Company Registration Number 3503260

Northern Paper Board Limited **Abbreviated Accounts**29 February 2012

A1LUMNT7
A20 16/11/2012 #194
COMPANIES HOUSE

Armstrong Watson Chartered Accountants & Statutory Auditors Currer House 34/36 Otley Street Skipton North Yorkshire BD23 1EW

ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

CONTENTS	PAGE
The directors' report	1
Independent auditor's report to the company	4
Abbreviated profit and loss account	5
Abbreviated balance sheet	6
Cash flow statement	7
Notes to the abbreviated accounts	9

THE DIRECTORS' REPORT

YEAR ENDED 29 FEBRUARY 2012

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 29 February 2012

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was that of paper, board and fabric merchants.

Northern Paper Board had been a packaging merchant for 20 years, 7 years ago the company made the move into manufacturing

The company has continued to invest and has grown the business turnover from £5 6 million to £8 3 million in the last three years. The owners had implemented a strategy to enable growth, entering new markets and diversifying the business.

Business Challenge

The business had the capacity to grow substantially However the company only had a small team and the owners were the ones driving the business forward. The challenges were to -

Build a team that led the sales, Recruit Staff, Implement management information systems, Take a step back and look at a formal plan for growth, Set a sales strategy to follow the plan

We have been introduced to a successful entrepreneur. We are now working with him looking at our business plan and company objective

Our attitude has always been a 'can do and will do' attitude The challenge is that now we add, 'how soon will we do and what do we need to do sooner'

Results

We have been able to recruit three additional staff who are becoming an integral part of our team. We have broken our current market segments and by doing this have a strategy for growth by market sector. We are putting together our 3 - 5 - 10 year plan and are seeing what we need now to implement that growth. Our attitude is now what do we need to grow, rather than grow then implement the additional staff - investment. Although we are still an integral part of the business, we can see that our strategy will pay dividends both for the company and personally

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £408,805 The directors have not recommended a dividend

FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

Due to the nature of the financial instruments used by the company comprising bank balances, trade creditors, trade debtors and finance lease agreements, there is no exposure to price risk. The liquidity risk on the above areas is managed by the regular monitoring of these areas by the directors

THE DIRECTORS' REPORT (continued)

YEAR ENDED 29 FEBRUARY 2012

DIRECTORS

The directors who served the company during the year were as follows

Mr J F Curran Mr P A Curran

DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware

- there is no relevant audit information of which the company's auditor is unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

THE DIRECTORS' REPORT (continued)

YEAR ENDED 29 FEBRUARY 2012

AUDITOR

Armstrong Watson are deemed to be re-appointed under section 487(2) of the Companies Act 2006

Registered office 34/36 Otley Street Skipton North Yorkshire BD23 1EW Signed on behalf of the directors

MR J F CURRAN

Approved by the directors on

9 NOV 2012

INDEPENDENT AUDITOR'S REPORT TO NORTHERN PAPER BOARD LIMITED UNDER SECTION 449 OF THE COMPANIES ACT 2006

We have examined the abbreviated accounts, together with the financial statements of Northern Paper Board Limited for the year ended 29 February 2012 prepared under Section 396 of the Companies Act 2006

This report is made solely to the company, in accordance with Section 449 of the Companies Act 2006. Our work has been undertaken so that we might state to the company those matters we are required to state to it in a special auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company for our work, for this report, or for the opinions we have formed

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

The directors are responsible for preparing the abbreviated accounts in accordance with Section 445 of the Companies Act 2006. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with the regulations made under that section and to report our opinion to you

BASIS OF OPINION

We conducted our work in accordance with Bulletin 2008/4 issued by the Auditing Practices Board In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared

OPINION

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Section 445(3) of the Companies Act 2006, and the abbreviated accounts have been properly prepared in accordance with the regulations made under that section

SKIPTON

WILLIAMBOOTH
(Senior Statutory Auditor)
For and on behalf of
ARMSTRONG WATSON
Chartered Accountants
& Statutory Auditors

