FILE COPY



OF A PUBLIC LIMITED COMPANY

Company No. 3561414

The Registrar of Companies for England and Wales hereby certifies that

ANGLO SIBERIAN OIL COMPANY PLC

is this day incorporated under the Companies Act 1985 as a public company and that the company is limited.

Given at Companies House, London, the 5th May 1998



N03561414B

N. Richards.
MR. N. RICHARDS
For The Registrar Of Companies



Please complete in typescript, or in bold black capitals.

Declaration on application for registration

03561414 **Company Name in full** Anglo Siberian Oil Company plc Ian Wilson of 33 Cork Street, London W1X 1HB do solemnly and sincerely declare that I am a [Selicitor engaged in the (a) formation of the company) fperson named as director or secretary of the † Please delete as appropriate. company in the statement delivered to the Registrar under section 10 of the Companies Act 1985]† and that all the requirements of the Companies Act 1985 in respect of the registration of the above company and of matters precedent and incidental to it have been complied with. And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835. Declarant's signature UKSOL. Declared at 5 Balfour Place, Mount Street, London W1Y 5RG the fifth day of One thousand nine hundred and ninety eight before me @ • Please print name. Evans Dodd 5 Balfour Place Signed Date 5th May 1998 Mount Street London W1Y 5RG A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor SOLICITOR. Please give the name, address, Ian Wilson telephone number and, if available, a DX number and Exchange of Anglo Siberian Oil Services Limited, 33 Cork Street, the person Companies House should contact if there is any query.

Companies House receipt date barcode

When you have completed and signed the form please send it to the Registrar of Companies at:

DX exchange

Tel

Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff for companies registered in England and Wales

0171.287.4336

London

DX number

W1X 1HB

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh



First directors and secretary and intended situation of registered office

Please complete in typescript, or in bold black capitals.

Notes on completion appear on final page

035614	14

Company Name in full

Anglo Siberian Oil Company plc

X	F 0 1	L 0	$0\ 0\ 1$	L H X

F010001H			
Proposed Registered Office	33 Cork Street		
(PO Box numbers only, are not acceptable)			
Post town	London		
County / Region	Postcode W1X 1HB		
If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's name and address.			
Agent's Name			
Address			
Post town			
County / Region	Postcode		
Number of continuation sheets attached Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.	Ian Wilson, Anglo Siberian Oil Services Limited 33 Cork Street, London W1X 1HB Tel 0171 287 4336		
Commercial and the same of the	Tel 0171.287.4336 DX number DX exchange		
	When you have completed and signed the form please send it to the		

Companies House receipt date barcode

Registrar of Companies at:

DX 33050 Cardiff Companies House, Crown Way, Cardiff, CF4 3UZ for companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB DX 235 Edinburgh for companies registered in Scotland

Form revised March 1995

Company Secretary (see notes 1-5) Company name Anglo Siberian Oil Company plc NAME *Style / Title *Honours etc Mr. Voluntary details Forename(s) Ian Surname Wilson Previous forename(s) Previous surname(s) **Address** Alamos, Reigate Road Usual residential address For a corporation, give the registered or principal office Post town address. Hookwood County / Region Surrey Postcode RH6 DAP Country England I consent to act as secretary of the company named on page 1 Consent signature Date 5 May 1998 lillou Directors (see notes 1-5) Please list directors in alphabetical order NAME *Style / Title *Honours etc Mr. Forename(s) Robert Keith Milroy Surname Kennedy Previous forename(s) Previous surname(s) **Address** 31 Cleveland Terrace Usual residential address For a corporation, give the registered or principal office address. Post town London County / Region Postcode W2 6DU Country England Day Month Year Date of birth **Nationality** 14 44 U.K. citizen **Business occupation** Oil industry executive Anglo Siberian Services Limited Other directorships I consent to act as director of the company named on page 1

