Report and Financial Statements

31 December 2016

18/08/2017 COMPANIES HOUSE

REPORT AND FINANCIAL STATEMENTS 2016

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REPORT AND FINANCIAL STATEMENTS 2016

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

K G Ward

REGISTERED OFFICE

19 Jessops Riverside 800 Brightside Lane Sheffield S9 2RX

BANKERS

HSBC Bank plc 8 Canada Square London E14 5HQ

AUDITORS

Ernst & Young LLP 400 Capability Green Luton LU1 3LU

STRATEGIC REPORT

REVIEW OF BUSINESS

The principal activity of the company is that of a finance and investment company. The company expects to continue current activities. The functional currency is GBP.

The profit on ordinary activities after taxation for the year was £1,033,208,000 (2015: £50,002,000 profit). On 15 March 2016, Launchchange Instrumentation Limited declared and paid a cash dividend to VR Finance Company of £109,561,000. On 3 June 2016, Launchchange Instrumentation Limited declared a dividend in specie to VR Finance Company of £834,280,752 shares in Gilbarco Inc.

On 3 June 2016, VR Finance Company declared a dividend in specie of £834,280,752 shares in Gilbarco Inc to Launchchange Holding Company (2015: £nil).

The Danaher Group manages its Key Performance Indicators (KPIs) at a segmental and geographical level. As this is an investment company, there are no relevant KPIs in respect of this entity.

RISKS

Risk management is integrated into the process of planning and performance management at a Group level and is monitored by Danaher Group through quarterly performance reviews. Company level risks have been considered and classified in four categories: strategic, compliance and ethics, financial risk management and operations. However, given that this is an investment company, these risks are not expected to have a significant impact on the reported results.

On behalf of the Board

K G Ward

Director

Date: 31 July 2017

DIRECTOR'S REPORT

The director presents his annual report and the audited financial statements for the year to 31 December 2016. The company changed its name from Veeder Root Finance Company on 26 July 2016.

DIRECTORS

The directors who served during the year were as follows:

K G Ward

GOING CONCERN

The company is in a sound financial position as is indicated by the level of its net assets. The company is capable of declaring dividends in its subsidiaries in order to meet its short term liabilities if necessary.

The company is also part of one of the three multi currency Danaher UK group cash pool arrangements. Within these cash pools, each company has entered into unlimited cross guarantees in respect of bank borrowings with fellow participating companies. Each company is also subject to an indemnity offered by Danaher Corporation for all participating companies (for the period during which they remain wholly owned subsidiaries of Danaher Corporation), such that any liability falling on the company as a result of the borrowings from the bank of any other party to the cash pool arrangement will be borne by Danaher Corporation in the event of default.

The director therefore has reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the company continues to adopt the going concern basis in preparing the financial statements.

THIRD PARTY INDEMNITIES

Danaher Corporation has provided to all directors limited indemnities in respect of the cost of defending claims against them and third party liabilities. These are all third party indemnity provisions for the purpose of the Companies Act 2006 and are all currently in force.

DISCLOSURE OF INFORMATION TO AUDITORS

So far as the director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditors are unaware. Having made enquiries of the company's auditor, the director has taken all the steps that he/she is obliged to take as a director in order to make himself/herself aware of any relevant audit information and to establish that the auditors are aware of that information.

On behalf of the Board

K G Ward

Director

Date: 31 July 2017

STATEMENT OF DIRECTOR'S RESPONSIBILITIES

The director is responsible for preparing the Strategic Report, Director's Report and the financial statements in accordance with applicable UK law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VR FINANCE COMPANY (Formerly Veeder Root Finance Company)

