Waste Recycling Environmental Limited

Report of the Directors and

Financial Statements

for the Year Ended 31 December 2006

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Haines Watts
Unit 8, Hopper Way
Diss Business Park
Diss
Norfolk
IP22 4GT

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## Company Information for the Year Ended 31 December 2006

**DIRECTORS** Mr J R Marsh

Mr P M Cox Mr C Bird

Mr C C B Grocock Mr S Jennings Mr J Joyce Mrs P M Lyons Mr M G Robinson Mr M Rutherford Mr M J Snell Mr G J Thomas Mr R Wilson

SECRETARY Mr J H Burkett

REGISTERED OFFICE Wren House

Manor Farm

The Street, Bridgham

Norwich Norfolk NR16 2RX

REGISTERED NUMBER: 03368008 (England and Wales)

AUDITORS Haines Watts

Unit 8, Hopper Way Diss Business Park

Diss Norfolk IP22 4GT

SOLICITORS Fisher Jones Greenwood LLP

Charter Court Newcomen Way

Severalls Business Park

Colchester Essex CO4 9YA

## Report of the Directors for the Year Ended 31 December 2006

The directors present their report with the financial statements of the company for the year ended 31 December 2006

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of financing environmental projects from income received from landfill tax credits

#### **REVIEW OF BUSINESS AND FUTURE PROSPECTS**

The results for the year and financial position of the company are as shown in the annexed financial statements

Landfill Tax Credit income for 2006 was just a little under £15 Million, with much of the extra income being generated in areas outside of WREN's established operation. During 2006 WREN has sought to establish a bigger footing in the newer operational areas with a targeted campaign to raise awareness of funding opportunities. This has met particular success in areas such as Bedfordshire where grants in excess of £1.4 Million were awarded and overall WREN awarded almost £14 Million to worthy projects across its regions.

The Landfill Tax Credit Scheme, in it's tenth year, was re-branded as "The Landfill Communities Fund" and received glowing accolades from the Minister, John Healey for the achievements during those ten years and the sincere hope that the next ten years would be an even greater testimony to the professional manner in which Distributive Environmental Bodies such as WREN would deliver. We acknowledge the challenge and strive to exceed expectations.

The commitment to transparency remains, with WREN showing the levels of funding awarded but not taken up during 206 (referred to as *Writebacks*) of over £2 Million playing a substantial part in the surplus that WREN carries. The WREN Board has set the challenge of keeping them as low as possible as they are generally indicative of projects failing to achieve match funding or losing key project personnel. That same level of commitment is also carried into the vigil of containing costs where WREN has managed to operate on 6.94% of the income received.

The year has been positive in terms of the long-term future, with indication that Government will allow some growth of the overall funding available through the Scheme. This has since been confirmed through the Chancellors budget speech in April, and as a consequence WREN is forecasting income of around £16 Million for 2007.

#### **EVENTS SINCE THE END OF THE YEAR**

Information relating to events since the end of the year is given in the notes to the financial statements

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 January 2006 to the date of this report

Mr J R Marsh
Mr P M Cox
Mr C C B Grocock
Mr S Jennings
Mr J Joyce
Mrs P M Lyons
Mr M G Robinson
Mr M J Snell
Mr G J Thomas
Mr R Wilson

Other changes in directors holding office are as follows

Mr C Bird - appointed 1 June 2006 Mr S Parr - resigned 31 May 2006 Mr M Rutherford - appointed 31 December 2006

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period in preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

#### Report of the Directors for the Year Ended 31 December 2006

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES - continued

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985 They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregulanties

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information

#### **AUDITORS**

The auditors, Haines Watts, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985

ON BEHALF OF THE BOARD

Mr P M Cox - Qirector

22nd, June, 200)

#### Report of the Independent Auditors to the Members of Waste Recycling Environmental Limited

We have audited the financial statements of Waste Recycling Environmental Limited for the year ended 31 December 2006 on pages five to twelve. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on pages two and three

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and international Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Directors is consistent with the financial statements.