Date

5 May 1998

Consent signature

Directors (continued) (see notes 1-5) *Honours etc NAME *Style / Title Dr. Forename(s) * Voluntary details Daniel David Surname Clark-Lowes Previous forename(s) Previous surname(s) **Address** Oak Court, Silver Street, Wiveliscombe Usual residential address For a corporation, give the registered or principal office address. Post town Taunton Postcode County / Region Somerset TA4 2PA Country England Year Day Month Date of birth Nationality 20 3 1951 citizen Business occupation $|_{\text{Petroleum}}$ geologist Other directorships Scott Pickford plc I consent to act as director of the company named on page 1 N Club-leves Date Consent signature 5 May 1998 This section must be signed by Either an agent on behalf **Date** Signed of all subscribers Or the subscribers Signed **Date** 5 May 1998 (i.e those who signed **Date** Signed as members on the 5 May 1998 memorandum of association). **Date** Signed **Date Signed Date** Signed Signed **Date**

Notes

 Show for an individual the full forename(s) NOT INITIALS and surname together with any previous forename(s) or surname(s).

If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

Give previous forename(s) or surname(s) except that:

- for a married woman, the name by which she was known before marriage need not be given,
- names not used since the age of 18 or for at least 20 years need not be given.

A peer, or an individual known by a title, may state the title instead of or in addition to the forename(s) and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

Subscribers:

The form must be signed personally either by the subscriber(s) or by a person or persons authorised to sign on behalf of the subscriber(s).

- 2. Directors known by another description:
 - A director includes any person who occupies that position even if called by a different name, for example, governor, member of council.
- 3. Directors details:
 - Show for each individual director the director's date of birth, business occupation and nationality.
 The date of birth must be given for every individual director.
- 4. Other directorships:
 - Give the name of every company of which the person concerned is a director or has been a director at any time in the past 5 years. You may exclude a company which either is or at all times during the past 5 years, when the person was a director, was:
 - dormant,
 - a parent company which wholly owned the company making the return.
 - a wholly owned subsidiary of the company making the return, or
 - another wholly owned subsidiary of the same parent company.

If there is insufficient space on the form for other directorships you may use a separate sheet of paper, which should include the company's number and the full name of the director.

 Use Form 10 continuation sheets or photocopies of page 2 to provide details of joint secretaries or additional directors.



THE COMPANIES ACTS 1985 AND 1989

PUBLIC COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

OF

ANGLO SIBERIAN OIL COMPANY PLC

- 1 The name of the Company is Anglo Siberian Oil Company plc.
- 2 The Company is to be a public company.
- 3 The registered office of the Company is to be situated in England and Wales.
- The object of the Company is to carry on business as a general commercial company. In particular, but without prejudice to the generality of the foregoing, the Company has the following objects:
 - 4.1 To carry on the business of a holding company in all its branches and to coordinate the policy and administration of any subsidiary company or companies or of any group of companies of which the Company or any subsidiary company is a member or which are in any manner controlled by the Company.
 - 4.2 To provide financial, accounting, secretarial and other services to all subsidiary and associated companies or any other member of a group of companies of which the Company is a member and to acquire by purchase, lease, concession, grant, licence or otherwise for the purpose of the business of the Company or of any subsidiary or associated company or of any other member of a group of companies of which the Company is a member such businesses, options, rights, privileges, lands, buildings, leases, underleases, stocks, shares, debentures, bonds, obligations, securities, reversionary interests, annuities, policies of assurance and other property and rights and interests in property as the Company shall deem fit and generally to hold, manage, develop, lease, sell or dispose of the same; and to enter into, assist or participate in financial, commercial, mercantile, industrial and other transactions, undertakings and business of every description.

