## **COMPANY REGISTRATION NUMBER: 03565627**

# J Cheesmur & Sons (Lewes) Ltd Financial Statements 31 December 2019



# **Financial Statements**

# Year ended 31 December 2019

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#### Strategic Report

#### Year ended 31 December 2019

#### **Business review**

The directors are pleased to report that despite a challenging 12-month period, the company has again achieved another profitable year.

With the Construction Industry generally experiencing a notable increase in project delays (due in part to the uncertainty surrounding Brexit), the escalating costs involved are becoming widely recognised as a major risk to contractors. With this trend expected to continue for the foreseeable future, Cheesmur have taken positive steps to mitigate these risks and are confident that the company is well equipped for the challenges that 2020 will bring.

Careful management and control of the overhead costs, as well as a detailed business interruption strategy that will allow us to absorb much of any surplus labour and resources into the diverse portfolio of works that we undertake, will enable us to retain our skilled and experienced workforce and maintain staffing levels. Taking this proactive and carefully planned stance has meant that the company is now suitably prepared for the potential impact of any unforeseen project delays.

The board of directors wish to acknowledge and thank the efforts and commitment of the Cheesmur team and our supply chain partners. In recognition of the importance, value and dedication of our workforce, the company continues to invest in its employees with a number undertaking qualifications during the year, ranging from a Degree, a Diploma, various NVQs and an accounting AAT, In addition, as part of our ongoing support to offer apprenticeships, Cheesmur were pleased to recruit two further trades apprentices.

Yet again the company has continued its practice of using local suppliers and sub-contractors as much as possible, with most goods and services purchased from businesses within Sussex.

Maintaining a varied mix of work across a number of sectors, the company has achieved a position where no customer accounted for more than 18% of turnover whilst the five largest customers combined accounted for less than 70% of turnover, across both public and private sectors. Relationships with all major customers remain extremely strong, with a significant amount of repeat business as well as a marked increase in enquiries from new customers, a number of which have been converted to successful tender bids and contract awards.

#### **Key Performance Indicators**

As per the previous year, the main key performance indicators are gross profit margin, sales mix, net assets and staffing levels:

- Notwithstanding the shift to larger projects delivering more turnover per month but with traditionally lower margins, the gross profit margins has reduced by only 2.1% from 14.5% to 12.4%
- As a result of procuring some larger but profitable projects the sales mix of the business has deviated from our ongoing strategy, with the larger projects now accounting for just over 70% of the annual turnover (59% in 2018) and the smaller and specialist traditional and term contracted projects now make up 30%.
- Although the net assets have seen a small increase from £511,105 to £515,438, the liquidity ratio of the business has seen an increase from 0.87 to 0.88
- Employed staff numbers have decreased slightly from 67 to 66 whilst maintaining the successful and profitable delivery of over £16.5m of turnover.

Strategic Report (continued)

Year ended 31 December 2019

08 Dec 2020

Terry Nilman (Dec 8, 2020, 5 19pin)

This report was approved by the board of directors on ...... and signed on behalf of the board by:

Steve Hayman (Dec 8, 2020, 5:29pm)

Mr S D Hayman

Registered office:

Director

Mr T A Nitman

Director

Cobbe Barns Beddingham Lewes

East Sussex

BN8 6JU

### **Directors' Report**

#### Year ended 31 December 2019

The directors present their report and the financial statements of the company for the year ended 31 December 2019.

#### Principal activities

The principal activity of the company during the year was that of Building Contractors.

#### Directors

The directors who served the company during the year were as follows:

Mr S D Hayman Mr T A Nitman Mr J M G Wickenden Mr J Field

Mr S King

(Appointed 1 January 2019)

#### Dividends

Particulars of recommended dividends are detailed in note 11 to the financial statements.

#### Events after the end of the reporting period

Particulars of events after the reporting date are detailed in note 23 to the financial statements.

#### Disclosure of information in the strategic report

The company's business review is now included within the strategic report in accordance with the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013.

### Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

#### Directors' Report (continued)

#### Year ended 31 December 2019

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of
  any relevant audit information and to establish that the company's auditor is aware of that
  information.

