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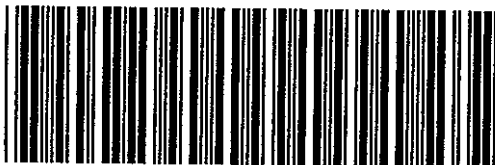
**CERTIFICATE OF INCORPORATION  
OF A PRIVATE LIMITED COMPANY**

Company No. 3568686

The Registrar of Companies for England and Wales hereby certifies that  
SCANCEM ENERGY LIMITED

is this day incorporated under the Companies Act 1985 as a private  
company and that the company is limited.

Given at Birmingham, the 18th May 1998



\*N03568686T\*

*H. Gumbs.*

H. GUMBS (MISS)

For The Registrar Of Companies



Package: 'Laserform'  
by Laserform International Ltd.

# 12

Please complete in typescript,  
or in bold black capitals.

## Declaration on application for registration

Company Name in full

SCANCEM ENERGY LIMITED



\* F 0 1 2 0 F 1 0 \*

SIMON THOMAS

of RUTLAND HOUSE, 148 EDMUND STREET, BIRMINGHAM, B3 2JR

† Please delete as appropriate.

do solemnly and sincerely declare that I am a [Solicitor engaged in the formation of the company] ~~person named as director or secretary of the company in the statement delivered to the Registrar under section 10 of the Companies Act 1985~~† and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with.

And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.

Declarant's signature

Declared at

10 NEWHALL STREET, BIRMINGHAM, B3 3LX

the

15th

day of

May

One thousand nine hundred and ninety

Eight

① Please print name.

before me ①

JOHN ROBINS

Signed

Date

15.5.1998

A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

EDGE & ELLISON (Ref : SDW)  
Rutland House  
148 Edmund Street  
Birmingham  
B3 2JR Tel 0121-200 2001  
DX number 708610 DX exchange BIRMINGHAM 17

When you have completed and signed the form please send it to the Registrar of Companies at:  
**Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff**  
for companies registered in England and Wales  
or  
**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**  
for companies registered in Scotland **DX 235 Edinburgh**

Package: 'Laserform'  
by Laserform International Ltd.

# 10

Please complete in typescript,  
or in bold black capitals.

Notes on completion appear on final page

## First directors and secretary and intended situation of registered office

Company Name in full

SCANCEM ENERGY LIMITED



\* F 0 1 0 0 F 1 0 \*

Proposed Registered Office

(PO Box numbers only, are not acceptable)

PARK SQUARE, 3160 SOLIHULL PARKWAY

BIRMINGHAM BUSINESS PARK

Post town

BIRMINGHAM

County / Region

WEST MIDLANDS

Postcode

B37 7YN

If the memorandum is delivered by  
an agent for the subscriber(s) of  
the memorandum mark the box opposite  
and give the agent's name and address.

Agent's Name

Address

Post town

County / Region

Postcode

Number of continuation sheets attached

0

Please give the name, address,  
telephone number and, if available,  
a DX number and Exchange of  
the person Companies House should  
contact if there is any query.

EDGE & ELLISON (Ref : SDW)

RUTLAND HOUSE

148 EDMUND STREET

BIRMINGHAM

B3 2JR

Tel 0121 200 2001

DX number 708610

DX exchange BIRMINGHAM 17

When you have completed and signed the form please send it to the  
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for companies registered in England and Wales

**or**  
**Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB**  
for companies registered in Scotland **DX 235 Edinburgh**

**Company Secretary** (see notes 1-5)

Company name

SCANCEM ENERGY LIMITED

NAME \*Style / Title

-

\*Honours etc

-

Forename(s)

RUTLAND SECRETARIES LIMITED

Surname

-

Previous forename(s)

-

Previous surname(s)

-

**Address****Usual residential address**

For a corporation, give the registered or principal office address.

RUTLAND HOUSE

148 EDMUND STREET

Post town

BIRMINGHAM

County / Region

WEST MIDLANDS

Postcode

B3 2JR

Country

ENGLAND

I consent to act as secretary of the company named on page 1

**Consent signature**

SD Walker

**Date**

15.5.1998

**Directors** (see notes 1-5)

Please list directors in alphabetical order

NAME \*Style / Title

-

\*Honours etc

-

Forename(s)

RUTLAND DIRECTORS LIMITED

Surname

-

Previous forename(s)

-

Previous surname(s)

-

**Address****Usual residential address**

For a corporation, give the registered or principal office address.

