DP Group Developments Limited

Report and Financial Statements

26 December 2010

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Registered No 3419202

Directors

S G Hemsley C H R Moore L D Ginsberg A Batty

Secretary

A Batty

Auditors

Ernst & Young LLP 400 Capability Green Luton LU1 3LU

Bankers

Barclays Bank Plc 669 Midsummer Boulevard Central Milton Keynes Buckinghamshire MK9 3BQ

Registered office

Domino's House Lasborough Road Kingston Milton Keynes Bucks MK10 0AB

Directors' report

The directors present their report and financial statements for the year ended 26 December 2010

Results and dividends

The loss for the period amounted to £9,964 (27 December 2009 loss of £1,824,296) The directors do not recommend the payment of any dividends (2009 £nil)

Principal activities and review of the business

The principal activity of the company during the year was the acquisition, development and maintenance of commissary sites for its parent company. Both the level of business and the year end financial position were satisfactory, and the directors expect the present level of activity will continue to increase

Directors

The directors who served throughout the period were as follows -

S G Hemsley

CHR Moore

L D Ginsberg

A Batty

The directors had no interest, as defined by the Companies Act 2006, in the share capital of the company at any time during the year

S Hemsley, C Moore and L Ginsberg are also directors of Domino's Pizza UK & IRL plc, the immediate parent company and details of their interests therein are shown in the directors' report of that company for the year ended 26 December 2010

Disclosure of information to auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the company's auditor, each director has taken all steps that he is obliged to take as a director in order to make himself aware of any relevant audit information and to establish that the auditor is aware of that information

Special provisions

The directors' report has been prepared in accordance with the special provisions of Part VII of the Companies Act 2006 relating to small entities

Financial instruments

The company's principal financial instruments are intercompany creditors

The company has not entered into any derivative transactions such as interest rate swaps or financial foreign currency contracts. The main risks arising from the company's financial instruments are cash flow interest risk, fair value interest rate risk and credit risk. In view of the low level of foreign currency transactions the Board does not consider there to be any significant foreign currency risks.

Due to the nature of customers who trade on credit terms, being predominantly franchises, the franchisee selection process is sufficiently robust to ensure an appropriate credit verification procedure. In addition, balances are monitored on an ongoing basis with the result that the company's exposure to bad debts is not significant. Since the group trades only with franchises that have been subject to the franchise selection process there is no requirement for collateral.

Directors' report

Going Concern

The company has an excess of current liabilities over total assets of £1,992,107 at 26 December 2010 (2009 £2,001,923) The directors have carried out a detailed review of the cash flow projections covering 12 months from the approval of these financial statements. The company is dependent on the continued support of its ultimate parent company however the directors are satisfied that the company can generate sufficient cash flow from the existing business to meet its day to day obligations as they fall due. Therefore they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Auditors

A resolution to reappoint Ernst & Young LLP as auditors will be put to the members at the Annual General Meeting

By order of the board

A Batty

23 June 2011

Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable United Kingdom law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures
 disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditors' report

to the members of DP Group Developments Limited

We have audited the financial statements of DP Group Developments Limited for the year ended 26 December 2010 which comprise the Profit and Loss Account, the Balance Sheet and the related notes 1 to 12 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the director's report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 26 December 2010 and of its loss for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Independent auditors' report

to the members of DP Group Developments Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or
- the directors were not entitled to take advantage of the small companies' exemption in preparing the directors' report

Simon O'Neill (Senior statutory auditor)

28/6/2011

for and on behalf of Ernst & Young LLP, Statutory Auditor

Ernst & Young UP

Birmingham

Profit and loss account for the year ended 26 December 2010

	Year ended	Year ended
	26 December	27 December
	2010	2009
Notes	£	£
3	167,073	144,623
	(157,257)	(2,053,316)
_	9,816	(1,908,693)
4	-	(1,907,975)
	9,816	(718)
•	9,816	(1,908,693)
6	(19,780)	84,397
	(9,964)	(1,824,296)
	3	26 December 2010 Notes £ 3 167,073 (157,257) 9,816 4 9,816 9,816 6 (19,780)

The company has no recognised gains or losses other than the results for the period as set out above

All activities relate to continuing operations

Registered No 3419202

Balance sheet

at 26 December 2010

		Year ended	Year ended
		26 December	
		2010	2009
	Notes	£	£
Fixed assets	7	24 465 169	7 720 052
Tangible assets	′	24,465,168	7,730,052
Creditors amounts falling due within one year	8	(26,457,275)	(9,731,975)
Total assets less current liabilities		(1,992,107)	(2,001,923)
Deferred taxation	6	(175,580)	(155,800)
		(2,167,687)	(2,157,723)
Capital and reserves			
Called up share capital	10	10	10
Profit and loss account	11	(2,167,697)	- -
Equity shareholders' funds	11	(2,167,687)	(2,157,723)

by

The financial statements were approved by the Board on 300 2011 and were signed on its behalf by

