Company registration number: 3440770

Nameco (No 121) Limited

**Report and Financial Statements** 31 December 2013

LD7

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## **Company Information**

Directors Jeremy Richard Holt Evans

Mrs Agnes Irvine Horne
Professor Charles Hugh Wilson Horne (appointed 1 March 2013)

Glenda May Horne (appointed 1 March 2013)

Nomina Plc

**Company Secretary** Hampden Legal Plc

**Registered Office** 85 Gracechurch Street

London EC3V 0AA

**Auditors** PKF Littlejohn LLP

Statutory Auditor
1 Westferry Circus Canary Wharf London E14 4HD

**Solicitors** Jones Day

21 Tudor Street London EC4Y 0DJ

## Report of the Directors

The Directors submit their Report together with the Financial Statements of the Company for the year ended 31 December 2013.

#### Principal activities

The principal activity of the Company is that of trading as a Lloyd's corporate capital member. The Company continues to trade in 2014 and the Directors expect this year's result to be profitable.

#### Results and dividends

The results for the year are set out on pages 8 to 9 of the Financial Statements. Dividends totalling £23,059 were paid in the year (2012: £nil).

#### **Directors**

The Directors who served at any time during the year were as follows:

Jeremy Richard Holt Evans Mrs Agnes Irvine Horne Professor Charles Hugh Wilson Horne (appointed 1 March 2013) Glenda May Horne (appointed 1 March 2013) Nomina Plc

#### Directors' responsibilities

The Directors are responsible for preparing the Report of the Directors, the Strategic Report and the Financial Statements in accordance with applicable laws and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the Directors have elected to prepare the Financial Statements in accordance with United Kingdom Accounting Standards and applicable law (UK and Generally Accepted Accounting Practice). Under company law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those Financial Statements the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Report of the Directors (continued)

Hampelen Legal Ac

### **Auditors**

PKF Littlejohn LLP has signified its willingness to continue in office as auditors.

### In the case of each of the persons who are Directors at the time this report is approved, the following applies:

- so far as the Directors are aware, there is no relevant audit information of which the Company's auditors are unaware, and
- they have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Approved by the Board of Directors on 19 August 2014 and signed on its behalf by:

Hampden Legal Plc Secretary

## Strategic Report

#### Business review and future developments

The Financial Statements incorporate the annual accounting results of the syndicates on which the Company participates for the 2011, 2012 and 2013 years of account, as well as any prior run-off years. The 2011 year closed at 31 December 2013 with a result of £69,066 (2010: £42,596). The 2012 and 2013 open underwriting accounts will normally close at 31 December 2014 and 2015.

#### Key performance indicators

The Directors monitor the performance of the Company by reference to the following key performance indicators:

	2013	2012
Capacity (youngest underwriting year)	791,735	737,968
Gross premium written as a % of capacity	90.4%	92.0%
Underwriting profit of latest closed year:		
as a % of capacity	9.5%	5.7%
Run-off years of account movement	-	-

#### Other performance indicators

As a result of the nature of this Company as a Lloyd's corporate member the majority of its activities are carried out by the syndicates in which it participates. The Company is not involved directly in the management of the syndicate's activities, including employment of syndicate staff, as these are the responsibility of the relevant managing agent. Each managing agent will also have responsibility for the environmental activities of each syndicate, although by their nature, insurers do not produce significant environmental emissions. As a result, the Directors of the Company do not consider it appropriate to monitor and report any performance indicators in relation to staff or environmental matters.

#### Financial risk management objectives and policies

As a corporate member of Lloyd's the majority of the risks to this Company's future cash flows arise from its participation in the results of Lloyd's syndicates. As detailed below, these risks are mostly managed by the managing agent of the syndicate. The Company's role in managing this risk is limited to selection of syndicate participations and monitoring performance of the syndicates. The Company is also directly exposed to these risks, but they are not considered material compared to the syndicate risk for the assessment of the assets, liabilities, financial position and profit or loss of the Company.

#### Syndicate risks

The syndicate's activities expose it to a variety of financial and non-financial risks. The managing agent is responsible for managing the syndicate's exposure to these risks and, where possible, introducing controls and procedures that mitigate the effects of the exposure to risk. Each year, the managing agent prepares a Lloyd's Capital Return ("LCR") for the syndicate, the purpose of this being to agree capital requirements with Lloyd's based on an agreed assessment of the risks impacting the syndicate's business, and the measures in place to manage and mitigate those risks from a quantitative and qualitative perspective. The risks described below are typically reflected in the LCR, and, typically, the majority of the total assessed value of the risks concerned is attributable to insurance risk.

The insurance risks faced by a syndicate include the occurrence of catastrophic events, downward pressure on pricing of risks, reductions in business volumes and the risk of inadequate reserving. Reinsurance risks arise from the risk that a reinsurer fails to meet their share of a claim. The management of the syndicate's funds is exposed to risks of investment, liquidity, currency and interest rates leading to financial loss. The syndicate is also exposed to regulatory and operational risks including its ability to continue to trade. However, supervision by Lloyd's provides additional controls over the syndicate's management of risks.

The Company manages the risks faced by the syndicates on which it participates by monitoring the performance of the syndicates it supports. This commences in advance of committing to support a syndicate for the following year, with a review of the business plan prepared for each syndicate by its managing agent. In addition, quarterly reports and annual accounts together with any other information made available by the managing agent are monitored and if necessary enquired into. If the Company considers that the risks being run by the syndicate are excessive it will seek confirmation from the managing agent that adequate management of the risk is in place and, if considered appropriate will withdraw support from the next underwriting year. The Company relies on advice provided by the members agent which acts for it, who are specialists in assessing the performance and risk profiles of syndicates.

