WRITTEN RESOLUTIONS

OF

LADBROKES EMPLOYEE SHARE TRUST LIMITED (the "Company")

Pursuant to section 281(1)(a) of the Companies Act 2006 (the "Act")

On 13 April 2010, the following resolutions were passed as written resolutions in accordance with the requirements of section 291 of the Act by the sole member of the Company

As special resolutions in accordance with s283 of the Act

SPECIAL RESOLUTIONS

- THAT, the new articles of association in the form appended to these Resolutions, be adopted as the articles of association of the Company in substitution for and to the exclusion of all the existing articles of association
- THAT, the articles of association of the Company be amended by deleting all the provisions contained in the Company's memorandum of association (including those relating to the objects of the Company and the share capital of the Company) which, by virtue of section 28 of the Companies Act 2006, are treated as provisions of the Company's articles of association

Director / Secretary

AD4AMJ8E A10 17/04/2010 COMPANIES HOUSE

ARTICLES OF ASSOCIATION

LADBROKES EMPLOYEE SHARE TRUST LIMITED

Company Number 3348112

The Companies Act 2006 Company Limited by Shares

(as adopted by Written Resolution passed on 17 March 2010

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THE COMPANIES ACT 2006

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

of

LADBROKES EMPLOYEE SHARE TRUST LIMITED (the "Company")

(as adopted by Written Resolution passed on 17 March 2010)

Part 1

INTERPRETATION AND LIMITATION OF LIABILITY

1 Defined terms

1 1 No model articles or regulations for companies (whether contained in the Companies (Model Articles) Regulations 2008, the Companies (Tables A - F) Regulations 1985, or any other enactment) shall apply to the Company

1 2 In the Articles, unless the context requires otherwise

Act the Companies Act 2006

alternate or alternate director has the meaning given in Article 27

appointor has the meaning given in Article 27

Articles the Company's articles of association

Associated Undertaking any Group Undertaking, any undertaking promoted by or

advised by or managed by a Group Undertaking and any undertaking in which a Group Undertaking is otherwise

interested

bankruptcy includes individual insolvency proceedings in a jurisdiction

other than England and Wales or Northern Ireland which have

an effect similar to that of bankruptcy

chairman has the meaning given in Article 11

chairman of the meeting has the meaning given in Article 50

Companies Acts the Companies Acts (as defined in section 2 of the Act), in so

far as they apply to the Company

director a director of the Company, and includes any person occupying

the position of director, by whatever name called

distribution recipient has the meaning given in Article 42

document includes, unless otherwise specified, any document sent or

supplied in electronic form

electronic form has the meaning given in section 1168 of the Act

Finance Committee has the meaning given in Article 5 3

fully paid in relation to a share, means that the nominal value and any

premium to be paid to the Company in respect of that share

have been paid to the Company

Group Undertaking the Company, its subsidiary undertakings from time to time, the

ultimate parent undertaking of the Company from time to time and every other undertaking which from time to time is a subsidiary undertaking of the same ultimate parent undertaking

hard copy form has the meaning given in section 1168 of the Act

holder in relation to shares means the person whose name is entered

in the register of members as the holder of the shares

instrument a document in hard copy form

Majority Member has the meaning given in Article 23

member has the meaning given in section 112 of the Act

ordinary resolution has the meaning given in section 282 of the Act

paid paid or credited as paid

participate in relation to a directors' meeting, has the meaning given in

Article 9

proxy notice has the meaning given in Article 56

Relevant Situation a situation in which a director has, or can have, a direct or

indirect interest that conflicts, or possibly may conflict, with the interests of the Company (other than a situation that cannot reasonably be regarded as likely to give rise to a conflict of interest or a conflict of interest arising in relation to a

transaction or arrangement with the Company)

shares shares in the Company

special resolution has the meaning given in section 283 of the Act

subsidiary has the meaning given in section 1159 of the Act

transmittee a person entitled to a share by reason of the death or

bankruptcy of a member or otherwise by operation of law

writing the representation or reproduction of words, symbols or other

information in a visible form by any method or combination of methods, whether sent or supplied in electronic form or

otherwise

Unless the context otherwise requires, other words or expressions contained in these Articles bear the same meaning as in the Act as in force on the date when these Articles become binding on the Company—References to statutory provisions or enactments shall include references to any amendment, modification, extension, consolidation, replacement or re-enactment of any such provision or enactment from time to time in force and to any regulation, instrument or order or other subordinate legislation made under such provision or enactment

2 Liability of members

The liability of the members is limited to the amount, if any, unpaid on the shares held by them

Part 2

DIRECTORS AND SECRETARY

Directors' powers and responsibilities

3 Directors' general authority

- 3 1 Subject to the Articles, the directors are responsible for the management of the Company's business, for which purpose they may exercise all the powers of the Company
- 3 2 The Company may change its name
 - (a) by special resolution, or
 - (b) by decision of the directors

4 Members' reserve power

- The members may, by special resolution, direct the directors to take, or refrain from taking, specified action
- 4 2 No such special resolution invalidates anything which the directors have done before the passing of the resolution

