

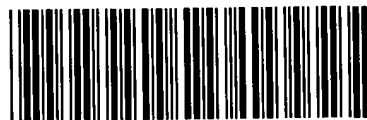
EASTTRAX LIMITED

REPORT AND FINANCIAL STATEMENTS

31 DECEMBER 2020

The Company's Registered Number is: 3565430

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COMPANIES HOUSE

FASTTRAX LIMITED



FASTTRAX LIMITED

MISSION STATEMENT

Fasttrax, in **partnership** with the UK MoD, is **dedicated** to providing the Heavy Equipment Transporter capability **effectively** and **safely**.

FASTTRAX LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2020

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FASTTRAX LIMITED

STRATEGIC REPORT

BUSINESS REVIEW

The company continues to perform well and in line with the Business Plan. Performance is measured by monthly Key Performance Indicators (KPIs) across a range of service measurables. The business has reached maturity in terms of development of the main contract deliverables. For 2020 and the project to date, Fasttrax has again exceeded all service targets.

Financial performance in terms of cash flow was better than planned. Repayments of the Bonds were made in line with the Agreements. Costs are in line or below model, especially Insurance where upside is shared with the Authority. Reported profits were better than planned for the year.

During 2020, Fasttrax generated £27.3m of contract revenues against a plan of £17.6m. The additional revenues are due to post Operational refurbishment, spares and support for deployment in Estonia, and US Europe in Germany.

Cash balances of £14.6m are better than September 20 modelled (£5.9m) due to working capital management, interest earned and Insurance cost savings and after a Dividend payment of £2.2m in previous years. Furthermore, the expenditure modelled in 2005 of £2.7m from the Change in Law Reserve has been avoided. The cash reserve accounts are fully funded. Debt Service Cover Ratios are within the prescribed limits.

BUSINESS RELATIONSHIPS

The Company does not have any significant business relationships other than the OpCo sub contract with FTX Logistics for the provision of the Heavy Equipment Transporter (HET) service. These services are provided as part of the main contract with the Ministry of Defence (MoD) the sole customer of the Company. In making decisions the Board considers outcomes from the engagements with OpCo, the MoD and regulators to inform and enable balanced decisions, whilst maintaining the Company's Strategy.

RISKS AND UNCERTAINTIES

The business reviews risks on a regular basis and identifies mitigations. Due to the nature of the project and sub contract structure, risks continue to be managed effectively. Other than Insurance costs and Interest Rates, risks are generally flowed to sub-contractors. The Board of Directors receives quarterly confirmation from the Senior Management Team of the status of the Joint Risk Register which is shared and reviewed with the Client.

The Business has adopted a strategy that ensures the risk from exposure to COVID-19 is limited whilst maintaining full service and contractual commitments, supported through additional risk assessment and stress testing. This involves contingency manpower planning with the organisations operational partner, FTX Logistics Ltd, and associated supply partners, with all required commitments continuing to be met. It is expected future planning will mitigate these risks and ensure no breaches of KPI or financial covenant requirements.

Further to this, the MoD awarded the Company Key Contractor status recognising HET as a key supplier of logistical capabilities to the British Armed Forces. This provides for the continuing payment of contractual financial liabilities due to the Company, as modelled and forecast. Given this Military requirement the risk of the business failing or being unable to meet any financial covenants is deemed to be minimal, during this current crisis with the business operating as normal.

Inflation is mitigated by matching revenue and cost escalation applicable to contractual rates which are fixed for the contract duration. There is no exposure to risk of changes to inflation.

The Company has a comprehensive Health and Safety strategy, measured by Zero Harm Statistics. Zero Harm is a strategy managed by the principal operating company to reduce incidents to nil by 2024. In April 2020, the Project was awarded an 12th consecutive ROSPA Gold Medal.

FASTTRAX LIMITED

STRATEGIC REPORT (Cont'd)

PERFORMANCE

The period under review, 2020, is the 19th year of the project.