08 Dec 2020

This report was approved by the board of directors on ...... and signed on behalf of the board by:

Steve Hayman (Dec 8, 2020, 5-29pm)

Mr S D Hayman

Director

Registered office: Cobbe Barns Beddingham Lewes East Sussex BN8 6JU -

Terry Nitman (Dec 8, 2020, 5:19pm)

Mr T A Nitman Director

#### Independent Auditor's Report to the Members of J Cheesmur & Sons (Lewes) Ltd

#### Year ended 31 December 2019

#### Opinion

We have audited the financial statements of J Cheesmur & Sons (Lewes) Ltd (the 'company') for the year ended 31 December 2019 which comprise the statement of comprehensive income, statement of financial position, statement of changes in equity, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties
  that may cast significant doubt about the company's ability to continue to adopt the going
  concern basis of accounting for a period of at least twelve months from the date when the
  financial statements are authorised for issue.

# Independent Auditor's Report to the Members of J Cheesmur & Sons (Lewes) Ltd (continued)

#### Year ended 31 December 2019

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

# Independent Auditor's Report to the Members of J Cheesmur & Sons (Lewes) Ltd (continued)

#### Year ended 31 December 2019

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from
  error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
  override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.

# Independent Auditor's Report to the Members of J Cheesmur & Sons (Lewes) Ltd (continued)

#### Year ended 31 December 2019

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Christopher Whitley-Jones (Senior Statutory Auditor)

For and on behalf of PRB Accountants LLP Chartered accountants & statutory auditor Kingfisher House Hurstwood Grange Hurstwood Lane Haywards Heath West Sussex RH17 7QX

9/12/20

# **Statement of Comprehensive Income**

# Year ended 31 December 2019

Turnover	Note 4	2019 £ 16,629,455	2018 £ 14,905,594
Cost of sales		14,572,087	12,743,042
Gross profit		2,057,368	2,162,552
Contract management and other direct costs Administrative expenses		1,469,002 436,717	1,616,353 470,969
Operating profit	5	151,649	75,230
Interest payable and similar expenses	9	6,121	7,021
Profit before taxation		145,528	68,209
Tax on profit	10	29,569	16,623
Profit for the financial year and total comprehensive income		115,959	51,586

All the activities of the company are from continuing operations.

## **Statement of Financial Position**

### 31 December 2019

		2019		2018
·	Note	£	£	£
Fixed assets				
Tangible assets	12		107,846	46,096
Current assets				
Stocks	13	461.161		1,245,421
Debtors	14	2,742,230		2,038,181
Cash at bank and in hand		631,693		376,724
		3,835,084		
		3,633,084		3,660,326
Creditors: amounts falling due within one year	15	3,383,029		3,192,511
Net current assets			452,055	467,815
Total assets less current liabilities			559,901	513,911
Creditors: amounts falling due after more than	16		36 171	
one year	10		26,171	7
Provisions				
Taxation including deferred tax	18		17,916	2,806
Net assets			515,814	511,105
Capital and reserves				
Called up share capital	20		90,000	90,000
Capital redemption reserve	21		45	45
Profit and loss account	21		425,769	421,060
Shareholders funds			515,814	511,105
			,	

These financial statements were approved by the board of directors and authorised for issue on .08.Dec 2020..., and are signed on behalf of the board by:

Steve Hayman (Dec 8, 2020, 5:29pm)

Mr S D Hayman

Director

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Terry Nitman (Dec 8, 2020, 5 19pm)

Mr T A Nitman

Director

Company registration number: 03565627

# Statement of Changes in Equity

# Year ended 31 December 2019

At 1 January 2018	Called up share capital £ 90,000		Profit and loss account £ 436,224	Total £ 526,269
•	70,000	43	,	·
Profit for the year		_	51,586	51,586
Total comprehensive income for the year	-	-	51,586	51,586
Dividends paid and payable	11	<del></del>	(66,750)	(66,750)
Total investments by and distributions to owners	_	_	(66,750)	(66,750)
At 31 December 2018	90,000	45	421,060	511,105
Profit for the year			115,959	115,959
Total comprehensive income for the year	_	-	115,959	115,959
Dividends paid and payable	11	_	(111,250)	(111,250)
Total investments by and distributions to owners	-	-	(111,250)	(111,250)
At 31 December 2019	90,000	45	425,769	515,814