5 Directors may delegate

- The directors may delegate any of their powers, authorities and discretions (with power to subdelegate) for such time on such terms and subject to such conditions as they think fit to any committee consisting of one or more directors and (if thought fit) one or more other persons, provided that
 - (a) a majority of the members of a committee shall be directors, and
 - (b) no resolution of a committee shall be effective unless a majority of those present when it is passed are directors
- The directors may confer such powers either collaterally with, or to the exclusion of an in substitution for, all or any of the powers of the directors in that respect and may from time to time revoke, withdraw, alter or vary any of such powers and discharge any such committee in whole or in part. Insofar as any power, authority or discretion is so delegated, any reference in these Articles to the exercise of the directors of such power, authority or discretion shall be construed as if it were a reference to the exercise of such power, authority or discretion by such committee.
- Notwithstanding the generality of the foregoing provisions of this Article 5, a finance committee is hereby constituted consisting of any of two directors (the "Finance Committee") for the purposes of and with power to inquire into, report on, resolve, determine and/or approve
 - (a) all matters arising in connection with transactions to be entered into by the Company,
 - (b) all matters arising between board meetings which, in the opinion of the Finance Committee, should not be held over until the next meeting of the board of directors,
 - (c) any other matters specifically delegated by the board to the Finance Committee,

and the Finance Committee shall report to the board of directors in respect of matters dealt with by it pursuant to the authority conferred by this Article 5 3 at such times and with such details as may

be reasonably required by the board of directors (which may include providing details of the transactions of business conducted by the Finance Committee)

6 Committees

- 6 1 Committees (including, for the avoidance of doubt, the Finance Committee constituted pursuant to clause 5 3) to which the directors delegate any of their powers must follow procedures which are based as far as they are applicable on those provisions of the Articles which govern the taking of decisions by directors
- The directors may make rules of procedure for all or any committees (including, for the avoidance of doubt, the Finance Committee constituted pursuant to clause 5.3), which prevail over rules derived from the Articles if they are not consistent with them

Decision-making by directors

7 Directors to take decisions collectively

- 7 1 The general rule about decision-making by directors is that any decision of the directors must be either a majority decision at a meeting or a decision taken in the form of a directors' written resolution
- 72 If
 - (a) the Company only has one director, and
 - (b) no provision of the Articles requires it to have more than one director,

the general rule does not apply, and the director may take decisions without regard to any of the provisions of the Articles relating to directors' decision-making

8 Calling a directors' meeting

- Any director may call a directors' meeting by giving notice of the meeting to the directors or by authorising the company secretary (if any) to give such notice
- 8 2 Notice of any directors' meeting must indicate
 - (a) its proposed date and time,
 - (b) where it is to take place, and
 - (c) If it is anticipated that directors participating in the meeting will not be in the same place, how it is proposed that they should communicate with each other during the meeting
- 8 3 Notice of a directors' meeting must be given to each director, but need not be in writing
- Notice of a directors' meeting need not be given to directors who waive their entitlement to notice of that meeting, by giving notice to that effect to the Company not more than 14 days after the date on which the meeting is held. Where such notice is given after the meeting has been held, that does not affect the validity of the meeting, or of any business conducted at it

9 Participation in directors' meetings

- 9 1 Subject to the Articles, directors participate in a directors' meeting, or part of a directors' meeting, when
 - (a) the meeting has been called and takes place in accordance with the Articles, and
 - (b) they can each communicate to the others any information or opinions they have on any particular item of the business of the meeting

- In determining whether directors are participating in a directors' meeting, it is irrelevant where any director is or how they communicate with each other
- If all the directors participating in a meeting are not in the same place, they may decide that the meeting is to be treated as taking place wherever any of them is. In the absence of agreement it shall be deemed to take place where the chairman is

10 Quorum for directors' meetings

- 10.1 At a directors' meeting, unless a quorum is participating, no proposal is to be voted on, except a proposal to call another meeting
- The quorum for directors' meetings may be fixed from time to time by a decision of the directors and unless otherwise fixed it is two

11 Chairing of directors' meetings

- 11.1 The directors may appoint a director to chair their meetings. The person so appointed for the time being is known as the chairman.
- 11.2 The directors may terminate the chairman's appointment at any time
- If the chairman is not participating in a directors' meeting within ten minutes of the time at which it was to start, the participating directors must appoint one of themselves to chair it

12 Casting vote

- 12.1 If the numbers of votes for and against a proposal are equal, the chairman or other director chairing the meeting has a casting vote
- But this does not apply if, in accordance with the Articles, the chairman or other director is not to be counted as participating in the decision-making process for quorum or voting purposes

13 Proposing directors' written resolutions

- 13.1 Any director may propose a directors' written resolution
- The company secretary, if any, must propose a directors' written resolution if a director so requests
- A directors' written resolution is proposed by giving notice of the proposed resolution in writing to each of the directors
- 13.4 Notice of a proposed directors' written resolution must indicate
 - (a) the proposed resolution, and
 - (b) the time by which it is proposed that the directors should adopt it
- Any decision which a person giving notice of a proposed directors' written resolution takes regarding the process of adopting that resolution must be taken reasonably in good faith

14 Adoption of directors' written resolutions

- A proposed directors' written resolution is adopted when all the directors who would have been entitled to vote on the resolution at a directors' meeting have signed one or more copies of it or have otherwise indicated their agreement to it in writing, provided that those directors would have formed a quorum at such a meeting
- It is immaterial whether any director signs the resolution or indicates his agreement before or after the time by which the notice proposed that it should be adopted

Once a directors' written resolution has been adopted, it must be treated as if it had been a decision taken at a directors' meeting in accordance with the Articles

