

Registered number 3577772

NCP North West Limited

Directors' report and financial statements

28 December 2001



Directors' report and financial statements

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Officers and professional advisers

Directors

KW Gaskell
JA Theophilus
TAM Hanson
RM Macnaughton

Secretary

TAM Hanson

Auditors

Deloitte & Touche
Chartered Accountants
Hill House
1 Little New Street
London EC4A 3TR

Solicitors

Hamkins
Roxburghe House
273-287 Regent Street
London W1A 4SQ

Registered office

21 Bryanston Street
London W1H 7AB

Registered number

3577772

Directors' report

The directors present their annual report and the audited financial statements for the 52 weeks ended 28 December 2001.

Principal activities and future prospects

The principal activity of the company is the leasing of properties to its fellow Group company, National Car Parks Limited, for the purposes of that company's trade. The directors do not envisage any change in the principal activities during the forthcoming period.

Business review

The trading results are shown in the profit and loss account on page 5.

Proposed dividend

The final dividend recommended by the directors is £4,800 (2000 : £12,000) per ordinary share.

Directors and directors' interests

The directors who held office throughout the period were as follows:

KW Gaskell
JA Theophilus
TAM Hanson
RM Macnaughton

None of the directors had a beneficial interest in the shares of the company or any other Group company.

Auditors

A resolution to reappoint the auditors, Deloitte & Touche, will be proposed at the forthcoming Annual General Meeting.

By order of the Board



TAM Hanson
Secretary

21 Bryanston Street
London W1H 7AB

19th May 2002

Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company at the end of the financial period and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have a general responsibility for the systems of internal control, for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Independent auditor's report to the members of NCP North West Limited

We have audited the financial statements of NCP North West Limited for the 52 weeks ended 28 December 2001 which comprise the profit and loss account, the balance sheet, and the related notes 1 to 14. These financial statements have been prepared under the accounting policies set out therein.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report for the above year and consider the implications for our report if we become aware of any apparent misstatements.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 28 December 2001 and of its profit for the 52 weeks then ended and have been properly prepared in accordance with the Companies Act 1985.



Deloitte & Touche
Chartered Accountants and Registered Auditors

Hill House
1 Little New Street
London EC4A 3TR

20th May 2002

NCP North West Limited

Profit and loss account

for the 52 weeks ended 28 December 2001

		52 weeks ended 28 December 2001	53 weeks ended 29 December 2000
	Note	£'000	£'000
Turnover	1	6,396	6,837
Cost of sales		(1,528)	(1,416)
Gross profit		4,868	5,421
Administrative expenses		(285)	(243)
Profit on disposal of properties		2,512	6,333
Operating profit on ordinary activities before taxation	2	7,095	11,511
Tax on profit on ordinary activities	5	(2,257)	-
Profit on ordinary activities after taxation		4,843	11,511
Dividends – proposed		(4,800)	(12,000)
Retained profit / (loss) for the financial period	10	38	(489)

There were no recognised gains or losses other than the profit for the periods. Accordingly, no statement of total recognised gains and losses is presented.

The results for the 52 weeks ended 28 December 2001 and for the 53 weeks ended 29 December 2000 reflect the continuing operations of the company.

The notes on pages 7 to 12 form part of these financial statements.

NCP North West Limited

Balance sheet

at 28 December 2001

	Note	28 December 2001		29 December 2000	
		£'000	£'000	£'000	£'000
Fixed assets					
Tangible assets	6		32,094		33,293
Current assets					
Debtors	7	19,744		23,166	
Creditors: amounts falling due within one year	8	(7,870)		(12,529)	
Net current assets			<u>11,874</u>		<u>10,637</u>
Total assets less current liabilities			<u><u>43,968</u></u>		<u><u>43,930</u></u>
Capital and reserves					
Called up share capital	9		1		1
Share premium account	10		43,821		43,821
Profit and loss account	10		146		108
Equity shareholders' funds	11		<u><u>43,968</u></u>		<u><u>43,930</u></u>

These financial statements were approved by the Board of Directors and signed on its behalf on 19th May 2002 by:



RM Macnaughton
Director

Notes to the accounts

for the 52 weeks ended 28 December 2001

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards, under the historical cost accounting convention, and on the going concern basis.

Turnover

The company's turnover comprises gross rents receivable derived from activities performed within the United Kingdom.

Tangible fixed assets

Tangible fixed assets comprise properties in which NCP North West Limited holds the beneficial ownership. Although legal title is held by fellow Group companies, the risks and rewards of ownership are held by NCP North West Limited.

These properties which are leased to other Group companies, for use in the Group's trading, are regarded as operating properties, and are stated in the financial statements at cost less accumulated depreciation. Provisions in respect of impairment in value of properties are charged or released to the profit and loss account.

Fixed assets and depreciation

Depreciation is provided on a straight line basis over the estimated useful lives of the properties after deducting the expected residual value at the end of that life. The following rates of property depreciation are applied:

Operating properties:

Freehold (buildings only)	-	2%
Long leasehold	-	2%
Short leasehold	-	Over term of the lease

Leasehold properties with an unexpired term of greater than 50 years are classified as long leasehold properties. Other leasehold properties are classified as short leasehold properties.

Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise. No provision is made in respect of taxation that would arise on the disposal of the properties stated in the accounts at revalued figures where disposal is not intended in the foreseeable future.

Notes to the accounts (continued)
for the 52 weeks ended 28 December 2001

1 Accounting policies (continued)

Related party transactions

The company has taken advantage of the exemption granted by paragraph 3(c) of Financial Reporting Standard No. 8, Related Party Disclosures, not to disclose transactions with Cendant Corporation companies or interests of that Group which are related parties.

2 Profit on ordinary activities before taxation

	52 weeks ended 28 December 2001 £'000	53 weeks ended 29 December 2000 £'000
Profit on ordinary activities before taxation is stated:		
<i>After charging:</i>		
Depreciation on freehold property	26	26
Depreciation on leased assets	268	268
Operating lease rentals on property	1,223	1,106
	<hr/>	<hr/>
<i>After crediting:</i>		
Rents receivable from property	(6,396)	(6,837)
Profit on disposal of property	(2,512)	(6,333)
	<hr/>	<hr/>

3 Auditors' remuneration

The auditors' remuneration in respect of both the current and preceding periods is borne by National Car Parks Limited, a fellow Group company.

4 Directors' and employees' emoluments

None of the directors received any emoluments during the current and preceding periods in respect of their services to the company.

There were no employees during the periods.

Notes to the accounts (continued)
for the 52 weeks ended 28 December 2001

5 Tax on profit on ordinary activities

	52 weeks ended 28 December 2001 £'000	53 weeks ended 29 December 2000 £'000
UK corporation tax charge at 30 %(2000:30%)	2,257	-

6 Tangible fixed assets

	Freehold property £'000	Long-term leasehold property £'000	Short-term leasehold property £'000	Total £'000
Cost				
At 30 December 2000	22,196	10,430	1,380	34,006
Disposals	912	-	-	912
At 28 December 2001	21,284	10,430	1,380	33,094
Accumulated depreciation				
At 30 December 2000	63	378	272	713
Charge for the period	19	156	112	287
At 28 December 2001	82	534	384	1,000
Net book value				
At 28 December 2001	21,202	9,896	996	32,094
At 29 December 2000	22,133	10,052	1,108	33,293

Included within freehold and long leasehold property there is land with a cost of £20,972,700 and £6,398,480 respectively (2000 : £21,063.75 and £6,398,480).

Notes to the accounts (continued)
for the 52 weeks ended 28 December 2001

7 Debtors

	28 December 2001 £'000	29 December 2000 £'000
Amounts owed by Group companies	19,744	23,166

8 Creditors: amounts falling due within one year

	28 December 2001 £'000	29 December 2000 £'000
Amounts owed to Group companies	813	529
Proposed dividends	4,800	12,000
Corporation tax payable	2,257	-
	7,870	12,529

9 Called up share capital

	28 December 2001 £'000	29 December 2000 £'000
<i>Authorised, allotted, called up and fully paid:</i>		
1,000 ordinary shares of £1 each	1	1

10 Share premium and reserves

	Share premium account £'000	Profit and loss account £'000	Total £'000
As at 29 December 2000	43,821	108	43,929
Retained Profit for the period	-	38	38
As at 28 December 2001	43,821	146	43,967

Notes to the accounts (continued)
for the 52 weeks ended 28 December 2001

11 Reconciliation of movements in shareholders' funds

	52 weeks ended 28 December 2001 £'000	53 weeks ended 29 December 2000 £'000
Profit / (loss) for the financial period	38	(489)
Opening shareholders' funds	43,930	44,419
Closing shareholders' funds	<u>43,968</u>	<u>43,930</u>

12 Contingent liability

Under a Group registration the company is jointly and severally liable for Value Added Tax due by other Group companies. At 28 December 2001 this contingent liability amounted to £3.4m(2000 : £3.2m).

13 Commitments

At 28 December 2001 the company had minimum annual commitments under operating leases of land and buildings only of:

	28 December 2001 £'000	29 December 2000 £'000
Operating leases which expire:		
Within two to five years	437	393
Over five years	536	575
	<u>973</u>	<u>968</u>

Notes to the accounts *(continued)*

for the 52 weeks ended 28 December 2001

14 Ultimate parent company and controlling company

The ultimate parent and controlling company of NCP North West Limited is Cendant Corporation, which is incorporated in the United States of America. A copy of its financial statements can be obtained from 6 Sylvan Way, Parsippany, New Jersey, 07054, USA.

The first level at which consolidated accounts are prepared is Pointspec II Limited which is registered in England and Wales. A copy of its financial statements can be obtained from 21 Bryanston Street, London, W1H 7AB.

The immediate parent company of NCP North West Limited is Pointeuro II Limited, which is registered in England and Wales. A copy of its financial statements can be obtained from 21 Bryanston Street, London, W1H 7AB.