

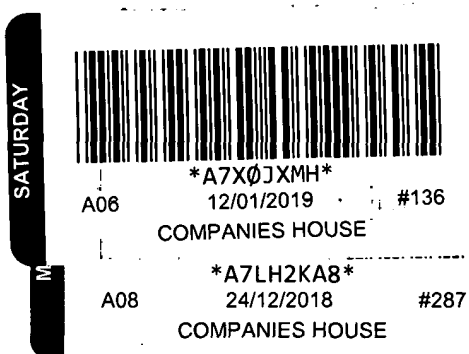
**TRUSTEES' ANNUAL REPORT AND  
STATEMENT OF FINANCIAL ACTIVITIES**

**YEAR ENDED 31 MARCH 2018**

**FOR  
NORTH LONDON MUSLIM  
COMMUNITY CENTRE LIMITED  
(A COMPANY LIMITED BY GUARANTEE)**

Charity Number: 1062409

Company Number: 3336135



**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

Company Information	2
Report of the Chair & Trustees	3
Report of the Independent Examiner	11
Statement of Financial Activities	12
Balance Sheet	13
Notes to the Financial Statements	14
Income and Expenditure Detailed	19

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

**COMPANY INFORMATION**

**DIRECTORS & TRUSTEES**

Ummer Farouk Alibhai (Vice Chairman)  
Ebrahim Loonat  
Nasser Patel  
Mohamed Munaf Zina (Chairman)  
Imran Ismail Sidyot (Treasurer)  
Mahmood Bham  
Shoeb Pirbhai  
Cassim Jalalpuria (appointed July 2017)  
Yahya Bhula (appointed July 2017)  
Yaseen Balesaria (appointed July 2017)  
Ayub Patel (resigned July 2017)  
Ismail Isa Amaan (resigned July 2017)  
Ismail Bawa (resigned July 2017)

**SECRETARY & TRUSTEE**

Mohammad Shabbir Gajia

**REGISTERED OFFICE**

66-68 Cazenove Road  
London  
N16 6AA

**COMPANY NUMBER**

3336135

**CHARITY REGISTRATION NUMBER**

1062409

**BANKERS**

Barclays Bank Plc  
Kingsland Business Centre  
London  
E8 2JX

**Independent Examiner**

Kala Atkinson  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forest Gate  
London  
E7 9PA

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED  
(A COMPANY LIMITED BY GUARANTEE)  
COMPANY INFORMATION  
FOR THE YEAR ENDED 31 MARCH 2018**

**REPORT OF THE CHAIR  
ON BEHALF OF THE BOARD OF DIRECTORS AND TRUSTEES**

**1. ORGANISATIONAL STATUS AND GOVERNANCE**

***1.1 Overview:***

The North London Muslim Community Centre Limited (NLMCC) is a registered charity, constituted as a company limited by guarantee and not having a Share Capital. A memorandum of association and articles of association govern it.

***1.2 Purpose:***

The NLMCC's overall objectives continue to be to;

- Relieve poverty and distress
- Advance education
- Promote equal opportunities
- Eliminate discrimination for the benefit of individuals living and working in the London Borough of Hackney

The NLMCC provides services and facilities that are used by people of all backgrounds. The NLMCC's activities are therefore underpinned by an overriding ethos of service to members of the community.

***1.3 Directors & Trustees:***

The NLMCC has a clearly defined structure, which enables its members to actively participate through an elected Board of Management which has responsibility for policy and overall management.

All Management Committee members are Directors of the company and are also Trustees of the charity. There are no other trustees.

***1.4 Staff:***

The services are delivered by the Director of NLMCC, who is supported by 5 full time staff members, 26 part time staff and a further 13 staff who work on a sessional basis.

**2. FINANCIAL SUMMARY**

***2.1 Statement of Trustee's Responsibilities:***

The Trustees are required by law to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the results for that period. In preparing those financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

- Make judgements and estimates that are reasonable and prudent.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on an ongoing concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 1985. The Trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

***2.2 Transactions and financial Position:***

The Trustees are pleased to present their report and accounts for the year ended 31st March 2018.

The Statement of Financial Activities for 2017-18 shows total income of £729,712. against a total expenditure of £480,938 leaving an unrestricted surplus of £248,774 (see note 11 in the financial statements). This unrestricted surplus was transferred into the NLMCC's Development Fund.

