BRE/SAVOY ACQUISITION COMPANY (An unlimited company)

Report and Consolidated Financial Statements
31 December 1999

Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR

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REPORT AND FINANCIAL STATEMENTS 1999

CONTENTS	Page
Officers and professional advisers	1
Directors' report	2
Statement of directors' responsibilities	3
Auditors' report	4
Consolidated profit and loss account	5
Reconciliation of movement in shareholders' funds	6
Balance sheet	7
Consolidated cash flow statement	8
Notes to the accounts	9

REPORT AND FINANCIAL STATEMENTS 1999

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

J Z Kukral T J Barrack Jr. J D Gray

J V Ceriale

SECRETARY

J D Gray

REGISTERED OFFICE

1 Savoy Hill London WC2R OBP

AUDITORS

Deloitte & Touche Chartered Accountants Hill House 1 Little New Street London EC4A 3TR

DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 December 1999.

ACTIVITIES

The principal activity of the group is the ownership of hotels and restaurants.

REVIEW OF DEVELOPMENTS

On 5 January 1999, the group was restructured such that each hotel was owned by a separate subsidiary.

The profit for the year before interest, tax and depreciation is £47.8 million. The profit and loss account is shown on page 5.

The directors expect that the present level of activity in each hotel operation will at least be sustained for the foreseeable future, in the absence of unforeseen circumstances.

DIVIDENDS

The directors do not recommend a dividend (1998: £nil).

DIRECTORS AND THEIR INTERESTS

The directors of the company at 31 December 1999, who have been directors for the whole year unless otherwise stated, are listed below. The directors do not hold any interests in the shares of the company or its subsidiaries.

J Z Kukral (United States)
T J Barrack Jr. (United States)
J D Gray (United States)
J V Ceriale (United States)

EMPLOYEES

The group's policy is to give full and fair consideration to the recruitment of disabled persons having regard to their particular aptitudes and abilities. Appropriate training will be arranged for disabled persons. The group's personnel policies ensure that all its employees are made aware, on a regular basis, of the group's policies, programmes and progress.

AUDITORS

Deloitte & Touche have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

J V Ceriale

On behalf of the Board

25 January 2001

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the group as at the end of the financial year and of the profit or loss of the group for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;

- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and of the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR

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BRE/SAVOY ACQUISITION COMPANY

AUDITORS' REPORT TO THE MEMBERS

We have audited the financial statements on pages 5 to 18 which have been prepared under the accounting policies set out on pages 9 and 10.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements, which are required to be prepared in accordance with applicable United Kingdom law and accounting standards. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 31 December 1999 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

25 January 2001

1 Little New Street London EC4A 3TR



CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 31 December 1999

		Continuing Discontinued			Period 3 April 1998 to 31 December 1998 Continuing Discontinued		
	Note	operations 1999 £'000	operations 1999 £'000	Total 1999 £'000	operations 1999 £'000	operations 1999 £'000	Total 1999 £'000
TURNOVER Cost of sales	2 4	120,578 (74,573)	1,717 (2,258)	122,295 (76,831)	69,418 (41,403)	991 (1,192)	70,409 (42,595)
Gross profit		46,005	(541)	45,464	28,015	(201)	27,814
Administration expenses		(6,415)	(12)	(6,427)	(2,713)	(64)	(2,777)
OPERATING PROFIT		39,590	(553)	39,037	25,302	(265)	25,037
Profit on sale of business Interest receivable Interest payable and similar	24			2,379 315			1,588 211
charges	5			(42,311)			(23,507)
(LOSS) / PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION				(580)			3,329
Tax on (loss) / profit on ordinary activities	6			754			(1,363)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION				174			1,966
Retained profit brought forward				1,966			
Retained profit carried forward	19	1		2,140			1,966

Trading commenced in Blackstone Hotel Acquisition Company on 26 May 1998 on completion of the acquisition of The Savoy Hotel Plc.

There are no recognised gains or losses other than as disclosed above.

RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS Year ended 31 December 1999

	Note	1999 £'000	1998 £'000
Profit for the financial period	19	174	1,966
Share capital issued	18	_	140,000
Net addition to shareholders' funds		174	141,966
Opening shareholders funds		141,966	-
Closing shareholders funds		142,140	141,966

BALANCE SHEETS 31 December 1999

		1999			1998	
	Note	Group £'000	Company £'000	Group £'000	Company £'000	
FIXED ASSETS						
Intangible assets – negative goodwill	8	(14,053)	-	(14,053)	_	
Tangible assets	9	597,809	-	591,410	-	
Investment in subsidiary	10		140,000	-	140,000	
		583,756	140,000	577,357	140,000	
CURRENT ASSETS					ŕ	
Stocks	11	3,650	-	3,204	-	
Debtors	13	13,980	2,281	13,820	3,667	
Investments	12	300	-	6,400	-	
Cash at bank and in hand		2,031		4,911		
		19,961	2,281	28,335	3,667	
CREDITORS: amounts falling due						
Within one year	14	(34,360)	(2,281)	(37,112)	(3,667)	
NET CURRENT LIABILITIES		(14,399)	-	(8,777)	-	
TOTAL ASSETS LESS CURRENT LIABILITIES		569,357	140,000	568,580	140,000	
CREDITORS: amounts falling due after more than one year PROVISIONS FOR LIABILITIES	16	(427,017)	-	(426,411)	-	
AND CHARGES	17	(200)	-	(203)	-	
		142,140	140,000	141,966	140,000	
CAPITAL AND RESERVES						
Called up share capital	18	140,000	140,000	140,000	140,000	
Profit and loss account	19	2,140	· <u>-</u>	1,966	, -	
Equity shareholders' funds		142,140	140,000	141,966	140,000	

These financial statements were approved by the Board of Directors on 25 January 2001. Signed on behalf of the Board of Directors

JV Ceriale

Director

CONSOLIDATED CASH FLOW STATEMENT 31 December 1999

	Note	1999 £'000	1998 £'000
Net cash inflow from operating activities	21	46,100	22,438
Returns on investments and servicing of finance Interest received Interest paid Interest element of finance leases		315 (33,539) (66)	211 (17,621) (43)
Net cash outflow from returns on investments and servicing of finance		(33,290)	(17,453)
Taxation Taxation paid		(1,406)	(2,086)
Capital expenditure and financial investment Payments to acquire tangible fixed assets Cash received on sale of tangible fixed assets		(13,781) 331	(6,472)
Net cash outflow from capital expenditure and financial investment		(13,450)	(6,472)
Acquisitions and disposals Purchase of subsidiary undertaking Net cash acquired with subsidiary Net sale proceeds from Lancaster Hotel Net sale cost of laundry business	25	(253)	(536,349) 1,404 2,024
Net cash outflow before financing		(253)	(532,921) (536,494)
Financing Issue of ordinary share capital (Repayment to) / advance from ultimate parent entity Bank and other loans Repayment of loans Capital element of finance lease repayments	18	(1,386) 1,235 - (430)	140,000 3,667 426,905 (28,925) (242)
Net cash inflow from financing		(581)	541,405
(Decrease) / increase in cash	22	(2,880)	4,911

NOTES TO THE ACCOUNTS 31 December 1999

1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Basis of accounting and consolidation

These accounts have been prepared on the historical cost basis of accounting, as modified by the revaluation of certain assets. The consolidated financial statements incorporate the financial statements of the company and its subsidiary undertakings for the year ended 31 December 1999.

The principal accounting policies laid down for the preparation of the accounts have been reviewed and are appropriate to the group.

Fixed assets

Expenditure on development of the group's hotels and restaurants, including major replacement and improvement of assets and re-equipment and modernisation of hotel rooms and other facilities, is disclosed as land and buildings, plant, machinery, fixtures and fittings. Land and bBuildings includes the costs associated with structural improvements to freehold and long-term leasehold properties. The cost of replacement of glass and china and certain other loose equipment of hotels and restaurants is charged to revenue in the year in which it is incurred. Hotels will be valued by external valuers on a regular basis.

Depreciation

Having regard to the high level of expenditure on general maintenance, the long anticipated lives and high residual values of the Group's hotels and restaurants, the resultant amount of any further depreciation on carrying value is not considered to be material. No depreciation is therefore charged on freehold and long-term leasehold properties. Long leaseholds have a lease of more than 50 years remaining.

The appraisal of residual values for each property is based on prices prevailing at the time of acquisition or subsequent valuation of the property in question. In the event of any diminution in property value below historical cost, provision is made in the profit and loss account.