#### Investment and currency risks

The other significant risks faced by the Company are with regard to the investment of the available funds within its own custody. The elements of these risks are investment risk, liquidity risk, currency risk and interest rate risk. The main liquidity risk would arise if a syndicate had inadequate liquid resources for a large claim and sought funds from the Company to meet the claim. In order to minimise investment, credit and liquidity risk the Company's funds are invested in readily realisable short term cash deposits.

## Strategic Report (continued)

#### Regulatory risks

The Company is subject to continuing approval by Lloyd's to be a member of a Lloyd's syndicate. The risk of this approval being removed is mitigated by monitoring and fully complying with all requirements in relation to membership of Lloyd's. The capital requirements to support the proposed amount of syndicate capacity for future years are subject to the requirements of Lloyd's. A variety of factors are taken into account by Lloyd's in setting these requirements including market conditions and syndicate performance and although the process is intended to be fair and reasonable, the requirements can fluctuate from one year to the next, which may constrain the volume of underwriting the Company is able to support.

### Operational risks

As there are relatively few transactions actually undertaken by the Company there are only limited systems and staffing requirements of the Company and therefore operational risks are not considered to be significant. Close involvement of all Directors in the Company's key decision making and the fact that the majority of the Company's operations are conducted by syndicates, provides control over any remaining operational risks.

Approved by the Board of Directors on 19 August 2014 and signed on its behalf by:

Hampden Legal Plc Secretary

Hampden Legal Ac

## Report of the Auditors

### Independent Auditor's report to the Members of Nameco (No 121) Limited

We have audited the Financial Statements of Nameco (No 121) Limited for the year ended 31 December 2013 which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Company's Members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's Members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone, other than the Company and the Company's Members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of Directors and Auditors

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the Financial Statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the Financial Statements

An audit involves obtaining evidence about the amounts and disclosures in the Financial Statements, sufficient to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the Financial Statements. In addition, we read all the financial and non-financial information in the Report of the Directors and Strategic Report to identify material inconsistencies with the audited Financial Statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on Financial Statements**

In our opinion the Financial Statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2013 and of its result for the year then ended;
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors and Strategic Report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Carmine Papa (Senior statutory auditor) For and on behalf of PKF Littlejohn LLP Statutory auditor

Cervir

19 August 2014

1 Westferry Circus Canary Wharf London E14 4HD

# Profit and Loss Account Technical Account – General Business for the year ended 31 December 2013

Note		2013 £		2012 £
Premiums written				
Gross premiums written 1		715,440		678,710
Outward reinsurance premiums		(147,543)		(134,899)
Net premiums written		567,897		543,811
Change in the provision for unearned premiums				
Gross provision		(25,213)		(14,365)
Reinsurers' share		3,392		2,719
Earned premiums, net of reinsurance		546,076		532,165
Allocated investment return transferred from the				
non-technical account		9,670		22,018
Other technical income, net of reinsurance		-		-
Claims paid			,	
Gross amount	(336,015)		(344,831)	
Reinsurers' share	72,401		76,833	
Net claims paid	(263,614)		(267,998)	
Change in the provision for claims	<del></del>			
Gross amount	62,728		28,128	
Reinsurers' share	(29,174)		(15,068)	
Change in the net provision for claims	33,554		13,060	
Claims incurred, net of reinsurance		(230,060)		(254,938)
Changes in other technical provisions, net of				
reinsurance		-		-
Net operating expenses 3		(239,031)		(210,146)
Other technical charges, net of reinsurance		-		-
Balance on the technical account for general busine		86,655		89,099

## Profit and Loss Account Non - Technical Account for the year ended 31 December 2013

	Note	2013 £	2012 £
Balance on technical account for general business		86,655	89,099
Investment income Unrealised gains on investments Investment expenses and charges Unrealised losses on investments Allocated investment return transferred to the general business technical a Other income Other charges	4 5 account	18,896 9,324 (7,805) (10,413) (9,670) 231 (11,849)	21,359 12,720 (5,426) (6,203) (22,018) 90 (16,002)
Profit/(loss) on ordinary activities before taxation	6	75,369	73,619
Tax on profit/(loss) on ordinary activities	7	(16,963)	(12,203)
Profit/(loss) for the financial year	14	58,406	61,416

All amounts relate to continuing operations.

The Company had no recognised gains and losses in the year other than the result above.

Nameco (No 121) Limited

# Balance Sheet as at 31 December 2013

		31	December 20	13	31	December 20	12
	Note	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total
Assets							
Intangible assets	9		18,992	18,992	-	5,670	5,670
Investments							
Financial investments	10	772,993	-	772,993	773,812	-	773,812
Deposits with ceding undertakings		282	-	282	250	-	250
		773,275	-	773,275	774,062	-	774,062
Reinsurers' share of technical pro	visions						
Provision for unearned premiums		41,702	-	41,702	38,761	-	38,761
Claims outstanding		226,597	-	226,597	259,934	-	259,934
Other technical provisions		-	-	<u>.                                      </u>	-	-	
		268,299	-	268,299	298,695	-	298,695
Debtors							
Arising out of direct insurance opera		132,994	-	132,994	140,458	-	140,458
Arising out of reinsurance operation		169,053	-	169,053	150,408	-	150,408
Other debtors	11	63,281	222,328	285,609	85,943	228,090	314,033
		365,328	222,328	587,656	376,809	228,090	604,899
Other assets	•						
Cash at bank and in hand		41,124	115,900	157,024	37,870	143,604	181,474
Other		76,902	-	76,902	82,063	-	82,063
•	•	118,026	115,900	233,926	119,933	143,604	263,537
Prepayments and accrued income							· ·
Accrued interest		873	-	873	926	-	926
Deferred acquisition costs		69,338	-	69,338	61,882	-	61,882
Other prepayments and accrued inco	ome	1,761	-	1,761	1,723	11,805	13,528
		71,972	-	71,972	64,531	11,805	76,336
Total assets	•	1,596,900	357,220	1,954,120	1,634,030	389,169	2,023,199

