## ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

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#### **COMPANY INFORMATION**

**Directors** 

R Wilson

M McVeigh T Wilson D Bradford

(Appointed 25 March 2021)

Secretary

M McVeigh

Company number

03503183

Registered office

Hewitts Avenue Hewitts Circus Humberston Grimsby Lincolnshire DN36 4SE

**Auditor** 

UHY Hacker Young Manchester LLP

St James Building 79 Oxford Street Manchester M1 6HT

**Bankers** 

Natwest Bank

1st Floor

Hardman Boulevard

Manchester M3 3AQ

**Solicitors** 

Bridge McFarland Solicitors

19 South St Marys Gate

Grimsby DN31 1JE

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present the strategic report for the year ended 31 December 2020.

#### Fair review of the business

The results for the year which are set out in the profit and loss account show turnover of £54,508,135 (2019 - £60,926,168) and an operating profit of £1,113,431 (2019 - £520,182). At 31st December 2020 the company had net assets of £5,393,533 (2019 - £4,827,764). The directors consider the performance for the year and the financial position at the year end to be satisfactory.

The company's key financial and other performance indicators during the year were as follows:

	2020	2019
Gross margin	12.4%	12.6%
Operating profit	£1,113,431	£520,182
Non-financial key performance indicators are new and used vehicle u were:	nits, and retail se 2020	ervice hours sold, which 2019
New units	1,077	1,235
Used units	2,435	2,925
Retail Service Hours	28,409	29,286

#### **Future developments**

The directors continue to actively seek new opportunities to secure the longevity of the business. The Covid-19 pandemic could have had an impact on the future trading of the company, but with careful management and the excellent dedication of our team, the results have been encouraging since emerging from lockdown, and despite the necessary changes that have been put in place, the directors are optimistic about delivering a strong result in 2021.

#### Principal risks and uncertainties

The management of the business and the nature of the company's strategy are subject to a number of risks. The directors have set out below the principal risks facing the business.

Manufacturers supply of new and improved vehicles

The Company is reliant on new vehicle products from Vauxhall. This exposes the company to risks in a number of areas as the company is dependent on its manufacturer/suppliers in respect of availability of new vehicle products, quality of new vehicle products and the pricing of new vehicle products. This is particularly relevant given the growth in electric vehicle (EV) sales and the UK Government's ban on the sale of petrol and diesel vehicles from 2030.

The directors are confident that future new products from its manufacturer/suppliers will continue to be competitively priced and high quality and therefore consider that this "manufacturer risk" is minimal with the introduction of PSA Group.

#### Economic downturn

The success of the business is reliant on consumer spending. An economic downturn, resulting in a reduction in consumer spending power, will have a direct impact on the income achieved by the company.

In response to this risk, senior management aim to keep abreast of economic conditions. In cases of severe economic downturn, marketing and pricing strategies and cost controls are modified to reflect the new market conditions.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### Development and performance

The strategy remains as previous years to build on the current position established by the company, together with a strong manufacturer brand nationally. This strategy is based largely on well established models including Corsa and Astra, but more recently introduced models such as Crossland, Grandland, new Mokka and EV's are proving popular and the development of new models yet to be launched, including further electric commercial vehicle variants.

#### Market Conditions

New vehicle sales continue to be the area of greatest volatility; however, the current and future product ranges of the franchise is well represented and should allow the company to meet its market share. The wider economy, whilst improving remains uncertain, the directors believe the company's long standing in the local market, its product range and high level of customer service is well placed to take advantage of the economic growth as it develops.

In December 2020, a Brexit deal was agreed with the EU setting out the basis for future trading with the EU. In the short term, the principal impact on the company relates to disruptions in the supply of new vehicles and parts.