15 Transactions with the Company

- Provided that he has declared to the other directors the nature and extent of any interest of his, a director notwithstanding his office may be a party to, or otherwise directly or indirectly interested in, any proposed or existing transaction or arrangement with the Company
- Provided that he has declared to the other directors the nature and extent of any interest of his, a director may participate in the decision-making process and count in the quorum and vote if a proposed decision of the directors is concerned with an actual or proposed transaction or arrangement with the Company in which the director is interested

16 Conflicts of interest

- A director, notwithstanding his office or that such situation or interest may conflict with the interests of or his duties to the Company, may
 - (a) be from time to time a director or other officer of, or employed by, or otherwise interested in, any Associated Undertaking,
 - (b) may be a party to, or otherwise interested in, any contract, transaction or arrangement in which an Associated Undertaking is interested
- A director may make full disclosure of any information relating to the Company to another Group Undertaking (or anyone acting on behalf of any such Group Undertaking, including its advisers)
- A director who has an interest under Article 16.1 shall declare to the other directors the nature and extent of his interest as soon as practicable after such interest arises
- Without prejudice to the provisions of Articles 16 1 to 16 3, a Relevant Situation in respect of any director and the continuing performance by the relevant director of his duties as a director may only be authorised by or on behalf of the Company's ultimate parent undertaking on such terms as they may determine. For the avoidance of doubt, such terms may permit the interested director to continue to participate in the decision-making process and count in the quorum and vote if a proposed decision of the directors relates to the subject matter of the Relevant Situation Authorisation of a Relevant Situation may be withdrawn, and the terms of authorisation may be varied or subsequently imposed, at any time
- 16.5 An interested director must act in accordance with any terms determined under Article 16.4
- Any authorisation of a Relevant Situation given under Article 16.4 may provide that, where the interested director obtains (other than through his position as a director of the Company) information that is confidential to a third party or in respect of which he owes a duty of confidentiality to a third party or the disclosure of which would amount to a breach of applicable law or regulation, he will not be obliged to disclose it to the Company or to use it in relation to the Company's affairs in circumstances where to do so would amount to a breach of that confidence or a breach of applicable law or regulation
- Provided that a Relevant Situation has been duly authorised by or on behalf of the Company's ultimate parent undertaking (or it is permitted under Article 16.1 and its nature and extent has been disclosed to the other directors in accordance with Article 18), a director may participate in the decision-making process and count in the quorum and vote if a proposed decision of the directors is concerned with such situation (subject to any restrictions imposed under the terms on which it was authorised)

References in these Articles to a conflict of interest include a conflict of interest and duty and a conflict of duties, and an interest includes both a direct and an indirect interest

17 No liability to account, avoidance of contracts or breach of duty to avoid conflicts of interests

A director shall not, by reason of his holding office as a director (or of the fiduciary relationship established by holding that office), be liable to account to the Company for any remuneration, profit or other benefit resulting from any situation or interest permitted under Article 15 or 16 or duly authorised by the ultimate parent undertaking of the Company, nor shall the receipt of such remuneration, profit or other benefit constitute a breach of the director's duty under section 176 of the Act or otherwise. No contract, transaction, arrangement or proposal shall be be avoided on the grounds of any director having any type of interest which is permitted under Article 15 or 16 or duly authorised by the ultimate parent undertaking of the Company. A director shall not be liable for breach of the general duty to avoid conflicts of interest contained in section 175 of the Act in relation to any interest permitted under Article 15 or any matter authorised under Article 16

18 Declarations of interest

A declaration of interest or other notification may be made by a director for the purposes of Articles 15 and 16 at a meeting of the directors or by notice in writing to the other directors. A director need not declare any interest if it cannot reasonably be regarded as likely to give rise to a conflict of interest, or if he is not aware of the interest, or if, or to the extent that, the other directors are already aware of it (and for these purposes a director shall be treated as aware of anything of which he ought reasonably to be aware) or if, or to the extent that, it concerns terms of his service contract that have been or are to be considered (a) by a meeting of the directors or (b) by a committee of the directors appointed for the purpose under the Company's constitution

19 Chairman's decision on participation

- Subject to Article 19 2, if a question arises at a meeting of directors or of a committee of directors as to the right of a director to participate in the meeting (or part of the meeting) for voting or quorum purposes, the question may, before the conclusion of the meeting, be referred to the chairman whose ruling in relation to any director other than the chairman is to be final and conclusive
- If any question as to the right to participate in the meeting (or part of the meeting) should arise in respect of the chairman, the question is to be decided by a decision of the directors at that meeting, for which purpose the chairman is not to be counted as participating in the meeting (or that part of the meeting) for voting or quorum purposes

20 Records of decisions to be kept

The directors must ensure that the Company keeps a record, in writing, for at least 10 years from the date of the decision recorded, of every majority decision taken by the directors and every decision taken in the form of a directors' written resolution

21 Directors' discretion to make further rules

21.1 Subject to the Articles, the directors may make any rule which they think fit about how they take decisions, and about how such rules are to be recorded or communicated to directors

Appointment of directors

22 Methods of appointing directors

Any person who is willing to act as a director, and is permitted by law to do so, may be appointed to be a director

- (a) by ordinary resolution, or
- (b) by a decision of the directors,

provided that the appointment does not cause the number of directors to exceed any number fixed by or in accordance with the Articles as the maximum number of directors

- In any case where, as a result of death or bankruptcy, the Company has no members and no directors, the transmittee(s) of the last member to have died or to have a bankruptcy order made against him (as the case may be) have the right, by notice in writing, to appoint a person to be a director
- For the purposes of Article 22.2, where two or more members die in circumstances rendering it uncertain who was the last to die, a younger member is deemed to have survived an older member.

