Registered number: 03410368

HEAVYWEIGHT AIR EXPRESS LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022



CONTENTS

| | Page |
|---|---------|
| Company Information | 1 |
| Strategic Report | 2 - 3 |
| Directors' Report | 4 - 5 |
| Independent Auditors' Report | 6 - 9 |
| Statement of Income and Retained Earnings | 10 |
| Balance Sheet | 11 - 12 |
| Notes to the Financial Statements | 13 - 28 |

COMPANY INFORMATION

Directors Mr N Karai

Mr R Thackeray Mr C R White

Company secretary M

Mr C R White

Registered number

03410368

Registered office

Donington Court

Pegasus Business Park

Beverley Road

East Midlands Airport

Derby DE74 2UZ

Independent auditors

MHA

Chartered Accountants & Statutory Auditors

Moorgate House 201 Silbury Boulevard

Milton Keynes
Buckinghamshire

MK9 1LZ

STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2022

Introduction

The Directors present the Strategic Report for the year ended 31 December 2022.

The Company's main activity is the provision of wholesaling services to UK freight forwarders and parcel carriers.

Both the level of business and the year-end financial performance in the UK were acceptable given the current trading conditions. Profit before tax amounts to £1,148,363 (2021 £1,551,658).

The Directors do not recommend the payment of a dividend (2021 £nil).

Business review and future developments

The business has performed well given the difficult market conditions experienced during 2022, brought about by the aftermath of the covid pandemic, the Ukraine invasion by Russia and the subsequent impact of inflation on Global economies. This has been further compounded by a recovery in passenger travel during 2023, which has increased capacity in the market and had a negative impact on yields.

Business activity during 2022 remained challenging due to adverse market conditions brought about by continued high inflation and its impact on Global economies. Due to the businesses varied product portfolio and the development of new products, the business has been able to successfully maintain its activity throughout 2022. The Directors consider that the difficult trading conditions will continue to be challenging for 2023.

Principal risks and uncertainties

The management of the business and the execution of the Group's strategy is subject to a number of risks. These risks are formally reviewed at Board level at each Board meeting. The key non-financial risks identified are as follows:

Business risk

The main risks identified are changes in the global economy and the risk of inadequate financing facilities. To mitigate these risks the Board undertakes monthly reviews of the individual entities results versus budget and ensures that the resource level in each entity is appropriate for that entities level of business. The Board is confident that it has sufficient headroom in its financing available to fund the business in the medium term.

Airline risk

The Group faces a risk that certain airlines may fail due to the current economic climate, airline consolidation and that it will not renew certain airline contracts as they fall due.

To mitigate these risks the Group ensures that it has a balanced portfolio of airlines and is also constantly tendering for new airlines as contract renewals fall due.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

People risk

The main risks identified are:

- that of losing key staff because of not providing sufficient development opportunities
- a serious security breach or incident occurs that is attributable to one of our employees
- the failure to provide our staff with appropriate training and complying with relevant legislation

To mitigate these risks the Group tries to ensure that all staff are subject to continual training and that there are personal development programmes in place. One of the key objectives of the company is to continually improve our safety and security standards throughout the Group.

Economic risk

There are potential risks and uncertainties resulting from the UK's decision to leave the EU. The Directors do not consider this to be a significant risk to the business and will continue to monitor the situation as it unfolds.

Financial key performance indicators

The company monitors a number of key performance indicators (KPIs) to help achieve key business objectives as follows:

| | 12 months | 12 months |
|-----------------------|------------|------------|
| | 31/12/2022 | 31/12/2021 |
| Total revenue (£'000) | 22,920 | 22,816 |
| Total tonnage | 22,411 | 32,490 |

Turnover is in line with the previous year despite a reduction in volume resulting from the contraction in Global economies and its impact on airfreight carried. The decline in volume is due to a reduction in e-commerce cargo handling and a reduction in airfreight demand for the businesses main carriers. Yield continued to be higher than pre-covid levels and helped compensate for revenue lost from the reduction in volume.

