(A company limited by guarantee and not having a share capital)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2015

Company Number: 3407765 Charity Number: 1063645

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YEAR ENDED 31 MARCH 2015

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REFERENCE AND ADMINISTRATIVE INFORMATION

YEAR ENDED 31 MARCH 2015

CHARITY NUMBER: 1063645 **COMPANY NUMBER:** 3407765 **REGISTERED OFFICE:** Catholic Independent Schools' Conference Laetare Aldworth Reading RG8 9RY **BOARD OF MANAGEMENT:** Christopher Cleugh (Chairman) Antonia Beary Michael Connolly (Treasurer) Sarah Conrad Clive Dytor (resigned 29 October 2014) Paulo Duran (appointed 29 October 2014) Sarah Gallagher Antony Hudson Michael Kennedy Gareth Lloyd Stephen Oliver **GENERAL SECRETARY:** John Shinkwin **AUDITORS:** Kingston Smith LLP Devonshire House 60 Goswell Road London EC1M 7AD **SOLICITORS:** Stone King 13 Queen Street Bath BA1 2HJ **BANKERS:** Allied Irish Bank Mayfair Branch 10 Berkeley Square Mayfair London W1J 6AA **HSBC** 55 Corporation St Coventry West Midlands

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BOARD OF MANAGEMENT REPORT

YEAR ENDED 31 MARCH 2015

The Board of Management, who are also directors, present their annual report together with the financial statements for the year ended 31 March 2015.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Catholic Independent Schools Conference (CISC) was incorporated in 1997 as a company limited by guarantee (company number 3407765) and is also a registered charity (charity number 1063645). The governing document of the charity is the Memorandum and articles of Association.

CISC is administered by the Board of Management, whose members are its directors and trustees for the purposes of Company and Charity Law respectively. The names of the members of the Board of Management are shown on page 1.

The Board of Management is elected by the membership. Candidates must be full members. Board members serve for a period of six years. The Board of Management elects the chairman of the board for a period of four years. Christopher Cleugh was elected Chairman in January 2014.

When new trustees are appointed, they are given copies of the Memorandum and Articles of Association and the latest accounts, together with details of the operation of the charity. Trustees are all serving Heads and are responsible to their school governing bodies. As such they keep themselves informed of current issues relevant to charities as well as through discussion at Board meetings.

Day to day operations are managed by the General Secretary's office.

RISK ASSESSMENT

The trustees continue to monitor the risks faced by the charity and take any appropriate actions to mitigate those risks.

OBJECTIVES AND ACTIVITIES

The objects of CISC are to promote education in Catholic independent schools – this is done by organising conferences, study days and retreats, for heads, governors and staff of these schools and meetings of groups of members, creating the opportunity to discuss, analyse and consider and decide on common concerns and to disseminate the outcome of such meetings. Support is also given from the office, and visits to schools by the Secretariat and by a mentoring scheme for new heads. Central to our development plan is to integrate with the mainstream of Catholic education and we are very involved in creative collaborations with the Catholic maintained sector, primarily through EducareM.

ACHIEVEMENTS AND PERFORMANCE

This has been another year of significant development – the 25th conference was highly praised and a short video giving a flavour of the conference is on the CISC website. The programme of other activities continues apace. We played a key role in the organising of another National Retreat for Catholic Heads in June 2014 which is attracting large numbers of Heads and has become established as an annual event and are we very involved with the organising of the fourth national retreat in June 2015. In collaboration with EducareM and the Jesuit Institute, we have set up the Emmaus Programme.

The conference "The Joy of the Gospel in our Schools" was a fitting celebration of the 25th anniversary of CISC – it attracted over 200 delegates. Keynote speakers Fr Denis McBride and

Francis Campbell were highly praised as were the variety of workshops. After extensive discussion in groups, an important decision was taken by members to devote considerable resources to developing those with the potential to become Heads of Catholic schools. Fittingly a memorable 25th Conference Mass was celebrated by Cardinal Cormac Murphy O'Connor. We aim to develop the study day programme so that key groups like Chaplains, Heads of RE, those involved with marketing come together regularly; the Directors of Music model this - they had another very successful day at St Benedict's School. As in all of these days, it is the bringing together and sharing ideas of those performing similar roles in our schools that is so helpful. The CISC Christmas Card Competition attracted its strongest entry to date highlighting outstanding artistic talent in CISC schools.