23 Appointment and removal of directors by Majority Member

- Any member holding, or any members holding in aggregate, a majority in nominal value of the issued share capital for the time being of the Company which carries the right to attend and vote at general meetings of the Company (the "Majority Member") may at any time and from time to time
 - appoint any person to be a director either to fill a vacancy or as an additional director or remove from office any director however appointed,
 - (b) appoint any person to be an alternate director for any director (in which case the director shall during the currency of such appointment have no right to appoint an alternate director and shall have no right to remove such alternate director) or remove from office any alternate director (whether or not appointed by the Majority Member) in the case of appointment no approval of the directors shall be required and the term "appointor" in Articles 27 to 29 shall include the director for whom the alternate has been appointed, and
 - (c) appoint any person (whether or not a director and notwithstanding that members of committees may otherwise be required to be directors) to be a member of any committee of directors or remove from office any member of any such committee (whether or not appointed by the Majority Member)
- Any such appointment or removal shall be in writing notified to the Company and shall take effect on being delivered to or sent by post to the Company at its registered office or upon delivery to the company secretary (if any) or to the Company at a meeting of the directors or, if contained in electronic form, upon delivery to the address (if any) as may for the time being be notified by or on behalf of the Company for the receipt of messages in electronic form

24 Termination of director's appointment

- 24 1 A person ceases to be a director as soon as
 - (a) that person ceases to be a director by virtue of any provision of the Act or is prohibited from being a director by law,
 - (b) a bankruptcy order is made against that person,
 - a composition is made with that person's creditors generally in satisfaction of that person's debts,
 - (d) a registered medical practitioner who is treating that person gives a written opinion to the Company stating that that person has become physically or mentally incapable of acting as a director and may remain so for more than three months,

- (e) by reason of that person's mental health, a court makes an order which wholly or partly prevents that person from personally exercising any powers or rights which that person would otherwise have,
- (f) notification is received by the Company from the director that the director is resigning from office, and such resignation has taken effect in accordance with its terms.
- (g) that person is absent for more than six consecutive months without the permission of the directors from meetings of the directors held during that period and the directors resolve that his office be vacated, and
- (h) that person receives notice signed by all the other directors stating that that person should cease to be a director

25 Directors' remuneration

- 25.1 Directors may undertake any services for the Company that the directors decide
- 25.2 Directors are entitled to such remuneration as the directors determine.
 - (a) for their services to the Company as directors, and
 - (b) for any other service which they undertake for the Company
- 25.3 Subject to the Articles, a director's remuneration may
 - (a) take any form, and
 - (b) include any arrangements in connection with the payment of a pension, allowance or gratuity, or any death, sickness or disability benefits, to or in respect of that director
- 25.4 Unless the directors decide otherwise, directors' remuneration accrues from day to day

26 Directors' expenses

The Company may pay any reasonable expenses which the directors properly incur in connection with their attendance at

- (a) meetings of directors or committees of directors,
- (b) general meetings, or
- (c) otherwise in connection with the exercise of their powers and the discharge of their responsibilities in relation to the Company

Alternate directors

27 Appointment and removal of alternates

- Any director (the "appointor") may appoint as an alternate any other director, or any other person approved by the directors, to
 - (a) exercise that director's powers, and
 - (b) carry out that director's responsibilities,

in relation to the taking of decisions by the directors in the absence of the alternate's appointor

- 27.2 Subject to Article 23, any appointment or removal of an alternate must be effected by notice in writing to the Company signed by the appointor, or in any other manner approved by the directors
- 27 3 The notice must,
 - (a) identify the proposed alternate, and

(b) In the case of a notice of appointment, contain a statement signed by the proposed alternate that the proposed alternate is willing to act as the alternate of the director giving the notice

28 Rights and responsibilities of alternate directors

- An alternate director has the same rights, in relation to any directors' meeting or directors' written resolution, as the alternate's appointor. Subject to Articles 28.4 and 28.5, an alternate director may act as alternate director to more than one director.
- 28.2 Unless the Articles specify otherwise, alternate directors
 - (a) are deemed for all purposes to be directors,
 - (b) are liable for their own acts and omissions,
 - (c) are subject to the same restrictions as their appointors, and
 - (d) are not deemed to be agents of or for their appointors
- Each alternate director shall be entitled to receive notice of all meetings of directors and of all meetings of committees established by the directors of which his appointor is a member
- 28 4 A person who is an alternate director but not a director
 - (a) may be counted as participating for the purposes of determining whether a quorum is participating,
 - (b) may vote on a decision taken at a meeting of the directors,

may sign or indicate his agreement to a directors' written resolution as alternate for his appointor,

provided that his appointor is eligible to (but does not) participate in the relevant quorum, vote, decision or directors' written resolution. No alternate may be counted as more than one director for such purposes

- A director who is also an alternate director shall not count as more than one director for the purposes of determining whether a quorum is participating but
 - (a) has an additional vote as alternate for each appointor on a decision taken at a meeting of the directors.
 - (b) may sign or indicate his agreement to a directors' written resolution for himself and as alternate for each appointor who would have been entitled to sign or agree to it and will count as more than one director for this purpose,

provided that his appointor is eligible to (but does not) participate in the relevant quorum, vote, decision or directors' written resolution

An alternate director is not entitled to receive any remuneration from the Company for serving as an alternate director except such part of the alternate's appointor's remuneration as the appointor may direct by notice in writing made to the Company