We have audited the financial statements of VR Finance Company for the year ended 31 December 2016 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes 1 to 16. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Director's Responsibilities Statement set out on page 4, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report and Financial Statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 101 'Reduced Disclosure Framework'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Director's Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Strategic Report and the Director's Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have identified no material misstatements in the Strategic Report or Director's Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Fraser Bull (Senior Statutory Auditor)

for and on behalf of Ernst & Young LLP, Statutory Auditor

Luton

31 July 2017.

STATEMENT OF COMPREHENSIVE INCOME For the year ended 31 December 2016

| | Note | 2016 £000 | 2015 £000 |
|---|------|--------------|--------------|
| Operating income / (expense) | | (5) | (5) |
| Operating exceptional income / (expense) | | | |
| OPERATING PROFIT / (LOSS) | 3 | (5) | (5) |
| Income from investments | 4 | 943,842 | - |
| Interest receivable and similar income | 5 | 92,146 | 62,271 |
| Interest payable and similar charges | 6 _ | (2,775) | (12,264) |
| PROFIT / (LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION | | 1,033,208 | 50,002 |
| Tax (charge) / credit on profit / (loss) on ordinary activities | 7 _ | | |
| PROFIT / (LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION, AND TOTAL COMPREHENSIVE INCOME | _ | 1,033,208 | 50,002 |

The accompanying notes are an integral part of this statement of comprehensive income.

All activities derive from continuing operations.

Registered number 3428240

BALANCE SHEET At 31 December 2016

| | Note | 2016 £000 | 2015 £000 |
|--|------|--------------|--------------|
| FIXED ASSETS | | | |
| Investments | 8 _ | 2,147,810 | 2,147,810 |
| CURRENT ASSETS | | - | |
| Debtors | | | |
| - due within one year | 9 | 32 | 51 |
| - due after more than one year | 10 | 1,431,224 | 915,729 |
| Cash at bank and in hand | _ | 126,360 | 125,589 |
| | | 1,557,616 | 1,041,369 |
| CREDITORS: amounts falling due within one year | 11 _ | (8,891) | (8,769) |
| NET CURRENT ASSETS / (LIABILITIES) | _ | 1,548,725 | 1,032,600 |
| TOTAL ASSETS LESS CURRENT LIABILITIES CREDITORS: amounts falling due after more than one | | 3,696,535 | 3,180,410 |
| year | 12 _ | | (243,275) |
| NET ASSETS / (LIABILITIES) | = | 3,696,535 | 2,937,135 |
| CAPITAL AND RESERVES | | | |
| Called up share capital | 13 | 1,749,953 | 1,189,480 |
| Profit and loss account | _ | 1,946,582 | 1,747,655 |
| TOTAL SHAREHOLDERS' FUNDS | | 3,696,535 | 2,937,135 |

These financial statements were approved by the Director on 31 July 2017.

K G Ward

Director

The accompanying notes are an integral part of this balance sheet.

STATEMENT OF CHANGES IN EQUITY For the year ended 31 December 2016

| | Ordinary share capital | Profit and loss account | Total Shareholders funds |
|---|------------------------------|-------------------------------|--------------------------------|
| No | ote £000 | £000 | £000 |
| At 1 January 2015 Profit and total comprehensive income | 1,189,480 | 1,697,653 | 2,887,133 |
| for the year | - | 50,002 | 50,002 |
| Shares issued | - | - | - |
| Share issue costs | - | ₹. | - |
| Equity dividends paid | | | |
| At 31 December 2015 | 1,189,480 | 1,747,655 | 2,937,135 |
| Profit and total comprehensive income | | | |
| for the year | - | 1,033,208 | 1,033,208 |
| Shares issued | 560,473 | - | 560,473 |
| Share issue costs | - | - | - |
| Equity dividends paid | | (834,281) | (834,281) |
| At 31 December 2016 | 1,749,953 | 1,946,582 | 3,696,535 |

The accompanying notes are an integral part of this statement of changes in equity.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

1. AUTHORISATION OF FINANCIAL STATEMENTS AND STATEMENT OF COMPLIANCE WITH FRS101

The financial statements of VR Finance Company (the "Company") for the year ended 31 December 2016 were authorised for issue by the sole director on 31 July 2017 and the balance sheet was signed on the board's behalf by Keith Ward. VR Finance Company is incorporated and domiciled in England and Wales. These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework (FRS 101) and in accordance with applicable accounting standards.