With the many pressures on Heads and the spiritual leadership they are expected to provide in their schools, which play a more important role than ever in the formation of young people, supporting Heads spiritually is an important need. This is a fruitful area of collaboration with the maintained sector and the National Retreat for Catholic Heads led by Fr Timothy Radcliffe OP was a great success. Those who have experienced these retreats recognise the deep need they fulfil; the next national retreat, to be led by Fr Denis McBride CssR and Sr Mary John Mananzan OSB, will be on 11-12 June 2015 at Ettington near Stratford-upon-Avon - CISC is very involved with the organisation.

In order to help Heads sustain the benefits of the retreat, regular meetings with a spiritual guide within easy reach of school/home are offered; CISC plays a key role in this. In order to meet the demand for spiritual guides, it is necessary to train more - a joint project with the Jesuit Institute, funded by EducareM, called the Emmaus Programme has run over the course of this year with monthly days in London and Manchester and two residential long weekends in St Beuno's Retreat Centre in North Wales. We are very grateful for the support and professionalism of the Jesuit Institute who have run these courses and will supervise the practice once these guides start working with Heads.

The continuously updated website gives a flavour of life in our schools and provides an insight into the outstanding work going on in Catholic independent schools. More and more schools are logged on so that they upload Vacancies which attract a lot of interest. We are developing an online database which we hope will enable a reliable data set of key personnel in our schools which will improve communication about our activities. The CISC flyer "Why Catholic Schools?" is widely used with prospective and current parents, new and existing staff, and some schools have it on their website.

We continue to work collaboratively with the Catholic Education Service. Over July – August 2014 especially there was flurry of government consultations relating to independent faith schools in the wake of Trojan Horse in Birmingham schools. We greatly appreciate their prompt response to matters which impact on Catholic education.

The variety of support for individual schools either by secretariat, or co-ordinated use of expertise of member schools, continues apace e.g. supporting governors with headship appointments has been greatly appreciated.

With almost all Catholic independent schools in the UK in membership, there is little opportunity to expand membership further in our own country. However there is growing interest from Catholic independent schools in other countries especially the Republic of Ireland. After the resolution, passed unanimously at the AGM, to drop the requirement for schools to be in the UK, these schools can now opt for full membership.

There were two valuable meetings of a group of non-maintained and independent Catholic Special Schools Heads -

CISC supports the recruitment of young teachers into our schools at the St Mary's University Teaching Fair.

We are very grateful to Chris Beirne (Headmaster of Beaulieu Convent School) for organising a holiday for families associated with CISC schools at Palazzola near Rome (19th July to 26th July 2015).

We welcomed Gareth Lloyd (Ratcliffe College) and Paolo Duran (St Edmund's) to the committee. They have come in to replace Clive Dytor and Laurence McKell both of whom have given valuable service to CISC during their terms of office.

THE FUTURE

With the membership endorsing the committee's view that developing middle and senior leaders in our schools so that they are better prepared for future leadership of a Catholic school, there will be a programme addressing this need; this will begin with a conference in April 2016.

A day has been organised for those involved with marketing Catholic independent schools led by Carolyn Reed and Katie Cardona at Our Lady's Abingdon. Following the change in the law in the UK on same-sex marriage and, within the Church, the Synod discussions on the family, there is a need to put on a day for those responsible for Sex and Relationship Education in our schools – this will happen in February 2016 at St Benedict's School. The responsibilities and expectations of Governors grow by the year – there will be a day for Heads and Governors at Woldingham School in May 2016 which will include a keynote speech from Sr Judith Russi, author of the recently published book "How to Survive as a Governor in a Catholic School".

Our fast-developing partnership with EducareM will continue apace – with the National Retreat and the Emmaus Programme established, attention turns to a School of Formation for Heads.