RUTLAND HOUSE

148 EDMUND STREET

Post town

BIRMINGHAM

County / Region

WEST MIDLANDS

Postcode

B3 2JR

Country

ENGLAND

Day Month Year

**Date of birth**

Not Applicable

**Nationality**

Not Applicable

**Business occupation**

Not Applicable

**Other directorships**

NONE

I consent to act as director of the company named on page 1

**Consent signature**

S. S. S.

**Date**

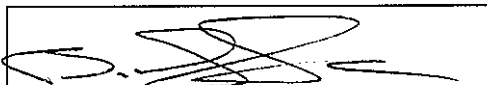
15.5.1998

**Directors**

(continued)

(see notes 1-5)

<b>NAME</b>	<b>*Style / Title</b>	<input type="text"/>	<b>*Honours etc</b>	<input type="text"/>
	<b>Forename(s)</b>	<input type="text"/>		
<small>* Voluntary details</small>	<b>Surname</b>	<input type="text"/>		
	<b>Previous forename(s)</b>	<input type="text"/>		
	<b>Previous surname(s)</b>	<input type="text"/>		
<b>Address</b>	<input type="text"/>			
<b>Usual residential address</b>	<input type="text"/>			
For a corporation, give the registered or principal office address.	<b>Post town</b>	<input type="text"/>		
	<b>County / Region</b>	<input type="text"/>	<b>Postcode</b>	<input type="text"/>
	<b>Country</b>	<input type="text"/>		
	<b>Day</b>	<b>Month</b>	<b>Year</b>	
<b>Date of birth</b>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<b>Nationality</b> <input type="text"/>
<b>Business occupation</b>	<input type="text"/>			
<b>Other directorships</b>	<input type="text"/>			
	<input type="text"/>			
	I consent to act as director of the company named on page 1			
<b>Consent signature</b>	<input type="text"/>		<b>Date</b>	<input type="text"/>

**This section must be signed by***Either***an agent on behalf  
of all subscribers****Signed****Date****Or the subscribers***( i.e those who signed  
as members on the  
memorandum of  
association).***Signed****Date****Signed****Date****Signed****Date****Signed****Date****Signed****Date****Signed****Date**

Company Number

1093  
paid £300.00  
BARCLAYS  
142250



THE COMPANIES ACT 1985  
PRIVATE COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

of

SCANCEM ENERGY LIMITED

- 
- 1 The Company's name is "**SCANCEM ENERGY LIMITED**"
  - 2 The Company's Registered Office is situated in England and Wales
  - 3 The Company's objects are:-
    - 3.1.1 To carry on all or any of the businesses of energy recovery from waste products of any kind; to research and invest in alternative forms of energy and fuel derived from such waste products; to carry on business as producers, manufacturers, wholesalers, importers, exporters, dealers, agents, designers, distributors, buyers and sellers of waste products of all kinds including waste paper, packaging, and solvents of any kind whether manufactured or not.
    - 3.1.2 To carry on all or any of the businesses of handling, transporting and disposing of domestic and industrial refuse of all kinds, metals, stones, bricks, wood, paper, waste oils and other waste substances and materials; and to carry on the businesses of excavation, road and demolition works contractors, civil engineers, builders and builders' contractors, plant hire

specialists, contractors for earth-moving and the dismantling and erection of buildings and structures of all kinds, the clearance and levelling of sites, disposal, processing and treatment of waste materials, substances and liquids of all types; and to buy, sell, manufacture, repair, alter, manipulate and otherwise deal in apparatus, plant, machinery, fittings, furnishings, implements, tools, materials, products, articles and things of all kinds capable of being used for the purpose of the foregoing businesses, or any of them, or likely to be required by customers of, or persons having dealings with the Company