9 NOV 2012

NORTHERN PAPER BOARD LIMITED ABBREVIATED PROFIT AND LOSS ACCOUNT YEAR ENDED 29 FEBRUARY 2012

	Note	2012 £	2011 £
TURNOVER		8,294,524	7,417,527
Cost of Sales and Other operating income		6,827,623	6,209,036
Administrative expenses		955,991	787,383
OPERATING PROFIT	2	510,910	421,108
Interest receivable Interest payable and similar charges	5	405 (2,419)	611 (6,428)
PROFIT ON ORDINARY ACTIVITIES BEFOR TAXATION	Æ	508,896	415,291
Tax on profit on ordinary activities	6	100,091	104,037
PROFIT FOR THE FINANCIAL YEAR		408,805	311,254

All of the activities of the company are classed as continuing

The company has no recognised gains or losses other than the results for the year as set out above

Company Registration Number 3503260

ABBREVIATED BALANCE SHEET

29 FEBRUARY 2012

		201	2	201	l
	Note	£	£	£	£
FIXED ASSETS			_		
Tangible assets	8		753,994		541,271
CURRENT ASSETS					
Stocks	9	594,872		418,309	
Debtors	10	1,874,472		1,941,745	
Cash at bank		466,163		391,836	
		2,935,507		2,751,890	
CREDITORS: Amounts falling due					
within one year	11	2,002,210		2,003,602	
NET CURRENT ASSETS			933,297		748,288
TOTAL ASSETS LESS CURRENT	LIABI	LITIES	1,687,291		1,289,559
CREDITORS: Amounts falling due					
after more than one year	12		12,747		34,025
PROVISIONS FOR LIABILITIES					
Deferred taxation	14		61,175		50,970
			1,613,369		1,204,564
CAPITAL AND RESERVES					
Called-up equity share capital	18		2		2
Profit and loss account	19		1,613,367		1,204,562
SHAREHOLDERS' FUNDS	20		1,613,369		1,204,564

These abbreviated financial statements have been prepared in accordance with the special provisions for medium-sized companies under section 445(3) of the Companies Act 2006

These abbreviated accounts were approved by the directors and authorised for issue on 9 Nov 2012, and are signed on their behalf by

MR J DOURRAN

CASH FLOW STATEMENT

YEAR ENDED 29 FEBRUARY 2012

	2	012	2011	
No	te £	£	£	£
NET CASH INFLOW FROM OPERATING ACTIVITIES		554,974		94,917
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE Interest received Interest paid Interest element of hire purchase	405 - (2,415	- -	611 (5,424) (1,004)	
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		(2,014)		(5,817)
TAXATION		(93,763)		(51,973)
CAPITAL EXPENDITURE Payments to acquire tangible fixed assets Receipts from sale of fixed assets	(364,042	2)	(212,745) 18,278	
NET CASH OUTFLOW FROM CAPITAL EXPENDITURE		(364,042)		(194,467)
EQUITY DIVIDENDS PAID		-		(180,000)
CASH INFLOW/(OUTFLOW) BEFOR FINANCING	E	95,155		(337,340)
FINANCING Net inflow/(outflow) from other short-term creditors Capital element of hire purchase	1 45((21,278		(232,711) 55,304	
NET CASH OUTFLOW FROM FINANCING		(20,828)		(177,407)
INCREASE/(DECREASE) IN CASH		74,327		(514,747)

CASH FLOW STATEMENT

YEAR ENDED 29 FEBRUARY 2012

RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

2012 £	2011 £
510,910	421,108
•	135,976
-	(18,278)
(176,563)	(257,906)
67,273	(703,152)
2,035	517,169
554,974	94,917
	£ 510,910 151,319 (176,563) 67,273 2,035

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

	2012		2011	
	£	£	£	£
Increase/(decrease) in cash in the period	74,327		(514,747)	
Net (inflow) from/outflow from other short- term creditors Cash outflow in respect of hire purchase	(450) 21,278		232,711 (55,304)	
		95,155		(337,340)
Change in net funds		95,155		(337,340)
Net funds at 1 March 2011		336,532		673,872
Net funds at 29 February 2012		431,687		336,532