FINANCIAL REVIEW

Finances of CISC are secure. With the exceptional attendance at conference, increased sponsorship and donation to CISC, we have again achieved a surplus (£9,247) in spite of the higher costs associated with our 25th anniversary. There will be on-going increased costs as we seek to extend our activities further; given the healthy reserves, we are in a strong position to do this.

RESERVES POLICY

The trustees continually monitor the free reserves of the charity. At 31 March 2015 free reserves totalled £183,940, which are defined as unrestricted funds less fixed assets (2014: £174,693). The trustees consider that reserves of between six and twelve months expenditure are required to ensure that the charity is able to meet its long term charitable objectives. As the total expenditure for the year under review was £167k, the trustees are therefore satisfied that the level of free reserves at 31 March 2015 is sufficient.

PUBLIC BENEFIT

We have referred to the Charity Commission's guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Board of Management have considered how planned activities will contribute to the aims and objectives they have set.

BOARD OF MANAGEMENT REPORT

YEAR ENDED 31 MARCH 2015

STATEMENT OF BOARD OF MANAGEMENT RESPONSIBILITIES

The Board of Management (who are also directors of Catholic Independent Schools' Conference for the purposes of company law) are responsible for preparing the Board of Management's Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice.)

Company law required the Board of Management to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing these financial statements, the Board of Management are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any
 material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Board of Management are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Board of Management are aware:

- there is no relevant audit information of which the charity's auditor is unaware; and
- the Board of Management have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

AUDITORS

Kingston Smith LLP have been appointed as auditors to the company and a resolution to reappoint them will be proposed at the AGM.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

On behalf of the Board

Christopher Cleugh Chairman

7.9.15

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF CATHOLIC INDEPENDENT SCHOOLS' CONFERENCE

We have audited the financial statements of the Catholic Independent Schools' Conference for the year ended 31 March 2015 which comprise of the Statement of Financial Activities, the Summary Income and Expenditure Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition we read all the financial and non-financial information in the Board of Management report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2015 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report and from preparing a Strategic Report.

Vs.r_ In wo

Neil Finlayson (Senior Statutory Auditor) for and on behalf of Kingston Smith LLP, Statutory Auditor

12/10/15

Devonshire House 60 Goswell Road London EC1M 7AD

Statement of Financial Activities (including income and expenditure account)

For the Year Ended 31 March 2015

	Note	2015	2014
Income and Expenditure		£	£
INCOMING RESOURCES	·		
Subscriptions Sponsorship		80,036 16,165	84,010 17,840
Conference Income Flame Congress		74,763	60,769 (434)
Bank Interest Study Days Other Income		2,194 3,225 810	4,525 6,132 3,012
Total Incoming Resources		177,193	175,854
RESOURCES EXPENDED			
Cost of activities in furtherance of the	Charity's objects:		
Charitable Activities Governance Costs	2 2	153,451 14,495	137,448 13,619
Total Resources Expended		167,946	151,067
Net movement on funds	8	9,247	24,786
Total Funds Brought Forward	8	174,693	149,907
Total Funds Carried Forward		183,940	174,693

The Statement of Financial Activities includes all gains and losses recognised in the year.

All incoming resources and resources expended derive from continuing activities.

The notes on pages 8 to 10 form an integral part of these accounts.

Balance Sheet as at 31 March 2015

	Note	2015 £	2015 £	2014 £	2014 £
Fixed Assets					
Tangible Assets	5	-			
Current Assets			-		-
Debtors	6	2,053		7,334	
Short Term Deposits		168,363		159,188	
Cash and Cash Equivalents		56,688		166,653	
·			227,104		333,175
Creditors: Amounts falling due within					
one year	7	43,164		158,482	
one year	•	40,104	43,164	100,402	158,482
Net Current Assets			183,940		174,693
Total Net Assets			192 040		174 602
I Utal Net Assets			<u> 183,940</u>		174,693
Equity			•		
Unrestricted funds	8	183,940		174,693	
			183,940		174,693

Approved by the Board of Trustees on and signed on their behalf by:

Company number: 3407765

7/9/15

The notes on pages 8 to 10 form an integral part of these accounts.