After nineteen years of trading, net revenues from operations after charging operating costs (before debt service and construction costs) were £14.2m above the financial close model of £149.4m, based on gross fee revenues £84m ahead of plan at £340m compared to £256m modelled.

Key Performance Indicators (KPIs)

Performance is monitored by contractual KPIs. These include:-

- Execution of the Tasking Service
- Vehicle Reliability
- Staff Turnover
- Training Service Delivery
- Management and Information Services
- General Contract Performance

During the year under review, the Company exceeded all KPIs, consistent with the contract to date.

GOING CONCERN

The Company prepares cash flow forecasts covering the expected life of the asset and include the 12 month period from the date the financial statements. In drawing up these forecasts, the directors have made assumptions based upon their view of the current and future economic conditions, including the impact of Covid-19, that will prevail over the forecast period. Based on these forecasts the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

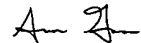
In light of this, the directors continue to adopt the going concern basis of accounting in preparing the Company's annual financial statements.

BY ORDER OF THE BOARD

Registered Office
Hill Park Court
Springfield Drive
Leatherhead Surrey
KT22 7NL



Peter Sheldrake - Director



Andrew Goodwin - Director

Dated: 12 November 2021

FASTTRAX LIMITED

DIRECTORS' REPORT

The directors present their report on the affairs of the company together with the financial statements and auditor's report for the year ended 31 December 2020.

PRINCIPAL ACTIVITY

The company's principal activity is the provision of a Heavy Equipment Transporter, (HET) Service to the Ministry of Defence (MoD).

BUSINESS REVIEW

The business review can now be found in the Strategic Report on Page 3.

RESULTS AND DIVIDENDS

The trading results for the year and the company's financial position at the end of the year are shown in the attached financial statements.

The directors have not recommended a dividend payment to the shareholders for the results of the 2020 year no dividend was paid during the 2020 year, in connection with the results for the 2019 year.

The profit after taxation for the financial year amounted to £3,124,000 (2019 – profit £4,440,000), which is to be transferred to reserves.

The audited financial statements for the year ended 31 December 2020 are set out on pages 10 to 23.

There are no known future events of a material nature likely to impact performance. The impact of the Coronavirus pandemic announced in March 2020 has been assessed as minimal as disclosed in Risks and Uncertainties on page 3. Some regeneration of vehicles is expected during 2021 after which trading levels will be in line with original models.

DIRECTORS

The directors of the company during the year were:

R Card

J Cavill

P Sheldrake

A Goodman Appointed – 26 August 2020

J Barrett Resigned - 31 July 2020

The company secretary of the company during the year were:

J Barrett Resigned - 31 July 2020

G Wilson Appointed – 19 November 2020, resigned 15 March 2021

A Kramer Appointed – 15 March 2021

FINANCIAL INSTRUMENTS

The company does not undertake financial instrument transactions which are speculative or unrelated to the company's trading activities. The company's funding has been arranged using the principles of project finance with the terms of the financial instruments, and the resulting profile of the debt service costs, tailored to match the expected revenues arising from the contract with the MoD. The company's exposure to the price risk of financial instruments is therefore minimal.

FASTTRAX LIMITED

DIRECTORS' REPORT (Cont'd)

The company does not use hedge accounting. The directors do not consider any other risks attaching to the use of financial instruments to be material to an assessment of its financial position or profit.

POLITICAL CONTRIBUTIONS

There were no political contributions made during the year (2019 - £Nil).