This report was approved by the board and signed on its behalf.

Mr N Karai Director

Date:

27/0421

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2022

The Directors present their report and the financial statements for the year ended 31 December 2022.

Results and dividends

The profit for the year, after taxation, amounted to £853,855 (2021 - £1,531,759).

No ordinary dividends were paid. The Directors do not recommend payment of a final dividend.

Directors

The Directors who served during the year were:

Mr N Karai Mr R Thackeray Mr C R White

Directors' responsibilities statement

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

Post balance sheet events

There have been no significant events affecting the Company since the year end.

Auditors

Following a rebranding exercise on 15 May 2023 the trading name of the Company's independent auditor changed from MHA MacIntyre Hudson to MHA. MHA will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

24/09/23

Mr N Karai Director

Date:

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HEAVYWEIGHT AIR EXPRESS LIMITED

Opinion

We have audited the financial statements of Heavyweight Air Express Limited (the 'Company') for the year ended 31 December 2022, which comprise the Statement of Income and Retained Earnings, the Balance Sheet and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HEAVYWEIGHT AIR EXPRESS LIMITED (CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page 4, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HEAVYWEIGHT AIR EXPRESS LIMITED (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- enquiry of management and those charged with governance around actual and potential litigation and claims:
- enquiry of entity staff in tax and compliance functions to identify any instances of non-compliance with laws and regulations;
- performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- reviewing minutes of meetings of those charged with governance;
- reviewing financial statement disclosures and testing to supporting documentation to access compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF HEAVYWEIGHT AIR EXPRESS LIMITED (CONTINUED)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Simon Knibbs MA FCA (Senior Statutory Auditor)

for and on behalf of

MHA

Statutory Auditors

Milton Keynes, United Kingdom

Date: 29 Systember 2023

MHA is the trading name of MacIntyre Hudson LLP, a limited liability partnership in England and Wales (registered number OC312313)

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 DECEMBER 2022

| | Note | 2022 | 2021 |
|--|------|--------------|--------------|
| | Note | £ | £ |
| Turnover | 4 | 22,920,838 | 22,815,901 |
| Cost of sales | | (17,526,656) | (17,936,503) |
| Gross profit | ٠ | 5,394,182 | 4,879,398 |
| Administrative expenses | | (4,180,481) | (3,320,892) |
| Operating profit | | 1,213,701 | 1,558,506 |
| Interest receivable and similar income | 8 | 6,406 | - |
| Interest payable and similar expenses | 9 | (9,647) | (6,848) |
| Profit before tax | | 1,210,460 | 1,551,658 |
| Tax on profit | 10 | (356,605) | (19,899) |
| Profit after tax | | 853,855 | 1,531,759 |
| Retained earnings at the beginning of the year | | 17,635,824 | 16,104,065 |
| Profit for the year | | 853,855 | 1,531,759 |
| Retained earnings at the end of the year | | 18,489,679 | 17,635,824 |

There were no recognised gains and losses for 2022 or 2021 other than those included in the statement of income and retained earnings.

The notes on pages 13 to 28 form part of these financial statements.