Notes to the Accounts

For the Year Ended 31 March 2015

1 Accounting Policies

The following policies have been used consistently in the preparation of the charity's financial statements.

Basis of Preparation of the Financial Statements

These financial statements have been prepared under the historical cost convention and on the going concern basis which assumes the company will continue in operational existence for the foreseeable future.

These accounts have been prepared in accordance with applicable accounting standards, the Companies Act 1985 and in compliance with Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP 2005). Amendments have been made to the financial statements where necessary.

Incoming Resources

Incoming Resources represent the total income receivable during the year comprising subscriptions, sponsorship and conference income. Subscriptions are accounted for in the year to which they relate.

Resources Expended

Expenditure is charged to the income and expedniture account on the accruals basis. Management and administration consist of direct costs together with an allocation of indirect costs incurred in the management of the charity's assets, organisational administration and compliance with constitutional and statutory requirement.

Depreciation of Tangible Assets

Depreciation is provided at rates calculated to write off each asset over its estimated remaining life on a straight line basis at the following annual rates:

Office equipment and furniture

33% straight line

Tangible fixed assets costing more than £1,000 are capitalised and shown at cost.

Fund Accounting

2

Funds held by the charity are:

Unrestricted funds - These are funds which can be used in accordance with the charitable objects at the discretion of the trustees.

Analysis of Total Resources Expended			2015	2014
	Staff Costs	Other	Total	Total
		Costs		
	£	£	£	£
Charitable Activities	75,749	77,701	153,451	137,449
Governance costs	6,348	8,148	14,495	13,619
	82,097	85,849	167,946	151,068
	(Note 3a)			
Other costs are split as follows:			2015	2014
			£	£
Conference accommodation & catering			54,729	41,015
Use of premises			621	1,428
Professional Fees			8,513	10,730
Printing, postage, stationery and advertising			635	2,244
Travelling and subsistence			5,601	5,301
Computer and office equipment			5,130	1,033
Telephone	i .		1,071	1,043
Depreciation			-	263
Insurance			3,386	1,455
Networking			3,002	2,111
Study Days			2,402	3,616
Other		_	759	1,154
		_	85,849	71,393

Notes to the Accounts (Continued)

For the Year Ended 31 March 2015

3	Staff Costs	2015 £	2014 £
a.	Wages and Salaries Social Security Costs	74,035 8,062	71,879 7,796
		82,097	79,675

The average number of employees for 2015 is 2 (2014:2)

No employee received remuneration exceeding £60,000 in 2015 or 2014.

b. Trustees' remuneration and reimbursed expenses

The trustees' received no remuneration but 4 trustees were reimbursed expenses totalling £2,215 during the year (2014: £1,296)

4	Net Incoming Resources for the year	2015 £	2014 £
	This is stated after charging:		
	Auditors' remuneration	3,800	3,720
	Auditors' remuneration - Other services	2,133	1,538
	Auditors' remuneration - prior year under accrual	-	672
	Depreciation	-	263
		5,933	6,193

5	Fixed Assets	077
	Cost	Office Equipment
	Brought forward at 1st April 2014 Additions	8,756
	Carried forward at 31st March 2015	8,756
	Depreciation Brought forward at 1st April 2014 Charge for the year	8,756 -
	Carried forward at 31st March 2015	8,756
	Net Book Value At 31st March 2015	
	At 31st March 2014	· •

Notes to the Accounts (Continued)

For the Year Ended 31 March 2015

		2015 £	2014 £
6	Debtors	_	~
_	Other debtors	150	5,475
	Prepayments	1,903	1,859
		2,053	7,334
7	Creditors		
	Subscriptions in advance	16,086	49,260
	Accruals and other creditors	27,078	109,222
		43,164	158,482
8	Reserves		
•	Reserves brought forward	174,693	149,907
	Surplus for the year	9,247	24,786
		183,940	174,693

The net current assets are entirely attributable to unrestricted funds.

9 Taxation

As a registered charity, the activities are exempt from tax.

10 Company Status

The charity is a registered company limited by guarantee. The members liability is limited in the event of the company being wound up to a contribution of £1 towards the assets of the company. Members comprise the Board of Management.