# **Statement of Cash Flows**

# Year ended 31 December 2019

	2019 £	2018 £
Cash flows from operating activities Profit for the financial year	115,959	51,586
Adjustments for:	•	
Depreciation of tangible assets	37,968	26,345
Interest payable and similar expenses	6,121	7,021
Loss on disposal of tangible assets	1,825	3,676
Tax on profit	29,569	16,623
Accrued expenses/(income)	148,477	(191,170)
Changes in:		
Stocks	784,260	14,030
Trade and other debtors	(704,049)	409,061
Trade and other creditors	78,511	(598,951)
Cash generated from operations	498,641	(261,779)
Interest paid	(6,121)	(7,021)
Tax paid	(24,845)	(32,881)
Net cash from/(used in) operating activities	467,675	(301,681)
Cash flows from investing activities		
Purchase of tangible assets	(118,044)	(10,920)
Proceeds from sale of tangible assets	16,501	27,251
Net cash (used in)/from investing activities	(101,543)	16,331
Cash flows from financing activities		
Proceeds from borrowings	(52,255)	(51,237)
Payments of finance lease liabilities	52,342	(34,955)
Dividends paid	(111,250)	(66,750)
Net cash used in financing activities	(111,163)	(152,942)
Net increase/(decrease) in cash and cash equivalents	254,969	(438,292)
Cash and cash equivalents at beginning of year	376,724	815,016
Cash and cash equivalents at end of year	631,693	376,724

#### Notes to the Financial Statements

#### Year ended 31 December 2019

#### 1. General information

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Cobbe Barns, Beddingham, Lewes, East Sussex, BN8 6JU.

#### 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

#### 3. Accounting policies

#### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in sterling, which is the functional currency of the entity.

#### **Pensions**

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

#### Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows below.

#### Revenue recognition

Turnover is the amount derived from ordinary activities stated after trade discounts and net of VAT

Revenue arises from increases in valuations on contracts and is normally determined by external valuations. It is the gross value of work carried out for the period to the balance sheet date. Profit on contracts is calculated in accordance with accounting standards and industry practice. Industry practice is to assess the estimated final outcome of each contract and recognise the profit based upon the percentage of completion of the contract at the relevant date when the contracts outcome can be be estimated reliably. The final outcome of each contract is determined by regular review of the revenues and cost to complete the contract.

When the outcome of a transaction involving the rendering of services can be reliably estimated, revenue from the rendering of services is measured by reference to the stage of completion of the service transaction at the end of the reporting period.

#### Notes to the Financial Statements (continued)

#### Year ended 31 December 2019

#### 3. Accounting policies (continued)

#### Income tax

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

#### Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

### Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Plant and machinery

5 years

Fixtures and fittings

- 3 years

Motor Vehicles

- 25% reducing balance

#### Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

#### Notes to the Financial Statements (continued)

#### Year ended 31 December 2019

#### 3. Accounting policies (continued)

#### Impairment of fixed assets (continued)

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the company are assigned to those units.

#### Stocks

Work in progress is valued on the basis of direct costs plus attributable overheads based on normal level of activity. Provision is made for any foreseeable losses where appropriate. No element of profit is included in the valuation of work in progress.

### Finance leases and hire purchase contracts

Assets held under finance leases and hire purchase contracts are recognised in the statement of financial position as assets and liabilities at the lower of the fair value of the assets and the present value of the minimum lease payments, which is determined at the inception of the lease term. Any initial direct costs of the lease are added to the amount recognised as an asset.

Lease payments are apportioned between the finance charges and reduction of the outstanding lease liability using the effective interest method. Finance charges are allocated to each period so as to produce a constant rate of interest on the remaining balance of the liability.

#### **Provisions**

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event, it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the statement of financial position and the amount of the provision as an expense.

#### Financial instruments

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Basic financial instruments, such as loans from banks, are measured initially at transaction price and subsequently at amortised cost using the effective interest method. Loans from directors are payable within one year and are measured initially and subsequently at the undiscounted amount of the cash expected to be paid.

Other financial instruments are subsequently measured at fair value, with any changes recognised in profit or loss, with the exception of hedging instruments in a designated hedging relationship.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

9,750

139,563

1,426,813

125,609

1,310,277

# J Cheesmur & Sons (Lewes) Ltd

### Notes to the Financial Statements (continued)

#### Year ended 31 December 2019

#### 4. Turnover

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Turnover	STICAC	trom
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	2019	2018
	£	£
Rendering of services	1,054,581	5,970,574
Construction contracts	15,574,874	8,935,020
	16,629,455	14,905,594

The whole of the turnover is attributable to the principal activity of the company wholly undertaken in the United Kingdom.