Director

at 26 December 2010

1. Fundamental accounting concept

The financial statements have been prepared on a going concern basis as the ultimate controlling undertaking and fellow group undertakings have confirmed that they will provide financial support to enable the company to meet its financial obligations, as they fall due

2. Accounting policies

Basis of preparation

The financial statements are prepared under the historical cost convention, and in accordance with applicable accounting standards. The financial statements of DP Group Developments Ltd were approved for issue by the Board of Directors on 23 June 2011.

Cash flow statement

The directors have taken advantage of the exemption in Financial Reporting Standard No 1 (revised) from including a cash flow statement in the financial statements on the grounds that the company is wholly owned and its parent publishes consolidated financial statements

Related parties transactions

The company is a wholly owned subsidiary of Domino's Pizza UK & IRL plc, the consolidated accounts of which are publicly available. Accordingly, the company has taken advantage of the exemption in FRS 8 from disclosing transactions with group companies.

Fixed assets

Freehold land and buildings are stated at cost Interest accrued during the building phase has been capitalised into the cost of the asset

Depreciation

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value based on prices prevailing at the date of acquisition of each asset evenly over its expected useful life, as follows

Freehold buildings

Over 50 years

The carrying values of tangible fixed assets are reviewed for impairment in periods if events or changes in circumstances indicate the carrying value may not be recoverable

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax, with the following exceptions

- provision is made for tax on gains arising from the revaluation (and similar fair value adjustments) of fixed assets, and gains on disposal of fixed assets that have been rolled over into replacement assets, only to the extent that, at the balance sheet date, there is a binding agreement to dispose of the assets concerned. However, no provision is made where, on the basis of all available evidence at the balance sheet date, it is more likely than not that the taxable gain will be rolled over into replacement assets and charged to tax only where the replacement assets are sold,
- deferred tax assets are recognised only to the extent that the directors consider that it is more likely than
 not that there will be suitable taxable profits from which the future reversal of the underlying timing
 differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

at 26 December 2010

3. Turnover

Turnover represents gross rents receivable and property management fees exclusive of Value Added Tax

Turnover is attributable to the company's one continuing activity. Substantially all of the turnover is derived in the UK

4. Loss on ordinary activities before taxation

This is stated after charging

		Year ended 27 December 2009 £
Auditors' remuneration - audit of the financial statements	3,150	3,150
Depreciation of owned fixed assets Impairment of tangible fixed assets	113,924	105,348 1,907,975
Total depreciation charge	113,924	2,013,323

During the year ended 27 December 2009 the Company reconsidered the residual value and remaining life of the existing Milton Keynes commissary in view of the completion of the new Milton Keynes commissary Consequently, the Company took an impairment charge of £1,907,975

5. Staff costs

No salaries or wages have been paid to employees, including directors, during the year (2009 nil) The directors were remunerated by Domino's Pizza Group Limited. The following disclosures relate to the total amounts paid to the directors of DP Group Developments. Limited for their services to this company and other subsidiaries of the Group. The directors do not believe that it is practicable to apportion this amount between their services as directors of the company and their services as directors of other fellow subsidiaries.

Year end	ed Year ended
26 Decemb	er 27 December
20	10 2009
	£
Emoluments 1,960,0	1,919,000
Company contributions paid to individual personal pension plan 96,0	105,000
Year end	ed Year ended
26 Decemb	er 27 December
20	10 2009
Λ	o No
Members of money purchase pension schemes	3 4
The amounts in respect of the highest paid director are as follows	
Year end	ed Year ended
26 Decemb	er 27 December
20	10 2009
-	£
Emoluments 809,0	672,000
Company contributions paid to individual personal pension plan 47,0	39,000

Notes to the financial statements at 26 December 2010

6. Tax on profit on ordinary activities

a) The tax charge / (credit) is made up as follows

Year ended	Year ended
26 December	27 December
2010	2009
£	£
-	-
-	(7,186)
	
-	(7,186)
227,308	(31,157)
(207,528)	(46,054)
19,780	(84,397)
	26 December 2010 £ - - 227,308 (207,528)

b) Factors affecting current tax (credit)/charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 28 0% (27 December 2009 -28%)

	Year ended	Year ended
	26 December	27 December
	2010	2009
	£	£
Profit / (loss) on ordinary activities before taxation	9,816	(1,908,693)
Profit / (loss) on ordinary activities at the standard rate of tax	2,748	(534,434)
Non-qualifying depreciation	31,899	25,875
(Accelerated) / decelerated capital allowances	(238,475)	506,145
Group relief	203,828	2,414
Adjustment in respect of prior year	•	(7,186)
Total current tax (credit)/charge	-	(7,186)

In his budget of 22 June 2010, the Chancellor of the Exchequer announced Budget tax changes which will have an effect on the company's future tax position. The Budget proposed a decrease in the rate of UK corporation tax from 28% to 24% by 1% each year, from April 2011, which will be enacted annually. The effect on the company of these changes to the UK tax system have been reflected in the financial statements for the year ended 26 December 2010 to the extent which they have been substantively enacted as at 26 December 2010.