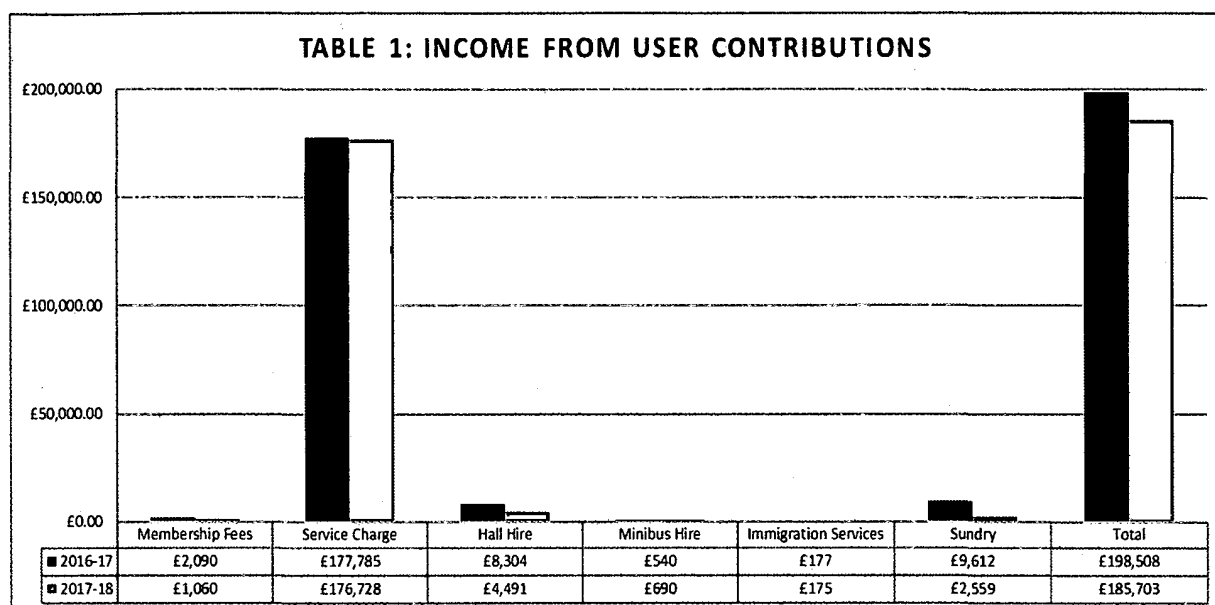
The following tables below provide an analysis on various aspects of the NLMCC's financial report and activities. These figures are taken from the "Statement of Financial Activities" section of the financial report.

***2.3 Analysis:***

The bar graph in Table 1 below shows the sources of unrestricted income for 2016-17 and 2017-18.

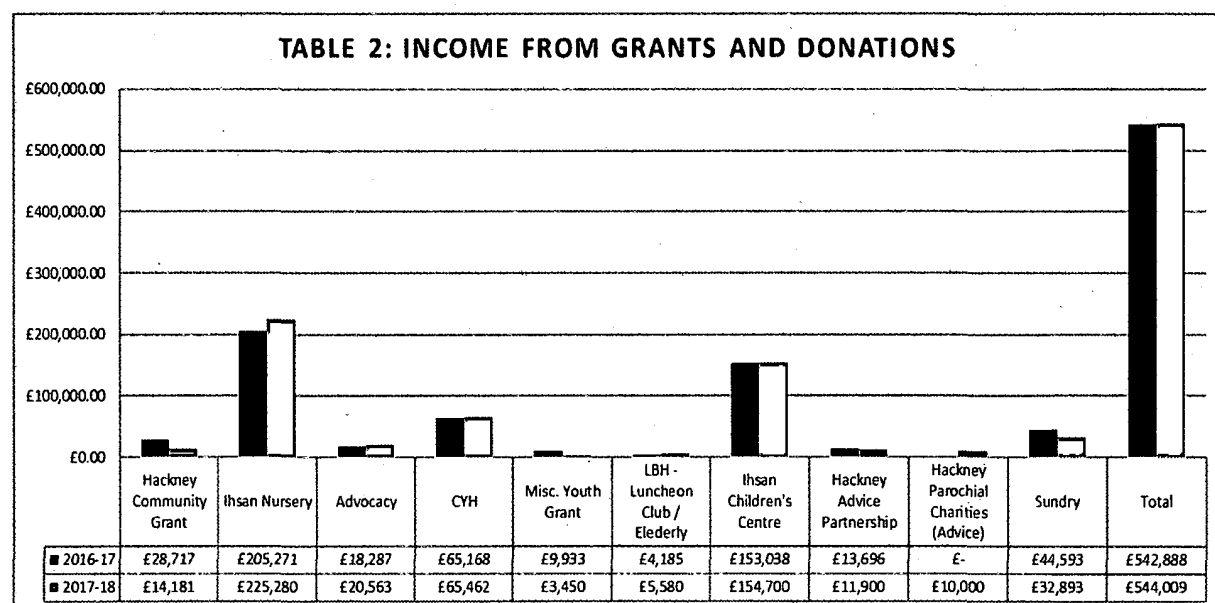
Total income from user contributions of £185,703 in 2017-18 was £12,805 less than the amount received in 2016-17. Service Charges at £176,728 continue to remain NLMCC's greatest source of unrestricted income.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**