## 5. Operating profit

Operating profit or loss is stated after charging:

Fees payable for the audit of the financial statements

		2019	2018
		£	£
	Depreciation of tangible assets	37,968	26,345
	Loss on disposal of tangible assets	1,825	3,676
	Impairment of trade debtors	15,512	10,302
6.	Auditor's remuneration		
		2019	2018
		£	£ .

### 7. Staff costs

Social security costs

The average number of persons employed by the company during the year, including the directors, amounted to:

	2019	2018
	No.	No.
Number of employees	66	67
The aggregate payroll costs incurred during the year, relating to the	ibove, were:	
, , , , , , , , , , , , , , , , , , ,	2019	2018
	£	£
Wages and salaries	1,184,668	1,287,250

# Notes to the Financial Statements (continued)

# Year ended 31 December 2019

# 8. Directors' remuneration

•-			
	The directors' aggregate remuneration in respect of qualifying services	was:	
		2019	2018
		£	£
	Remuneration	184,300	141,200
	Company contributions to defined contribution pension plans	5,062	2,471
		189,362	143,671
	The number of directors who accrued benefits under company pension	plane was as f	allows:
	the number of directors who accided benefits under company pension	2019	2018
		No.	No.
	Defined contribution plans	5	4
	Defined contribution plans		
9.	Interest payable and similar expenses		
		2019	2018
		£	£
	Interest on obligations under finance leases and hire purchase	-	-
	contracts	_	3,490
	Other interest payable and similar charges	6,121	3,531
		6,121	7,021
		0,121	7,021
10.	Tax on profit		
	Major components of tax expense		
		2019	2018
		£	£
	Current tax:		
	UK current tax expense	14,459	24,845
	Deferred tax:		
	Origination and reversal of timing differences	15,110	(8,222)
	Tax on profit	29,569	16,623

# Notes to the Financial Statements (continued)

## Year ended 31 December 2019

# 10. Tax on profit (continued)

## Reconciliation of tax expense

The tax assessed on the profit on ordinary activities for the year is higher than (2018: higher than) the standard rate of corporation tax in the UK of 19% (2018: 19%).

Profit on ordinary activities before taxation	2019 £ 145,528	2018 £ 68,209
Profit on ordinary activities by rate of tax Effect of expenses not deductible for tax purposes Effect of capital allowances and depreciation	27,650 9,480	12,960 7,294
Tax on profit	(22,671) 14,459	4,591 24,845

#### 11. Dividends

Dividends paid during the year (excluding those for which a liability existed at the end of the prior year):

	2019	2018
	£	£
Dividends on equity shares	111,250	66,750

## 12. Tangible assets

	Plant and	Fixtures and	Motor	
	machinery	fittings	vehicles	Total
	£	£	£	£
Cost				-
At 1 January 2019	14,239	100,667	37,095	152,001
Additions	1,981	88,563	27,500	118,044
Disposals		(37,584)	(33,782)	(71,366)
At 31 December 2019	16,220	151,646	30,813	198,679
Depreciation				<del></del>
At 1 January 2019	9,609	82,437	13,859	105,905
Charge for the year	2,095	30,131	5,742	37,968
Disposals	•	(36,608)	(16,432)	(53,040)
At 31 December 2019	11,704	75,960	3,169	90,833
Carrying amount		<del></del>	<del></del>	<del></del>
At 31 December 2019	4,516	75,686	27,644	107,846
At 31 December 2018	4,630	18,230	23,236	46,096

# Notes to the Financial Statements (continued)

# Year ended 31 December 2019

### 13. Stocks

	2019	2018
	£	£
Raw materials and consumables	3,707	3,918
Work in progress	457,454	1,241,503
	461,161	1,245,421
Debtors		
	2019	2018
	£	£
Trade debtors	2,184,111	1,438,233
Amounts owed by group undertakings	421,175	416,062
	53,013	65,000
	-	37,639
Other debtors	83,931	81,247
	2,742,230	2,038,181
Creditors: amounts falling due within one year		
	2019	2018
	£	£
Bank loans and overdrafts	_	52,255
Trade creditors	2,397,439	2,291,857
Accruals and deferred income	822,168	673,691
Corporation tax		24,845
		90,515
Other creditors	22,952	59,348
	3,383,029	3,192,511
Creditors: amounts falling due after more than one year		
	2019	2018
Obligations under finance leases and hire purchase contracts	£ 26,171	£
	Debtors  Trade debtors Amounts owed by group undertakings Prepayments and accrued income Directors loan account Other debtors  Creditors: amounts falling due within one year  Bank loans and overdrafts Trade creditors Accruals and deferred income Corporation tax Social security and other taxes Obligations under finance leases and hire purchase contracts Other creditors  Creditors: amounts falling due after more than one year	Raw materials and consumables   3,707