PROVISION OF INFORMATION TO THE AUDITOR

As far as each of the Directors is aware, at the time this report was approved:

- There is no relevant available information of which the auditor is unaware; and
- They have taken all steps that ought to have been taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The auditor, BDO LLP UK, Statutory Audit Firm, and have indicated their willingness to continue in office and a resolution to reappoint BDO LLP UK will be proposed at the next annual general meeting.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements, which comprise the balance sheet, the income statement and statement of comprehensive income, the statement of cash flows, the statement of changes in equity and the related notes, in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

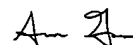
The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BY ORDER OF THE BOARD

Dated: 12 November 2021



Peter Sheldrake -Director



Andrew Goodwin - Director

FASTTRAX LIMITED

Independent auditor's report to the members of Fasttrax Limited

Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of the Company's profit for the year then ended;
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Fasttrax Limited (the 'Company') for the year ended 31 December 2020 which comprise Income Statement and Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Statement of Cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102. The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

FASTTRAX LIMITED

Other information

The directors are responsible for the other information. The other information comprises the information included in the Strategic Report, Director's report, Statement of Director's responsibilities other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Statement of Director's responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance

FASTTRAX LIMITED

with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- Making enquiries of Management including obtaining and reviewing supporting documentation, concerning the Company's policies and procedures relating to:
 - identifying, evaluating and complying with laws and regulations and assessing whether they were aware of any instances of non-compliance with such;
 - detecting and responding to the risks of fraud and assessing whether they have knowledge of any actual, suspected or alleged fraud; and
 - reviewing the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- Discussing among the engagement team how and where fraud might occur in the financial statements and any potential indicators of fraud
- Performing targeted journal entry testing based on identified characteristics the audit team considered could be indicative of fraud, and
- Critically assessing areas of the financial statements which include judgement and estimates, as set out in accounting policies of the financial statements

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

FASTTRAX LIMITED

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BDO LLP
Jack Draycott (Nov 12, 2021 16:37 GMT)

Jack Draycott (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
London, UK
12 November 2021

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

FASTTRAX LIMITED

INCOME STATEMENT AND STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	Year to 31/12/20 £'000	Year to 31/12/19 £'000
Turnover	1	27,301	23,424
Cost of sales		(21,734)	(15,803)
GROSS PROFIT		5,567	7,621
Administrative expenses (net)		(516)	(516)
OPERATING PROFIT	3	5,051	7,105
Interest received	2	40	100
Interest paid	2	(1,076)	(1,740)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		4,015	5,465
Tax on profit on ordinary activities	4	(891)	(1,025)
PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION		3,124	4,440
Other comprehensive income for the year		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		3,124	4,440

The accompanying notes are an integral part of these financial statements.

All amounts relate to continuing activities

FASTTRAX LIMITED

COMPANY NUMBER 3565430

BALANCE SHEET

AT 31 DECEMBER 2020

	Notes	31/12/20 £'000	31/12/19 £'000
FIXED ASSETS			
Tangible assets	5	13,717	17,635
		13,717	17,635
CURRENT ASSETS			
Debtors – falling due within one year	6(i)	3,558	3,343
Debtors – falling due after one year	6(ii)	73	103
Cash at bank and in hand	7	14,657	16,217
		18,288	19,663
Creditors – amounts falling due within one year	8(i)	(8,495)	(12,165)
NET CURRENT ASSETS		9,793	7,498
TOTAL ASSETS LESS CURRENT LIABILITIES		23,510	25,133
Creditors – amounts falling due after one year	8(ii)	(2,418)	(7,000)
Provisions – deferred taxation	4(c)	(872)	(1,037)
NET ASSETS		20,220	17,096
CAPITAL AND RESERVES			
Called-up share capital – equity	11	1,000	1,000
Retained Earnings		19,220	16,096
EQUITY SHAREHOLDER FUNDS		20,220	17,096

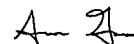
The accompanying notes are an integral part of these financial statements.

The financial statements were approved and authorized by the Board and were signed on it's behalf on

Date: 12 November 2021



Peter Sheldrake -Director



Andrew Goodwin - Director

FASTTRAX LIMITED**STATEMENT OF CHANGES IN EQUITY****31 DECEMBER 2020**

	Share Capital £000's	Retained Earnings £000's	Total Equity £000's
1 January 2019	1,000	11,656	12,656
Comprehensive income for the year			
Profit for the year	-	4,440	4,440
Total comprehensive Income	-	4,440	4,440
Contributions by and distributions to owners			
Dividend paid	-	-	-
Total contributions by and distributions to owners	-	-	-
31 December 2019	1,000	16,096	17,096
1 January 2020	1,000	16,096	17,096
Comprehensive income for the year			
Profit for the year	-	3,124	3,124
Total comprehensive Income	-	3,124	3,124
Contributions by and distributions to owners			
Dividend paid	-	-	-
Total contributions by and distributions to owners	-	-	-
31 December 2020	1,000	19,220	20,220

The accompanying notes are an integral part of these financial statements.

