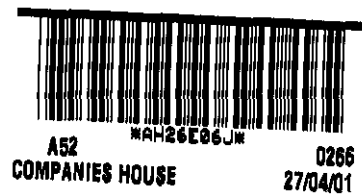


ANYSLAM LIMITED

FINANCIAL STATEMENTS

30 JUNE 2000

Company Registration No. 3454958



DIRECTORS' REPORT

The directors have pleasure in submitting their annual report, together with the audited financial statements for the year ended 30 June 2000.

Activities

The company is an investment company.

Euro

The directors do not anticipate that there will be any significant implications on the activities of the company on the introduction of the euro. There are no significant anticipated costs associated with the introduction of the euro for Anyslam Limited. A statement explaining the impact of the introduction of the euro, and the programme put in place to deal with this, for the Diageo group is disclosed in the annual report of the ultimate parent undertaking, Diageo plc.

Financial

The results for the period shown on page 8 are for the year ended 30 June 2000.

The directors do not recommend the payment of a final ordinary dividend for the year ended 30 June 2000 (1999 -£897,200,000).

After deducting the total ordinary dividends of £nil (1999 -£897,200,000) the profit for the year retained in the company is £29,400,000 (1999 profit of £129,896,000).

Directors

The directors who served during the year were as follows:

P K Bentley
P S Binning
I S Cray (appointed 30 June 2000)
M D Peters

On 30 June P K Bentley resigned as a director.

Subsequent to year end M D Peters resigned as a director on 10 November 2000 and S M Bunn was appointed a director on 10 November 2000; R J Moore was appointed on 15 January 2001 and R H Myddelton and J Walters were both appointed as directors on 12 January 2001. I S Cray resigned as a director on 12 January 2001.

Directors' emoluments

None of the directors received any remuneration during the year in respect of their services as directors of the company (1999 -£nil).

DIRECTORS' REPORT (continued)

Directors' interests

No directors had any interest, beneficial or non-beneficial, in the share capital of the company or had a material interest during the year in any significant contract with the company or any subsidiary.

The directors who held office at the end of the financial year had the following beneficial interests in the ordinary shares of 28 ¹⁰¹/₁₀₈ p each in the ultimate parent company, Diageo plc:

(i) Ordinary shares and conditional rights to ordinary shares

	<u>Ordinary Shares</u>		<u>Conditional rights to ordinary shares</u>				
	At beginning of year (or date of appointment)	At end of year	At beginning of year (or date of appointment)	Granted in year	Vested in year	Lapsed in year	At end of year
P K Bentley	10,000	16,557	63,255	31,935	(8,750)	(6,875)	79,565
P S Binning	6,720	14,381	30,200	38,113	5,880	(4,620)	63,693
I S Cray	6,827	6,827	23,588	N/A	N/A	N/A	23,588
M D Peters	4,744	6,957	4,650	0	0	0	4,650

The directors were granted conditional rights to receive ordinary shares or, exceptionally, a cash sum under certain long term incentive plans (The Grand Metropolitan Restricted Share Plan ('GrandMet RSP'), the Share Incentive Plan and the Total Shareholder Return Plan ('TSR')). The GrandMet RSP vested during the year and the directors received 56% of their conditional rights to ordinary shares respectively. P S Binning did not have his shares released until September 2000, these are shown under the "vested in year" column above. The conditional rights to ordinary shares are subject to share performance criteria of Diageo plc ordinary shares. Full details of the performance criteria are disclosed in the annual report of the ultimate holding company, Diageo plc.

DIRECTORS' REPORT (continued)

(ii) Options

	At beginning of year (or date of appointment)	Granted during the year	Exercised during the year	At end of year	Exercised	
					Option price (pence)	Market price (pence)
P K Bentley	27,138	41,920	0	69,058	0	0
P Binning	4,121	41,023	0	45,144	0	0
I S Cray	35,384	0	0	68,389	0	0
M D Peters	12,730	5,824	(961) (550)	17,043	359 354	437.75

The directors held the above options under Diageo Plc share option schemes at prices between 314p and 518p per ordinary share exercisable by 2009. The options are granted at market value on the date the option is granted and the option price is payable when the option is exercised.

The mid-market share price of Diageo plc shares fluctuated between 384p and 696.5p during the year. The mid-market share price on 30 June 2000 was 593p.

At 30 June 2000, P K Bentley & P Binning had an interest in 159,475 shares and 8,551,299 shares subject to call options held by trusts to satisfy grants made under ex-Grandmet incentive plans; and the directors had an interest in 22,068,050 shares and 2,296,087 shares subject to call options held by trusts to satisfy grants made under Diageo incentive plans and savings related share option schemes.

A new Senior Executive Share Option Plan ('SESOP') was introduced with effect from 1 January 2000. The combined benefits provided under the TSR and the SESOP are expected to be the same as those previously provided under the TSR. Options granted under the SESOP may not normally be exercised unless a performance condition is satisfied. The performance condition applicable to the first grant of options under the SESOP is linked to the increase in earnings per share and is initially applied over the three year period commencing on the date the options are granted. Full details of the performance condition are disclosed in the annual report of the parent company, Diageo plc.

Options granted during the year for P K Bentley, P S Binning and I S Cray are principally options granted under the Diageo plc Senior Executive Share Option Plan, which are subject to performance conditions, as detailed above.

DIRECTORS' REPORT (continued)

Auditors

The auditors, KPMG Audit Plc, are willing to continue in office and a resolution for their re-appointment as auditors of the company will be submitted to the Annual General Meeting.