The Company's financial statements are presented in Sterling and all values are rounded to the nearest thousand pounds (£000) except when otherwise indicated.

The Company is incorporated in England and Wales.

The Company has taken advantage of the exemption under s400 of the Companies Act 2006 not to prepare group accounts as it is a wholly owned subsidiary of Danaher Corporation.

The results of VR Finance Company are included in the consolidated financial statements of Danaher Corporation which are available from 2200 Pennsylvania Avenue Suite 800 West, Washington DC 20037, USA.

The principal accounting policies adopted by the Company are set out in note 2.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION

The accounting policies which follow set out those policies which apply in preparing the financial statements for the year ended 31 December 2016.

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- (a) the requirements of IFRS 7 Financial Instruments: Disclosures,
- (b) the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement,
- (c) the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of paragraph 79(a)(iv) of IAS 1;
- (d) the requirements of paragraphs 10(d), 10(f), 38A, 38B, 38C, 38D, 111, and 134-136 of IAS 1 Presentation of Financial Statements;
- (e) the requirements of IAS 7 Statement of Cash Flows;
- (f) the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- (g) the requirements of paragraph 17 of IAS 24 Related Party Disclosures;
- (h) the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member; and
- (i) the requirements of paragraphs 130(f)(ii)-130(f)(iii)) of IAS 36 Impairment of Assets

2.2 CHANGES IN ACCOUNTING POLICY AND DISCLOSURES

There are no changes to IFRS effective in 2016 which have a material impact on VR Finance Company.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

2.3 JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

The following judgements, including estimates, have had the most significant effect on amounts recognised in the financial statements:

Impairment of investments

Where there are indicators of impairment management performs impairment tests based on fair value less cost to sell or value in use, which includes estimates for example of market prices and the use of discounted rates.

2.4 SIGNIFICANT ACCOUNTING POLICIES

Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. All differences are taken to the Statement of comprehensive income.

Taxation

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates and laws that are enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements, with the following exceptions:

- deferred income tax assets are recognised only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carried forward tax credits or tax losses can be utilised; and
- where the temporary difference arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred income tax assets and liabilities are measured on an undiscounted basis at the tax rates that are expected to apply when the related asset is realised or liability is settled, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date. Deferred income tax assets and liabilities are offset, only if a legally enforcement right exists to set off current tax assets against current tax liabilities, the deferred income taxes relate to the same taxation authority and that authority permits the company to make a single net payment.

Income tax is charged or credited to other comprehensive income if it relates to items that are charged or credited to other comprehensive income. Similarly, income tax is charged or credited directly to equity if it relates to items that are credited or charged directly to equity. Otherwise income tax is recognised in the income statement.

Investments

Investments are stated at cost less provision for impairment.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

2.4 SIGNIFICANT ACCOUNTING POLICIES (continued)

Investment impairment

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount in order to determine the extent of the impairment loss. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses on continuing operations are recognised in the income statement in those expense categories consistent with the function of the impaired asset.

For assets where an impairment loss subsequently reverses, the carrying amount of the asset or cash generating unit is increased to the revised estimate of its recoverable amount, not to exceed the carrying amount that would have been determined, net of depreciation, had no impairment losses been recognised for the asset or cash generating unit in prior years. A reversal of impairment loss is recognised immediately in the income statement, unless the asset is carried at a revalued amount when it is treated as a revaluation increase.

OPERATING PROFIT / (LOSS)

Operating profit / (loss) is stated after charging / (crediting):

| | 2016 £000 | 2015 £000 |
|------------------------|--------------|--------------|
| Auditors' remuneration | | |
| - audit* | 5 | 5 |
| | | |

The Director of this company is employed by a fellow group company, Launchchange Operations Limited. The Director provides services to this company and a number of other group companies. The salary of the Director is paid by Launchchange Operations Limited, and the proportion of the Director's salary relating to services provided to this company was £1,750 (2015: £1,750).