#### Covid-19

Following the outbreak of the Covid-19 strain of Coronavirus the directors have put in place steps to mitigate and monitor the risks on uncertainty as they evolve. Steps taken include: closely following government guidelines, regularly updating stakeholders, safeguarding employees by various measures such as providing hand sanitizer's, face coverings, social distance markings and displays, restricting visitors' numbers on site and flexible working from home where possible and adapting the business operations to meet the changing requirements. Following the initial impact of the pandemic in quarter 2, business has remained resilient. Following the recent UK vaccination rollout which appears to be working there is still uncertainty surrounding the virus mutations appearing from areas outside UK.

## STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

## Promoting the success of the company Section 172(1) Statement

In 2018 the Companies (Miscellaneous Reporting) Regulations introduced a requirement for companies to publish a statement describing how the directors have had regard to the matters set out in section 172(1)(a) to (f) of the Companies Act 2006.

Section 172(1)(a) to (f) requires each director to act in a way he or she considered would be most likely promote the success of the company for the benefit of its members as a whole, with regard to the following matters:

The likely consequences of any decision in the long term.

The company's Board of Directors together with senior managers bring a wide range of experience which is collectively responsible for promoting the long-term success of the company. The directors actively promote the company purpose along with its employee's core values of being part of "The Co" and "driving excellence".

b. The interest of the company's employees:

The management constantly encourage engagement from its employees via its intranet and social platforms. During the Covid-19 lockdown period, the directors were in constant communication with all employees virtually to keep them updated on the business. Our employees actively pursue opportunities for personal development and career progression with the support from management; a culture of inclusion and diversity; rewarding success and the ability to make a difference. The directors introduced additional holidays to recognize and reward loyalty of service during the year. Regular "Communicate" newsletters and updates are used to ensure that everyone has an understanding of what is happening in the business and what is expected at all times. We undertake various activities and operate many forums and surveys to foster participation in group events, invite opinions, questions, and ideas.

c. The need to foster the company's business relationships with suppliers, customers and others.

The directors ensure that all business relationships are based upon trust and conducted in a professional manner. Suppliers are paid regularly through a process of statement reconciliation and monthly BACS payments in accordance with terms. The directors have published all statutory documents on the company website, including details of policies regarding Data Protection and Modern Slavery. Driving Excellence is actively promoted throughout the business. Our customers are surveyed throughout all areas of the business, with reports shared weekly with our customer care and management team, so that any concerns can be identified and rectified immediately when they arise. Employees throughout the business are rewarded for providing great customer service, and results show an overall customer satisfaction rate of around 97%.

d. The impact of the company's operations on the community and the environment.

The company actively seeks to support the communities that are local to the trading operations. During the year examples would be the purchase of kit and sponsorship for local sporting teams, donations to local charitable events, and allowing employee engagement to spend time working for local good causes and events. The company is committed to a green programme converting aged and high energy use equipment such as heating and lighting through 2021.

e. The desirability of the company maintaining a reputation for high standards of business conduct

The Company actively promotes its core values one of which is being consistent and professional in all that we do. Every member of "The Co" as part of their induction has our values explained and discussed with our management team. Wilson & Co is proud of the continuing outstanding results in the numerous customer surveys that are monitored and then results are reported upon weekly.

f. The need to act fairly as between members of the company

As a board of directors, our intention is to behave responsibly towards all our stakeholders and treat them fairly and equally, so they too may benefit from the success of our business. All key stakeholders meet on a regular basis to ensure to ensure shareholder views are fairly represented in key decisions.

# STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

On behalf of the board

R Wilson

Director 2 July 2021

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their annual report and financial statements for the year ended 31 December 2020.

#### Principal activities

The principal activity of the company continued to be that of a motor dealer; including the sale and servicing of passenger cars and commercial vehicles and associated activities.

#### Results and dividends

The results for the year are set out on page 11.

Ordinary dividends were paid amounting to £120,000. The directors do not recommend payment of a further dividend.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

R Wilson

M McVeigh

T Wilson

D Bradford

(Appointed 25 March 2021)

#### Financial instruments

#### Liquidity risk

The company seeks to manage risk by ensuring sufficient liquidity is available to meet foreseeable needs to invest cash assets safely and profitably.

The company's policy throughout the year has been to achieve this objective through the day to day involvement of management in business decisions rather than through setting maximum or minimum liquidity ratios.