# 17. Finance leases and hire purchase contracts

The total future minimum lease payments under finance leases and hire purchase contracts are as follows:

	2019	2010
	£	£
Not later than 1 year	26,171	-
Later than 1 year and not later than 5 years	26,171	-
	52,342	-
	<del></del>	

### Notes to the Financial Statements (continued)

#### Year ended 31 December 2019

#### 18. Provisions

	Deferred tax
	(note 19)
	£
At I January 2019	2,806
Charge against provision	15,110
At 31 December 2019	17,916

#### 19. Deferred tax

The deferred tax included in the statement of financial position is as follows:

	2019	2018
	£	£
Included in provisions (note 18)	17,916	2,806

The deferred tax account consists of the tax effect of timing differences in respect of:

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•	2019	2018
	£	£
Accelerated capital allowances	17,916	2,806
•	-	

### 20. Called up share capital

### Issued, called up and fully paid

	2019		2018	
	No.	£	No.	£
Ordinary shares of £1 each	90,000	90,000	90,000	90,000

#### 21. Reserves

Called-up share capital — This reserve represents the nominal value of shares that have been issued. Capital redemption reserve - This reserve records the nominal value of shares repurchased by the company. Profit and loss account - This reserve records retained earnings and accumulated losses.

### 22. Analysis of changes in net debt

			At
	At 1 Jan 2019	Cash flows	31 Dec 2019
	£	£	£
Cash at bank and in hand	376,724	254,969	631,693
Debt due within one year	(52,255)	26,084	(26,171)
Debt due after one year		(26,171)	(26,171)
	324,469	254,882	579,351

#### Notes to the Financial Statements (continued)

#### Year ended 31 December 2019

#### 23. Events after the end of the reporting period

After the balance sheet date but prior to the approval of these accounts an outbreak of the COVID-19 virus occurred causing a global pandemic recognised by the World Health Organisation (WHO).

The effect of the UK Government measures to limit the spread of the virus have been widespread, urging people to remain at home wherever possible, including work from home if available and to undertake "social distancing" measures.

In response to this management of the Company have assessed the impact of these measures. The Company was already well positioned for admin staff to work remotely, this has not had a significant impact on productivity. Construction work was allowed to continue with extra safety measures and personal protection equipment.

The Construction sector has seen a downturn in trade, however, the Company has a diverse portfolio of work so in the short term should only see a small decrease in the planned margins. In the longer term the mix of business may change and the directors are well positioned to respond to any downturn with planned cost reductions.

The Company has made use of the UK Government's job retention scheme. The UK Government also offer other business aid such as interest free cash loans, support from HMRC over late payment of payroll taxes and Value Added Tax.

The Directors are confident the above measures mitigate the threat of the global pandemic enough so it does not cast material uncertainty over the ability of the Company to continue as a going concern.

The Directors continue to monitor the situation as it changes and believe the Company is positioned well to react to further developments.

Notes to the Financial Statements (continued)

### Year ended 31 December 2019

### 24. Directors' advances, credits and guarantees

During the year the directors entered into the following advances and credits with the company:

Mr S D Hayman Mr T A Nitman	Balance brought forward £ 13,000 24,639 37,639	2019 Advances/ (credits) to the directors £ (13,000) (24,639) (37,639)	<del>-</del>
Mr S D Hayman Mr T A Nitman	Balance brought forward £ — —	2018 Advances/ (credits) to the directors £ 13,000 24,639 37,639	Balance outstanding £ 13,000 24,639 37,639

### 25. Related party transactions

The company was under the joint control of Mr T A Nitman and Mr S D Hayman throughout the current year.

At the year end, the company was owed £8,120 by P. G. Bish Limited, Mr T A Nitman and Mr S D Hayman are directors of this company.

### 26. Registered charges

The Company has a registered charge securing all liabilities to National Westminster Bank Plc by way of a debenture dated 30 April 2010.

### 27. Transition to FRS 102

The Company has prepared its first financial statements that comply with FRS 102 for the year ended 31 December 2015. The Company's date of transition to FRS 102 was 1 January 2014. For the Company the transition to FRS 102 has resulted no changes in accounting policies compared to those used previously.