The company has no employees other than the directors.

4. INCOME FROM INVESTMENTS

| | 2016 £000 | 2015 £000 |
|---|-------------------------|-------------------------|
| Dividends received | 943,842 943,842 | <u>-</u> |
| 5. INTEREST RECEIVABLE AND SIMILAR INCOME | | |
| | 2016 £000 | 2015 £000 |
| Interest receivable from fellow group undertakings Bank interest receivable | 91,634 512 92,146 | 61,773 498 62,271 |

^{*} The company has taken advantage of the exemption not to disclose amounts paid for non-audit services as these are disclosed in the group accounts of its parent Danaher Corporation.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

6. INTEREST PAYABLE AND SIMILAR CHARGES

| | 2016 £000 | 2015 £000 |
|--|--------------|----------------|
| Interest payable to fellow group undertakings | 2,775 | 12,264 |
| Bank interest payable | 2,775 | 12,264 |
| 7. TAX ON PROFIT / (LOSS) ON ORDINARY ACTIVITIES | • | |
| (a) Tax charged to profit or loss in the statement of comprehensive inco | ome | |
| | 2016 £000 | 2015 £000 |
| Current tax | | |
| UK corporation tax at the standard rate of 20% / (2015: 20.25%) | | |
| Deferred tax | - | . - |
| Charge / (credit) to the profit and loss account | | <u>-</u> |
| | - | - |
| Taxation charge / (credit) for the year | | |

(b) Reconciliation of the total tax charge

The standard rate of tax for the year, based on the UK standard rate of corporation tax, is 20% (2015: 20.25%). The actual tax charge for the year differs from the standard rate of UK corporation tax for the reasons set out in the following reconciliation.

| | 2016 | 2015 |
|--|-----------|-----------|
| • | £000 | £000 |
| Profit / (loss) before tax Tax on profit / (loss) on ordinary activities at standard UK corporation | 1,033,208 | 50,002 |
| tax rate of 20% (2015: 20.25%) | 206,642 | 10,125 |
| Effects of: | | |
| Expenses not deductible | - | - |
| Income non-taxable | (188,768) | - |
| Income from investments not taxable | - | - |
| Transfer pricing adjustments | 1,800 | 3,854 |
| Group relief (claimed) or surrendered for nil consideration | (19,674) | (13,979)_ |
| Total tax expense reported in the income statement | | |

(c) Change in Corporation Tax rate

The tax rates to be used are those which have been enacted or substantively enacted by the balance sheet date. For UK tax rates, 'substantively enacted' means that the Act or other measure legislating that rate has passed through all stages of reading by the House of Commons (ie the act has had its third reading). Finance No.2 Bill 2016 became substantively enacted on 26 October 2016, and as such the tax rate was reduced from 20% to 19% effective 1 April 2017 and to 18% effective 1 April 2020. Finance Act 2016 was substantively enacted on 15 September 2016, including the clause to reduce the corporation tax rate to 17% from 1 April 2020.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

8. FIXED ASSET INVESTMENTS

| | Subsidiary undertakings | Total |
|---------------------|----------------------------|-----------|
| | £000 | £000 |
| Cost | | |
| At 1 January 2016 | 2,147,810 | 2,147,810 |
| Additions | 834,281 | 834,281 |
| Disposals | (834,281) | (834,281) |
| At 31 December 2016 | 2,147,810 | 2,147,810 |
| Impairment | | |
| At 1 January 2016 | - | • |
| Charge for the year | - | - |
| Disposals | | |
| At 31 December 2016 | | |
| Carrying value | | |
| At 31 December 2016 | 2,147,810 | 2,147,810 |
| At 1 January 2016 | 2,147,810 | 2,147,810 |

On 3 June 2016, Launchchange Instrumentation Ltd declared a dividend in specie to VR Finance Company of shares in Gilbarco Inc with a value of £834,280,752.