FASTTRAX LIMITED

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	Year to 31/12/20 £000's	Year to 31/12/19 £000's
Cash flows from operating activities			
Operating profit		5,051	7,105
(Increase) in debtors		(214)	(814)
Increase in creditors		900	841
Depreciation		3,918	3,918
Amortisation of other debtor balance		30	30
UK Corporation Tax Paid		(1,262)	(1,029)
Cash from operations		8,423	10,051
Interest received		40	100
Interest paid		(1,032)	(1,451)
Net cash generated from operating activities		7,431	8,700
Cash flows from financing activities			
Repayment of senior debt		(8,193)	(7,737)
Repayment of sub debt		(798)	(694)
Net cash outflow from financing		(8,991)	(8,431)
Net (decrease) / increase in cash and cash equivalents		(1,560)	269
Cash and cash equivalents at the beginning of the year		16,217	15,948
Cash and cash equivalents at the end of the year		14,657	16,217
Cash and cash equivalents comprise:			
Cash at bank and in hand		2,796	4,421
Cash held in restricted reserves	7	11,861	11,796
		14,657	16,217

Net non-cash transactions comprise bond indexation in the amount of £153,000 for the year ended 31 December 2020, please refer to Note 9.

The accompanying notes are an integral part of these financial statement

FASTTRAX LIMITED

ACCOUNTING POLICIES

For the year ended 31 December 2020

The financial statements are prepared under the historical cost convention, and in accordance with applicable accounting standards. These financial statements for the year ended 31 December 2020 comply with FRS 102.

Fastrax Limited is a private limited company, limited by shares incorporated in England & Wales under the Companies Act. The registered office is shown on page 4, the principal place of business is Wing House, Marlborough Road, Bulford, SP4 9LZ.

A summary of the principal accounting policies, all of which have been applied consistently throughout the current and preceding year, are set out below.

i) Basis of Preparation:

The financial statements have been prepared under the historical cost convention and on a going concern basis, which assumes that the company will continue in operational existence for the foreseeable future.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the principal accounting policies.

These financial statements are prepared on the going concern basis. The Company operates in line with a financial model based on its contractual arrangements with the Ministry of Defence. This model forecasts that cash will be available to fund repayment of the Company's long and short term liabilities as they fall due. Following the declaration of the Coronavirus pandemic in March 2020, a further assessment has been made on the business risks and the potential associated impact on financial performance. Please refer to the Strategic Report on page 3.

ii) Fixed Assets:

Tangible fixed assets are stated at historical cost, net of depreciation and any provision for impairment. Historical costs includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. From July 2004, Full Service Date, depreciation has been charged on a straight line basis over the remaining contract life of 20 years.

iii) Capitalised Interest and Fees:

The interest cost of financing the Company's obligations under its contract with the MoD has been capitalised, as part of the tangible assets balance, during the construction phase.

iv) Deferred Taxation:

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a charge attributable to an item of income or expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company's subsidiaries operate and generate taxable income.

Deferred balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met; and
- Where timing differences relate to interests in subsidiaries, associates, branches and joint ventures and the group can control their reversal and such reversal is not considered probable in the foreseeable future.