## Balance Sheet

## as at 31 December 2013

		3	1 December 20	13	3:	1 December 20	12
	Note	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £
Liabilities and shareholders' funds	-			-	-		
Capital and reserves							
Called up share capital Share premium account	12	-	1	1	-	1	1
Profit and loss account	13	137,504	275,895	413,399	62,278	315,774	378,052
Shareholders' funds	14	137,504	275,896	413,400	62,278	315,775	378,053
Technical provisions Provision for unearned premiums	-	292,481	_	292,481	271,175	-	271,175
Claims outstanding – gross amount Other technical provisions		995,224	-	995,224 -	1,092,789	-	1,092,789
Provisions for other risks and charg	ges						
Deferred taxation Other	15	-	51,043	51,043	<del>-</del> -	36,993 -	36,993 -
Deposits received from reinsurers		, 201	-	201	171	-	171
Creditors							
Arising out of direct insurance operations  Arising out of reinsurance operations	ons	12,957 80,697	-	12,957 80,697	17,665	-	17,665 92,310
Amounts owed to credit institutions Other creditors including		60,097	•	80,097	92,310	-	92,310
taxation and social security	16	72,107	1,608	73,715	99,742	15,743	115,485
	_	1,453,667	52,651	1,506,318	1,573,852	52,736	1,626,588
Accruals and deferred income	-	5,729	28,673	34,402	(2,100)	20,658	18,558
Total liabilities	_	1,596,900	357,220	1,954,120	1,634,030	389,169	2,023,199

Approved and authorised for issue by the Board of Directors on 19 August 2014 and signed on its behalf by:

Jeremy Richard Holt Evans

Director

Company registration number: 3440770

# Cash Flow Statement for the year ended 31 December 2013

	Note	2013 £	2012 £
Operating activities  Net cash inflow/(outflow) from operating activities	17(a)	24,989	83,456
Returns on investments and servicing of finance		-	-
Capital expenditure Purchase of syndicate capacity Proceeds from sale of syndicate capacity		(14,757) 231	(5,670) 90
Taxation Corporation and overseas taxes (paid)/refunded		(15,108)	(9,045)
Equity dividends paid		(23,059)	-
Financing Issue of shares Share issue expenses		<u>:</u> :	-
Net cash inflow/(outflow) for the year	17(b)	(27,704)	68,831
Cash flows were invested as follows:			
Increase/(decrease) in cash holdings Purchase of financial investments Sale of financial investments	17(b)	(27,704) - -	68,831 - -
Net investment of cash flows	_	(27,704)	68,831

The Company has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Cash Flow Statement is prepared reflecting only the movement in corporate funds, which includes transfers to and from the syndicates at Lloyd's.

## **Accounting Policies**

#### Basis of preparation

The Financial Statements are prepared under the historical cost basis of accounting modified to include the revaluation of investments and comply with applicable Accounting Standards.

The Company participates in insurance business as an underwriting member of various syndicates at Lloyd's.

The Financial Statements have been prepared in accordance with Section 396(3) of the Companies Act 2006, Schedule 3 of the Large and Medium sized Companies and Groups (Accounts and Reports) Regulations 2008 and the recommendations of the Statement of Recommended Practice on Accounting for Insurance Business issued by the Association of British Insurers in December 2005, as amended in December 2006, except that exchange differences arising on syndicate assets and liabilities are dealt with in the technical account as all of these differences arise from technical account transactions.

Accounting information in respect of the syndicate participations has been provided by the syndicate's managing agent and has been reported upon by the syndicate auditors.

#### Going concern

The Company participates as an underwriting member of Lloyd's. Its underwriting is supported by Funds at Lloyd's either made available by the Company directly or by its members. The Directors are of the opinion that the Company has adequate resources to meet its underwriting and other operational obligations for the foreseeable future. Accordingly, the going concern concept has been adopted in preparation of the Financial Statements.

#### Basis of accounting

The Financial Statements are prepared using the annual basis of accounting. Under the annual basis of accounting a result is determined at the end of each accounting period, reflecting the profit or loss from providing insurance coverage during that period and any adjustments to the profit or loss of providing insurance cover during earlier accounting periods.

Amounts reported in the general business technical account relate to movements in the period in respect of all relevant years of account of the syndicates on which the Company participates.

Assets and liabilities arising as a result of the underwriting activities are mainly controlled by the syndicates' managing agents. Accordingly, these assets and liabilities have been shown separately in the Balance Sheet as "Syndicate participation". Other assets and liabilities are shown as "Corporate". The syndicate assets are held subject to trust deeds for the benefit of the syndicates' insurance creditors.