On 3 June 2016, VR Finance Company declared a dividend in specie of shares in Gilbarco Inc with a value of £834,280,752 to Launchchange Holding Company.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

8. FIXED ASSET INVESTMENT (CONTINUED)

Details of investments where the company holds more than 20% of the nominal value of any class of share capital or where the investment represents more than 20% of the company's assets are as follows:

| Company name | Registered office | Class of shares held | Proportion of the nominal value of shares held (%) | Direct or Indirect holding |
|--|---|--|--|----------------------------|
| Launchchange Instrumentation Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Direct . |
| GHC Holding Corporation | 1209 Orange Street, Wilmington DE 19801, United States | Common Stock Class A shares | 66 | Indirect |
| Esko-Graphics Inc. | C T Corporation System, 1201 Peachtree Street, N.E, Atlanta GA 30361, United States | Common Stock shares | 66 | Indirect |
| Esko Graphics Mexico, S. De R.L. de C.V. | Avenida Coyoacan 1213, Colonia del Valle, Benito Juarez, Districto Federal, MX 03340, Mexico | Ordinary Shares | 66 | Indirect |
| I-Cut, Inc. | C T Corporation System, 8040 Excelsior Drive, Suite 200, Madison WI 53717, United States | Common Class A shares | 66 | Indirect |
| GAHPL Pty Ltd | 495 Blackburn Road, Mount Waverly VIC 3149, Australia | Ordinary Shares | 66 | Indirect |
| GCC Canada Corporation | 125 Stewart Blvd. Suite 206, Brockville ON K6V 4W4, Canada | Common Stock shares, Class A Preferred Stock shares | 33 | Indirect |
| GH GmbH & Co KG | Bismarcking 39, D-88400, Biberach, Germany | Ordinary shares | 66 | Indirect |
| GHG GmbH | Bismarcking 39, D-88400, Biberach, Germany | Common Shares | 66 | Indirect |
| GHKH Hong Kong Limited | Suites 406-409, 4/F., Three Pacific Place, 1 Queen's Road East, Hong Kong | Common Stock shares | 66 | Indirect |
| X-Rite, Incorporated | The Corporation Company, 30600 Telegraph Road, Suite 2345, Bingham Farms MI 48025, United States | Common Stock shares | 66 | Indirect |
| Pantone Japan, Inc. | The Corporation Trust Company, 820 Bear Tavern Road, West Trenton NJ 08628, United States | Common shares | 66 | Indirect |
| Pantone Japan Co, Ltd. | West wing 6F, Telecom Center Bldg., 2-5-10, Aomi, Koto-ku,, Tokyo 135-0064, Japan | Common shares | 66 | Indirect |
| Pantone LLC | The Corporation Trust Company, 820 Bear Tavern Road, West Trenton NJ 08628, United States | Ordinary shares | 66 | Indirect |
| X-Rite Global, Incorporated | The Corporation Company, 40600 Ann Arbor Road E, Suite 201, Plymouth MI 48170, United States | Common shares | 66 | Indirect |
| X-Rite (Shanghai) Color Management Col, Ltd. | 6/F, Building#1 , IBP Phase 2, 518 Fuquan Road North, Changning District, Shanghai, 200335, China | Ordinary shares | 66 | Indirect |
| X-Rite Mediterranee SARL | 43 rue du Saule Trapu, 91300, Massy, France | Ordinary shares | 65 | Indirect |
| X-Rite Holdings, Inc. | The Corporation Company, 40600 Ann Arbor Road E, Suite 201, Plymouth MI 48170, United States | Common shares | 66 | Indirect |