No depreciation is charged on antiques as they are maintained in good condition and they are not expected to reduce in value.

Short-term leasehold properties are amortised over the period of the lease.

Depreciation of other tangible fixed assets is provided on a straight line basis over the following useful lives:

Plant and machinery:

between 1 and 25 years

Fixtures and fittings:

between 5 and 15 years

Turnover

Turnover excludes value added tax and sales between the hotels and restaurants. All turnover is derived from UK operations.

Interest

Interest charges incurred in financing the restoration of our properties is not capitalised. All interest is charged against profits as it arises.

Goodwill

Negative goodwill arising on the acquisition of The Savoy Hotel Plc will be amortised through the profit and loss account in line with depreciation applied to freehold and long leasehold properties, or when such properties are sold. As noted above, depreciation is not currently being charged on these properties and therefore the negative goodwill balance is not being amortised.

NOTES TO THE ACCOUNTS 31 December 1999

1. ACCOUNTING POLICIES (continued)

Deferred taxation

Provision is made for deferred taxation using the liability method on all material timing differences to the extent to which they are expected to reverse in the foreseeable future, calculated at the rate at which it is anticipated that tax will arise.

Exchange rates

Transactions in foreign currencies are converted at the market rate of exchange on the transaction date. Amounts held in foreign currencies at the balance sheet date are converted using the exchange rate at that date.

Stocks

Stocks are valued at the lower of cost and net realisable value.

Leasing

Assets acquired under finance leases are included under the relevant category of tangible fixed assets and depreciated accordingly. The capital element of future lease rentals payable is included as appropriate under creditors due within or after more than one year. The interest element of lease rentals is charged to the profit and loss account. Rentals under operating leases are charged to the profit and loss account, as incurred, over the terms of the leases.

Pensions and other post retirement benefits

Contributions to the Group's pension schemes are charged to the profit and loss account so as to spread the cost of pensions as a substantially level percentage of payroll costs over employees' working lives with the company. The cost of providing post retirement benefits is recognised on an accruals basis.

Investments

Fixed asset investments are held at cost less provision for any impairment in value. Current asset investments are held at the lower of cost and net realisable value.

2. TURNOVER

	Turnover		Operating Profit		Net Assets	
	1999	1998	1999	1998	1999	1998
	£'000	£'000	£'000	£'000	£'000	£'000
Hotel, restaurant and						
ancillary services Theatre ticket sales and	121,481	69,973	38,992	25,058	137,861	137,327
ancillary services	814	436	45	(21)	4.279	4,639
						
	122,295	70,409	39,037	25,037	142,140	141,966

All turnover is derived from UK operations.

NOTES TO THE ACCOUNTS 31 December 1999

3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

	No.	No.
Average number of persons employed Hotel and administration	1,642	1,816
	62000	62000
Staff costs during the period	£'000	£'000
Wages and salaries	29,944	16,747
Social security costs	2,419	1,383
Pension costs	736	430
	33,099	18,560

The directors are remunerated by a company with a financial interest in the company.

4. OPERATING PROFIT

			1999	1998
			£'000	£'000
Operating profit is after ch	arging			
Depreciation - ownerd asset	S		6,066	2,509
Depreciation - finance lease	d assets		346	258
Loss on disposal of fixed ass	sets		64	-
Loss on disposal of current a	isset inv	estments	160	_
Operating leases:				
Land and buildings			73	213
Other assets			17	110
Auditors' remuneration	_	audit	80	49
	-	non-audit	84	4

Auditors' remuneration of £4,000 (1998: £3,500) for the audit of the company, was borne by another group company.

5. INTEREST PAYABLE AND SIMILAR CHARGES

	Group	
	1999 £'000	1998 £'000
Bank loans and overdrafts	31,772	17,621
Amortisation of loan issue expenses	1,767	1,271
Other loans	8,706	4,572
Finance leases and hire purchase contracts	66	43
	42,311	23,507

NOTES TO THE ACCOUNTS 31 December 1999

6. TAX ON PROFIT ON ORDINARY ACTIVITIES

	1999 £'000	1998 £'000
United Kingdom corporation tax at 30.25% (31%)	-	1,459
Deferred tax credit	(2)	(96)
Prior year corporation tax (credit) / charge	(752)	-
	(754)	1,363

7. RESULT FOR THE FINANCIAL PERIOD

The company did not trade during the year ended 31 December 1999. As permitted by Section 230 of the Companies Act 1985, a profit and loss account is not presented for the company.

