

Three Counties Concrete Limited

Directors' report and unaudited financial statements

For the year ended 31st December 2010

Registered number 03513747

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Directors and Advisors

Directors

J F Bowater
P Hardman

Secretary

M Ford

Registered office

Bardon Hall
Copt Oak Road
Markfield
Leicestershire
LE67 9PJ

Directors' report

The directors present their annual report on the affairs of the company, together with the unaudited financial statements, for the year ended 31 December 2010

Review of the business

The company has been dormant as defined in section 1169 of the Companies Act 2006 throughout the year and preceding financial period. It is anticipated that the company will remain dormant for the foreseeable future. Key performance indicators are not considered necessary for an understanding of the development, performance or position of the business of the company. There are no risks or uncertainties facing the company including those within the context of the use of financial instruments.

Directors and their interests

The directors who served during the year and subsequently were as follows

G W Bolsover (resigned 31 March 2010)
A Bourguignon (appointed 1 April 2010, resigned 1 March 2011)
J F Bowater
P Hardman (appointed 1 March 2011)

The directors have no interests in the share capital of the company

Approved by the Board and signed on its behalf by



Mrs M Ford
Secretary

Bardon Hall
Copt Oak Road
Markfield
Leicestershire
LE67 9PJ

18 July 2011

Company Registration No. 03513747

Balance sheet
at 31 December 2010

	<i>Notes</i>	2010 £	2009 £
Amount due by group undertakings		100	100
Capital and reserves			
Called up share capital	<i>4</i>	100	100
Shareholders' funds - equity interests		100	100

The company did not trade during the current preceding period and has made neither profit nor loss, nor any other recognised gain or loss

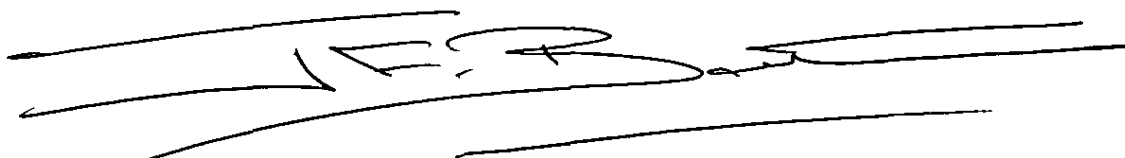
For the year ended 31 December 2010 the company was entitled to exemption from audit under section 480 of the Companies Act 2006 relating to dormant companies

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These financial statements on pages 3 and 4 were approved and authorised for issue by the Board of Directors on 18 July 2011

Signed on behalf of the Board of Directors



J F Bowater
Director

18 July 2011

Notes

(forming part of the financial statements)

1 Accounting policy

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom law and accounting standards

2 Profit and loss account

No profit and loss account is presented with these financial statements because the company has not received income, incurred expenditure or recognised any gains or losses during either the year under review or the preceding financial year. There have been no movements in shareholders' funds during the year under review or the preceding year.

3 Information regarding directors and employees

The company had no employees during the current and preceding year.

No emoluments were payable to the directors of the company during the current and preceding financial year.

4 Called up share capital

	2010 £	2009 £
<i>Authorised</i>		
100,000 Ordinary shares of £1 each	100,000	100,000
	<hr/>	<hr/>
<i>Allotted, called up and fully paid:</i>		
100 Ordinary shares of £1 each	100	100
	<hr/>	<hr/>

5 Related party transactions

The cost of the annual return fee was borne by the company's parent company without any right of reimbursement.

6 Ultimate parent company

The directors regard Holcim Ltd, a company incorporated in Switzerland, as the ultimate parent company and the ultimate controlling party.

This is the smallest and largest group in which results are consolidated.

Copies of the accounts of Holcim Ltd are available on www.holcim.com or from Holcim Ltd Corporate Communications, Zurcherstrasse 156, CH-8645 Jona, Switzerland.