NOTES TO THE ACCOUNTS Year ended 31 December 2016

8. FIXED ASSET INVESTMENT (CONTINUED)

| Company name | Registered office | Class of shares held | Proportion of the nominal value of shares held (%) | Direct or Indirect holding |
|---------------------------------------|--|---|--|----------------------------|
| X-Rite Limited | c/o Londsdale &Marsh, Fifth Floor, Orleans House, Edmund Str, Liverpool, L39NG, United Kingdom | Common shares | 66 | Indirect |
| Launchchange Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares, A preference shares | 100 | Direct and Indirect |
| JHC Finance Company | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary Shares | 100 | Indirect |
| DUKI (2006) Finance Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares shares | 100 | Indirect |
| Launchchange Operations Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares shares, Class B Ordinary Shares | 100 | Indirect |
| AB Sciex UK Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| Phenomenex Ltd. | Melville House Queens Avenue, Hurdsfield Industrial Estate, Macclesfield, Cheshire, SK10 2BN, United Kingdom | Ordinary Shares | 100 | Indirect |
| Hach Lange LTD (UK) | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| Launchchange Holdings Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| DH UK Finance Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| Launchchange Finance Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| Leica Biosystems Newcastle Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| Leica Microsystems (UK) Limited | Lothbury House, Newmarket Road, Cambridge, CB5 8PB, United Kingdom | Ordinary shares | 100 | Indirect |
| Linx Printing Technologies Limited | Linx House, 8 Stocks Bridge Way, Compass Point Business Park, St Ives, Cambridgeshire, PE27 5JL, United Kingdom | Ordinary shares | 100 | Indirect |
| Pall Manufacturing UK Limited | 5 Harbourgate Business Park, Southampton Road, Portsmouth, Hampshire, PO6 4BQ, United Kingdom | Ordinary Shares | 100 | Indirect |
| Pall Europe Limited | 5 Harbourgate Business Park, Southampton Road, Portsmouth, Hampshire, PO6 4BQ, United Kingdom | Common shares | 100 | Indirect |

NOTES TO THE ACCOUNTS Year ended 31 December 2016

8. FIXED ASSET INVESTMENT (CONTINUED)

| Company name | Registered office | Class of shares held | Proportion of the nominal value of shares held (%) | Direct or Indirect holding |
|---|--|--|--|----------------------------|
| Videojet Technologies (Nottingham) Limited | 4 & 5 Ermine Centre, Lancaster Way, Huntingdon, England, PE29 6XX, United Kingdom | Ordinary shares | 100 | Indirect |
| Videojet Technologies Limited | 4 & 5 Ermine Business Centre, Lancaster Way, Huntingdon, Cambridgeshire, PE29 6XX, United Kingdom | Ordinary shares | 100 | Indirect |
| Linx Acquisition Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 76 | Indirect |
| VRES Holdings Limited | 19 Jessops Riverside, 800 Brightside Lane, Sheffield, S9 2RX, United Kingdom | Ordinary shares | 100 | Indirect |
| Videojet Finance Company | 1209 Orange Street, Wilmington DE 19801, United States | Common shares | 100 | Indirect |
| Videojet Technologies Inc. | The Corporation Trust Company, 1209 Orange Street, Wilmington DE 19801, United States | Common Stock shares, Preferred Stock shares | 100 | Indirect |
| DMG Plastics, Inc. | The Corporation Trust Company, 1209 Orange Street, Wilmington DE 19801, United States | Common shares | 80 | Indirect |
| Marsh Interex Ltd. | c/o 1500 North Mittel Blvd. Wooddale IL 60161-1073, Jamaica | Ordinary shares | 100 | Indirect |
| Marsh Label Technologies LLC | C T Corporation System, 120 South Central Avenue, Clayton MO 63105, United States | Ordinary shares | 50 | Indirect |
| Videojet Technologies Mexico S. de R.L. de C.V. | Av. Coyoacán # 1213, Col. Del Valle, Mexico D.F, 03100 , Mexico | Fixed Capital Equity Quotas shares, Variable Capital Equity Quotas shares | 100 | Indirect |
| Videojet Technologies Mexico Services S. de R.L. de C.V. | Av. Coyoacán # 1213, Col. Del Valle, Mexico D.F, 03100 , Mexico | Fixed Capital Equity Quotas shares | 100 | Indirect |
| Willett Holdings B.V. | Techniekweg 26, 4143 HV, Leerdam, Netherlands | Ordinary shares | 100 | Indirect |
| Videojet Technologies SP z.o.o. | ul. Kolejowa 5/7, 01-217, Warszawa, Poland | Ordinary shares | 99 | Indirect |
| Videojet Technologies Urun Kodlama ve Etiketleme Danismanlik ve Ticaret Limited Sirketi | Cubukcuoglu Is Merkezi, Ruya sokak no 11, Kucukbakkalkoy,, Özel İşyeri:4, Atasehir / Istanbul, 34750, Turkey | Ordinary shares | 98 | Indirect |
| Leica Teknoloji Çözümleri Dağitim Limited Şirketi | FSM Mah. Poligon cad. no:8, Buyaka2 Sitesi , 3 no'lu Blok, daire No:100 Umraniye- İstanbul, Turkey | Ordinary Shares | 98 | Indirect |
| Willett GmbH | An der Meil 2, 65555, Limburg, Germany | Common Stock shares | 100 | Indirect |
| Videojet Italia Srl | Via XXV Aprile 66, 20068 Peschiera, Borromeo MI, Italy | Ordinary shares | 100 | Indirect |