ANALYSIS OF CHANGES IN NET FUNDS

	At		At
	1 Mar 2011	Cash flows	29 Feb 2012
	£	£	£
Net cash			
Cash in hand and at bank	391,836	74,327	466,163
Debt			
Debt due within 1 year	_	(450)	(450)
Hire purchase agreements	(55,304)	21,278	(34,026)
	(55,304)	20,828	(34,476)
Net funds	336,532	95,155	431,687
Cash in hand and at bank Debt Debt due within 1 year Hire purchase agreements	(55,304) (55,304)	(450) 21,278 20,828	(34,02 (34,47

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention

Turnover

The turnover shown in the profit and loss account represents amounts due and receivable during the year, exclusive of Value Added Tax

Research and development

Research and development expenditure of £123,935 has been capitalised and written off at a rate of 15%

Fixed assets

All fixed assets are initially recorded at cost

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Plant & Machinery - 15% on cost Fixtures & Fittings - 25% on cost Motor Vehicles - 25% on cost

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the profit and loss account on a straight line basis.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

1. ACCOUNTING POLICIES (continued)

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

2. OPERATING PROFIT

Operating profit is stated after charging/(crediting)

	2012 £	2011 £
Amortisation of deferred research and develop	_	~
expenditure	2,434	_
Depreciation of owned fixed assets	129,789	128,148
Depreciation of assets held under hire purchase	,	,
agreements	21,530	7,828
Profit on disposal of fixed assets	_	(18,278)
Auditor's remuneration		
- as auditor	7,000	3,000

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

3. PARTICULARS OF EMPLOYEES

4.

5.

The average number of staff employed by the company during the financial year amounted to.

	2012 No	2011 No
Number of production staff	10	10
Number of administrative staff	6	6
		16
The aggregate payroll costs of the above w	vere	
	2012	2011
	£	£
Wages and salaries	295,332	301,822
Social security costs	29,796	30,633
Other pension costs	4,865	842
	329,993	333,297
DIRECTORS' REMUNERATION		
The directors' aggregate remuneration in re-	espect of qualifying services were	
	2012	2011
	£	£
Remuneration receivable	80,563	73,090
INTEREST PAYABLE AND SIMILAR	CHARGES	
	2012	2011
	£	£
Finance charges	2,419	1,004
Other sımılar charges payable	_	5,424
	2,419	6,428

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

TAXATION ON ORDINARY ACTIVITIES

(a) Analysis of charge in the year

	2012 £	2011 £
Current tax		
In respect of the year		
UK Corporation tax based on the results for the year at 26% (2011 - 28%) Over/under provision in prior year	89,886 	93,763
Total current tax	89,886	93,762
Deferred tax		
Origination and reversal of timing differences (note 14) Capital allowances	10,205	10,275
Tax on profit on ordinary activities	100,091	104,037
(b) Factors affecting current tax charge		

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 26% (2011 - 28%)

	2012 £	2011 £
Profit on ordinary activities before taxation	508,896	415,291
Profit on ordinary activities by rate of tax	132,313	116,282
Expenses not deductible for tax purposes	1,842	1,418
Capital allowances for period in excess of		
depreciation	(6,821)	(11,982)
Tax chargeable at higher rates adjustment	619	•
Marginal relief	(5,844)	(6,838)
Tax on capitalised revenue expenditure	(32,223)	-
profit on disposal of assets	•	(5,118)
Total current tax (note 6(a))	89,886	93,762
DIVIDENDS		

7. DIVIDENDS

Equity dividends	2012 £	2011 £
Paid Equity dividends on ordinary shares		180,000

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

8. TANGIBLE FIXED ASSETS

	Plant & Machinery £	Fixtures & Fittings £	Motor Vehicles £	Total £
COST				
At 1 March 2011	933,253	65,369	102,816	1,101,438
Additions	336,911	27,131		364,042
At 29 February 2012	1,270,164	92,500	102,816	1,465,480
DEPRECIATION				
At 1 March 2011	484,432	58,483	17,252	560,167
Charge for the year	122,411	4,954	23,954	151,319
At 29 February 2012	606,843	63,437	41,206	711,486
NET BOOK VALUE				
At 29 February 2012	663,321	29,063	61,610	753,994
At 28 February 2011	448,821	6,886	85,564	541,271

Hire purchase agreements

Included within the net book value of £753,994 is £56,763 (2011 - £78,293) relating to assets held under hire purchase agreements. The depreciation charged to the abbreviated accounts in the year in respect of such assets amounted to £21,530 (2011 - £7,828).