The information included in these Financial Statements in respect of the syndicates has been supplied by managing agents based upon the various accounting policies they have adopted. The following describes the policies they have adopted:

## General business

#### i. Premiums

Premiums written comprise the total premiums receivable in respect of business incepted during the year, together with any differences between booked premiums for prior years and those previously accrued, and include estimates of premiums due but not yet receivable or notified to the syndicates on which the Company participates, less an allowance for cancellations. All premiums are shown gross of commission payable to intermediaries and exclude taxes and duties levied on them.

#### ii. Unearned premiums

Written premium is earned according to the risk profile of the policy. Unearned premiums represent the proportion of premiums written in the year that relate to unexpired terms of policies in force at the Balance Sheet date, calculated on a time apportionment basis having regard where appropriate, to the incidence of risk. The specific basis adopted by each syndicate is determined by the relevant managing agent.

## **Accounting Policies (continued)**

#### iii. Deferred acquisition costs

Acquisition costs, which represent commission and other related expenses, are deferred over the period in which the related premiums are earned.

#### iv. Reinsurance premiums

Reinsurance premium costs are allocated by the managing agent of each syndicate to reflect the protection arranged in respect of the business written and earned.

#### v. Claims incurred and reinsurers' share

Claims incurred comprise claims and settlement expenses (both internal and external) occurring in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and settlement expenses, together with any other adjustments to claims from previous years. Where applicable, deductions are made for salvage and other recoveries.

The provision for claims outstanding comprises amounts set aside for claims notified and claims incurred but not yet reported (IBNR). The amount included in respect of IBNR is based on statistical techniques of estimation applied by each syndicate's in house reserving team and reviewed by external consulting actuaries. These techniques generally involve projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions. The provision for claims also includes amounts in respect of internal and external claims handling costs. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of the business accepted and assessments of underwriting conditions.

The reinsurers' share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to each syndicate's reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved. Each syndicate uses a number of statistical techniques to assist in making these estimates.

Accordingly the two most critical assumptions made by each syndicates managing agent as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used including pricing models for recent business are reasonable indicators of the likely level of ultimate claims to be incurred.

The level of uncertainty with regard to the estimations within these provisions generally decreases with time since the underlying contracts were exposed to new risks. In addition the nature of short tail claims such as property where claims are typically notified and settled within a short period of time will normally have less uncertainty after a few years than long tail risks such as some liability business where it may be several years before claims are fully advised and settled. In addition to these factors if there are disputes regarding coverage under policies or changes in the relevant law regarding a claim this may increase the uncertainty in the estimation of the outcomes.

The assessment of these provisions is usually the most subjective aspect of an insurer's accounts and may result in greater uncertainty within an insurer's accounts than within those of many other businesses. The provisions for gross claims and related reinsurance recoveries have been assessed on the basis of the information currently available to the directors of each syndicate's managing agent. However, ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the Financial Statements for the period in which the adjustments are made. The provisions are not discounted for the investment earnings that may be expected to arise in the future on the funds retained to meet the future liabilities. The methods used, and the estimates made, are reviewed regularly.

### vi. Unexpired risks provision

Provisions for unexpired risks are made where the costs of outstanding claims, related expenses and deferred acquisition costs are expected to exceed the unearned premium provision carried forward at the Balance Sheet date. The provision for unexpired risks is calculated separately by reference to classes of business which are managed together, after taking into account relevant investment return. The provision is made on a syndicate by syndicate basis by the relevant managing agent.

## **Accounting Policies (continued)**

#### vii. Closed years of account

At the end of the third year, the underwriting account is normally closed by reinsurance into the following year of account. The amount of the reinsurance to close premium payable is determined by the managing agent, generally by estimating the cost of claims notified but not settled at 31 December, together with the estimated cost of claims incurred but not reported at that date, and an estimate of future claims handling costs.

Any subsequent variation in the ultimate liabilities of the closed year of account is borne by the underwriting year into which it is reinsured.

The payment of a reinsurance to close premium does not eliminate the liability of the closed year for outstanding claims. If the reinsuring syndicate was unable to meet its obligations, and the other elements of Lloyd's chain of security were to fail, then the closed underwriting account would have to settle outstanding claims.

The Directors consider that the likelihood of such a failure of the reinsurance to close is extremely remote, and consequently the reinsurance to close has been deemed to settle the liabilities outstanding at the closure of an underwriting account. The Company has included its share of the reinsurance to close premiums payable as technical provisions at the end of the current period, and no further provision is made for any potential variation in the ultimate liability of that year of account.

#### viii. Run-off years of account

Where an underwriting year of account is not closed at the end of the third year (a "run-off" year of account) a provision is made for the estimated cost of all known and unknown outstanding liabilities of that year. The provision is determined initially by the managing agent on a similar basis to the reinsurance to close. However, any subsequent variation in the ultimate liabilities for that year remains with the corporate member participating therein. As a result, any run-off year will continue to report movements in its results after the third year until such time as it secures a reinsurance to close.

#### ix. Net operating expenses (including acquisition costs)

Net operating costs include acquisition costs, profit and loss on exchange and other amounts incurred by the syndicates on which the Company participates.

Acquisition costs, comprising commission and other costs related to the acquisition of new insurance contracts, are deferred to the extent that they are attributable to premiums unearned at the Balance Sheet date.

#### x. Distribution of profits and collection of losses

Lloyd's operates a detailed set of regulations regarding solvency and the distribution of profits and payment of losses between syndicates and their members. Lloyd's continues to require membership of syndicates to be on an underwriting year of account basis and profits and losses belong to members according to their membership of a year of account. Normally profits and losses are transferred between the syndicate and members after results for a year of account are finalised after 36 months. This period may be extended if a year of account goes into run-off. The syndicate may make earlier on account distributions or cash calls according to the cash flow of a particular year of account and subject to Lloyd's requirements.