- 3.1.3 To carry on all or any of the businesses of waste management, including its collection and disposal by whatever means, its decontamination and the recovery of energy from all types of waste and the manufacture, production, recovery, trading, dealing in and development of fuels of all kinds and to carry on all the businesses which may conveniently be carried on in conjunction with any such activity;
- 3.1.4 To manufacture, produce, buy, sell, dispose of and deal in natural gas, coal, methane gas, wood and other alternative fuel sources including renewable and sustainable energy sources;
- 3.1.5 To supply energy (including electricity and gas) to any person for lighting, heating, manufacturing, processing, motive power or any other purpose;
- 3.1.6 To acquire, construct, erect, lay, maintain, enlarge, alter, work and use all such land, buildings, easements, energy and other works, machinery, plant, pipes, motors, meters, apparatus, materials and things, and to supply all such materials, products and things as may be convenient in conjunction with the production, use, storage, measurement, supply and distribution of any of the products of the Company;
- 3.1.7 To prospect, explore, develop, maintain and work all or any lands, wells, mines or mining rights, drilling rights and concessions, minerals, ores, works or other properties from time to time in the possession of the Company; to erect all necessary or convenient refineries, storage tanks, mills, machinery,

laboratories, workshops, dwelling-houses for workmen and others and other buildings and installations;

- 3.1.8 To manufacture, purchase, sell, deal in or otherwise dispose of chemical, vegetable and other wastes and substances, materials and things that may be conveniently dealt with in connection with the objects of the Company;
- 3.1.9 To purchase or otherwise acquire the whole or any part of the issued share capital, undertaking and business of any Company and the property and liabilities thereof and to pay for the same either in cash or in shares or partly in cash and partly in shares;
- 3.1.10 To acquire and hold shares, stocks, debentures, debenture stocks, bonds, obligations and securities (all hereinafter included in the expression "investments") issued or guaranteed by any company constituted or carrying on business of any kind whatsoever in any part of the world and to acquire any such investments by original subscription tender purchase exchange or otherwise and to guarantee the subscription thereof, and to exercise and enforce all rights and powers conferred by or incidental to the ownership thereof; and
- 3.1.11 To carry on business as a general commercial company.
- 3.2 To acquire and take over any businesses or undertakings carried on upon, or in connection with any land or building which the Company may have acquired or desire or propose to acquire or carry on or dispose of, remove or put an end to any such business or otherwise deal with it as may seem expedient.
- 3.3 To carry on any other business which may seem to the Company capable of being conveniently carried on in connection with the above objects, or calculated directly or indirectly to enhance the value of or render more profitable any of the Company's property or assets.
- 3.4 To purchase or by any other means acquire any freehold, leasehold, or other property or any estate or interest whatever, and any rights, privileges, or easements over or in respect of any property, and building, offices, factories, mills, works, wharves, roads, railways, tramways,



machinery, engines, rolling stock, vehicles, plant, furnaces, meters, works for treating, manufacturing, purifying or refining or otherwise processing waste, oils, petroleum, solvents, natural gas, earth and other substances, live and dead stock (whether animal, vegetable or mineral), barges, vessels or things and any form of real or personal property or rights which may be necessary for, or may be conveniently used with, or may enhance the value of any other property of the Company.

- 3.5 To build, construct, maintain, alter, enlarge, pull down, and remove or replace any buildings, offices, factories, waste management facilities or waste repositories, mills, works, wharves, roads, railways, tramways, machinery, engines, walls, fences, banks, dams, sluices, or watercourses and to clear sites for the same, or to join with any person, firm or company in doing any of these things, and to work, manage and control these or join with others in so doing.
- 3.6 To prospect, explore, develop and work claims, drill and sink shafts or wells and raise, pump, dig and quarry for any substance related to the objects of the Company.
- 3.7 To apply for, register, purchase, or by other means acquire and protect, prolong and renew, whether in the United Kingdom or elsewhere, any patents, patent rights, brevets d'invention, licenses, trade marks, designs, protections and concessions which may appear likely to be advantageous or useful to the Company, and to use and turn to account and to manufacture under or grant licenses or privileges in respect of the same, and to expend money in experimenting upon and testing and in improving or seeking to improve any patents, inventions or rights which the Company may acquire or propose to acquire.
- 3.8 To acquire the whole or any part of the business, goodwill and assets of any person, firm or company carrying on or proposing to carry on any of the businesses which this Company is authorised to carry on, and as part of the consideration for such acquisitions to accept all or any of the liabilities of such person, firm, or company, or to acquire an interest in, amalgamate with, or enter into partnership or into any arrangement for sharing profits, or for co-operation or for limiting competition, or for mutual assistance with any such person, firm or company and to give or accept by way of consideration for any of these acts or things or property acquired, any Shares, Debenture, Debenture Stock, or securities that may

be agreed upon, and to hold and retain, or sell, mortgage and deal with any Shares, Debentures, Debenture Stock, or securities so received.