#### Interest rate risk

The company finances its operations through a mixture of bank and other external borrowings. The company's exposure to interest rate fluctuations on its borrowings is managed by the use of fixed and floating facilities. The balance sheet includes trade debtors and creditors which do not attract interest and are therefore subject to fair value interest rate risk.

The company policy throughout the year has been to achieve its objective of managing interest rate risk through day to day involvement of management in business decisions rather than through setting maximum or minimum levels for the level of fixed interest rate borrowings.

#### Credit risk

The company's principal financial assets are cash and trade debtors. The credit risk associated with cash is limited as the counterparties have high credit ratings assigned by international credit-rating agencies. The principal credit risk therefore arises from its trade debtors.

In order to manage credit risk, the directors set credit limits for customers based on a combination of payment history and third party credit references. Credit limits are reviewed by the finance director on a regular basis in conjunction with debt ageing and collection history.

#### **Business relationships**

The directors have had regard to the need to foster the company's business relationships with suppliers, customers and others, this is noted above in the company's statement on Section 172(1).

## DIRECTORS' REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2020

Energy and carbon report  Energy consumption  Aggregate of energy consumption in the year		<b>kWh</b> 772,271
Emissions of CO2 equivalent	Metric tonnes	Metric tonnes
Scope 1 - direct emissions		
- Gas combustion	24.10	
- Fuel consumed for owned transport	237.49	
		261.59
Scope 2 - indirect emissions		
- Electricity purchased		145.56
Total gross emissions		407.15
Intensity ratio		
Tonnes of CO2e per £million turnover		7.47

#### Quantification and reporting methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2020 UK Government's Conversion Factors for Company Reporting.

#### Intensity measurement

We have used the financial control approach, whereby the company accounts for 100 percent of the GHG emission (and energy) over which it has control. However, as the organisation is a single entity, there are no other organisations to consider.

#### Measures taken to improve energy efficiency

We have measured our scope 1 and 2 emissions and included scope 3 emissions related to employee use of their own vehicles, where they claim mileage allowance (grey fleet).

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

R Wilson Director

Date: 2 July 2021

# DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBERS OF WILSON & CO. (MOTOR SALES) LIMITED

#### Opinion

We have audited the financial statements of Wilson & Co. (Motor Sales) Limited (the 'company') for the year ended 31 December 2020 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- · have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF WILSON & CO. (MOTOR SALES) LIMITED

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### Extent to which the audit was considered capable of detecting irregularities including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

#### Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, we considered the following:

- the nature of the industry and sector, control environment and business performance
- any matters we identified having obtained and reviewed the company's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance,
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
- the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
   and
- The matters discussed among the audit engagement team and involving relevant internal specialists, including tax, and industry specialists regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

# INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF WILSON & CO. (MOTOR SALES) LIMITED

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in the following areas: valuation of used vehicle stocks and recognition of supplier incentives. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks the company operates in, focussing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty. These included the company's FCA regulatory requirements.

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Enquiring of management and those charged with governance concerning actual and potential litigation claims;
- In addressing the risk of fraud through inappropriate valuation of used vehicle inventory, assessing net realisable value of stock items sold after the year end was above cost or assessing their value with reference to third party data sources if unsold.
- In addressing the risk of fraud through inappropriate recording of supplier incentives, ensuring amounts
  recorded as due were then subsequently acknowledged as such by the supplier;
- In assessing the risk of fraud through management override of controls, testing the appropriateness of journal entries and assessing whether judgements made in making accounting estimates are indicative of potential bias.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Paul Daly BEng FCA (Senior Statutory Auditor)

For and on behalf of UHY Hacker Young Manchester LLP

Chartered Accountants Statutory Auditor

2 July 2-121

St James Building 79 Oxford Street Manchester M1 6HT

# STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

	Notes	2020 £	2019 £
Turnover Cost of sales	3	54,508,135 (47,736,800)	60,926,168 (53,215,951)
Gross profit		6,771,335	7,710,217
Administrative expenses Other operating income		(7,681,318) 2,023,414	(8,494,574) 1,304,539
Operating profit	4	1,113,431	520,182
Interest payable and similar expenses	7	(261,039)	(364,694)
Profit before taxation		852,392	155,488
Tax on profit	8	(166,623)	(54,116)
Profit for the financial year		685,769	101,372
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The profit and loss account has been prepared on the basis that all operations are continuing operations.