HEAVYWEIGHT AIR EXPRESS LIMITED REGISTERED NUMBER: 03410368

BALANCE SHEET AS AT 31 DECEMBER 2022

| | Note | 2022 £ | 2022 £ | 2021 £ | 2021 £ |
|---|------|-----------------------|------------|-----------------------|------------|
| Fixed assets | | | | | |
| Intangible assets | 11 | | 1,936,801 | | 1,525,342 |
| Tangible assets | 12 | | 174,304 | | 241,194 |
| Investments | 13 | | 696,324 | | 688,092 |
| | | | 2,807,429 | | 2,454,628 |
| Current assets | | | | | |
| Debtors: amounts falling due within one year | 14 | 30,552,020 | | 27,527,126 | |
| Cash at bank and in hand | 15 | - | | 21,087 | |
| | | 30,552,020 | | 27,548,213 | |
| Creditors: amounts falling due within one year | 16 | (14,248,287) | | (11,886,255) | |
| Net current assets | | - | 16,303,733 | | 15,661,958 |
| Total assets less current liabilities | | | 19,111,162 | | 18,116,586 |
| Creditors: amounts falling due after more than one year Provisions for liabilities | 17 | | - | | (144,957) |
| Deferred tax | 19 | /E00 493\ | | (222 005) | |
| Other provisions | 20 | (509,483) (92,000) | | (223,805) (92,000) | |
| | | | (601,483) | | (315,805) |
| Net assets | | | 18,509,679 | | 17,655,824 |
| Capital and reserves | | | | | |
| Called up share capital | 21 | | 20,000 | | 20,000 |
| Profit and loss account | | | 18,489,679 | | 17,635,824 |
| | | | 18,509,679 | | 17,655,824 |

HEAVYWEIGHT AIR EXPRESS LIMITED REGISTERED NUMBER: 03410368

BALANCE SHEET (CONTINUED) AS AT 31 DECEMBER 2022

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Mr N Karai

Director

Date:

The notes on pages 13 to 28 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1. General information

Heavyweight Air Express Limited is a private company limited by shares incorporated in England and Wales. The registered office is Donington Court, Pegasus Business Park, Beverley Road, East Midlands Airport, Derby, England, DE74 2UZ.

The Company's functional and presentational currency is the British Pound Sterling and the financial statements are presented in round pounds.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Financial Reporting Standard 102 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of World Freight Company International S.A.S. as at 31 December 2022 and these financial statements may be obtained from its registered office Zone De Fret 4, 3 Rue Du Cercel Bat 3313, Roissy CDG Aeroport, France, F95705.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.3 Going concern

At the time of approving the financial statements, the Directors has a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

The financial statements have been prepared on a going concern basis. The Director has considered relevant information, including the annual budget and forecast future cash flows. The Directors has performed a robust analysis of forecast future cash flows taking into account the potential impact on the business of possible future scenarios.

This analysis also considers the effectiveness of available measures to assist in mitigating the impact. Based on these assessments and having regard to the resources available to the Company and the wider group, the Directors has concluded that there is no material uncertainty and that they can continue to adopt the going concern basis in preparing the annual report and financial statements.

2.4 Foreign currency translation

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss except when deferred in other comprehensive income as qualifying cash flow hedges.

2.5 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.6 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

2.7 Research and development

In the research phase of an internal project it is not possible to demonstrate that the project will generate future economic benefits and hence all expenditure on research shall be recognised as an expense when it is incurred. Intangible assets are recognised from the development phase of a project if and only if certain specific criteria are met in order to demonstrate the asset will generate probable future economic benefits and that its cost can be reliably measured. The capitalised development costs are subsequently amortised on a straight-line basis over their useful economic lives, which range from 3 to 6 years.

If it is not possible to distinguish between the research phase and the development phase of an internal project, the expenditure is treated as if it were all incurred in the research phase only.

2.8 Interest income

Interest income is recognised in profit or loss using the effective interest method.

2.9 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.10 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

2.11 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.12 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

2.13 Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

The estimated useful lives range as follows:

Development costs

20% straight line

2.14 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.14 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Motor vehicles - 50% Per annum Fixtures and fittings - 50% Per annum Computer equipment - 50% Per annum

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.15 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.16 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to profit or loss in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet.