#### xi. Investments

Investments are stated at current value, including accrued interest at the Balance Sheet date.

#### xii. Investment return

Investment return comprises all investment income, realised investment gains and losses, movements in unrealised gains and losses, net of investment expenses and charges.

Realised and unrealised gains and losses are measured by reference to the original cost of the investment if purchased in the year, or if held at the beginning of the year by reference to the current value at that date.

Investment return is initially recorded in the non-technical account. A transfer is made from the non-technical account to the general business technical account to reflect the investment return on funds supporting the underwriting business.

## **Accounting Policies (continued)**

#### xiii. Basis of currency translation

Syndicates maintain separate funds in Sterling, US dollars, Canadian dollars and Euros.

Income and expenditure in US dollars, Canadian dollars and Euros is translated at the average rate of exchange for the year. Underwriting transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed.

Assets and liabilities are translated into Sterling at the rates of exchange at the Balance Sheet date.

Differences arising on translation of foreign currency amounts in syndicates are included in the technical account.

#### xiv. Debtors/creditors arising from insurance/reinsurance operations

The amounts shown in the Balance Sheet include the totals of all the syndicates outstanding debit and credit transactions as processed by the Lloyd's central facility. No account has been taken of any offsets which may be applicable in calculating the net amounts due between the syndicates and each of their counterparty insureds, reinsurers or intermediaries as appropriate.

#### **Taxation**

The Company is taxed on its results including its share of underwriting results declared by the syndicates. These are deemed to accrue evenly over the calendar year in which they are declared. The syndicate results included in these Financial Statements are only declared for tax purposes in the calendar year following the normal closure of the year of account. No provision is made for corporation tax in relation to open years of account. However, full provision is made for deferred tax on underwriting results not subject to current corporation tax.

HM Revenue & Customs agrees the taxable results of the syndicates at a syndicate level on the basis of computations submitted by the managing agent. At the date of the approval of these Financial Statements the syndicate taxable results of years of account closed at this and at previous year ends may not have been fully agreed with HM Revenue & Customs. Any adjustments that may be necessary to the tax provisions established by the Company, as a result of HM Revenue & Customs agreement of syndicate results, will be reflected in the Financial Statements of subsequent periods.

#### Deferred taxation

Deferred tax is provided in full on timing differences which result in an obligation at the Balance Sheet date to pay more tax, or a right to pay less tax, at a future date at rates expected to apply when they crystallise, based on current tax rates and law.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered.

Deferred tax assets and liabilities have not been discounted.

## Intangible assets

Costs incurred by the Company in the Corporation of Lloyd's auctions in order to acquire rights to participate on syndicates' underwriting years are included within intangible fixed assets and amortised over a five year period beginning in the year following the purchase of the syndicate participation.

#### Cash flow statement

The Company has no control over the disposition of assets and liabilities at Lloyd's. Consequently, the Cash Flow Statement is prepared reflecting only the movement in corporate funds, which includes transfers to and from syndicates at Lloyd's.