# BALANCE SHEET AS AT 31 DECEMBER 2020

		20	120	20	2019	
	Notes	£	£	£	£	
Fixed assets						
Tangible assets	10		6,670,692		7,004,433	
Current assets						
Stocks	11	9,586,457		10,286,801		
Debtors	12	1,790,773		2,219,750		
Cash at bank and in hand		1,102,311		836,140		
		12,479,541		13,342,691		
Creditors: amounts falling due within one year	13	(11,496,354)		(12,995,415)		
Net current assets			983,187		347,276	
Total assets less current liabilities			7,653,879		7,351,709	
Creditors: amounts falling due after more than one year	14	•	(2,123,630)		(2,360,255	
					•	
Provisions for liabilities	17	136,716		163,690		
Deferred tax liability	17		(136,716)		(163,690	
Net assets			5,393,533		4,827,764	
Capital and reserves						
Called up share capital	19		462,491		462,491	
Revaluation reserve	20		1,238,264		1,238,264	
Capital redemption reserve	22		1,352,009		1,352,009	
Profit and loss reserves			2,340,769		1,775,000	
Total equity		•	5,393,533		4,827,764	

The financial statements were approved by the board of directors and authorised for issue on 2011 and are signed on its behalf by:

R Wilson Director

Company Registration No. 03503183

# STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

		Share F capital	Revaluation reserve	Capital redemption reserve	Profit and loss reserves	Total
	Notes	£	£	£	£	£
Balance at 1 January 2019		462,491	1,238,264	1,352,009	2,423,628	5,476,392
Year ended 31 December 2019: Profit and total comprehensive						
income for the year		-	-	-	101,372	101,372
Dividends	9		•		(750,000)	(750,000)
Balance at 31 December 2019		462,491	1,238,264	1,352,009	1,775,000	4,827,764
Year ended 31 December 2020: Profit and total comprehensive						
income for the year	_	-	-	-	685,769	685,769
Dividends	9	-	-		(120,000)	(120,000)
Balance at 31 December 2020		462,491	1,238,264	1,352,009	2,340,769	5,393,533

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1 Accounting policies

#### Company information

Wilson & Co. (Motor Sales) Limited is a private company limited by shares incorporated in England and Wales. The registered office is Hewitts Avenue, Hewitts Circus, Humberston, Grimsby, Lincolnshire, DN36 4SF

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties at fair value. The principal accounting policies adopted are set out below.

This company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments': Interest income/expense and net gains/losses for each
  category of financial instrument; basis of determining fair values; details of collateral, loan defaults
  or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other
  comprehensive income;
- Section 26 'Share based Payment': Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

The financial statements of the company are consolidated in the financial statements of RJTK Investments Ltd. These consolidated financial statements are available from its registered office, Hewitts Avenue Hewitts Circus, Humberston, Grimsby, South Humberside, DN36 4SE.

#### 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Sales of motor vehicles, parts and accessories are recognised on the earlier of full payment by, or delivery date to, the customer. Any other manufacturer income in relation to achieving targets is recognised on an accrual basis. Servicing revenue is recognised on the completion of the agreed work.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1 Accounting policies

(Continued)

#### 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings

2% - 10% straight line, land is not depreciated

Plant and equipment Fixtures and fittings Motor vehicles 10% - 33% straight line 10% - 50% straight line

25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

Freehold properties are measured at deemed cost. On transition to FRS102 the entity elected for certain assets to be measured at fair value at the date of transition and for that fair value to be used as the deemed cost of the item going forward.