2.17 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets and liabilities are offset and the net amount reported in the Balance Sheet when

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

2. Accounting policies (continued)

2.17 Financial instruments (continued)

there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The preparation of financial statements in accordance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

a) Critical judgments in applying accounting policies

There are no judgments (apart from those involving estimates) that have had a significant effect on amounts recognised in the Financial Statements.

b) Key accounting estimates and assumptions

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have the most significant potential impact upon the carrying values of assets and liabilities within the next financial year are as follows:

Useful economic lives of tangible fixed assets

The useful economic lives used by the Company in respect of tangible fixed assets are set out in the accounting policies. These estimates are the best estimate based on past experience and expected performance and are regularly reviewed to ensure they remain appropriate. The net book value of tangible fixed assets as at 31 December 2022 was £174,304 after a depreciation charge in the year of £147,252.

Useful economic lives of intangible fixed assets

The useful economic lives used by the Company in respect of intangible fixed assets are set out in the accounting policies. These estimates are the best estimate based on past experience and expected performance and are regularly reviewed to ensure they remain appropriate. The net book value of intangible fixed assets as at 31 December 2022 was £1,936,801 after an amortisation charge in the year of £535,982.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

4. Turnover

An analysis of turnover by class of business is as follows:

| £ | £ 2021 |
|------------|--------------------------|
| 22,920,838 | 22,815,901 |
| 22,920,838 | 22,815,901 |
| | 22,920,838 22,920,838 |

2022

2022

2021

2024

All turnover arose within the United Kingdom.

5. Auditors' remuneration

| | 2022 | 2021 |
|---|--------|--------|
| | £ | £ |
| Fees payable to the Company's auditors for the audit of the Company's | | |
| financial statements | 25,575 | 23,250 |

The Company has taken advantage of the exemption not to disclose amounts paid for non-audit services as these are disclosed in the consolidated accounts of the parent Company.

6. Employees

Staff costs, including Directors' remuneration, were as follows:

| | 2022 £ | £ 2021 |
|-------------------------------------|-----------|-----------|
| Wages and salaries | 1,832,703 | 1,702,134 |
| Social security costs | 209,588 | 183,384 |
| Cost of defined contribution scheme | 119,839 | 234,520 |
| | 2,162,130 | 2,120,038 |
| | | |

The average monthly number of employees, including the Directors, during the year was as follows:

| | 2022 No. | 2021 No. |
|-----------------------------|-------------|-------------|
| Average number of employees | 63 | 64 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

| 7. | Directors' remuneration | | |
|----|---|-----------|-----------|
| | | 2022 £ | 2021 £ |
| | Directors' emoluments | 514,020 | 541,157 |
| | The highest paid Director received remuneration of £124,603 (2021 - £225,15 | 54). | |
| | Key management personnel are deemed to be the Directors of the Company. | | |
| 8. | Interest receivable and similar expenses | | |
| | | 2022 £ | 2021 £ |
| | Other interest receivable | 6,406 | - |
| 9. | Interest nevels and similar evenues | | |
| ð. | Interest payable and similar expenses | | |
| | | 2022 £ | 2021 £ |
| | Bank interest payable | 9,647 | 6,848 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

| 10. | Taxation |
|-----|----------|
| 10. | Taxation |

| | 2022 £ | 2021 £ |
|--|-----------|-----------|
| Corporation tax | | |
| Current tax on profits for the year | (99,766) | - |
| Adjustments in respect of previous periods | 170,693 | - |
| | 70,927 | - |
| Total current tax | 70,927 | - |
| Deferred tax | | |
| Origination and reversal of timing differences | 285,678 | 19,899 |
| Total deferred tax | 285,678 | 19,899 |
| Taxation on profit on ordinary activities | 356,605 | 19,899 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

10. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2021 - higher than) the standard rate of corporation tax in the UK of 19% (2021 - 19%). The differences are explained below:

| | 2022 £ | 2021 £ |
|---|-----------|-----------|
| Profit on ordinary activities before tax | 1,210,460 | 1,551,658 |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2021 - 19%) Effects of: | 229,987 | 294,815 |
| Expenses not deductible for tax purposes, other than goodwill amortisation and impairment | 433 | . 1,170 |
| Capital allowances for year in excess of depreciation | 8,869 | 38,708 |
| Adjustments to tax charge in respect of prior periods | 170,693 | - |
| Adjustment in research and development tax credit leading to a decrease in the tax charge | (154,541) | (99,408) |
| Changes in provisions leading to an increase in the tax charge | (11,798) | 18,619 |
| Movement in deferred tax | 285,678 | - |
| Group relief | (172,716) | (234,005) |
| Total tax charge for the year | 356,605 | 19,899 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