In addition, we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2006 and of its surplus for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and

- the information given in the Report of the Directors is consistent with the financial statements

Haines Watts

Unit 8, Hopper Way Diss Business Park

4th July 2007

Diss Norfolk IP22 4GT

Data

# Income and Expenditure Account for the Year Ended 31 December 2006

	2006		2006		2006 20		5
	Notes	£	£	£	£		
TURNOVER			14,709,327		12,166,254		
Other operating income	2		12,935		7,682		
			14,722,262		12,173,936		
Staff costs Depreciation Grants committed Grants written back	3	662,081 36,460 14,584,460 (1,465,431)	13,817,570	612,855 31,379 11,258,925 (1,155,892)	10,747,267		
OPERATING SURPLUS	4		904,692		1,426,669		
Interest receivable and similar income			1,108,043		1,115,858		
SURPLUS ON ORDINARY ACTIVITIES BEFORE TAXATION			2,012,735		2,542,527		
Tax on surplus on ordinary activities	6		57,008		39,096		
SURPLUS FOR THE FINANCIAL YEAR AFTER TAXATION			1,955,727		2,503,431		

#### **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year

## TOTAL RECOGNISED GAINS AND DEFICITS

The company has no recognised gains or deficits other than the surplus for the current year or previous year

#### Balance Sheet 31 December 2006

		2006		2006		2005	
	Notes	£	£	£	£		
FIXED ASSETS Tangible assets	7		48,106		80,977		
CURRENT ASSETS Debtors Cash at bank and in hand	8	3,827,868 23,447,847		3,252,884 23,103,120			
		27,275,715		26,356,004			
CREDITORS Amounts falling due within one year	9	15,838,454		16,907,341			
NET CURRENT ASSETS			11,437,261		9,448,663		
TOTAL ASSETS LESS CURRENT LIABILITIES			11,485,367		9,529,640		
RESERVES							
Other reserves	11		624,506		381,472		
Income and expenditure account	11		10,860,861		9,148,168		
	13		11,485,367		9,529,640		

The financial statements were approved by the Board of Directors on 19th July, 2007 and were signed on its behalf by

Mr JR Marsh - Director

# Cash Flow Statement for the Year Ended 31 December 2006

	Notes	2006 £	2005 £
Net cash outflow from operating activities	1	(478,354)	(2,397,013)
Returns on investments and servicing of finance	2	865,765	1,196,744
Taxation		(39,096)	(62,251)
Capital expenditure	2	(3,588)	(2,228)
Increase/(Decrease) in cash in the	e period	<u>344,727</u>	(1,264,748)

Reconciliation of net cash flow to movement in net funds	3		
Increase/(Decrease) in cash in the period	d	344,727	(1,264,748)
Change in net funds resulting from cash flows		344,727	(1,264,748)
Movement in net funds in the period Net funds at 1 January		344,727 23,103,120	(1,264,748) 24,367,868
Net funds at 31 December		23,447,847	23,103,120

# Notes to the Cash Flow Statement for the Year Ended 31 December 2006

## 1 RECONCILIATION OF OPERATING SURPLUS TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

	Operating surplus Depreciation charges Surplus on disposal of fixed assets Increase in debtors Decrease in creditors  Net cash outflow from operating activities		2006 £ 904,692 36,652 (192) (332,707) (1,086,799) (478,354)	2005 £ 1,426,669 37,779 (6,400) (1,265,467) (2,589,594) (2,397,013)
2	ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN T	HE CASH FLOV	N STATEMENT	
			2006 £	2005 £
	Returns on investments and servicing of finance interest received		865,765	1,196,744
	Net cash inflow for returns on investments and servicing o	f finance	865,765	1,196,744
	Capital expenditure Purchase of tangible fixed assets Sale of tangible fixed assets		(15,488) 11,900	(8,628) 6,400
	Net cash outflow for capital expenditure		(3,588)	<u>(2,228)</u>
3	ANALYSIS OF CHANGES IN NET FUNDS			
	Network	At 1 1 06 £	Cash flow £	At 31 12 06 £
	Net cash Cash at bank and in hand	23,103,120	344,727	23,447,847
		23,103,120	344,727	23,447,847
	Total	23,103,120	344,727	23,447,847

## Notes to the Financial Statements for the Year Ended 31 December 2006

### 1 ACCOUNTING POLICIES

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention

#### Turnover

All turnover is accounted for on a receivable basis and represents landfill tax credits from waste management businesses

Any surpluses which may arise are a result of timing differences between the accrued grant commitments and the dates that the landfill tax credits are receivable

#### Tangible fixed assets

Depreciation is provided from the date the assets are brought into use on the cost in equal annual instalments, with a full year's charge in the period of acquisition and none in the period of disposal, over the estimated useful lives of the assets. The depreciation rates are as follows

Computer equipment	3 years
Furniture, fixtures, fittings and equipment	5 years
Motor Vehicles	4 years

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date

#### **Pensions**

The company contributes to a money purchase pension scheme on behalf of an individual employee Contributions to the scheme are charged to the income and expenditure account as they are made

#### Expenditure

Expenditure is accounted for on an accruals basis. Grants are accrued upon the establishment of a commitment to a project via communication of the approval of a project by the Board of Directors.