29 Termination of alternate directorship

An alternate director's appointment as an alternate terminates

(a) when the alternate's appointor revokes the appointment by notice to the Company in writing specifying when it is to terminate,

- (b) on the occurrence in relation to the alternate of any event which, if it occurred in relation to the alternate's appointor, would result in the termination of the appointor's appointment as a director.
- (c) on the death of the alternate's appointor, or
- (d) when the alternate's appointor's appointment as a director terminates

Secretary

30 Appointment and removal of secretary

The directors may appoint a secretary for such term, at such remuneration and upon such conditions as they may think fit, and any secretary so appointed may be removed by them

Part 3

SHARES AND DISTRIBUTIONS

Shares

31 All shares to be fully paid up

- 31.1 No share is to be issued for less than the aggregate of its nominal value and any premium to be paid to the Company in consideration for its issue
- 31.2 This does not apply to shares taken on the formation of the Company by the subscribers to the Company's memorandum

32 Powers to issue shares

- 32.1 Subject to the Articles, but without prejudice to the rights attached to any existing share, the Company may issue shares with such rights or restrictions as may be determined by ordinary resolution or, subject to and in default of such determination, as the directors shall determine
- 32.2 The Company may issue shares which are to be redeemed, or are liable to be redeemed at the option of the Company or the holder, and the directors may determine the terms, conditions and manner of redemption of any such shares

33 Pre-emption rights

Section 561 of the Act (existing shareholders' right of pre-emption) shall not apply to the allotment by the Company of any equity security

34 Company not bound by less than absolute interests

Except as required by law, no person is to be recognised by the Company as holding any share upon any trust, and except as otherwise required by law or the Articles, the Company is not in any way to be bound by or recognise any interest in a share other than the holder's absolute ownership of it and all the rights attaching to it

35 Share certificates

- The Company must issue each member, free of charge, with one or more certificates in respect of the shares which that member holds
- 35 2 Every certificate must specify
 - (a) In respect of how many shares, of what class, it is issued,
 - (b) the nominal value of those shares,

- (c) that the shares are fully paid, and
- (d) any distinguishing numbers assigned to them
- 35.3 No certificate may be issued in respect of shares of more than one class
- 35.4 If more than one person holds a share, only one certificate may be issued in respect of it
- 35 5 Certificates must
 - (a) have affixed to them the Company's common seal, or
 - (b) be otherwise executed in accordance with the Companies Acts or in such other manner as the directors may approve

36 Replacement share certificates

- 36.1 If a certificate issued in respect of a member's shares is
 - (a) damaged or defaced, or
 - (b) said to be lost, stolen or destroyed,

that member is entitled to be issued with a replacement certificate in respect of the same shares

- 36.2 A member exercising the right to be issued with such a replacement certificate
 - may at the same time exercise the right to be issued with a single certificate or separate certificates,
 - (b) must return the certificate which is to be replaced to the Company if it is damaged or defaced, and
 - (c) must comply with such conditions as to evidence, indemnity and the payment of the Company's reasonable expenses as the directors decide

37 Share transfers

- 37.1 Shares may be transferred by means of an instrument of transfer in any usual form or any other form approved by the directors, which is executed by or on behalf of the transferor
- No fee may be charged for registering any instrument of transfer or other document relating to or affecting the title to any share
- 37.3 The Company may retain any instrument of transfer which is registered
- 37.4 The transferor remains the holder of a share until the transferee's name is entered in the register of members as holder of it.
- The directors may in their absolute discretion refuse to register the transfer of a share to any person and if they do so, notice of refusal must be given to the transferee and the instrument of transfer must be returned to the transferee (unless they suspect that the proposed transfer may be fraudulent) together with the reasons for their refusal, as soon as practicable and in any event within two months after the date on which the transfer is lodged with the Company

38 Transmission of shares

- 38 1 If title to a share passes to a transmittee, the Company may only recognise the transmittee as having any title to that share
- A transmittee who produces such evidence of entitlement to shares as the directors may properly require

- (a) may, subject to the Articles, choose either to become the holder of those shares or to have them transferred to another person, and
- (b) subject to the Articles, and pending any transfer of the shares to another person, has the same rights as the holder had
- 38.3 But transmittees do not have the right to attend or vote at a general meeting, or agree to a proposed written resolution, in respect of shares to which they are entitled, by reason of the holder's death or bankruptcy or otherwise, unless they become the holders of those shares

39 Exercise of transmittees' rights

- 39 1 Transmittees who wish to become the holders of shares to which they have become entitled must notify the Company in writing of that wish
- 39.2 If the transmittee wishes to have a share transferred to another person, the transmittee must execute an instrument of transfer in respect of it
- 39 3 Any transfer made or executed under this Article is to be treated as if it were made or executed by the person from whom the transmittee has derived rights in respect of the share, and as if the event which gave rise to the transmission had not occurred

40 Transmittees bound by prior notices

If a notice is given to a member in respect of shares and a transmittee is entitled to those shares, the transmittee is bound by the notice if it was given to the member before the transmittee's name, or the name of any person(s) named as the transferee(s) in an instrument of transfer executed pursuant to Article 39 2, has been entered in the register of members