- 4.3 To carry on the business of exploring and searching for, prospecting, examining and developing in any and all ways, petroleum, natural gas and related hydrocarbons or any of them and in connection therewith to acquire by purchase, lease, assignment, participation arrangements, concessions, joint venture or otherwise howsoever oil, natural gas or related hydrocarbon permits, leases, rights and concessions of all kinds.
- 4.4 To carry on the business of drilling in any and all ways for petroleum, natural gas and related hydrocarbons or any of them and in connection therewith to acquire by purchase, lease, assignment, participation arrangements, concession, joint venture or otherwise howsoever oil, natural gas or related hydrocarbon permits, leases, rights and concessions of all kinds.
- 4.5 To carry on the business of producing, refining, processing, buying, selling, importing, exporting, manufacturing, storing, preparing, transporting, supplying, marketing and generally dealing in all kinds of petroleum, petroleum products or natural gas.
- 4.6 To carry on the business of constructing, acquiring and operating pipelines and transmissions systems for the transmission of oil and natural gas or any of them.
- 4.7 To purchase or otherwise acquire, dispose of, protect, extend and renew any patents, registered designs, trade marks, and service marks (whether registered or not) copyright, design right or any similar property rights including those subsisting in inventions, designs, drawings, performances, computer programs, semi-conductor topographies, confidential information, business names, goodwill and the style of presentation of goods or services and applications for protection thereof which may seem to the Company capable of being used for any of the purposes of the Company, or the acquisition of which may seem calculated directly or indirectly to benefit the Company and to use, exercise, develop, receive or grant licences in respect of or otherwise turn to account any of the same for any purpose whatsoever, whether manufacturing or otherwise, which the Company may think calculated directly or indirectly to achieve these objects.
- 4.8 To form, promote, subsidise and assist companies, syndicates or other bodies of all kinds and to issue on commission or otherwise underwrite, subscribe for and take or guarantee the payment of any dividend or interest on any shares, stocks, debentures or other capital or securities or obligations of any such companies, syndicates or other bodies, and to pay or provide for brokerage commission and underwriting in respect of any such issue.
- 4.9 To enter into partnerships or into any arrangement for sharing profits, union of interests, co-operation or otherwise with any person or company for the purpose of carrying on business within any of the objects of the Company.
- 4.10 To carry on any other trade or business which may seem to the Company capable of being conveniently carried on in connection with or as ancillary to

- any of the businesses or objects of the Company or calculated directly or indirectly to enhance the value of or render profitable any of the property or rights of the Company.
- 4.11 To purchase or otherwise acquire and undertake all or any part of the business, property, liabilities and transactions of any person, body or company carrying on any business which this Company is authorised to carry on, or possessed of property, assets or rights suitable for any of the objects of the Company.
- 4.12 To develop, work, improve, manage, lease, mortgage, charge, pledge, turn to account or otherwise deal with all or any part of the property, assets or rights of the Company, to surrender or accept surrender of any lease or tenancy or rights, and to sell or deal with the property, assets, business, rights or undertaking of the Company, or any part thereof, and on such terms and for such consideration as the Company may think fit, and including for cash or shares, debentures or securities of any other company.
- 4.13 To build, construct, erect, maintain, alter, replace or remove any buildings, works, offices, erections, plant, machinery, tools, equipment or otherwise as may seem desirable for any of the businesses or in the interests of the Company, and to manufacture, buy, sell, lease or otherwise acquire and generally deal in any plant, tools, machinery, goods or things of any description which may be conveniently dealt with in connection with any of the Company's objects.
- 4.14 To manage and conduct the affairs of any companies, firms, bodies and persons carrying on business of any kind whatsoever, and in any part of the world.
- 4.15 To enter into, carry on and participate in financial transactions and dealings and operations of all kinds and to take any steps which may be considered expedient for carrying into effect such transactions, dealings and operations including, without prejudice to the generality of the foregoing, borrowing and lending money and entering into contracts and arrangements of all kinds.
- 4.16 To borrow or raise money in such manner as the Company shall think fit and in particular by the issue (whether at par or at a premium or discount and for such consideration as the Company may think fit) of bonds, debentures or debenture stock (payable to bearer or otherwise), mortgages or charges, shares or other securities, perpetual or otherwise, and, if the Company thinks fit, charged upon all or any of the Company's property (both present and future) and undertaking including its uncalled capital and further, if so thought fit, convertible into any stock or shares or securities of the Company or any other company, and collaterally or further to secure any obligations of the Company by a trust deed or other assurance or pledge.
- 4.17 To guarantee or otherwise support or secure, either with or without the Company receiving any consideration or advantage and whether by personal covenant or by mortgaging or charging all or part of the undertaking, property, assets and rights present and future and uncalled capital of the Company or by

both such methods or by any other means whatsoever, the liabilities and obligations of and the payment of any moneys whatsoever (including but not limited to capital, principal, premiums, interest, dividends, costs and expenses on any stocks, shares or securities) by any person, firm or company whatsoever including but not limited to any company which is for the time being the holding company or a subsidiary (both as defined by section 736 Companies Act 1985 (as amended)) of the Company or of the Company's holding company or is controlled by the same person or persons as control the Company or is otherwise associated with the Company in its business.