# Notes to the Financial Statements for the year ended 31 December 2013

$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	(1,418) 67 1,061 (7,815) (27,363) 431 (1,924) 16 - (15)	Total £  1,188 106 (3,502) 15,444 19,795 2,073 3,593
2013         premiums         earned         incurred         expenses           £         £         £         £         £           Direct insurance           Accident and health         27,387         26,129         (11,312)         (12,211)           Motor – third party liability         2,259         2,101         (1,207)         (855)           Motor – other classes         30,482         31,276         (23,452)         (12,387)           Marine, aviation and transport         86,627         85,717         (32,495)         (29,963)           Fire and other damage to property         169,734         167,172         (57,495)         (62,519)           Third party liability         134,625         127,924         (75,149)         (51,133)           Credit and suretyship         15,962         15,291         (4,030)         (5,744)           Legal expenses         2,424         2,137         (971)         (1,174)           Assistance         -         -         -         -           Miscellaneous         728         783         (390)         (432)	(1,418) 67 1,061 (7,815) (27,363) 431 (1,924) 16	£ 1,188 106 (3,502) 15,444 19,795 2,073 3,593
## ## ## ## ## ## ## ## ## ## ## ## ##	£ (1,418) 67 1,061 (7,815) (27,363) 431 (1,924) 16	£ 1,188 106 (3,502) 15,444 19,795 2,073 3,593
Direct insurance           Accident and health         27,387         26,129         (11,312)         (12,211)           Motor – third party liability         2,259         2,101         (1,207)         (855)           Motor – other classes         30,482         31,276         (23,452)         (12,387)           Marine, aviation and transport         86,627         85,717         (32,495)         (29,963)           Fire and other damage to property         169,734         167,172         (57,495)         (62,519)           Third party liability         134,625         127,924         (75,149)         (51,133)           Credit and suretyship         15,962         15,291         (4,030)         (5,744)           Legal expenses         2,424         2,137         (971)         (1,174)           Assistance         -         -         -         -           Miscellaneous         728         783         (390)         (432)	(1,418) 67 1,061 (7,815) (27,363) 431 (1,924) 16	1,188 106 (3,502) 15,444 19,795 2,073 3,593
Accident and health       27,387       26,129       (11,312)       (12,211)         Motor – third party liability       2,259       2,101       (1,207)       (855)         Motor – other classes       30,482       31,276       (23,452)       (12,387)         Marine, aviation and transport       86,627       85,717       (32,495)       (29,963)         Fire and other damage to property       169,734       167,172       (57,495)       (62,519)         Third party liability       134,625       127,924       (75,149)       (51,133)         Credit and suretyship       15,962       15,291       (4,030)       (5,744)         Legal expenses       2,424       2,137       (971)       (1,174)         Assistance       -       -       -       -       -         Miscellaneous       728       783       (390)       (432)	67 1,061 (7,815) (27,363) 431 (1,924) 16	106 (3,502) 15,444 19,795 2,073 3,593
Motor – third party liability       2,259       2,101       (1,207)       (855)         Motor – other classes       30,482       31,276       (23,452)       (12,387)         Marine, aviation and transport       86,627       85,717       (32,495)       (29,963)         Fire and other damage to property       169,734       167,172       (57,495)       (62,519)         Third party liability       134,625       127,924       (75,149)       (51,133)         Credit and suretyship       15,962       15,291       (4,030)       (5,744)         Legal expenses       2,424       2,137       (971)       (1,174)         Assistance       -       -       -       -         Miscellaneous       728       783       (390)       (432)	67 1,061 (7,815) (27,363) 431 (1,924) 16	106 (3,502) 15,444 19,795 2,073 3,593
Motor – other classes       30,482       31,276       (23,452)       (12,387)         Marine, aviation and transport       86,627       85,717       (32,495)       (29,963)         Fire and other damage to property       169,734       167,172       (57,495)       (62,519)         Third party liability       134,625       127,924       (75,149)       (51,133)         Credit and suretyship       15,962       15,291       (4,030)       (5,744)         Legal expenses       2,424       2,137       (971)       (1,174)         Assistance       -       -       -       -         Miscellaneous       728       783       (390)       (432)	1,061 (7,815) (27,363) 431 (1,924) 16	(3,502) 15,444 19,795 2,073 3,593
Marine, aviation and transport       86,627       85,717       (32,495)       (29,963)         Fire and other damage to property       169,734       167,172       (57,495)       (62,519)         Third party liability       134,625       127,924       (75,149)       (51,133)         Credit and suretyship       15,962       15,291       (4,030)       (5,744)         Legal expenses       2,424       2,137       (971)       (1,174)         Assistance       -       -       -       -         Miscellaneous       728       783       (390)       (432)	(7,815) (27,363) 431 (1,924) 16	15,444 19,795 2,073 3,593
Fire and other damage to property Third party liability 134,625 127,924 (75,149) (51,133) Credit and suretyship 15,962 15,291 (4,030) (5,744) Legal expenses 2,424 2,137 (971) Assistance Miscellaneous 728 783 (390) (432)	(27,363) 431 (1,924) 16	19,795 2,073 3,593
Third party liability 134,625 127,924 (75,149) (51,133) Credit and suretyship 15,962 15,291 (4,030) (5,744) Legal expenses 2,424 2,137 (971) (1,174) Assistance	431 (1,924) 16	2,073 3,593
Credit and suretyship       15,962       15,291       (4,030)       (5,744)         Legal expenses       2,424       2,137       (971)       (1,174)         Assistance       -       -       -       -         Miscellaneous       728       783       (390)       (432)	(1,924) 16 -	3,593
Legal expenses       2,424       2,137       (971)       (1,174)         Assistance       -       -       -       -         Miscellaneous       728       783       (390)       (432)	16 -	
Assistance	(15)	8
	(15)	_
Total direct 470 228 458 530 (206 501) (176 418)	(13)	(54)
	(36,960)	38,651
Reinsurance 245,212 231,697 (66,786) (62,613)	(63,964)	38,334
Total 715,440 690,227 (273,287) (239,031) (	00,924)	76,985
Gross Gross Net		
	urance	
	palance	Total
£ £ £	£	£
Direct insurance		
Accident and health 26,761 26,412 (11,438) (11,770)	(492)	2,712
Motor – third party liability 1,647 2,045 (679) (770)	(53)	543
Motor – other classes 32,275 32,764 (25,600) (12,090)	1,768	(3,158)
Marine, aviation and transport 88,062 87,078 (32,200) (29,886)	(3,326)	21,666
	20,317)	3,078
Third party liability 130,164 126,795 (65,061) (45,515)	(7,329)	8,890
Credit and suretyship       14,892       14,275       (3,918)       (4,865)         Legal expenses       1,721       1,649       (740)       (869)	(2,972) 12	2,520 52
Legal expenses 1,721 1,649 (740) (869) Assistance	12	52
Miscellaneous 1,413 1,401 (490) (844)	(3)	64
Total direct 464,685 454,660 (223,055) (162,526)	32,712)	36,367
	37,703)	30,714
Total 678,710 664,345 (316,703) (210,146)	70,415)	67,081
2. Geographical analysis 2013		2012
£		£
Direct gross premium written in:		
United Kingdom 373,270	36	64,006
Other EU Member States 6,976		7,285
Rest of the World 89,982		93,394
470,228	46	64,685
3. Net operating expenses 2013		2012
£		£
Acquisition costs 156,552		39,954
Change in deferred acquisition costs (8,916)		(4,351)
Administrative expenses 75,716	$\epsilon$	66,877
Loss/(profit) on exchange 15,679	<del></del>	7,666
239,031	<b>ว</b> 1	10,146

7.