- 3.9 To improve, manage, cultivate, develop, exchange, let on lease or otherwise, mortgage, charge, sell, dispose of, turn to account, grant rights and privileges in respect of, or otherwise deal with all or any part of the property or rights of the Company.
- 3.10 To invest and deal with the monies of the Company not immediately required in such shares or upon such securities and in such manner as may from time to time be determined.
- 3.11 To lend and advance money or give credit to any company, firm or person and to give all kinds of indemnities and either with or without the Company receiving any consideration or advantage, direct or indirect, for giving any such guarantee, to guarantee either by personal covenant or by mortgaging or charging all or any part of the undertaking property, and assets, present and future, and uncalled capital of the Company or by both such methods, the performance of the obligations and the payment of the capital or principal (together with any premiums) of, and the dividends or interest on any debenture stock, shares or other securities of any company, firm or person, and in particular (but without limiting the generality of the foregoing) of any company which is for the time being the Company's holding company as defined by Section 736 of the Companies Act 1985, or a subsidiary as defined by the said Section of the Company or the Company's holding company or otherwise associated with the Company in business.
- 3.12 To borrow or raise money in such manner as the Company shall think fit, and in particular by the issue of Debentures or Debenture Stock (perpetual or otherwise) and to secure the repayment of any money borrowed, raised, or owing, by mortgage, charge or lien upon the whole or any part of the Company's property or assets (whether present or future) including its uncalled capital, and also by a similar mortgage, charge or lien to secure and guarantee the performance by the Company of any obligation or liability that it may undertake.
- 3.13 To draw, make, accept, endorse, discount, execute, and issue promissory notes, bills of exchange, bills of trading, warrants, debentures, and other negotiable or transferable instruments.

- 3.14 To apply for, promote, and obtain any Act of Parliament, provisional Order, or License of the Board of Trade, or other authority, whether in the United Kingdom or otherwise, for enabling the Company to carry any of its objects into effect, or for effecting any modification of the Company's constitution or for any other purpose which may seem expedient and to oppose any proceedings or applications which may seem calculated directly or indirectly to the prejudice of the Company's interests.
- 3.15 To enter into any arrangements with any Governments or authorities (supreme, municipal, local or otherwise), or any companies, firms, or persons that may seem conducive to the attainment of the Company's objects or any of them, and to obtain from any such Government, authority, company, firm, or person any charters, contracts, decrees, rights, privileges and concessions which the Company may think desirable, and to carry out, exercise, and comply with any such charters, contracts, decrees, rights, privileges and concessions.
- 3.16 To subscribe for, take, purchase, or otherwise acquire and hold shares or other interests in or securities of any other company whether or not having objects altogether or in part similar to those of this Company or carrying on any business capable of being carried on so as directly or indirectly to benefit this Company.
- 3.17 As principals or agents to trade and deal in all substances, apparatus, appliances and things used in connection with any activity within the objects of the Company, or with any inventions, patents or rights for the time being belonging to the Company.
- 3.18 To act as agents or brokers and as trustees for any person, firm or company, and to undertake and perform sub-contacts, and also to act in any of the businesses of the Company through or by means of agents, brokers, sub-contractors, or others.
- 3.19 To remunerate any person, firm or company rendering services to this Company, either by cash payment or by the allotment to him or them of shares or securities of the Company credited as paid up in full or in part or otherwise as may be thought expedient.
- 3.20 To pay all or any expenses incurred in connection with the promotion, formation, and incorporation of the Company, or to contract with any

person, firm or company, to pay the same, and to pay commissions to brokers and others for underwriting, placing, selling or guaranteeing the subscription of any Shares, Debentures, Debenture Stock, or securities of this Company.

- 3.21 To support and subscribe to any charitable or public objects, and any institution, society, or club which may be for the benefit of the Company or its employees or any such other company or person as mentioned below, or may be connected with any town or place where the Company carries on business; to give or award pensions, annuities, gratuities, and superannuation or other allowances or benefits or charitable aid to any persons who are or have been Directors or Officers of, or who are or have been employed by, or who are serving or have served the Company or any company which is a subsidiary of the Company or is allied to or associated in business with the Company or with any such subsidiary company or any business acquired by the Company, and to the wives, widows, children, and other relatives and dependants of such persons to make payment towards insurance, and to set up, establish, support, and maintain superannuation and other funds or schemes (whether contributory or non-contributory) for the benefit of any such persons and of their wives, widows, children and other relatives and dependants.
- 3.22 To promote any other company for the purpose of acquiring the whole or any part of the business or property and undertaking any of the liabilities of this Company, or of undertaking any business or operations which may appear likely to assist or benefit this Company or to enhance the value of any property or business of this Company, and to place or guarantee the placing of, underwrite, subscribe for, or otherwise acquire all or any part of the shares or securities of any such Company.
- 3.23 To sell or otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the Company may think fit, and in particular for shares, debentures, or securities of any company purchasing the same.
- 3.24 To distribute among Members of the Company in kind any property of the Company and in particular any shares, debentures, or securities of any other company belonging to this Company or of which this Company may have the power of disposing.