- 4.18 To grant indemnities of every description and to undertake obligations of every description.
- 4.19 To make, draw, accept, exchange, endorse, negotiate, execute and issue promissory notes, bills of exchange or other negotiable instruments or payment orders and to receive money on deposit or loan.
- 4.20 To pay all or any expenses incurred in connection with the formation and promotion and incorporation of the Company and to pay commission to and remunerate any person or company for services rendered in underwriting or placing, or assisting to underwrite or place, any of the shares in the Company's capital or any debentures or other securities of the Company, or in or about the formation or promotion of the Company or the conduct of its business.
- 4.21 To pay for any property or rights acquired by the Company in such manner as the Company may think fit, including payment either in cash or fully or partly paid-up shares with or without preferred or deferred rights in respect of dividend or repayment of capital or otherwise, or by any securities which the Company has power to issue, or partly in one mode and partly in another and generally on such terms as the Company may determine.
- 4.22 To accept payment for any property or rights sold or otherwise disposed of or dealt with by the Company in such manner as the Company may think fit, including payment either in cash, by instalments or otherwise, or in fully or partly paid-up shares of any company or corporation, with or without deferred or preferred rights in respect of dividend or repayment of capital or otherwise, or in debentures or mortgage debentures or debenture stock, mortgages or other securities of any company or corporation, or partly in one mode and partly in another, and generally on such terms as the Company may determine.
- 4.23 To make loans or donations, either in cash or of other assets, to, or enter into any arrangements whatsoever for the benefit of, such persons and in such cases whatsoever as the Company may think directly or indirectly conducive to any of its objects or otherwise expedient.
- 4.24 To distribute among the members in specie any property of the Company or any proceeds of sale, disposal or realisation of any property of the Company but so

- that no distribution amounting to a reduction of capital be made except with the sanction (if any) for the time being required by law.
- 4.25 To subscribe for, purchase or otherwise acquire, take, hold, or sell any shares or stock, bonds, debentures or debenture stock, or other securities or obligations of any person, firm, government or other authority or issuer (including any subsidiary of the Company) and to invest, deal with or lend any of the moneys of the Company in such manner, with or without security and on such terms as the Company may think fit.
- 4.26 To amalgamate with any other company either whose objects are or include objects similar to those of the Company or which is possessed of property, assets or rights suitable for any of the purposes of the Company and on any terms whatsoever.
- 4.27 To procure the Company or any branch or representative of it to be registered or recognised in any country or place abroad or with any applicable regulatory authority.
- 4.28 To obtain any provisional or other order or Act of Parliament of the United Kingdom or of the legislature of any other State or jurisdiction for enabling the Company to carry any of its objects into effect, or for effecting any modifications to the Company's constitution, or for any other purpose which may seem expedient, and to oppose or make representations in connection with any proceeding, proposal or application which may seem calculated, directly or indirectly, to prejudice the Company's interests.
- 4.29 To appoint any person or persons, firm or firms, company or companies to be the attorney or agent of the Company and to act as agents, managers, secretaries, contractors or in similar capacity.
- 4.30 To insure the life of any person who may, in the opinion of the Company, be of value to the Company as having or holding for the Company interests, goodwill or influence or other assets and to pay the premiums on such insurance.
- 4.31 To establish and maintain or procure the establishment and maintenance of contributory or non-contributory pension or superannuation funds for the benefit of the persons referred to below, to grant emoluments, pensions, allowances, donations, gratuities, loans and bonuses to such persons and to make payments for or towards insurance on the life or lives of such persons; to establish, subsidise, subscribe to or otherwise support any institution, association, society, club, other establishment, or fund, the support of which may, in the opinion of the Company, be calculated directly or indirectly to benefit the Company or any such persons, or may be connected with any place where the Company carries on business; to institute and maintain any institution, association, society, club or other establishment or profit-sharing scheme, share incentive scheme or employees' share scheme calculated to advance the interests of the Company or to benefit such persons; to institute and maintain or assist in the institution or