#### Grants committed

The company records grants committed as a liability once the award of the grant has been approved and the applicant has been advised of the success of their application and any particular conditions attached to the award

Unclaimed grants are reviewed quarterly and those that have expired, are for projects that have ceased or are not active are released back to the income and expenditure account

At the year end the directors make an estimate of the likely amounts included within creditors that are not expected to become payable and reduce the liability accordingly. This estimate is based upon cumulative grants released.

### 2 OTHER OPERATING INCOME

Other operating income relates to amounts received from other Environmental Bodies

#### 3 STAFF COSTS

	2006 £	2005 £
Wages and salaries	596,224	555,645
Social security costs	56,532	48,095
Other pension costs	9,325	<u>9,115</u>
	662,081	612,855
The average monthly number of employees during the year was as follows		
	2006	2005
Administration	31	30
	<del></del>	

## Notes to the Financial Statements - continued for the Year Ended 31 December 2006

#### 4 OPERATING SURPLUS

The operating	surplus is stated	after (	charging/i	(creditina)

Depreciation - owned assets Surplus on disposal of fixed assets Auditors' remuneration Rentals under operating leases		2006 £ 36,652 (192) 12,925 32,400	2005 £ 37,779 (6,400) 3,138 35,000
Directors' emoluments		100,963	93,329
The number of directors to whom retirement benefits were accruing wa	s as follows	1	1
EXCEPTIONAL ITEMS			
	2006 £		2005 £

During the year the company has released accruals for previously committed grants where the grants have not been taken up or have otherwise lapsed

1,465,431

### 6 TAXATION

5

## Analysis of the tax charge

Release of committed grants

The tax charge on the surplus on ordinary activities for the year was as follows	2006 £	2005 £
Current tax UK corporation tax	57,008	39,096
Tax on surplus on ordinary activities	57,008	39,096

UK corporation tax has been charged at 19%

### Factors affecting the tax charge

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below

Surplus on ordinary activities before tax	2006 £ 2,012,735	2005 £ 2,542,527
Surplus on ordinary activities multiplied by the standard rate of corporation tax in the UK of 19% (2005 - 19%)	382,420	483,080
Effects of Expenses not deductible for tax purposes	(325,220)	(442,768)
Surplus on disposal of ineligible assets	(192)	(1,216)
Current tax charge	57,008	<u>39,096</u>

The tax charge relates to interest receivable. There is no tax charge on the surplus/ (deficit) for the year being derived from the non-trading nature of the activities of the company.

1,155,892

# Notes to the Financial Statements - continued for the Year Ended 31 December 2006

7	TANGIBLE FIXED ASSETS					
		Fixtures and fittings £	Motor vehicles £	Computer equipment	Totals £	
	COST	2	2	~	<i>1</i> _	
	At 1 January 2006 Additions Disposals	75,427 10,274 (196)	50,200 - (19,220)	121,387 5,214	247,014 15,488 (19,416)	
	Disposais	(130)	(13,220)	<del></del>	(13,410)	
	At 31 December 2006	85,505	30,980	126,601	243,086	
	DEPRECIATION					
	At 1 January 2006	58,232	19,964	87,840	166,036	
	Charge for year Eliminated on disposal	8,524 <u>(88</u> )	9,678 <u>(7,620</u> )	18,450 	36,652 <u>(7,708</u> )	
	At 31 December 2006	66,668	22,022	106,290	194,980	
	NET DOOK VALUE					
	NET BOOK VALUE At 31 December 2006	18,837	8,958	20,311	<u>48,106</u>	
	At 31 December 2005	<u>17,195</u>	30,236	33,547	80,978	
8	DEBTORS AMOUNTS FALLING DUE WITHIN ONE YEAR					
-				2006 £	2005 £	
	Trade debtors			3,509,028	3,178,672	
	Accrued income			291,708	49,430	
	Prepayments			27,132	<u>24,782</u>	
				3,827,868	3,252,884	
9	CREDITORS AMOUNTS FALLING DUE WITH	IIN ONE YEAR				
9	OREDITORO AMOGRITO FALLINO DOL IIII	III ONE TEAN		2006	2005	
	Command and tou			£ 57,008	50 00e	
	Corporation tax Social security and other taxes			16,011	39,096 15,923	
	Other creditors			13,078	14,122	
	Grants agreed by the board but			. 3,0 . 3	, -, ,	
	not paid			15,513,928	16,592,628	
	Accrued expenses			238,429	245,572	
			:	15,838,454	16,907,341	