3.25 To procure the Company to be registered or recognised in any part of the world.


3.26 To do all such other things as may be deemed incidental or conducive to the attainment of the above objects or any of them.

IT IS HEREBY EXPRESSLY DECLARED that each sub-clause of this Clause shall be construed independently of the other sub-clauses hereof, and that none of the objects mentioned in any sub-clause shall be deemed to be merely subsidiary to the objects mentioned in any other sub-clause.

4 The liability of the Members is limited.

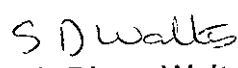
5 The share capital of the Company is £100,000 divided into 100,000 ordinary shares of £1 each.

WE, the subscriber to this Memorandum, are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we agree to take the number of shares in the capital of the Company set out opposite our name

NAME AND ADDRESS OF SUBSCRIBER	NO. OF SHARES TAKEN BY SUBSCRIBER
 RUTLAND DIRECTORS LIMITED Rutland House 148 Edmund Street Birmingham, B3 2JR	ONE

DATED 15th May 1998

WITNESS to the above signature:

  
Sarah Diane Walters  
Rutland House  
148 Edmund Street  
Birmingham, B3 2JR

Legal Clerk

Company Number

THE COMPANIES ACT 1985  
PRIVATE COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

of

SCANCEM ENERGY LIMITED

---

**1 PRELIMINARY**

- 1.1 The Regulations contained in Table A in the Schedule to the Companies (Tables A-F) Regulations 1985 as amended by the Companies (Tables A-F) (Amendment) Regulations 1985 ("Table A") will apply to the Company except insofar as they are excluded or varied by or are inconsistent with these Articles.
- 1.2 Regulations 64, 65, 82, 83 and 118 of Table A will not apply to the Company but in lieu thereof and in addition to the remaining Regulations of Table A the following shall be the Regulations of the Company.
- 1.3 In these Articles the expression "the Act" means the Companies Act 1985 but so that any reference in these Articles to any provision of the Act is deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.

## **2 TRANSFER OF SHARES**

- 2.1 Any shares proposed to be issued shall first be offered to the Members in proportion as nearly as may be to the number of the existing shares held by them respectively unless the Company shall by Special Resolution otherwise direct. The offer will be made by notice specifying the number of shares offered, and limiting a period (being not being less than fourteen days) within which the offer, if not accepted, will be deemed to be declined. After the expiration of that period, those shares so deemed to be declined shall be offered to the persons who have, within the said period, accepted all the shares offered to them, again pro rata to their existing shareholding in the Company. This further offer will be made in the same manner and limited by a like period as the original offer.
- 2.2 Any shares not accepted pursuant to the original offer or further offer or not capable of being offered as aforesaid except by way of fractions and any shares released from the provisions of this Article by Special Resolution will be under the control of the Directors. The Directors may allot, grant options over or otherwise dispose of these shares to such persons, on such terms, and in such manner as they think fit.
- 2.3 Shares not taken up by the existing shareholders pursuant to Articles 2.1 and 2.2 may be disposed of as the holder may wish provided that they will not be disposed of on terms which are more favourable than the terms on which they were offered to the members.

## **3 ALLOTMENT OF SHARES**

Subject to Article 2.1 above the Directors are unconditionally authorised for the purposes of Section 80 of the Act to allot shares up to the amount of the share capital of the Company at the date of the Resolution adopting these Articles at any time or times before the day prior to the fifth anniversary of such Resolution. In accordance with Section 91 of the Act Sections 89(l) and 90 sub-sections (l) to (6) inclusive will not apply to the Company.



## **4 GENERAL MEETINGS**

Every notice convening a General Meeting will comply with the provisions of Section 372(3) of the Act as to giving information to Members in regard to their right to appoint proxies; and notices of and other communications relating to any General Meeting which any member is entitled to receive will be sent to the Auditor for the time being.