9. STOCKS

	2012 £	2011 £
Stock	594,872	418,309
DEBTORS		
	2012	2011
m 1 11.	£	£
		1,931,995
Prepayments and accrued income	8,556	9,750
	1,874,472	1,941,745
		DEBTORS 2012 £ Trade debtors Prepayments and accrued income 1,865,916 8,556

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

11. CREDITORS: Amounts falling due within one year

	2012	2011
	£	£
Trade creditors	1,280,689	1,171,556
Corporation tax	89,886	93,763
PAYE and social security	6,793	6,428
VAT	135,765	66,791
Hire purchase agreements	21,279	21,279
Other creditors	450	
Directors current accounts	453,440	635,174
Accruals and deferred income	13,908	8,611
	2,002,210	2,003,602

The following liabilities disclosed under creditors falling due within one year are secured by the company

	2012	2011
	£	£
Hire purchase agreements	21,249	21,279

12. CREDITORS: Amounts falling due after more than one year

	2012	2011
	£	£
Hire purchase agreements	12,747	34,025

The following liabilities disclosed under creditors falling due after more than one year are secured by the company

2012	2011
£	£
12,747	34,025
	£

13. COMMITMENTS UNDER HIRE PURCHASE AGREEMENTS

Future commitments under hire purchase agreements are as follows

c
£
21,279
34,025
55,304

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

14. DEFERRED TAXATION

The movement in the deferred taxation provision during the year was

	2012	2011
	£	£
Provision brought forward Profit and loss account movement arising during th	50,970 e	40,695
year	10,205	10,275
Provision carried forward	61,175	50,970

The provision for deferred taxation consists of the tax effect of timing differences in respect of

	2012	2011
	£	£
Excess of taxation allowances over depre	ciation on	
fixed assets	61,175	50,970
	61,175	50,970

15. COMMITMENTS UNDER OPERATING LEASES

At 29 February 2012 the company had annual commitments under non-cancellable operating leases as set out below

	Land and buildings	
	2012	2011
	£	£
Operating leases which expire		
Within 2 to 5 years	140,000	140,000
-		

16. TRANSACTIONS WITH THE DIRECTORS

Included in creditors due within one year directors loan accounts amounting to £453,440 (2011 £635,174) Of this £222,967 (2011 £306,172) related to P A Curran and £230,473 (2011 £329,002) to J F Curran The loan accounts are interest free and repayable on demand.

17. RELATED PARTY TRANSACTIONS

The company was under the control of J F Curran and P A Curran throughout the current and previous year During the year the company was charged £144,741 (2011 £8,973) by N P B Limited who in turn paid the Northern Paper Board Limited Pension Fund rent of £140,000 This company was under the control of J F Curran and P A Curran

Dividends paid to the directors during the year were as follows,

J F Curran £Nil (2011 £90,000) P A Curran £Nil (2011 £90,000)

NOTES TO THE ABBREVIATED ACCOUNTS

YEAR ENDED 29 FEBRUARY 2012

18. SHARE CAPITAL

Allotted, called up and fully paid:

		2012		2011	
		No	£	No	£
	2 Ordinary shares of £1 each	2	2	2	2
19.	PROFIT AND LOSS ACCOUNT				
			2012		2011
	D-11 61		£		£
	Balance brought forward	1	,204,562 408 805		1,073,308
	Profit for the financial year		408,805		311,254 (180,000)
	Equity dividends	_			(180,000)
	Balance carried forward	1	,613,367	•	1,204,562
20.	RECONCILIATION OF MOVEMENTS IN	N SHAREH	OLDERS' FU	INDS	
			2012		2011
			£		£
	Profit for the financial year		408,805		311,254
	Equity dividends				(180,000)
	Net addition to shareholders' funds		408,805		131,254
	Opening shareholders' funds	1	,204,564		1,073,310
	Closing shareholders' funds	1	,613,369		1,204,564