# Notes to the Financial Statements (continued) for the year ended 31 December 2013

4. Investme	ent income	2013	2012
		£	£
Income fro	om investments	16,161	16,565
Gains on t	he realisation of investments	2,522	4,362
Bank depo	sit interest	213	432
		18,896	21,359
5. Investme	nt expenses and charges	2013	2012
	•	£	£
Investmen	t management expenses, including interest	2,107	1,846
Losses on	the realisation of investments	5,698	3,580
		7,805	5,426
6. Profit/(lo	ss) on ordinary activities before taxation	2013	2012
	, <b>,</b>	£	£
This is stat	ed after charging:		
Directors r	emuneration	-	_
Amortisati	on of syndicate capacity	1,435	-
	bank loan and overdrafts	, <u>-</u>	-
Interest on	other loans	-	-
The Comp	any has no employees		<u> </u>

The auditors, PKF Littlejohn LLP, charge a fixed fee to Nomina Plc for the provision of the audit of the Company. This fee is included within the service fee charged to the Company by Nomina Plc and equates to approximately £80 (2012: £85).

Taxation	2013	2012
Analysis of charge in year	£	£
remaryors of charge in year		
Current tax:		
UK corporation tax on profit/(loss) of the year	1,607	13,801
Adjustment in respect of previous years	<u>-</u>	(1,111)
•	1,607	12,690
Foreign tax	1,306	1,099
Total current tax	2,913	13,789
Deferred tax:	·	·
Origination and reversal of timing differences	14,050	(1,586)
Change in tax rate	· <u>-</u>	-
-	16,963	12,203
Factors affecting tax charge for year		······································
The tax assessed for the year is different to the		
standard rate of corporation tax in the UK of 20.00% (2012: 20.00%).		
The differences are explained below:		
Profit/(loss) on ordinary activities before tax	75,369	73,619
Profit/(loss) on ordinary activities multiplied by standard rate of	13,302	73,017
corporation tax in the UK of 20.00% (2012: 20.00%)	15.074	14.724
corporation tax in the OK of 20.00% (2012: 20.00%)	15,074	14,724
Effects of:		
Underwriting results subject to timing differences for taxation	(14,397)	6,310
Utilisation of tax losses	(11,327)	5,510
Foreign tax	1,306	1,099
Other corporation tax computation adjustments	931	(7,232)
Marginal rates of taxation and prior period adjustment	(1)	(1,112)
	(*)	(1,112)
Current tax charge for the year	2,913	13,789
Current tax onargo for the year	2,913	13,709

# Notes to the Financial Statements (continued) for the year ended 31 December 2013

## 7. Taxation (continued)

The results of the Company's participation on the 2011, 2012 and 2013 years of account and the calendar year movement on 2010 and prior run-offs will not be assessed to tax until the year ended 31 December 2014, 2015 and 2016 respectively being the year after the calendar year result of each run-off year or the normal date of closure of each year of account.

8.	Dividends	2013 £	2012 £
	Equity dividends declared and paid	23,059	
9.	Intangible assets	2013	2012
	Purchased syndicate capacity	£	£
	Cost		
	At 01 January 2013 Additions Disposals	15,816 14,757 (731)	10,370 5,670 (224)
	At 31 December 2013	29,842	15,816
	Amortisation	·	
	At 01 January 2013 Provided during the year Disposals	10,146 1,435 (731)	10,370 - (224)
	At 31 December 2013	10,850	10,146
	Net book value		
	At 31 December 2013	18,992	5,670
	At 31 December 2012	5,670	_

### 10. Investments

Other financial investments - Syndicate

	2013		2012	
	Market		Market	
	value	Cost	value	Cost
	£	£	£	£
Shares and other variable yield securities and units in unit trusts	50,666	50,141	51,398	50,843
Debt securities and other fixed income securities	660,224	664,093	650,623	636,999
Participation in investment pools	41,516	39,829	42,366	54,860
Loans secured by mortgages	1,905	1,884	3,881	3,840
Other loans	550	550	4,961	4,960
Deposits with credit institutions	677	678	897	896
Other	17,455	17,193	19,686	18,906
	772,993	774,368	773,812	771,304
Listed investments included within the above	752,406	754,063	744,387	742,702

# Notes to the Financial Statements (continued) for the year ended 31 December 2013

10.	Investments (continued)			2013		2012	2012	
	,		Mar			Market		
	0.0	,	V	alue	Cost	value	Cost	
	Other financial investments - Co	orporate		£	£	£	£	
	Shares and other variable yield see	curities		-	-	-	-	
	Debt securities and other fixed inc			-		<u> </u>	-	
				-	-			
	Listed investments included within	n the above		-	-	-	-	
11.	Other debtors			2012			2012	
		Syndicate		2013	Syndicate		2012	
		participation	Corporate	Total	participation	Corporate	Total	
		£	£	£	£	£	£	
	Amounts due from group							
	undertakings	-	-	-	-	-	-	
	Proprietors' loan accounts	-	_	_	-	-	-	
	Funds at Lloyd's	-	222,328	222,328	-	228,072	228,072	
	Deferred tax asset (note 15)	-	-	_	-	•	-	
	Other ·	63,281	-	63,281	85,943	18	85,961	
		63,281	222,328	285,609	85,943	228,090	314,033	

Funds at Lloyd's represents assets deposited with the Corporation of Lloyd's (Lloyd's) to support the Company's underwriting activities as described in the Accounting Policies. The Company has entered into a Lloyd's Deposit Trust Deed which gives the Corporation the right to apply these monies in settlement of any claims arising from the participation on the syndicates. These monies can only be released from the provision of this Deed with Lloyd's express permission, and only in circumstances where the amounts are either replaced by an equivalent asset, or after the expiration of the Company's liabilities in respect of its underwriting. The Company's underwriting is supported by assets made available to it by the shareholders of the Company.