NOTES TO THE ACCOUNTS Year ended 31 December 2016

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2016 £000 | 2015 £000 |
|---|-------------------|--------------|
| Amounts owed by other group undertakings | _ | - |
| Other debtors | 32 | 51 |
| | 32 | 51 |
| 10. DEBTORS: AMOUNTS FALLING DUE AFTER MO | DRE THAN ONE YEAR | |
| | 2016 | 2015 |
| | £000 | £000 |
| 8% unsecured convertible loan stock 2024 (including | | |
| accrued interest) | 607,060 | 562,092 |
| 0% unsecured convertible loan stock 2059 | 90,000 | 90,000 |
| 10% unsecured loan stock 2029 | 98,492 | 89,539 |
| 8.5% unsecured loan stock 2023 | 50,995 | 47,000 |
| 7% unsecured loan stock 2031 | 135,995 | 127,098 |
| 8.5% unsecured loan stock 2026 | 16,083 | · - |
| 8.5% unsecured loan stock 2023 | 2,649 | _ |
| 8.5% unsecured loan stock 2023 | 226,265 | - |
| 8.25% unsecured loan stock 2031 | 62,836 | _ |
| 5.5% unsecured loan stock 2032 | 14,849 | - |
| | 1,431,224 | 915,729 |
| | ., , | |

The 8% unsecured loan note 2024 is payable on 12 August 2024 with the option for the borrower to settle the principal plus any unpaid interest in shares, such option to be exercised by the borrower on or before 31 July 2024 or such later date as the company may agree. This note was issued to VR Finance Company by a fellow group undertaking, Launchchange Instrumentation Limited.

The 0% unsecured convertible loan note which is due to be repaid on 2 January 2059 is redeemable at the option of the borrower. This note was issued to VR Finance Company by a fellow group undertaking, GL UK Holdings Limited.

The 10% unsecured loan note is repayable 31 March 2029 and bears interest of 10% per annum. The borrower is entitled to prepay at any time the whole or any part of the principal sum and the accrued unpaid interest on so much of the principal sum as is then repaid by the borrower. This note was issued to VR Finance Company by a fellow group undertaking, Launchchange Holding Company.

The 8.5% unsecured loan note 2023 is repayable 30 April 2023. The borrower is entitled to prepay at any time the whole or any part of the principal sum and the accrued unpaid interest on so much of the principal sum as is then repaid by the borrower. This note was issued to VR Finance Company by a fellow group undertaking, Launchchange Holding Company.

