchase contracts

The net carrying amount of tangible assets includes the following amounts in respect of assets held under finance leases and hire purchase contracts:

	2021 £	2020 £
Plant and equipment	<u>392,461</u>	<u>332,728</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

14 INVESTMENT PROPERTIES

Group

	2021 £
At 1 May 2020 and 30 April 2021	<u>2,691,071</u>

The investment properties are reflected at fair value at 30 April 2021 as estimated by the directors, based upon their experience and qualifications, at an amount of £2,691,071.

15 INVESTMENTS

Company

	2021 £	2020 £
Investments in subsidiaries	<u>13,140,526</u>	<u>13,140,526</u>

Subsidiaries

Cost or valuation

At 1 May 2020

13,140,526

Carrying amount

At 30 April 2021

13,140,526

At 30 April 2020

13,140,526

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

DETAILS OF UNDERTAKINGS

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Holding	Proportion of voting rights and shares held	
		2021	2020
SUBSIDIARY UNDERTAKINGS			
Altonwood Limited	Ordinary	100%	100%
Country & Metropolitan Investments Limited	Ordinary	100%	100%
Noood Limited	Ordinary	100%	100%
Noood London Limited	Ordinary	100%	100%
Streete Court Leisure Limited	Ordinary	100%	100%
Surrey National Golf Club Limited	Ordinary	100%	100%
The Addington Golf Club Limited	Ordinary	100%	100%
The Novello Collection Limited	Ordinary	100%	100%
The Novello Wool Shop Limited	Ordinary	100%	100%
Westerham Golf Club Limited	Ordinary	100%	100%
Woldingham Golf Club Limited	Ordinary	100%	100%
Zinckirk Properties Limited	Ordinary	100%	100%

Altonwood Limited is a direct subsidiary of the company. The other investments are held indirectly.

All subsidiaries are included in the consolidated financial statements.

16 STOCKS

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Finished goods and goods for resale	3,837	3,285	-	-
Other inventories	184,081	208,986	-	-
	<u>187,918</u>	<u>212,271</u>	<u>-</u>	<u>-</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

17 DEBTORS

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Trade debtors	129,116	96,391	-	-
Amounts owed by group undertakings	-	-	487,048	29,705
Other debtors	1,631,295	937,949	-	-
Prepayments	122,488	124,061	-	-
	<u>1,882,899</u>	<u>1,158,401</u>	<u>487,048</u>	<u>29,705</u>

18 CASH AND CASH EQUIVALENTS

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Cash on hand	4,239	9,379	-	-
Cash at bank	<u>1,163,993</u>	<u>128,517</u>	<u>972,214</u>	-
	1,168,232	137,896	972,214	-
Bank overdrafts	-	(1,056,949)	-	(29,723)
Cash and cash equivalents in statement of cash flows	<u>1,168,232</u>	<u>(919,053)</u>	<u>972,214</u>	<u>(29,723)</u>

19 CREDITORS

		Group		Company	
	Note	2021 £	2020 £	2021 £	2020 £
Due within one year					
Loans and borrowings	20	851,055	2,584,969	-	29,723
Trade creditors		380,618	273,019	-	-
Amounts due to group undertakings		-	-	1,969,857	493,906
Social security and other taxes		120,272	223,512	-	-
Other payables		178,319	177,824	168,798	168,798
Accruals		2,133,544	1,113,627	12,000	12,000
Corporation tax liability		63,757	149,935	-	-
		<u>3,727,565</u>	<u>4,522,886</u>	<u>2,150,655</u>	<u>704,427</u>
Due after one year					
Loans and borrowings	20	6,150,971	3,896,492	-	-
Other non-current financial liabilities		241,918	170,785	-	-
		<u>6,392,889</u>	<u>4,067,277</u>	<u>-</u>	<u>-</u>

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

20 LOANS AND BORROWINGS

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Current loans and borrowings				
Bank borrowings	749,753	1,434,587	-	-
Bank overdrafts	-	1,056,949	-	29,723
Hire purchase contracts	101,302	93,433	-	-
	<u>851,055</u>	<u>2,584,969</u>	<u>-</u>	<u>29,723</u>

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Non-current loans and borrowings				
Bank borrowings	5,603,835	3,401,193	-	-
Hire purchase contracts	297,136	245,299	-	-
Other borrowings	250,000	250,000	-	-
	<u>6,150,971</u>	<u>3,896,492</u>	<u>-</u>	<u>-</u>

Other borrowings amounting to £250,000 (2020: £250,000) are secured by a fixed charge over a leasehold property owned by the group and company.