Dividends and other distributions

41 Procedure for declaring dividends

- The Company may by ordinary resolution declare dividends, and the directors may decide to pay interim dividends
- A dividend must not be declared unless the directors have made a recommendation as to its amount. Such a dividend must not exceed the amount recommended by the directors.
- 41.3 No dividend may be declared or paid unless it is in accordance with members' respective rights
- 41 4 Unless the members' resolution to declare or directors' decision to pay a dividend, or the terms on which shares are issued, specify otherwise, it must be paid by reference to each member's holding of shares on the date of the resolution or decision to declare or pay it
- The directors may pay at intervals any dividend payable at a fixed rate if it appears to them that the profits available for distribution justify the payment

42 Payment of dividends and other distributions

- Where a dividend or other sum which is a distribution is payable in respect of a share, it must be paid by one or more of the following means
 - transfer to a bank or building society account specified by the distribution recipient either in writing or as the directors otherwise decide,
 - (b) sending a cheque made payable to the distribution recipient by post to the distribution recipient at the distribution recipient's registered address (if the distribution recipient is a holder of the share), or (in any other case) to an address specified by the distribution recipient either in writing or as the directors otherwise decide,

- (c) sending a cheque made payable to such person by post to such person at such address as the distribution recipient has specified either in writing or as the directors otherwise decide, or
- (d) any other means of payment as the directors agree with the distribution recipient either in writing or as the directors otherwise decide
- In the Articles, "the distribution recipient" means, in respect of a share in respect of which a dividend or other sum is payable
 - (a) the holder of the share, or
 - (b) If the share has two or more joint holders, whichever of them is named first in the register of members, or
 - (c) If the holder is no longer entitled to the share by reason of death or bankruptcy, or otherwise by operation of law, the transmittee

43 No interest on distributions

The Company may not pay interest on any dividend or other sum payable in respect of a share unless otherwise provided by

- (a) the terms on which the share was issued, or
- (b) the provisions of another agreement between the holder of that share and the Company

44 Unclaimed distributions

- 44.1 All dividends or other sums which are
 - (a) payable in respect of shares, and
 - (b) unclaimed after having been declared or become payable,

may be invested or otherwise made use of by the directors for the benefit of the Company until claimed

- The payment of any such dividend or other sum into a separate account does not make the Company a trustee in respect of it
- 44 3 If
 - (a) twelve years have passed from the date on which a dividend or other sum became due for payment, and
 - (b) the distribution recipient has not claimed it,

the distribution recipient is no longer entitled to that dividend or other sum and it ceases to remain owing by the Company

45 Non-cash distributions

- Subject to the terms of issue of the share in question, the Company may, by ordinary resolution on the recommendation of the directors, decide to pay all or part of a dividend or other distribution payable in respect of a share by transferring non-cash assets of equivalent value (including, without limitation, shares or other securities in any company)
- For the purposes of paying a non-cash distribution, the directors may make whatever arrangements they think fit, including, where any difficulty arises regarding the distribution
 - (a) fixing the value of any assets,

- (b) paying cash to any distribution recipient on the basis of that value in order to adjust the rights of recipients, and
- (c) vesting any assets in trustees

46 Waiver of distributions

Distribution recipients may waive their entitlement to a dividend or other distribution payable in respect of a share by giving the Company notice in writing to that effect, but if

- (a) the share has more than one holder, or
- (b) more than one person is entitled to the share, whether by reason of the death or bankruptcy of one or more joint holders, or otherwise,

the notice is not effective unless it is expressed to be given, and signed, by all the holders or persons otherwise entitled to the share

Capitalisation of profits

47 Authority to capitalise and appropriation of capitalised sums

- 47.1 Subject to the Articles, the directors may, if they are so authorised by an ordinary resolution
 - (a) decide to capitalise any profits of the Company (whether or not they are available for distribution) which are not required for paying a preferential dividend, or any sum standing to the credit of the Company's share premium account, capital redemption reserve or redenomination reserve, and
 - (b) appropriate any sum which they so decide to capitalise (a "capitalised sum") to the persons who would have been entitled to it if it were distributed by way of dividend (the "persons entitled") and in the same proportions
- 47 2 Capitalised sums must be applied
 - (a) on behalf of the persons entitled, and
 - (b) In the same proportions as a dividend would have been distributed to them
- 47.3 Any capitalised sum may be applied in paying up new shares of a nominal amount equal to the capitalised sum which are then allotted credited as fully paid to the persons entitled or as they may direct
- A capitalised sum which was appropriated from profits available for distribution may be applied in paying up new debentures of the Company which are then allotted credited as fully paid to the persons entitled or as they may direct
- 47.5 Subject to the Articles the directors may
 - (a) apply capitalised sums in accordance with Articles 47 3 and 47 4 partly in one way and partly in another,
 - (b) make such arrangements as they think fit to deal with shares or debentures becoming distributable in fractions under this Article (including the making of cash payments), and
 - (c) authorise any person to enter into an agreement with the Company on behalf of all the persons entitled which is binding on them in respect of the allotment of shares and debentures to them under this Article

Part 4

DECISION-MAKING BY MEMBERS

Organisation of general meetings

48 Attendance and speaking at general meetings

- A person is able to exercise the right to speak at a general meeting when that person is in a position to communicate to all those attending the meeting, during the meeting, any information or opinions which that person has on the business of the meeting
- 48.2 A person is able to exercise the right to vote at a general meeting when
 - (a) that person is able to vote, during the meeting, on resolutions put to the vote at the meeting, and
 - (b) that person's vote can be taken into account in determining whether or not such resolutions are passed at the same time as the votes of all the other persons attending the meeting
- The directors may make whatever arrangements they consider appropriate to enable those attending a general meeting to exercise their rights to speak or vote at it
- In determining attendance at a general meeting, it is immaterial whether any two or more members attending it are in the same place as each other
- Two or more persons who are not in the same place as each other attend a general meeting if their circumstances are such that if they have (or were to have) rights to speak and vote at that meeting, they are (or would be) able to exercise them