The 7% unsecured loan note 2031 is repayable 16 March 2031. The borrower is entitled to prepay at any time the whole or any part of the principal sum and accrued unpaid interest on so much of the principal sum as is then repaid by the borrower. This note was issued to VR Finance Company by a fellow group undertaking, Launchchange Holding Company.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

10. DEBTORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR (CONTINUED)

On 17 March 2016, VR Finance Company acquired the following five loans from Launchchange Finance Sarl for cash of £423,861,435. The loans are repayable by Launchchange Holding Company.

An 8.5% unsecured loan note 2026, repayable 31 December 2026. The borrower is entitled to prepay at any time the whole or any part of the principal sum and accrued unpaid interest on so much of the principal sum as is then repaid by the borrower.

An 8.5% unsecured loan note 2023, repayable 30 April 2023. The borrower is entitled to prepay at any time the whole or any part of the principal sum and accrued unpaid interest on so much of the principal sum as is then repaid by the borrower.

An 8.5% unsecured loan note 2023, repayable 30 April 2023. The borrower is entitled to prepay at any time the whole or any part of the principal sum and accrued unpaid interest on so much of the principal sum as is then repaid by the borrower.

An 8.25% unsecured loan note 2031, repayable 1 January 2031. The borrower is entitled to prepay at any time the whole or any part of the principal sum and accrued unpaid interest on so much of the principal sum as is then repaid by the borrower.

An 5.5% unsecured loan note 2032, repayable 14 May 2032. The borrower is entitled to prepay at any time the whole or any part of the principal sum and accrued unpaid interest on so much of the principal sum as is then repaid by the borrower.

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2016 | 2015 |
|--|-------|-------|
| | £000 | £000 |
| Amounts owed to other group undertakings | 8,886 | 8,764 |
| Accruals and deferred income | 5_ | 5 |
| | 8,891 | 8,769 |

VR Finance Company owed Launchchange Holding Company £8,012,000 plus accrued interest, repayable on demand and bearing interest at the Bank of England base rate plus 1 per cent per annum. Interest was added to the loan during the year.

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | 2016 £000 | 2015 £000 |
|--|--------------|--------------|
| Amounts owed to other group undertakings | | 243,275 |
| | <u>-</u> | 243,275 |

VR Finance Company owed Launchchange Finance Sarl the principal amount of £206,841,659 plus accrued interest. Bearing interest at a rate of 5.25% per annum, this loan was repayable on 1 November 2032. On 16 March 2016, VR Finance Company repaid the principal and accrued interest in full, being £245,927,500.

NOTES TO THE ACCOUNTS Year ended 31 December 2016

13. CALLED UP SHARE CAPITAL

| | 2016 £000 | 2015 £000 |
|--|--------------|--------------|
| Authorised, called up, allotted and fully paid 1,749,952,856 ordinary shares of £1 each (2015: | | |
| 1,189,480,389) | 1,749,953_ | 1,189,480 |
| | 1,749,953 | 1,189,480 |

On 16 March 2016, VR Finance Company issued 560,472,500 £1 ordinary shares in exchange for cash. On 1 July 2016, VR Finance Company cancelled the 33 shares issued to Veeder-Root Company.

14. **GUARANTEES**

An unlimited multi-lateral guarantee exists between all the United Kingdom based subsidiaries of Danaher Corporation and HSBC Bank plc. The guarantee is to a maximum amount of £1,750,000 (2015: £1,750,000).

15. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The company's immediate parent undertaking is Launchchange Holding Company, a company registered in England and Wales. The ultimate parent undertaking and controlling party is Danaher Corporation, a company incorporated in the USA.

The largest and smallest group in which the results of the company are consolidated is Danaher Corporation, a company incorporated in the USA. The consolidated financial statements of this group are available to the public and may be obtained from 2200 Pennsylvania Avenue, Suite 800 West, Washington DC 20037, USA.

16. RELATED PARTY DISCLOSURES

The Company has taken advantage of the exemption under paragraph 8(k) of FRS 101 not to disclose transactions with fellow wholly owned subsidiaries.