## **5 HOLDING COMPANY**

5.1 If the Company is a subsidiary of another company (in this Article referred to as "the Holding Company") the following provisions will apply:-

5.1.1 The Holding Company may deliver to the Company a Notice in writing purporting to be signed by a Director of the Holding Company stating that certain share(s) in the Company is/are held by the registered holder, as the nominee of the Holding Company (or, in the case of a share registered in the name of a deceased or bankrupt holder, was so held at the time of his death or bankruptcy). If the Notice names some other person as having been authorised by the Holding Company to sign transfers in the place of the holder or the deceased or bankrupt holder, the Directors will be entitled and bound to give effect to any instrument of transfer of that share signed by the person named as transferor as if the instrument were signed by the registered holder of the share or by his personal representatives or trustees in bankruptcy; and

5.1.2 Subject to the provisions of the Act a Resolution in writing purporting to be signed on behalf of the Holding Company by a Director of it will be as valid and effective as if it had been passed as an Ordinary Resolution at a General Meeting of this Company duly convened and held;

5.1.3 The Holding Company shall be entitled to appoint the Directors of the Company and to appoint one or more such Directors to the office of Managing Director. Any person so appointed will be subject to the provisions of Regulation 81 of Table A and may be removed from office by the Holding Company and

another person may be appointed in his place. Every appointment or removal will be by instrument in writing under the Common Seal of the Holding Company and the instrument will only take effect on its delivery to the Registered Office of the Company or other principal place of its business. If the Holding Company ceases to be entitled to appoint Directors of the Company, any Director appointed in pursuance of this Article and then holding office will be deemed to immediately vacate his office. Until the Holding Company ceases to be entitled to appoint Directors pursuant to this Article the provisions of Regulations 72 to 80 and Regulation 84 of Table A as to the appointment and retirement of Directors will not apply.

- 5.1.4 The Holding Company shall be entitled to appoint any person to be an alternate director and may remove from office an alternate director so appointed by it. Every such appointment or removal of an alternate director shall be by instrument in writing under the Common Seal of the Holding Company and such instrument shall only take effect on the service thereof at the Registered Office of the Company or other its principal place of business
- 5.1.5 The remuneration of the Directors (including a Managing Director) will from time to time be determined by the Holding Company. The Directors may also be paid all travelling, hotel and other expenses properly incurred by them in attending and returning from Meetings of Directors or any Committee of the Directors or General Meetings of the Company or in connection with the business of the Company.

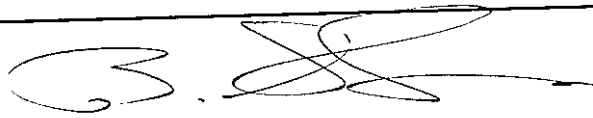
## **6 PROCEEDINGS OF DIRECTORS**

- 6.1 A Director may vote as a Director in respect of any contract or arrangement in which he is interested or upon any matter arising from it. If he does vote his vote will be counted and he shall be reckoned in estimating a quorum when any such contract or arrangement is under consideration; Regulation 94 of Table A shall be modified accordingly.

- 6.2 Any Director or member of a committee of the Board may participate in a meeting of the Directors or such committee by means of conference telephone or similar communications equipment whereby all persons participating in the meeting can hear each other and any Director or member of a committee participating in a meeting in this manner shall be deemed to be present in person at such meeting.

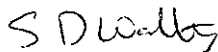
## **7 INDEMNITY**

Every Director or other officer of the Company will be entitled to be indemnified out of the assets of the Company against all losses or liabilities which he may sustain or incur in or about the execution of the duties of his office including any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favour or in which he is acquitted or in connection with any application under Sections 144, 145 and 727 of the Act in which relief is granted to him by the Court, and no Director or other officer will be liable for any loss, damage or misfortune which may happen to or be incurred by the Company in the execution of the duties of his office. This Article will only have effect insofar as its provisions are not avoided by Section 310 of the Act.

NAME AND ADDRESS OF SUBSCRIBER	NO. OF SHARES TAKEN BY SUBSCRIBER
 RUTLAND DIRECTORS LIMITED Rutland House 148 Edmund Street Birmingham, B3 2JR	ONE

DATED 15th May 1998

WITNESS to the above signature:

  
 Sarah Diane Walters  
 Rutland House  
 148 Edmund Street  
 Birmingham, B3 2JR

Legal Clerk