49 Quorum for general meetings

No business other than the appointment of the chairman of the meeting is to be transacted at a general meeting if the persons attending it do not constitute a quorum

50 Chairing general meetings

- If the directors have appointed a chairman, the chairman shall chair general meetings if present and willing to do so
- If the directors have not appointed a chairman, or if the chairman is unwilling to chair the meeting or is not present within ten minutes of the time at which a meeting was due to start
 - (a) the directors present, or
 - (b) (if no directors are present), the meeting,

must appoint a director or member to chair the meeting, and the appointment of the chairman of the meeting must be the first business of the meeting

- The person chairing a meeting in accordance with this Article is referred to as "the chairman of the meeting"
- 51 Attendance and speaking by directors and non-members
- 51.1 Directors may attend and speak at general meetings, whether or not they are members
- 51.2 The chairman of the meeting may permit other persons who are not
 - (a) members of the Company, or
 - (b) otherwise entitled to exercise the rights of members in relation to general meetings,

to attend and speak at a general meeting

52 Adjournment

- If the persons attending a general meeting within half an hour of the time at which the meeting was due to start do not constitute a quorum, or if during a meeting a quorum ceases to be present, the chairman of the meeting must adjourn it
- 52.2 The chairman of the meeting may adjourn a general meeting at which a quorum is present if
 - (a) the meeting consents to an adjournment, or
 - (b) It appears to the chairman of the meeting that an adjournment is necessary to protect the safety of any person attending the meeting or ensure that the business of the meeting is conducted in an orderly manner or is properly transacted
- 52.3 The chairman of the meeting must adjourn a general meeting if directed to do so by the meeting
- When adjourning a general meeting, the chairman of the meeting must
 - (a) either specify the time and place to which it is adjourned or state that it is to continue at a time and place to be fixed by the directors, and
 - (b) have regard to any directions as to the time and place of any adjournment which have been given by the meeting
- If the continuation of an adjourned meeting is to take place more than 14 days after it was adjourned, the Company must give at least 7 clear days' notice of it (that is, excluding the day of the adjourned meeting and the day on which the notice is given)
 - (a) to the same persons to whom notice of the Company's general meetings is required to be given, and
 - (b) containing the same information which such notice is required to contain
- No business may be transacted at an adjourned general meeting which could not properly have been transacted at the meeting if the adjournment had not taken place

Voting at general meetings

53 Voting: general

A resolution put to the vote of a general meeting must be decided on a show of hands unless a poll is duly demanded in accordance with the Articles

54 Errors and disputes

- No objection may be raised to the qualification of any person voting at a general meeting except at the meeting or adjourned meeting at which the vote objected to is tendered, and every vote not disallowed at the meeting is valid
- 54.2 Any such objection must be referred to the chairman of the meeting, whose decision is final

55 Poll votes

- 55 1 A poll on a resolution may be demanded
 - (a) In advance of the general meeting where it is to be put to the vote, or
 - (b) at a general meeting, either before a show of hands on that resolution or immediately after the result of a show of hands on that resolution is declared

55 2 A poll may be demanded by

- (a) the chairman of the meeting, or
- (b) the directors, or
- (c) two or more persons having the right to vote on the resolution, or
- (d) a person or persons representing not less than one tenth of the total voting rights of all the members having the right to vote on the resolution

55 3 A demand for a poll may be withdrawn if

- (a) the poll has not yet been taken, and
- (b) the chairman of the meeting consents to the withdrawal

A demand that is withdrawn shall not be taken to have invalidated the result of a show of hands declared before the demand was made

Polls must be taken immediately and in such manner as the chairman of the meeting directs

56 Content of proxy notices

- Proxies may only validly be appointed by a notice in writing (a "proxy notice") which
 - (a) states the name and address of the member appointing the proxy,
 - (b) identifies the person appointed to be that member's proxy and the general meeting in relation to which that person is appointed,
 - (c) is signed by or on behalf of the member appointing the proxy, or is authenticated in such manner as the directors may determine, and
 - (d) is delivered to the Company in accordance with the Articles and any instructions contained in the notice of the general meeting to which they relate
- The Company may require proxy notices to be delivered in a particular form, and may specify different forms for different purposes
- Proxy notices may specify how the proxy appointed under them is to vote (or that the proxy is to abstain from voting) on one or more resolutions
- 56 4 Unless a proxy notice indicates otherwise, it must be treated as
 - (a) allowing the person appointed under it as a proxy discretion as to how to vote on any ancillary or procedural resolutions put to the meeting, and
 - (b) appointing that person as a proxy in relation to any adjournment of the general meeting to which it relates as well as the meeting itself

57 Delivery of proxy notices

- A person who is entitled to attend, speak or vote (either on a show of hands or on a poll) at a general meeting remains so entitled in respect of that meeting or any adjournment of it, even though a valid proxy notice has been delivered to the Company by or on behalf of that person
- An appointment under a proxy notice may be revoked by delivering to the Company a notice in writing given by or on behalf of the person by whom or on whose behalf the proxy notice was given
- A notice revoking a proxy appointment only takes effect if it is delivered before the start of the meeting or adjourned meeting to which it relates