### 12. Share capital

Retained profit/(loss) carried

forward

Allotted, called-up and fully paid	2013	i	2012	2
•	Issued	Value	Issued	Value
		£		£
Ordinary £1 shares	1	1	1	1

#### 13. Profit and loss account 2013 2012 **Syndicate** Syndicate participation Corporate Total participation Corporate Total £ Retained profit/(loss) brought forward 62,278 98,470 315,774 378,052 218,166 316,636 (42,596)Reallocate distribution 42,596 (144,705)144,705 Profit/(loss) for the financial year 117,822 (59,416)58,406 108,513 (47,097)61,416 Equity dividends (23,059)(23,059)

275,895

413,399

62,278

315,774

378,052

137,504

## Notes to the Financial Statements (continued) for the year ended 31 December 2013

14.	Reconciliation of movements in shareholders' funds		
		2013	2012
		£	£
	Opening shareholders' funds	378,053	316,637
	Profit/(loss) for the financial year	58,406	61,416
	Equity dividends	(23,059)	-
	Proceeds from issue of shares	•	-
	Closing shareholders' funds	413,400	378,053
15.	Deferred taxation assets/(liabilities)	2013	2012
		£	£
	Opening balance	(36,993)	(38,579)
	Profit and loss account (charge)/credit	(14,050)	1,586
	Closing balance	(51,043)	(36,993)

The deferred tax balance consists of timing differences relating to the taxation of underwriting results. Deferred tax assets are shown within Other debtors (note 11).

## 16. Other creditors including taxation and social security

•		•	2013	2012		
	Syndicate participation £	Corporate £	Total £	Syndicate participation £	Corporate £	Total £
Corporation tax	-	1,607	1,607	-	13,802	13,802
Proprietors' loan accounts	-	-	-	-	1,941	1,941
Third party funds	-	-	-	-	-	-
Other creditors	72,107	1	72,108	99,742	-	99,742
Amount due to group undertakings		-	•	-	-	-
	72,107	1,608	73,715	99,742	15,743	115,485

# 17. (a) Reconciliation of operating profit to net cash

inflow/(outflow) from operating activities	2013	2012
	£	£
Profit or loss on ordinary activities before tax	75,369	73,619
(Profit)/loss attributable to syndicate transactions	(75,226)	36,192
Profit or loss – excluding syndicate transactions	143	109,811
(Increase)/decrease in debtors	17,567	13,748
Increase/(decrease) in creditors	6,075	(40,013)
(Profit)/loss on disposal of intangible assets	(231)	(90)
Amortisation of syndicate capacity	1,435	-
Impairment of syndicate capacity	-	-
Realised/unrealised (gains)/losses on investments	-	-
Net cash inflow/(outflow) from operating activities	24,989	83,456

## (b) Movement in cash, portfolio investments and financing

	At 1 January 2013	Cash flow	Changes to market value	At 31 December 2013
Cash Other financial investments	143,604 -	(27,704)	- -	115,900 -
	143,604	(27,704)	-	115,900

# Notes to the Financial Statements (continued) for the year ended 31 December 2013

## 18. Related party disclosure

Nomina plc, a director of the Company, provides administration services to the Company. Nomina plc charged a management fee of £2,750 (2012: £2,750) to cover all the costs of basic administration of the Company.

## 19. Ultimate controlling party

The Company is controlled by A I Horne.

## 20. Syndicate participation

The principal syndicates or members' agent pooling arrangements ("MAPA") in which the Company participates as an underwriting member are as follows:

Syndicate or MAPA number	Managing agent	2014 Allocated capacity £	2013 Allocated capacity £	2012 Allocated capacity £	2011 Allocated capacity £
33	Hiscox Syndicates Limited	120,000	87,320	87,320	82,724
218	Equity Syndicate Management Limited	· •	27,724	27,724	30,804
386	QBE Underwriting Limited	49,439	49,439	49,439	43,693
510	R J Kiln & Co Limited	135,047	135,047	135,047	117,947
557	R J Kiln & Co Limited	· -	-	17,572	17,572
570	Atrium Underwriters Limited	-	_	-	26,627
609	Atrium Underwriters Limited	80,000	80,000	66,496	39,869
623	Beazley Furlonge Limited	122,759	113,665	108,461	108,461
807	R J Kiln & Co Limited	· -	-	_	15,689
1176	Chaucer Syndicates Limited	10,452	10,452	10,452	10,452
2010	Cathedral Underwriting Limited	96,777	96,777	96,777	96,777
2014	Pembroke Managing Agency Limited	40,000	-	-	-
2525	Asta Managing Agency Limited	8,400	8,400	8,400	8,400
2791	Managing Agency Partners Limited	88,306	100,280	100,280	100,280
6103	Managing Agency Partners Limited	· -	-	-	-
6104	Hiscox Syndicates Limited	20,000	20,000	-	-
6105	Ark Syndicate Management Limited	20,000	5,552	10,000	8,688
6106	Amlin Underwriting Limited	-	20,000	20,000	20,000
6110	Pembroke Managing Agency Limited	-	17,079	-	-
6111	Catlin Underwriting Agencies Limited	27,127	20,000	-	-
6117	Asta Managing Agency Limited	35,882	-	-	-