By order of the board


R H Myddelton
Secretary

8 Henrietta Place, London W1G 0NB
25 April 2001

**DIRECTORS' RESPONSIBILITIES
IN RESPECT OF THE PREPARATION OF FINANCIAL STATEMENTS**

The following statement, which should be read in conjunction with the report of the auditors, is made with a view to distinguishing for shareholders the respective responsibilities of the directors and of the auditors in relation to the financial statements.

The directors are required by the Companies Act 1985 to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss of the company for the financial year.

The directors, in preparing the financial statements, consider that the company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that accounting standards they consider to be applicable have been followed, and that it is appropriate to prepare the financial statements on the going concern basis.

The directors have responsibility for ensuring that the company keeps accounting records which disclose with reasonable accuracy the financial position of the company and which enable them to ensure that the financial statements comply with the Companies Act 1985.

The directors have general responsibility for taking such steps that are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

**REPORT OF THE AUDITORS
TO THE MEMBERS OF ANYSLAM LIMITED**

We have audited the financial statements on pages 7 to 11.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the directors' report and, as described on page 5, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 June 2000 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KPMG Audit Plc *KPMG Audit Plc*
Chartered Accountants
Registered Auditor

25 April 2001

London

ACCOUNTING POLICIES

Basis of preparation

The financial statements are prepared under the historical cost convention and comply with applicable UK accounting standards.

The company is a wholly owned subsidiary of Diageo plc and is included in the consolidated financial statements of Diageo plc which are publicly available. Consequently, the company has taken advantage of the exemption from preparing a cash flow statement under the terms of Financial Reporting Standard No 1 (Revised 1996). The company is also exempt under the terms of Financial Reporting Standard No 8 from disclosing related party transactions (but not balances) with entities that are part of the Diageo plc group or investees of the Diageo plc group.

The company is exempt from the requirement to prepare group accounts under section 228 CA 1985 as its results are included in the consolidated accounts of Diageo plc.

PROFIT AND LOSS ACCOUNT

	Notes	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Income from shares in group undertakings	1	-	3,707,200
Interest		<u>33,296</u>	<u>(373,094)</u>
Operating profit		33,296	3,334,106
Disposal of fixed assets		-	(2,421,737)
Profit on ordinary activities before taxation		<u>33,296</u>	<u>912,369</u>
Taxation on ordinary activities		<u>(3,896)</u>	<u>114,727</u>
Profit on ordinary activities after taxation		29,400	1,027,096
Dividends paid	2	-	(897,200)
Profit for the year	4	<u>29,400</u>	<u>129,896</u>

The notes on pages 10 and 11 form part of these financial statements.

There are no recognised gains or losses other than the profit for the year and consequently a statement of total recognised gains and losses has not been presented as part of the financial statements.

There is no difference between the profit for the year and the historical profit for the year and consequently no note of historical cost profits has been presented as part of the financial statements.

BALANCE SHEET

	Notes	<u>30 June 2000</u> £'000	<u>30 June 1999</u> £'000
Current assets			
Debtors – amounts owed by group undertakings		677,399	647,999
Net assets		<u>677,399</u>	<u>647,999</u>
Capital and reserves			
Called up share capital	4	-	-
Share premium		525,737	525,737
Profit and loss account	5	151,662	122,262
Equity shareholders' funds	6	<u>677,399</u>	<u>647,999</u>

The notes on pages 10 and 11 form part of these financial statements.

The financial statements on pages 7 to 11 were approved by the board of directors on 25 April 2001 and signed on its behalf by:



R H Myddelton
Director

NOTES TO THE FINANCIAL STATEMENTS

1. Profit and loss

Income from shares in group undertakings represent dividends received from United Distillers & Vintners (ER) Limited. All activities are carried out in the United Kingdom.

Auditors' remuneration was paid on behalf of the company by a group undertaking.

2. Tax on profit on ordinary activities

From 1 July 1999 the company has agreed to change its policy from paying/charging for group relief so that group relief is effected for nil consideration. As a consequence the company has neither a current tax charge nor credit for the year ended 30 June 2000. The prior year adjustment principally results from a reassessment of group relief in respect of earlier periods.

3. Dividends

	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Equity shares		
First interim dividend	-	197,200
Second interim dividend	-	700,000
	<u>-</u>	<u>897,200</u>

4. Called up share capital

	30 June 2000 £	30 June 1999 £
Authorised		
Equity – 1,000 ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>
	£	£
Allotted, called up and fully paid		
Equity – 102 ordinary shares of £1 each	<u>102</u>	<u>102</u>

NOTES TO THE FINANCIAL STATEMENTS (continued)

5. Profit and loss account

	Profit and loss account £'000
At 1 July 1999	122,262
Profit for the year	29,400
At 30 June 2000	<u>151,662</u>

6. Shareholders' Funds

	Year ended 30 June 2000 £'000	Year ended 30 June 1999 £'000
Profit for the year	29,400	129,896
Net additions to shareholders' funds	29,400	129,896
Shareholders funds at beginning of the year	647,999	518,103
Shareholders funds at year end	<u>677,399</u>	<u>647,999</u>

7. Ultimate parent undertaking

The company is a wholly owned subsidiary of Diageo plc, a company incorporated and registered in England.

The consolidated accounts of Diageo plc for the year ended 30 June 2000, can be obtained from the Registered Office at 8 Henrietta Place, London W1G 0NB.