8. INTANGIBLE ASSETS – NEGATIVE GOODWILL

	£'000
Cost At 1 January 1999 Additions	(14,053)
At 31 December 1999	(14,053)
Net book value At 31 December 1999	(14,053)

NOTES TO THE ACCOUNTS 31 December 1999

9. TANGIBLE FIXED ASSETS

	Freehold	Leasehold long term	Leasehold short term		Fixtures, fittings, plant and machinery	Total
Group:	£,000	£'000	£'000	£'000	£'000	£'000
Cost or valuation						
At 1 January 1999	363,013	187,444	414	-	43,306	594,177
Additions	3,072	2,297	-	921	7,491	13,781
Disposals	(964)	-			(2,001)	(2,965)
At 31 December 1999	365,121	189,741	414	921	48,796	604,993
Accumulated depreciation						
At 1 January 1999	-	-	66	-	2,701	2,767
Charge for the year	_	~	31	-	6,381	6,412
Disposals				<u> </u>	(1,995)	(1,995)
At 31 December 1999	-		97		7,087	7,184
Net book value						
At 31 December 1999	365,121	189,741	317	921	41,709	597,809
At 1 January 1999	363,013	187,444	348	-	40,605	591,410
	=======================================			· ———	`	

Fixtures, fittings, plant and machinery includes assets held under finance leases with net book value of £693,000 (1998: £1,039,000). The depreciation charge for the period on these assets was £346,000 (1998: £258,000). The company does not own any fixed assets.

10. INVSTMENT IN SUBSIDIARY

The investment represents the company's holding of 100% of the share capital of Blackstone Hotel Acquisition Company, an unlimited company incorporated in Great Britain and registered in England and Wales. The investment is carried at cost.

11. STOCKS

	Group	Group
	1999	1998
	£'000	£'000
Raw materials and consumables	3,650	3,204

12. CURRENT ASSET INVESTMENTS

These principally relate to properties held as trading assets.

NOTES TO THE ACCOUNTS 31 December 1999

13. **DEBTORS**

	1999		1998	
	Group £'000	Company £'000	Group £'000	Company £'000
Trade debtors	8,991	_	6,280	_
Amounts owed by parent entity	-	-	5,988	-
Amounts owed by subsidiary undertaking	-	2,281	~	3,667
Other debtors	4,049	_	516	-
Prepayments and accrued income	940	-	1,036	-
	13,980	2,281	12 920	2 667
	15,980	2,201	13,820	3,667

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	199	9	199	8
	Group £'000	Company £'000	Group £'000	Company £'000
Bank loans and overdrafts (see note 15)	3,111	-	2,906	-
Obligations under finance leases	424	-	430	-
Trade creditors	14,458	-	12,447	-
Amounts owed to parent entity	2,281	2,281	3,667	3,667
Corporation tax	3,223	-	5,657	-
Other taxes and social security	3,854	_	3,913	-
Other creditors	822	-	1,319	-
Accruals and deferred income	6,187	-	6,773	-
	34,360	2,281	37,315	3,667

15. LOANS AND OVERDRAFTS

	1999 Group £'000	1998 Group £'000
Due within one year	3,111	2,906
Due between one and two years	3,336	2,963
Due between two and five years	423,306	362,649
Due after more than five years	-	60,000
	429,753	428,518
	= 	

NOTES TO THE ACCOUNTS 31 December 1999

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15. LOANS AND OVERDRAFTS (continued)

The Company's subsidiary company Blackstone Hotel Acquisitions Company ("BHAC") has obtained a senior credit facility of £275 million. The facility matures on 30 June 2003. Repayment of the loan will be made in quarterly instalments. The interest rate is LIBOR plus 1.125 per cent. BHAC also obtained a junior credit facility of £100.6 million. The facility matures on 30 June 2003. Repayment of the loan will be made in full on the maturity date. The interest rate is LIBOR plus 4 per cent.

Concurrently with the signing of these agreements, BHAC entered into an agreement to hedge its interest rate exposure in respect of an initial notional principal amount of £375.6 million, for a period ending on 30 June 2003. The interest rates for the senior and junior credit facilities were fixed at 7.66 per cent and 10.54 per cent, respectively.