If a proxy notice is not executed by the person appointing the proxy, the Company may require written evidence of the authority of the person who executed it to execute it on the appointor's behalf

58 Amendments to resolutions

- An ordinary resolution to be proposed at a general meeting may be amended by ordinary resolution if
 - (a) notice of the proposed amendment is given to the Company in writing by a person entitled to vote at the general meeting at which it is to be proposed not less than 48 hours before the meeting is to take place (or such later time as the chairman of the meeting may determine), and
 - (b) the proposed amendment does not, in the reasonable opinion of the chairman of the meeting, materially alter the scope of the resolution
- A special resolution to be proposed at a general meeting may be amended by ordinary resolution, if
 - (a) the chairman of the meeting proposes the amendment at the general meeting at which the resolution is to be proposed, and
 - (b) the amendment does not go beyond what is necessary to correct a grammatical or other non-substantive error in the resolution
- If the chairman of the meeting, acting in good faith, wrongly decides that an amendment to a resolution is out of order, the chairman's error does not invalidate the vote on that resolution

Part 5

ADMINISTRATIVE ARRANGEMENTS

59 Means of communication to be used

- Any notice or other document required by these Articles to be sent or supplied to or by the Company (other than a notice calling a meeting of the directors) shall be contained in writing
- Subject to the Articles, anything sent or supplied by or to the Company under the Articles may be sent or supplied in any way in which the Act provides for documents or information which are authorised or required by any provision of that Act to be sent or supplied by or to the Company
- Subject to the Articles, any notice or document to be sent or supplied to a director in connection with the taking of decisions by directors may also be sent or supplied by the means by which that director has asked to be sent or supplied with such notices or documents for the time being
- Any notice or other document sent by the Company which is delivered or left at a registered address otherwise than by post shall be deemed to have been received on the day it was so delivered or left. A notice or other document sent by the Company by first class post to an address in the United Kingdom shall be deemed to have been received 24 hours after it was posted. A notice or other document sent or supplied by the Company in electronic form shall be deemed to have been received at the time it is sent. A notice sent or supplied by means of a website shall be deemed to have been received by the intended recipient at the time when the material was first available on the website or, if later, when the recipient received (or is deemed to have received) notice of the fact that the material was available on the website

60 Execution of Documents

60 1 A document is validly executed by the Company if it is signed on behalf of the Company

- (a) by two authorised signatories, these being any director of the Company and the Secretary (or any joint Secretary) of the Company, or
- (b) by a director of the Company in the presence of a witness who attests the signature
- A document signed in accordance with (a) or (b) above and expressed, in whatever words, to be executed by the Company has the same effect as if executed under the common seal of the Company

61 Company seals

- 61 1 Any common seal may only be used by the authority of the directors
- 61.2 The directors may decide by what means and in what form any common seal is to be used
- Unless otherwise decided by the directors, if the Company has a common seal and it is affixed to a document, the document must also be signed by at least one authorised person in the presence of a witness who attests the signature
- For the purposes of this Article, an authorised person is
 - (a) any director of the Company,
 - (b) the company secretary (if any), or
 - (c) any person authorised by the directors for the purpose of signing documents to which the common seal is applied

62 Right to inspect accounts and other records

A member, subject to such conditions and regulation as the directors may determine having regard to any obligation binding upon the Company to keep confidential information supplied to it by other persons, may inspect personally or by his agent at any time and from time to time any account or book or document of the Company (and take and retain copies of them)

Provision for employees on cessation of business

The directors may decide to make provision for the benefit of persons employed or formerly employed by the Company or any of its subsidiaries (other than a director or former director or shadow director) in connection with the cessation or transfer to any person of the whole or part of the undertaking of the Company or that subsidiary

64 Winding up

If the Company is wound up, the liquidator may, with the authority of a special resolution

- (a) divide among the members in specie the whole or any part of the assets of the Company, and
- (b) vest the whole or any part of the assets of the Company in trustees upon such trusts for the benefit of the members as the liquidator determines,

but no member will be compelled to accept any assets in respect of which there is a liability

Directors' indemnity and insurance

65 Indemnity

- Subject to Article 65.2, a relevant director of the Company or an associated company may be indemnified out of the Company's assets against
 - (a) any liability incurred by that director in connection with any negligence, default, breach of duty or breach of trust in relation to the Company or an associated company,

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- (b) any liability incurred by that director in connection with the activities of the Company or an associated company in its capacity as a trustee of an occupational pension scheme (as defined in section 235(6) of the Act),
- (c) any other liability incurred by that director as an officer of the Company or an associated company
- This Article does not authorise any indemnity which would be prohibited or rendered void by any provision of the Companies Acts or by any other provision of law

65 3 In this Article

- (a) companies are associated if one is a subsidiary of the other or both are subsidiaries of the same body corporate, and
- (b) a "relevant director" means any director or former director of the Company or an associated company

66 Insurance

The directors may decide to purchase and maintain insurance, at the expense of the Company, for the benefit of any relevant director in respect of any relevant loss

66 2 In this Article

- (a) a "relevant director" means any director or former director of the Company or an associated company,
- (b) a "relevant loss" means any loss or liability which has been or may be incurred by a relevant director in connection with that director's duties or powers in relation to the Company, any associated company or any pension fund or employees' share scheme of the Company or associated company, and
- (c) companies are associated if one is a subsidiary of the other or both are subsidiaries of the same body corporate