The Chancellor also announced in the Budget on 23 March 2011 that the standard rate of UK Corporation Tax will be reduced by a further 1% to 26% from 1 April 2011. This reduction was substantively enacted on 29 March 2011. The future reductions are now planned to take the rate down by 1% per annum to 23% from 1 April 2014 and will be reflected in future accounts following substantive enactment.

at 26 December 2010

6. Tax on profit on ordinary activities (continued)

c) Deferred tax

	At 26	At 27
	December	December
	2010	2009
	£	£
Capital allowances in advance of depreciation	(175,580)	(155,800)
Provision for deferred taxation	(175,580)	(155,800)
		£
At 27 December 2009		(155,800)
Profit and loss account movement arising during the year		(19,780)
At 26 December 2010		(175,580)

7. Tangible fixed assets

Tallyible lixed assets	Freehold properties £
Cost At 27 December 2009 Intercompany transfer	10,545,197 16,849,040
At 26 December 2010	27,394,237
Depreciation At 27 December 2009 Provided during the period	2,815,145 113,924
At 26 December 2010	2,929,069
Net book value At 26 December 2010	24,465,168
At 27 December 2009	7,730,052

Freehold properties include £1,216,169 (27 December 2009 £131,285) of capitalised interest £1,084,884 (2009 £nil) interest was capitalised during the year

at 26 December 2010

8. Creditors: amounts falling due within one year

	At 26 December 2010	At 27 December 2009
	£	£
ounts owed to group undertakings	26,457,275	9,731,975
	26,457,275	9,731,975

9. Contingent liabilities

Bank loans

Amo

Domino's Pizza UK & IRL plc has entered into an agreement to obtain bank loans and mortgage facilities. These are secured by a fixed and floating charge over the Group's assets and an unlimited guarantee provided by the company. At 26 December 2010 the balance due under these facilities was £12,035,000 (2009 £12,035,000). The loan bears interest at 0.5% (2009 0.5%) above LIBOR. The loan has a term of 7 years and matures on 3.1st January 2014.

Bank revolving facility

On 20 December 2007, Domino's Pizza UK & IRL plc entered into an agreement to obtain a revolving credit facility from Barclays Bank plc The limit for this facility is £25,000,000. The balance drawn down on the facility at 26 December 2010 was £25,000,000 (2009 £25,000,000). The facility has a remaining term of three years and interest is charged at 0.5% per annum above LIBOR. The facility was secured by an unlimited cross guarantee between Domino's Pizza UK & IRL plc, Domino's Pizza Group Limited, DPG Holdings Limited, DP Realty Limited and DP Group Developments Limited as well as negative pledges given by Domino's Pizza UK & IRL plc, Domino's Pizza Group Limited, DPG Holdings Limited, DP Realty Limited and DP Group Developments Limited

10. Share capital

			At 26 December 2010 £	Authorised At 27 December 2009 £
Ordinary shares of £1 each			100	100
	26 Decem		ted, called up a 27 De	and fully paid cember 2009
	No	£	No	£
Ordinary shares of £1 each	10	10	10	10

Notes to the financial statements at 26 December 2010

11. Reconciliation of shareholders' funds and movement on reserves

	Share capital £	Profit and loss account £	Total share- holders' funds £
At 28 December 2008	10 _	(333,437)	(333,427)
Loss for the year		(1,824,296)	(1,824,296)
At 27 December 2009	10	(2,157,733)	(2,157,723)
Profit for the year		(9,964)	(9,964)
At 26 December 2010	10	(2,167,697)	(2,167,687)

12. Ultimate parent undertaking and controlling party

In the opinion of the directors, the immediate parent company and controlling party is Domino's Pizza UK & IRL plc, a company incorporated in the United Kingdom

The smallest and largest group and for which group financial statements are drawn up, and of which the company is a member, is Domino's Pizza UK & IRL plc, a company incorporated in the United Kingdom Copies of the financial statements of Domino's Pizza UK & IRL plc may be obtained from its registered office, Domino's House, Lasborough Road, Kingston, Milton Keynes, MK10 0AB