Bank borrowings and overdrafts are secured by a fixed charge over certain freehold properties owned by the group and by a fixed and floating charge over the other assets and undertakings of the group.

Hire purchase obligations are secured on the assets concerned.

21 DEFERRED TAX AND OTHER PROVISIONS

Group

	Deferred tax £	Total £
At 1 May 2020	133,491	133,491
Increase (decrease) in existing provisions	136,218	136,218
At 30 April 2021	<u>269,709</u>	<u>269,709</u>

ALTONWOOD HOLDINGS LIMITED**Notes to the Financial Statements for the Year Ended 30 April 2021****22 PENSION AND OTHER SCHEMES****Defined contribution pension scheme**

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £37,989 (2020 - £41,520).

23 SHARE CAPITAL**Allotted, called up and fully paid shares**

	2021		2020	
	No.	£	No.	£
Ordinary shares of £1 each	<u>9,189,048</u>	<u>9,189,048</u>	<u>9,189,048</u>	<u>9,189,048</u>

There are no restrictions on the repayment of capital or the declaration of dividends.

24 RESERVES

Profit and loss account - This reserve records retained earnings and accumulated losses.

25 DIVIDENDS PAID

	2021	2020
	£	£
Dividends of £0.0111 (2020 - £Nil) per Ordinary share	<u>102,040</u>	<u>-</u>

26 CONTINGENCIES**Company**

The parent company has jointly guaranteed the group's bank loan and overdraft facilities.

ALTONWOOD HOLDINGS LIMITED

Notes to the Financial Statements for the Year Ended 30 April 2021

27 RELATED PARTY TRANSACTIONS

Summary of transactions with subsidiaries

Exemption has been taken under FRS 102 paragraph 33.1A not to disclose transactions or amounts falling due with companies that are wholly owned within the group.

Summary of transactions with entities with joint control or significant interest

At 30 April 2021 an amount of £566,578 (2020: £564,138) was due from a company that is considered to be related by virtue of being a significant shareholder.

28 TRANSACTIONS WITH DIRECTORS

At 30 April 2021 an amount of £28,097 (2020: £13,290) was due from the directors. During the year there were advances of £16,733 and repayments of £2,490. Interest charged in the year amounted to £564 (2020: £493) at 2.5%. There are no agreed repayment terms.

Dividends amounting to £51,632 (2020: Nil) were paid to directors during the year.

29 ANALYSIS OF CHANGES IN NET DEBT

Group

	At 1 May 2020 £	Financing cash flows £	At 30 April 2021 £
Cash and cash equivalents			
Cash at bank and in hand	137,896	1,030,336	1,168,232
Overdrafts	<u>(1,056,949)</u>	<u>1,056,949</u>	<u>-</u>
	<u>(919,053)</u>	<u>2,087,285</u>	<u>1,168,232</u>
Borrowings			
Long term borrowings	(3,896,492)	(2,254,479)	(6,150,971)
Short term borrowings	<u>(1,528,020)</u>	<u>676,965</u>	<u>(851,055)</u>
	<u>(5,424,512)</u>	<u>(1,577,514)</u>	<u>(7,002,026)</u>
	<u>(6,343,565)</u>	<u>509,771</u>	<u>(5,833,794)</u>

30 ULTIMATE CONTROL

The ultimate controlling party is The Trustees of the Ron Noades Childrens Trust and The Ron Noades Trust for his Wife Novello.