maintenance of any scheme calculated to promote the purchase or holding of shares of or securities in the Company by the public, any section thereof or such persons; and, subject to the provisions of the Act, to lend money or make payments to, or guarantee or give an indemnity in respect of, or to give any financial or other assistance to, any such persons or trustees on their behalf or any other person, for the purposes of, or to facilitate the institution or maintenance of, any such schemes; to join, participate in and subsidise or assist any association of employers or employees or any trade association; and to subscribe or guarantee money for charitable or benevolent objects or for any public, general or useful object or for any exhibition; the said persons are any persons who are or were at any time in the employment or service of the Company or of any of its businesses or of any company which was or is for the time being the holding company or a subsidiary (both as defined by section 736 Companies Act 1985 (as amended)) of the Company or of the Company's holding company or is otherwise associated with the Company or any of its businesses or who are or were at any time directors or officers of the Company or of such other company or business as aforesaid, or holding or who hold or who held any salaried employment or office in the Company or such other company or business, and the families (including former spouses) of them or any person who is or was dependent on them.

- 4.32 To purchase and maintain insurance for the benefit of any persons who are or were at any time directors, officers or employees of the Company or any other company which is a subsidiary or subsidiary undertaking of the Company or in which the Company has any interest, whether direct or indirect, or who are or were at any time trustees of any pension fund in which any employee of the Company or of any other such company or subsidiary undertaking are or have been interested indemnifying such persons against liability for negligence, default, breach of duty or breach of trust or any other liabilities which may be lawfully insured against.
- 4.33 To take, make, execute, enter into, commence, carry on, prosecute or defend all steps, claims, demands, contracts, agreements, negotiations, legal and other proceedings, compromises, arrangements and schemes, and to do all other acts, matters and things which shall at any time appear conducive or expedient for the advantage or protection of the Company.
- 4.34 To do all or any of the above things in any part of the world and either as principals, agents, attorneys, contractors, trustees, or otherwise, and either alone or in conjunction with others.
- 4.35 To do all such acts or things as are incidental or conducive to the attainment of the above objects or any of them.

It is hereby declared that:

(a) the word "company" in this clause, except where used in reference to the Company, shall be deemed to include any partnership or other body of persons,

- whether incorporated or not incorporated, and whether domiciled in the United Kingdom or elsewhere, and whether now existing or hereafter to be formed; and
- (b) the objects set forth in each sub-clause of this clause shall not be restrictively construed, but the widest interpretation shall be given thereto and they shall not, except where the context expressly so requires, be in any way limited or restricted by application of the ejusdem generis rule or by reference to or inference from any other object or objects set forth in such sub-clause or from the terms of any other sub-clause or by the name of the Company; none of such sub-clauses or the object or objects therein specified or the powers thereby conferred shall be deemed subsidiary or ancillary to the objects or powers mentioned in any other sub-clause, but the Company shall have full power to exercise all or any of the objects conferred by and provided in each of the said sub-clauses as if each sub-clause contained the objects of a separate company.
- 5 The liability of the members is limited.
- The share capital of the Company is £50,000,000 divided into 200,000,000 Ordinary Shares of 25 pence each.

We, the subscribers to this Memorandum of Association, wish to be formed into a company pursuant to this Memorandum; and we agree to take the number of Shares shown opposite our respective names.

NAMES AND ADDRESSES OF SUBSCRIBERS	Number of Shares taken by each Subscriber
JACQUELINE MARY FORBES 33 Cork Street London W1X 1HB	One
IAN WILSON 33 Cork Street London W1X 1HB	One
Total Shares tak	en Two

Dated the 5th day of May, 1998.

Witness to the above Signatures:

DANIEL D. CLARK-LOWES

33 Cork Street

London W1X 1HB

THE COMPANIES ACT 1985

PUBLIC COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

OF

ANGLO SIBERIAN OIL COMPANY PLC

The regulations contained in Table A in the Schedule to the Companies (Tables A to F) Regulations 1985 shall constitute the Articles of Association of the Company.

NAMES AND ADDRESSES OF SUBSCRIBERS

JACQUELINE MARY FORBES

33 Cork Street

London

W1X 1HB

IAN WILSON

33 Cork Street

London

W1X 1HB

Dated the 5th day of May, 1998.

Witness to the above Signatures:

DANIEL D. CLARK-LOWES

33 Cork Street

London

W1X 1HB