Deferred tax balances are not recognised in respect of permanent differences. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

FASTTRAX LIMITED

ACCOUNTING POLICIES (Cont'd)

v) Turnover:

Turnover represents amounts receivable for the rendering of services and vehicle regeneration costs as stipulated under contract and provided in the normal course of business, net of trade discounts, VAT and other sales-related discounts. Turnover amounts receivable in respect of the provision of services is recognized when the service is rendered. Regeneration is the program of reinstating a vehicle, by repair, to its original condition after it has been utilized by the client outside of normal operating activities. Regeneration turnover amounts receivable are recognized on a percentage complete basis.

vi) Functional and Presentation Currency:

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in 'sterling', which is the Company's functional and presentation currency.

vii) Financial Assets and Liabilities:

The Company initially recognises receivables at the date that they are originated. All financial assets and financial liabilities are recognised initially on the trade date at which the Company becomes a party to the contractual provisions of the instrument.

Financial assets include trade debtors, accrued income, cash and the HET receivable.

Trade debtors represent short term receivables.

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, on receipt of cash, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Company is recognised as a separate asset or liability.

The Company classifies its financial liabilities into several categories. Financial liabilities include trade payables, senior debt, loan note, sub debt and bonds.

The Company derecognises a financial liability when its contractual obligations are discharged, cancelled, paid or expired. Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously. The Company currently has a legally enforceable right to set off if that right is not contingent on a future event and enforceable both in the normal course of business and in the event of default, insolvency or bankruptcy of the Company and all counterparties.

viii) Indexation:

The carrying amount of bond liabilities subject to indexation is adjusted to reflect the applicable index at the year end. The adjustment is recognised in the profit and loss account as part of interest paid. Any gains arising on indexation are not recognised if it is clear that the gain has arisen from a temporary decrease in the underlying index, and that the decrease in the index has been reversed by the balance sheet date. The bond liabilities are initially recognised at fair value and then are stated at amortised cost.

ix) Reserves

The Company's reserves are as follows:

- Called up share capital reserve represents the nominal value of the shares issued.
- Profit and loss account represents cumulative profits or losses, net of dividends paid and other adjustments.

x) Dividends

Equity dividends are recognised when they become legally payable. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

FASTTRAX LIMITED

ACCOUNTING POLICIES (Cont'd)

xi) Estimates and Judgements:

In the application of the Company's accounting policies, management is required to make judgements, estimates and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions in accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS **For the year ended 31 December 2020**

1. SEGMENTAL ANALYSIS

The turnover and operating result were derived from the Company's principal activity and was carried out wholly in the UK.

2. INTEREST PAID / (RECEIVED)

	Year to 31/12/20 £000's	Year to 31/12/19 £000's
Limited Price Index Bond Interest Payable	219	445
Limited Price Index Bond Indexation	153	396
Fixed Rate Bond Interest Payable	66	138
Junior Subordinated Debt Interest	638	761
	<u>1,076</u>	<u>1,740</u>
Interest paid	1,076	1,740
Interest received	(40)	(100)
	<u>1,036</u>	<u>1,640</u>

3. OPERATING PROFIT

The operating profit is stated after charging the following:

	Year to 31/12/20 £000's	Year to 31/12/19 £000's
Auditor's remuneration		
- audit fees	21	18
- other (taxation services)	6	5
Depreciation	<u>3,918</u>	<u>3,918</u>

Fastrax has no employees other than Directors.

The amount of £240,000 (2019 - £235,000) has been paid to third parties in respect of making the services of the Directors available to Fastrax Limited. The Directors are considered to be the only key management personnel in the business.

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS (Cont'd)

4. TAX ON LOSS ON ORDINARY ACTIVITIES

a) ANALYSIS OF CHARGE IN PERIOD

	2020 £000's	2019 £000's
UK corporation tax on profit of the period	1,056	1,257
Total current tax	<u>1,056</u>	<u>1,257</u>
Origination and reversal of timing differences	(287)	(232)
Effect of reduced tax rate on opening asset	122	-
Deferred tax (Note 4(c))	<u>(165)</u>	<u>(232)</u>
Tax on profit on ordinary activities	<u><u>891</u></u>	<u><u>1,025</u></u>

b) FACTORS AFFECTING TAX CHARGE FOR PERIOD

The tax assessed for the period is other than the standard rate of corporation tax in the UK (19%).
The differences are explained below:

	2020 £000's	2019 £000's
Profit on ordinary activities before taxation	4,015	5,465
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK at 19% (2019: 19%)	763	1,038
Effects of:		
Expenses not deductible for tax purposes	6	6
Differences in tax rates	122	(19)
Total tax charge for year	<u><u>891</u></u>	<u><u>1,025</u></u>

c) PROVISION FOR DEFERRED TAXATION

	2020 £000's	2019 £000's
Depreciation in advance of capital allowances	(2,458)	(1,839)
Accelerated tax relief for capitalised finance costs	3,330	2,876
Provision for deferred tax	<u><u>872</u></u>	<u><u>1,037</u></u>
Provision at start of period	1,037	1,269
Deferred tax charge in profit and loss account for period (Note4(a))	(165)	(232)
Provision at end of period	<u><u>872</u></u>	<u><u>1,037</u></u>

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS (Cont'd)

5. TANGIBLE FIXED ASSETS

	HET's in Service(91)	Total Assets
	2020 £000's	2020 £000's
Cost		
At 01/01/20	80,195	80,195
At 31/12/20	80,195	80,195
Depreciation		
At 01/01/20	62,560	62,560
Charge for the year	3,918	3,918
At 31/12/20	66,478	66,478
NET BOOK VALUE		
AT 31/12/20	13,717	13,717
NET BOOK VALUE		
AT 31/12/19	17,635	17,635

The cost above includes net interest and other finance costs capitalised of £5,474,000.

During 2007 one of the 92 original HET's was destroyed during Operational Service. Under the concession contract the Ministry of Defence are responsible for the cost of its replacement and the Net Book Value (NBV) of this HET was transferred to other debtors (Note 6).

6. DEBTORS

	31/12/20 £000's	31/12/19 £000's
(i) Amounts falling due within one year:		
Trade debtors	-	-
Prepayments	127	120
Accrued income	3,401	3,193
Other debtors - HET	30	30
	3,558	3,343
(ii) Amounts falling due after one year:		
Other debtors - HET	73	103
	73	103

Other debtors represents an amount due from the Ministry of Defence in respect of the replacement of the HET destroyed in service during 2007 (Note 5). No bad debt provision was recognised in 2020 or 2019.

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS (Cont'd)

7. CASH AT BANK AND CASH EQUIVALENTS

From FSD (Full Service Date) the release of funds from all bank accounts no longer requires authorisation from Ambac Assurance UK Limited as Bond Insurer.

Included in this balance is £11,861,000 (2019 - £11,796,000) held in reserve accounts as required under contract. Conditions for the Reserve accounts are disclosed in the Collateral Deed, to be held as a condition of the Bond financing to cover the following possible events or defaults: Change in Law, Force Majeure, Senior Debt. All the Reserve accounts are held in short-term overnight investment funds.

8. CREDITORS

	31/12/20 £000's	31/12/19 £000's
(i) Amounts falling due within one year:		
Trade Creditor	10	9
Corporation Tax Payable	551	755
VAT	(45)	237
Accruals	3,127	1,946
Loan note	1,256	798
Senior debt	3,416	8,131
Bond interest payable	33	110
Sub debt interest payable	147	179
	8,495	12,165

(ii) Amounts falling due after one year:

Loan Note and Senior Debt

Due within 2-5 years	2,418	7,000
Due after more than 5 years	-	-
	2,418	7,000

(iii) Amounts falling due after one year:

Loan Note	2,418	3,674
Senior Debt	-	3,326
	2,418	7,000

The senior debt balance is made up of Bond Certificates issued as follows:

Class A 3.459% Index Linked Bonds - £56,000,000 due 2021 Prudential Annuities Limited.
 Class A Indexation rolled into the Bond for its term - for the year £153,000 (Cumulative £22,709,000).
 Class B 5.91% Fixed Rate Bonds - £7,680,000 due 2021 Prudential Assurance Company Limited.
 Class B 5.91% Fixed Rate Bonds - £9,000,000 due 2021 Prudential Retirement Income Limited.