11. Intangible assets

| | Development costs £ |
|-------------------------------------|---------------------------|
| Cost | |
| At 1 January 2022 | 2,174,913 |
| Additions | 947,441 |
| At 31 December 2022 | 3,122,354 |
| Amortisation | |
| At 1 January 2022 | 649,571 |
| Charge for the year on owned assets | 535,982 |
| At 31 December 2022 | 1,185,553 |
| Net book value | |
| At 31 December 2022 | 1,936,801 |
| At 31 December 2021 | 1,525,342 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

12. Tangible fixed assets

| | Motor vehicles £ | Fixtures and fittings | Computer equipment £ | Total £ |
|-------------------------------------|------------------------|-----------------------|----------------------|------------|
| Cost or valuation | | | | |
| At 1 January 2022 | 267,663 | 540,500 | 249,885 | 1,058,048 |
| Additions | 33,143 | 773 | 46,446 | 80,362 |
| At 31 December 2022 | 300,806 | 541,273 | 296,331 | 1,138,410 |
| Depreciation | | | | |
| At 1 January 2022 | 75,730 | 540,500 | 200,624 | 816,854 |
| Charge for the year on owned assets | 101,671 | 74 | 45,507 | 147,252 |
| At 31 December 2022 | 177,401 | 540,574 | 246,131 | 964,106 |
| Net book value | | | | |
| At 31 December 2022 | 123,405 | 699 | 50,200 . | 174,304 |
| At 31 December 2021 | 191,933 | - | 49,261 | 241,194 |

13. Fixed asset investments

| | Investments in subsidiary companies £ |
|---------------------|---|
| Cost or valuation | |
| At 1 January 2022 | 688,092 |
| Additions | 8,232 |
| At 31 December 2022 | 696,324 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

13. Fixed asset investments (continued)

Subsidiary undertakings

The following were subsidiary undertakings of the Company:

| Name | Registered office | Class of shares | Holding |
|--|-------------------|-----------------|---------|
| Air Liaison Limited | England | Ordinary | 100% |
| Belfast Airport Handling Limited | England | Ordinary | 100% |
| East Midlands Airport Handling Limited | England | Ordinary | 100% |
| Groupair (S. A.) Proprietary Limited | South Africa | Ordinary | 100% |
| Heathrow Airport Handling Limited | England | Ordinary | 100% |
| Heavyweight Air Express | Brazil | Ordinary | 79.6% |
| Heavyweight Air Express | Chile | Ordinary | 100% |
| Heavyweight Air Express FZCO | UAE | Ordinary | 100% |
| Heavyweight Air Express FZE | UAE | Ordinary | 100% |
| Heavyweight Air Express Limited | Ireland | Ordinary | 100% |
| Heavyweight Air Express LLC | USA | Ordinary | 100% |
| Procharter DWC LLC | Dubai | Ordinary | 60% |
| Transport Security Associates Limited | England | Ordinary | 100% |
| Heavyweight Air Express Florida | USA | Ordinary | 100% |
| HW Latam | USA | Ordinary | 51% |
| TSA ME FZE | UAE | Ordinary | 100% |
| | | | |

14. Debtors

| | 2022 £ | 2021 £ |
|------------------------------------|------------|------------|
| Trade debtors | 3,583,782 | 3,039,200 |
| Amounts owed by group undertakings | 25,949,612 | 23,099,696 |
| Other debtors | 753,955 | 1,096,155 |
| Prepayments and accrued income | 264,671 | 292,075 |
| | 30,552,020 | 27,527,126 |

Included in other debtors above is an amount of £250,000 (2021: £250,000) held in trust by the Westbush Group Limited Employee Trust as loans to beneficiaries of that trust.