BHAC entered into a credit agreement with BRE/Satelitte L.P., a limited partnership which is the ultimate parent entity of the Group, for £60 million. The loan matures on 31 December 2004 and bears interest at 13.5 per cent. Repayment of the loan will be made in full on maturity.

The bank loans are the subject of fixed and floating charges over BHAC and its subsidiary companies' assets.

16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	1999 Group £'000	1998 Group £'000
Bank loans (see note 15)	362,150	365,612
Other loans with related entity (see note 15)	64,492	60,000
Obligations under finance leases (due within 5 years)	375	799
	427,017	426,411
		

17. DEFERRED TAX

The potential deferred tax liability is as follows:

	Provided		Unprovided	
	1999	1998	1999	1998
	Group £'000	Group £'000	Group £'000	Group £'000
Capital allowances in advance of depreciation	200	203	12,482	12,576
Rolled over gains	-	~	4,803	3,015
Other timing differences			(307)	(2,331)
	200	203	16,978	13,260

The potential tax liability which might arise in the event of the disposal of the group's properties at the amount at which they are carried in the balance sheet is not quantified as the directors do not consider it will reverse in the foreseeable future since disposal of the properties is not contemplated.

In addition, as disposal is not contemplated, no provision has been made for the tax that would arise if the group sold its shares in its subsidiaries for their revalued amount.

NOTES TO THE ACCOUNTS 31 December 1999

18. CALLED UP SHARE CAPITAL

Authorised: 250,000,000 ordinary shares of £1 each 250,000 250,000 Called up, allotted and fully paid: 140,000,000 ordinary shares of £1 each 140,000			1999 Group and Company £'000	1998 Group and Company £'000
250,000,000 ordinary shares of £1 each 250,000 250,000 250,000 Called up, allotted and fully paid: 140,000,000 ordinary shares of £1 each 140,000 140,000 140,000 140,000 19. PROFIT AND LOSS ACCOUNT Group £'000		Authorised:		
Called up, allotted and fully paid: 140,000,000 ordinary shares of £1 each 140,000 140,000 19. PROFIT AND LOSS ACCOUNT Group £*000 At 31 December 1998 1,966 Profit for the period 174 At 31 December 1999 2,140 20. FINANCIAL COMMITMENTS Capital commitments: Contracted but not provided in the accounts 70 232 Operating lease commitments: Land and buildings expiring: 2 32 - within one year 22 32 - in more than five years 66 111 - in more than five years 221 219 Other assets expiring: 309 362 Other assets expiring: 23 237 - within one year 23 237 - in two to five years 184 85 - within one year 207 322 - within one year 23 237 237 - in two to five years 184 85 - within one year 20		250,000,000 ordinary shares of £1 each	250,000	250,000
At 31 December 1998 1,966 Profit for the period 174 At 31 December 1999 2,140		Called up, allotted and fully paid:	140,000	140,000
## ## ## ## ## ## ## ## ## ## ## ## ##	19.	PROFIT AND LOSS ACCOUNT		
Profit for the period 174 At 31 December 1999 2,140 20. FINANCIAL COMMITMENTS 1999 1008 £'000 £'000 Capital commitments: 70 232 Contracted but not provided in the accounts 70 232 Operating lease commitments: 22 32 Land and buildings expiring: 66 111 - in two to five years 66 111 - in more than five years 221 219 Other assets expiring: 309 362 Other asset expiring: 23 237 - in two to five years 184 85 207 322				
Profit for the period 174 At 31 December 1999 2,140 20. FINANCIAL COMMITMENTS 1999 1008 £'000 £'000 Capital commitments: 70 232 Contracted but not provided in the accounts 70 232 Operating lease commitments: 22 32 Land and buildings expiring: 66 111 - in two to five years 66 111 - in more than five years 221 219 Other assets expiring: 309 362 Other asset expiring: 23 237 - in two to five years 184 85 207 322		A+ 21 December 1009		1 066
20. FINANCIAL COMMITMENTS 1999 1008 £'000 £'000 Capital commitments: 70 232 Operating lease commitments: Land and buildings expiring: - within one year 22 32 - in two to five years 66 111 - in more than five years 221 219 Other assets expiring: - within one year 23 237 - in two to five years 184 85 207 322				
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Contracted but not provided in the accounts 70 232 Operating lease commitments: Land and buildings expiring: - within one year 22 32 - in two to five years 66 111 - in more than five years 221 219 Other assets expiring: - within one year 23 237 - in two to five years 184 85 207 322				
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- in more than five years 221 219 309 362 Other assets expiring: - within one year - in two to five years 23 237 - in two to five years 207 322			22	32
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Other assets expiring: 23 237 - within one year 23 237 - in two to five years 184 85 207 322		- in more than five years	221	219
- within one year 23 237 - in two to five years 184 85 207 322			309	362
- in two to five years \frac{184}{207} \frac{85}{322}				
207 322				
		- in two to rive years		
Annual commitments under non-cancellable leases 516 684			207	322
		Annual commitments under non-cancellable leases	516	684