All Classes of Bond are repayable by instalments between March 2005 and the due dates noted above.

All are entered in the register of The Bank of New York as the Registered Holders. Issue is subject to and with benefit of a trust deed dated 14 December 2001 between Fasttrax Limited (the Issuer), Ambac Assurance UK Limited and Law Debenture Trustees Limited as trustee for the holders of the Bonds. The Law Debenture Trust Corporation Plc has a fixed and floating charge over the undertaking and all property and assets present and future.

A Class B Bond - £4,000,000 is registered but not issued to The Bank of New York and is being held in reserve.

The amount of principal and indexation outstanding on the Class A Bonds as 31st December 2020 is £2,904,000.

The amount of principal outstanding on the Class B Fixed Rate Bonds as 31st December 2020 is £512,000.

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS (Cont'd)

8. CREDITORS (Cont'd)

Secured Loan Note

A Secured Loan Note 001 was issued in September 2005 to Fasttrax Holdings Limited to the value of £11,200,000.

Fasttrax Holdings Limited on the same date issued Loan notes to the respective Shareholders.

The Loan Notes are now held by the following respective Shareholders:

Secured Loan Note 001 - Kellogg Brown & Root Limited Secured - £5,600,000 (50% holding) Issued September 2005.

Secured Loan Note 002 - Elbon Holdings (2) Limited - £2,800,000 (25% holding) Purchased from Barclays European Infrastructure Limited December 2005.

Secured Loan Note 003 - Elbon Holdings (2) Limited - £2,800,000 (25% holding) Internal transfer from Noble PFI Fund II May 2006.

All Loan Note conditions as issued have been transferred on both purchase and internal transfer.

All issues are subject to interest, at a rate of 11.25%. This rate rises under agreement in October 2008 - 11.50%, April 2011 - 13.50%, April 2012 - 13.75%, October 2013 - 14.25%, April 2016 - 15.25% to a maximum of 16% in April 2017 to March 2025.

Repayments are due by 6 monthly instalments from March 2006 to March 2025.

During 2020 the following schedule of payments is included:-

	Principal Paid		Interest Paid	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
	£000's	£000's	£000's	£000's
March	586	468	358	418
September	212	226	313	378
	<u>798</u>	<u>694</u>	<u>671</u>	<u>796</u>

The amount of principal outstanding on the Loan Notes as 31st December 2020 is £3,675,000.

Fasttrax Limited's Loan Note is secured by an Issuer Debenture with The Law Debenture Trust Corporation p.l.c. dated 14 December 2001. The Loan Notes are secured by a first fixed charge over all of the Company's assets, together with a floating charge over the whole of the Company's undertaking and assets.

9. NOTES TO THE STATEMENT OF CASH FLOW

ANALYSIS OF CHANGES IN NET DEBT

	<u>01/01/20</u>	<u>Cash Flows</u>	<u>Other non cash changes</u>	<u>31/12/20</u>
	£000's	£000's	£000's	£000's
Cash at bank and in hand	4,421	(1,625)	-	2,796
Cash equivalents – short term placements	11,796	65	-	11,861
Debt due within 1 year (Note 8)	(8,929)	8,991	(4,735)	(4,672)
Debt due after 1 year (Note 8)	(7,000)	-	4,582	(2,418)
	<u>288</u>	<u>7,431</u>	<u>(153)</u>	<u>7,567</u>

Net non cash transactions comprise Bond indexation.

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS (Cont'd)

10. PARENT UNDERTAKINGS

Fasttrax Limited is a wholly-owned subsidiary of Fasttrax Holdings Limited registered in England and Wales.

There is no ultimate controlling party.

11. CALLED-UP SHARE CAPITAL & DIVIDENDS

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regard to the Company's residual assets.