#### 1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

#### 1.6 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

Under supply agreements with the automotive manufacturers, the company has access to consignment stock during a consignment period. Where the nature of these supply agreements transfers the risks and rewards to the company, which in substance gives the company control over the stock during the consignment period and liabilities in respect of holding costs, the company recognises these stocks in the Balance Sheet together with the equivalent liability.

Where supply agreements do not provide risks and rewards to the company until such time as legal title actually passes at the end of the consignment period, these stocks are not included in the Balance Sheet. Both the terms under which the stocks are held and the financial commitment in respect of these stocks are disclosed in the notes to the financial statements.

#### 1.7 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1 Accounting policies

(Continued)

#### 1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### 1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1 Accounting policies

(Continued)

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.13 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 1 Accounting policies

(Continued)

#### 1.14 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

#### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Consignment stock

Under supply agreements with vehicle manufacturers, the company has access to consignment stock during a consignment period. Where the nature of these supply agreements transfers the risks and rewards to the company, which in substance gives the company control over the stock during the consignment period and liabilities in respect of holding costs, the company recognises these stocks on the balance sheet, together with the corresponding liability. Consignment stock has been included within the financial statements of £2,643,678 (2019 - £1,802,992).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 2 Judgements and key sources of estimation uncertainty

(Continued)

#### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Stock

In determining the net realisable value of stock, management takes into account the most reliable evidence available at the dates the estimates are made. The company's core business is continuously subject to technology changes which may cause stock obsolescence. Moreover, future realisation of the carrying amounts of stock is affected by price changes in different market segments. Both aspects are considered key sources of estimation uncertainty and may cause significant adjustments to the company stock within the next financial reporting period.

#### Tangible fixed assets

The company estimates the useful lives of property, plant and equipment based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

Based on management's assessment as at 31 December 2020, there is no change in estimated useful lives of those assets during the year. Actual results, however, may vary due to changes in estimates brought about by changes in factors mentioned above.

#### 3 Turnover and other revenue

The whole of turnover is attributable to the company's principal activity of motor retail.

All turnover arose within the United Kingdom.

	2020	2019
	£	£
Turnover analysed by class of business		
Vehicle sales	44,482,430	48,409,183
Parts sales	5,482,456	7,258,222
Rendering of services	4,543,249	5,258,763
	54,508,135	60,926,168
	2020	2019
	£	£
Other significant revenue		
Coronavirus Job Retention Scheme	803,895	-
Other Coronavirus support	50,000	-
·		
	2020	2019
	£	£
Turnover analysed by geographical market	_	_
United Kingdom	54,508,135	60,926,168
•		

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

4	Operating profit		
		2020	2019
	Operating profit for the year is stated after charging/(crediting):	£	£
	Government grants	(853,895)	-
	Fees payable to the company's auditor for the audit of the company's		
	financial statements	15,000	15,000
	Depreciation of owned tangible fixed assets	360,782	361,143
	Loss on disposal of tangible fixed assets	13,974	407
	Operating lease charges	22,875	46,526

### 5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2020 Number	2019 Number
	Servicing and parts	79	86
	Selling and distribution	71	73
	Administration	77	79
	Total	227	238
	Their aggregate remuneration comprised:		
		2020 £	2019 £
	Wages and salaries	5,465,940	5,800,155
	Social security costs	461,524	514,138
	Pension costs	292,295	336,969
		6,219,759	6,651,262
6	Directors' remuneration		
		2020	2019
		£	£
	Remuneration for qualifying services	327,032	300,104
	Company pension contributions to defined contribution schemes	31,495	27,059
		358,527	327,163

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 3 (2019 - 3).