NOTES TO THE ACCOUNTS 31 December 1999

21. RECONCILIATION OF OPERATING PROFIT TO OPERATING CASH FLOWS

	1999 £'000	1998 £'000
Operating profit	39,037	25,037
Depreciation charges	6,412	2,767
Loss on disposal of fixed assets	64	-
(Increase) / decrease in stock	(446)	410
Decrease in debtors	9,363	608
Decrease in creditors	(8,330)	(6,384)
Net cash inflow from operating activities	46,100	22,438

22. ANALYSIS OF NET DEBT

	As at 1 January 1999 £'000	Cash flow £'000	As at 31 December 1999 £'000
Cash at bank in hand	4,911	(2,880)	2,031
Debt due after one year	(425,612)	(1,030)	(426,642)
Debt due within one year	(2,906)	(205)	(3,111)
Finance leases	(1,229)	430	(799)
Total	(424,836)	(3,685)	(428,521)

23. RECONCILIATION OF MOVEMENT IN NET CASH FLOW TO MOVEMENT IN NET DEBT

	1999 £'000	1998 £'000
(Decrease) / Increase in cash in year	(2,880)	4,911
Cash inflow from increase in debt and lease financing	962	(397,738)
Loan and finance leases acquired	-	(30,738)
Amortisation of loan issue expenses	(1,767)	(1,271)
Movement in net debt	(3,685)	(424,836)
Opening net debt	(424,836)	
Closing net debt	(428,521)	(424,836)

NOTES TO THE ACCOUNTS 31 December 1999

24. PROFIT ON SALE OF BUSINESS

On 24 December 1999 the Group disposed of Savoy Laundry business. The profit on disposal has been calculated as follows.

	Savoy Laundry £'000
Net assets disposed of Profit on disposal	1,321 2,379
Proceeds on disposal	3,700
To be satisfied by: Cash	3,700

The consideration of £3.7m is due for payment in the year 2000 and is thus included in other debtors (note 13).

25. PENSIONS AND SIMILAR OBLIGATIONS

The Group's principal subsidiary operates one pension scheme. The scheme has three sections – staff and senior staff which are defined benefit schemes; and directors which is a money purchase scheme. The staff scheme is open to all staff if they meet the eligibility criteria. The Group actively encourages staff to join the scheme as it believes this is an important element of the remuneration package. The wages scheme which was a defined contribution scheme ceased in April 1997.

The pension cost relating to the schemes is assessed in accordance with the advice of an independent qualified actuary using the attained age method. The latest actuarial valuation of those schemes was at 1 April 1998. The assumptions that have the most significant effect on the valuation are those relating to the rate of return on investments, rate of increase in dividends and the rates of increase in pension and salaries. It was assumed the investment return would be 8½% per annum, dividends increase would be 4% per annum, salary increases would average 6% per annum and present and future pensions would increase at the rate of 4½% per annum.

At the date of the latest actuarial valuation, the market value of the assets of the schemes was £19.6 million and the actuarial value of the assets was sufficient to cover 119% of the benefits which have accrued to members, after allowing for expected future increases in earnings.

26. RELATED PARTY DISCLOSURE

The Group is exempt under the provisions of Financial Reporting Standard 8 "Related Party Disclosures" from disclosing details of transactions with Group related parties.

27. ULTIMATE PARENT ENTITY

At 31 December 1999, the company's immediate and ultimate parent entity and controlling party is BRE/Satellite L.P., a Delaware limited partnership. Hence BRE/Savoy Acquisition Company is the smallest and largest group for which group accounts are prepared. Copies of its statutory accounts will be available from its registered office 1 Savoy Hill, London WC2R OBP.