	2020 £000's	2019 £000's
Allotted, called-up and fully paid 1,000,000 ordinary shares of £1 each	1,000	1,000

Dividends were approved and paid as follows:

Dividend of £1.1m paid in 2015 following 2014 closing results

Dividend of £1m paid in 2016 following 2015 closing results

No Dividend was approved following the closing of the 2017, 2018 and 2019 results

No dividend has been approved subsequent to the balance sheet date following the 2020 closing results.

12. FINANCIAL ASSETS AND LIABILITIES

The Company's financial instruments may be analysed as follows:

	2020 £000's	2019 £000's
Financial assets		
Trade Debtors (Note 6)	-	-
Accrued income (Note 6)	3,401	3,193
Cash (Note 7)	14,657	16,217
Other debtors (Note 6)	103	133
	<u>18,161</u>	<u>19,543</u>
Financial liabilities		
Trade Payables (Note 8)	10	9
Loan note short term (Note 8)	1,256	798
Senior debt short term (Note 8)	3,416	8,131
Sub debt interest payable (Note 8)	33	110
Bond interest payable (Note 8)	147	179
Accruals (Note 8)	3,127	1,946
Loan note long term (Note 8)	2,418	3,674
Senior debt long term (Note 8)	-	3,326
	<u>10,407</u>	<u>18,173</u>

Information regarding the financial instruments is included in the director's report.

FASTTRAX LIMITED

NOTES TO FINANCIAL STATEMENTS (Cont'd)

13. RELATED PARTY TRANSACTIONS

Related party transactions represented in these accounts consist of:

Fasttrax Holdings Limited – the sole holding company.

A Loan Note principal of £3,675,000 (note 8) (2019 - £4,473,000) and associated interest paid of £671,000 (2019 - £796,000) with associated interest payable of £147,000 (2019 - £179,000).

Kellogg Brown & Root Limited (KBR) – 50% JV partner of Fasttrax Holdings Limited and subcontracted for Vehicle Supply to Fasttrax Limited.

Expensed Management & other fees £78,000 Exc. VAT (2019 – £75,000 Exc. VAT)

FTX Logistics Ltd (FTX) – subcontracted for the provision of a maintained service to Fasttrax Limited and 100% subsidiary of KBR.

Expensed items include Management and Other Fees of £243,000 (Exc. VAT) (2019 – £242,000 Exc. VAT). Fees payable in respect of the HET Service of £16,250,000 (Exc. VAT) have been expensed in the year. (2019 - £10,733,000 Exc VAT).

Related Loan Note disclosure can be found in Note 8.

Sales for Third Party Guaranteed Revenue have been made to FTX to the value of £327,000 (Exc. VAT), (2019 - £301,000 Exc VAT) there were no insurance deductibles (2019 – £8,000) in the year.

Elbon Holdings (2) Limited - 50% JV partner of Fasttrax Holdings Limited and subcontracted for Vehicle Supply to Fasttrax Limited.

Expensed Management & other fees £162,000 Exc. VAT (2019 – £160,000 Exc. VAT)

Related Loan Note disclosure can be found in Note 8.

No dividends were paid during the year, 2020(2019 - £Nil)

14. EVENTS AFTER THE REPORTING DATE

Covid-19 was declared a pandemic in March 2020 and since then there has been widespread disruption in the UK. The Company's income is availability based and due from the MoD so the risk of non-payment is considered remote, and to date the company has continued to receive payment in line with the contract terms. Alongside this, the Company has not experienced material variation from its projected levels of expenditure and key suppliers (primarily the admin services) have continued to be able to service the Company. The directors have considered the current performance and the future financial impact to the Company of this pandemic, taking into account the sources of income and expenditure. It is the directors' view that although the likely full impact is unknown, and at this stage is not possible to quantify, it is not expected to materially impact on the operations or financial position of the Company.












Fasttrax Limited 2020 v7Original

Final Audit Report

2021-11-12

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By:	Sharon Mason (sharonmason@ftxlog.com)
Status:	Signed
Transaction ID:	CBJCHBCAABAA1sTuCvghMDNhoYDx-SVIIIxNYryl-Xwi

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