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

6	Directors' remuneration	(	Continued)
	Remuneration disclosed above include the following amounts paid to the highest	paid director:	
		2020 £	2019 £
	Remuneration for qualifying services  Company pension contributions to defined contribution schemes	118,785 11,628	114,546 10,571
	The directors consider themselves to be key management within the business.		
7	Interest payable and similar expenses	2020	2019
8	Interest on bank overdrafts and loans Mortgage interest Stocking loan interest Interest on finance leases and hire purchase contracts Other interest	16,040 70,541 150,480 23,455 523 261,039	2019 £ 18,226 85,040 247,020 14,408 - 364,694
Ū		2020 £	2019 £
	Current tax  UK corporation tax on profits for the current period  Adjustments in respect of prior periods	193,042 555	41,013 -
	Total current tax	193,597	41,013
	Deferred tax Origination and reversal of timing differences	(26,974)	13,103
	Total tax charge	166,623	54,116

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

8	Taxation					(Continued)
	The actual charge for the year can be loss and the standard rate of tax as fol		expected cha	rge for the ye	ar based on	the profit or
					2020 £	2019 £
	Profit before taxation			_	852,392	155,488
	Expected tax charge based on the star of 19.00% (2019: 19.00%)	ndard rate of corpo	oration tax in	the UK	161,954	29,543
	Adjustments in respect of prior years				555	-
	Permanent capital allowances in excess	ss of depreciation			-	26,115
	Other tax movements		•	<u></u>	4,114	(1,542)
	Taxation charge for the year			_	166,623	54,116
9	Dividends					
					2020 £	2019 £
	Final paid			-	120,000	750,000
10	Tangible fixed assets					
		Freehold land and buildings	Plant and equipment	Fixtures and fittings	Motor vehicles	Total
		£	£	£	£	£
	Cost	7010015	740.005	4 7 4 4 6 4 4	404.000	10 170 017
	At 1 January 2020	7,819,015	748,865	1,714,344	194,023	10,476,247
	Additions	4,200	28,928	32,224	65,212	130,564
	Disposals	(19,950) —————	(21,075)	(61,394)	(108,460)	(210,879)
	At 31 December 2020	7,803,265	756,718	1,685,174	150,775	10,395,932
	Depreciation and impairment					
	At 1 January 2020	1,737,186	582,378	1,056,848	95,402	3,471,814
	Depreciation charged in the year	136,531	45,188	140,789	38,274	360,782
	Eliminated in respect of disposals	(6,191)	(5,060)	(22,929)	(73,176)	(107,356)
	Eliminated in respect of disposais	(0,191)				
	At 31 December 2020	1,867,526	622,506	1,174,708	60,500	3,725,240
	Carrying amount					
	At 31 December 2020	5,935,739	134,212	510,466	90,275	6,670,692
	At 31 December 2019	6,081,829	166,487	657,496	98,621	7,004,433

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

10	Tangible fixed assets		(Continued)
	The net carrying value of tangible fixed assets includes the following in re finance leases or hire purchase contracts.	spect of asset	s held under
		2020 £	2019 £
	Plant and equipment Land and buildings	198,049 82,065	233,227 100,542
		280,114	333,769
11	Stocks	2020 £	2019 £
	Vehicle stock Parts stock	8,776,645 809,812	8,968,174 1,318,627
		9,586,457	10,286,801
			0

Stock to the value of £6,942,780 (2019 - £8,483,809) is pledged as security for the company's liabilities by virtue of a debenture over all the assets of the company.

Included within stock are consigned vehicles to the sum of £2,643,678 (2019: £1,802,992). The corresponding liability is included within trade creditors.

#### 12 Debtors

Amounts falling due within one year:	2020 £	2019 £
Trade debtors	1,111,415	1,654,237
Amounts owed by group undertakings	54,237	-
Other debtors	190,847	7,282
Prepayments and accrued income	434,274	558,231
	1,790,773	2,219,750