## 10 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

		Land and buildings	
Evoluna	2006 £	2005 £	
Expiring Between one and five years In more than five years	32,400	40,000	
	32,400	40,000	

## Notes to the Financial Statements - continued for the Year Ended 31 December 2006

#### 11 RESERVES

	Income	Other reserves	Totals £
	and expenditure		
	account		
	£	£	
At 1 January 2006	9,148,168	381,472	9,529,640
Surplus for the year	1,985,727		1,985,727
Transfer to other reserves	(243,034)	243,034	
At 31 December 2006	10,890,861	624,506	11,515,367

Other reserves represent funds set aside by the company to cover the running costs of the scheme in the event that the scheme loses funding. It is the intention to build the reserve to a sufficient level to ensure that all existing committed projects can be managed to their conclusion.

#### 12 POST BALANCE SHEET EVENTS

In the recent (March 2007) budget, the Chancellor announced that the escalator tax will rise from April 2008 at a rate of £8 per tonne per year until 2010, when the rate will have achieved £48 per tonne
The Landfill fund is to be increased from £60 million to £65 million with an expected effect on WREN of around £1 million per year (not allowing for any deductions in tonnages of tipping waste)

#### 13 RECONCILIATION OF MOVEMENTS IN RESERVES

Surplus for the financial year	2006 £ 1,955,727	2005 £ 2,503,431
Net addition to reserves Opening reserves	1,955,727 9,529,640	2,503,431 7,026,209
Closing reserves	11,485,367	9,529,640

#### 14 CAPITAL AND RESERVES

The company is limited by guarantee and has no share capital. Every member undertakes to contribute such amounts as may be required (not exceeding £1) to the company's assets if it should be wound up while they are a member or within one year after they cease to be a member. There were two members during the year ended 31 December 2006 (2005 - 4)

The reserves are not attributable to members as the company is prevented by its Memorandum from paying dividends, bonuses or other distributions to the members of the company

#### 15 **CONTROLLING INTEREST**

The company is jointly controlled by the directors and members as listed on page 2

# Income and Expenditure Account for the Year Ended 31 December 2006

	200	6	200	5
	£	£	£	£
Turnover				
WRG Landfill Tax Credits Received	14,673,874		12,139,500	
Yorkshire Water Tax Credits Received	35,453		26,754	
		14,709,327		12,166,254
		, ,		,,
Other income				
Sundry receipts	12,935		7,682	
Interest Receivable	1,108,043		1,115,858	
		1,120,978		1,123,540
	•			
		15,830,305		13,289,794
Expenditure				
Other grants agreed by the				
Board	12,635,001		9,410,857	
Exceptional items	(1,465,431)		(1,155,892)	
Payments made under Gift Aid	, ,		, ,	
provisions	808,000		910,087	
EB Transfers Out (Non Project Related)	418,393		305,000	
WREN Charges to Compost Research	30,803		23,768	
Entrust Levy	294,187		243,325	
Wages	495,261		497,171	
Directors' salanes	100,963		58,474	
Directors' social security	8,365		5,318	
Social security	48,167		42,777	
Pensions	9,325		9,115	
Administration	384,544		362,104	
Auditors' remuneration	12,925		3,138	
Depreciation of tangible fixed assets	36,652		37,779	
Surplus/deficit on sale of tangible fixed assets	(192)		(6,400)	
		13,816,963		10,746,621
	•	0.040.040		
		2,013,342		2,543,173
Finance costs				
Bank charges		607		646
NET SURPLUS	•	2,012,735		2,542,527