Included within other debtors are loans to employees amounting to £308,405 (2021: £330,887).

Amounts owed by group undertaking and other debtors are held at amortised cost.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

| 15. | Cash and cash equivalents | | |
|-----|---|------------|------------|
| | | 2022 £ | 2021 £ |
| | Cash at bank and in hand | - | 21,087 |
| | Less: bank overdrafts | (24,013) | - |
| | | (24,013) | 21,087 |
| 16. | Creditors: Amounts falling due within one year | | |
| 10. | Creditors. Amounts failing due within one year | 2022 £ | 2021 £ |
| | Bank overdrafts | 24,013 | _ |
| | Trade creditors | 1,785,560 | 1,729,602 |
| | Amounts owed to group undertakings | 9,658,664 | 6,114,921 |
| | Other taxation and social security | 551,155 | 1,040,350 |
| | Obligations under finance lease and hire purchase contracts | 129,238 | 58,168 |
| | Other creditors | 69,565 | 1,108,224 |
| | Accruals and deferred income | 2,030,092 | 1,834,990 |
| | • | 14,248,287 | 11,886,255 |

The Company's hire purchase liabilities are secured against the assets to which they relate. Included in hire purchase liabilities is £nil (2021: £23,504) where the liability is secured against assets in Heathrow Airport Handling Limited, a group company.

17. Creditors: Amounts falling due after more than one year

| | 2022 £ | 2021 £ |
|--|-----------|-----------|
| Net obligations under finance leases and hire purchase contracts | - | 144,957 |

| NOTES TO THE FINANCIAL STATEMENTS | |
|-------------------------------------|---|
| FOR THE YEAR ENDED 31 DECEMBER 2022 | 2 |

| 18. | Hire purchase and finance leases | | |
|-----|---|--------------|-----------------------------|
| | Minimum lease payments under hire purchase fall due as follows: | | |
| | | 2022 £ | 2021 £ |
| | Within one year Between 1-5 years | 129,238 - | 58,166 144,957 |
| | | 129,238 | 203,123 |
| 19. | Deferred taxation | | |
| | | | 2022 £ |
| | At beginning of year Charged to profit or loss | | (223,805) (285,678) |
| | At end of year | _ | (509,483) |
| | The provision for deferred taxation is made up as follows: | = | |
| | | 2022 £ | 2021 £ |
| | Accelerated capital allowances | 509,483 | 223,805 |
| | | 509,483 | 223,805 |
| 20. | Provisions | | |
| | | Di | lapidations reserve £ |
| | At 1 January 2022 | | 92,000 |
| | At 31 December 2022 | | 92,000 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

21. Share capital

| | : | 2022 £ | 2021 £ |
|--|------|-----------|-----------|
| Allotted, called up and fully paid | | | |
| 20,000 (2021 - 20,000) Ordinary shares of £1.00 each | . 20 | ,000 | 20,000 |

22. Commitments under operating leases

At 31 December 2022 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

| | 2022 £ | 2021 £ |
|--|-----------|-----------|
| Not later than 1 year | 167,327 | 589,944 |
| Later than 1 year and not later than 5 years | 699,307 | 699,307 |
| Later than 5 years | 320,710 | 488,036 |
| | 1,187,344 | 1,777,287 |
| | | |

23. Financial instruments

All financial instruments are held at amortised cost.

24. Controlling party

The immediate parent company is HAE Group Limited, a company registered in England and Wales.

The ultimate parent company is World Freight Company International S.A.S. The Company's results are included in the consolidated accounts of World Freight Company International S.A.S. which are available from its registered office Zone De Fret 4, 3 Rue Du Cercel Bat 3313, Roissy CDG Aeroport, France, F95705.