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

13	Creditors: amounts falling due within one year		2020	2019
		Notes	2020 £	2019 £
	Bank loans and overdrafts	15	1,490,956	1,288,722
	Obligations under finance leases	16	55,748	57,364
	Other borrowings	15	251,615	251,615
	Trade creditors		8,705,246	10,467,061
	Amounts owed to group undertakings		24,305	12,449
	Corporation tax		192,806	38
	Other taxation and social security		121,482	432,567
	Other creditors		7,605	36,587
	Accruals and deferred income		646,591	449,012
			11,496,354	12,995,415
	Obligations under finance leases are secured upon the asse	ats to which they	relate	
	Obligations under infance leases are secured upon the asset	sto to which they	relate.	
14	Creditors: amounts falling due after more than one year	•		
			2020	2019
	•	Notes	£	£
	Obligations under finance leases	16	156,186	194,098
	Other borrowings	15	1,967,444	2,166,157
			2,123,630	2,360,255
			<del>==</del> ===	
	Obligations under finance leases are secured upon the asse	ets to which they	relate.	
15	Loans and overdrafts			
			2020	2019
			£	£
	Bank loans		-	31,299
	Bank overdrafts		1,490,956	1,257,423
	Other loans		2,219,059	2,417,772
			3,710,015	3,706,494
			<del></del>	
	Payable within one year		1,742,571	1,540,337
	Payable after one year		1,967,444	2,166,157

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 15 Loans and overdrafts (Continued)

Bank loans and overdrafts are secured by way of a debenture held over all assets of the company, together with a first legal charge over the company's freehold property.

The bank loan amounting to £Nil (2019 - £31,299) bears interest at a rate of 3.5% above the bank base rate and was fully repaid by November 2020.

Included within other loans is a balance of £2,219,059 (2019 - £2,417,772) which bears interest at a rate of 2.75% above the applicable LIBOR rate and is due to be repaid by December 2022.

#### 16 Finance lease obligations

	2020	2019
Future minimum lease payments due under finance leases:	£	£
Within one year	55,748	57,364
In two to five years	156,186	194,098
•	211,934	251,462

Finance lease payments represent rentals payable by the company for certain items of plant and machinery. Leases include purchase options at the end of the lease period, and no restrictions are placed on the use of the assets. The average lease term is 5 years. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments.

#### 17 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

Polonoon	Liabilities 2020 £	Liabilities 2019 £
Balances:	L	<b>.</b>
Accelerated capital allowances	150,855	177,095
Short term timing differences	(14,139)	(13,405)
	136,716	163,690
	130,710	163,690
		2020
Movements in the year:	·	£
Liability at 1 January 2020		163,690
Credit to profit or loss		(26,974)
Liability at 31 December 2020		136,716

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

18	Retirement benefit schemes	2020	2019
	Defined contribution schemes	£	£
	Charge to profit or loss in respect of defined contribution schemes	292,295 ————	336,969

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

Contributions totalling £26,383 (2019 - £30,821) were payable to the fund at the reporting date.

#### 19 Share capital

	2020	2019	2020	2019
Ordinary share capital	Number	Number	£	£
Issued and fully paid				
Ordinary shares of £1 each	457,866	457,866	457,866	457,866
Ordinary A shares of £1 each	4,625	4,625	4,625	4,625
•				
	462,491	462,491	462,491	462,491

#### 20 Revaluation reserve

The revaluation reserve represents the cumulative effect of the revaluations of freehold land and buildings up to the date of conversion to FRS102, after which the company has adopted a deemed cost accounting policy.

#### 21 Profit and loss reserve

The profit and loss account includes all realised current and prior year retained profits and losses, net of dividends paid.

#### 22 Capital redemption reserve

The capital redemption reserve is a non-distributable reserve and represents the nominal value of shares repurchased by the company.

#### 23 Operating lease commitments

#### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2020	2019
	£	£
Within one year Between two and five years	101,540	103,653 103,749
	101,540	207,402

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

#### 24 Capital commitments

Amounts contracted for but not provided in the financial statements:

2019	2020
£	£
8.750	5,145

Acquisition of tangible fixed assets

#### 25 Related party transactions

The company has taken advantage of the exemption available in FRS102 whereby it has not disclosed transactions with its 100% parent company or fellow subsidiary undertakings.

#### 26 Ultimate controlling party

RJTK Investments Ltd is regarded by the directors as being the company's ultimate parent company.

The controlling party is R Wilson by virtue of his majority shareholding in the parent company RJTK Investments Ltd.