The bar graph in Table 2 below reports the sources of restricted income from grants and donations for both 2016-17 and 2017-18.

In 2017-18, income from grants and donations totalled £544,009, which was a marginal increase compared with 2016-17. Once again, Ihsan Nursery and Ihsan Children's Centre continued to generate the highest level of income at 41% and 28% respectively. Ihsan Nursery generated an additional £20,009 income compared with 2016-17.



The bar graph in Table 3 presents the expenditure per project for both 2016-17 and 2017-18. Total expenditure in 2017-18 reached £480,938 which was a decrease of £78,835 compared with 2016-17.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

Furthermore, both Ihsan Nursery and Ihsan Children Centre incurred an additional expenditure of £5,414 and £1,662 respectively compared with 2016-17. In contrast Advocacy and Sundry reported lower expenditure in the same period.

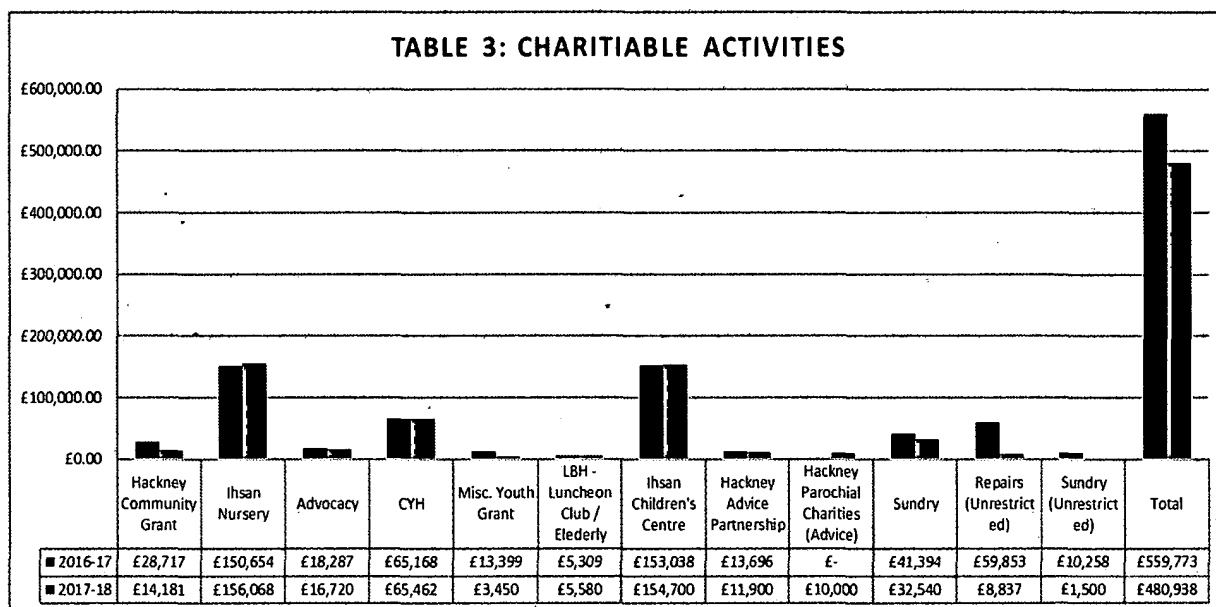
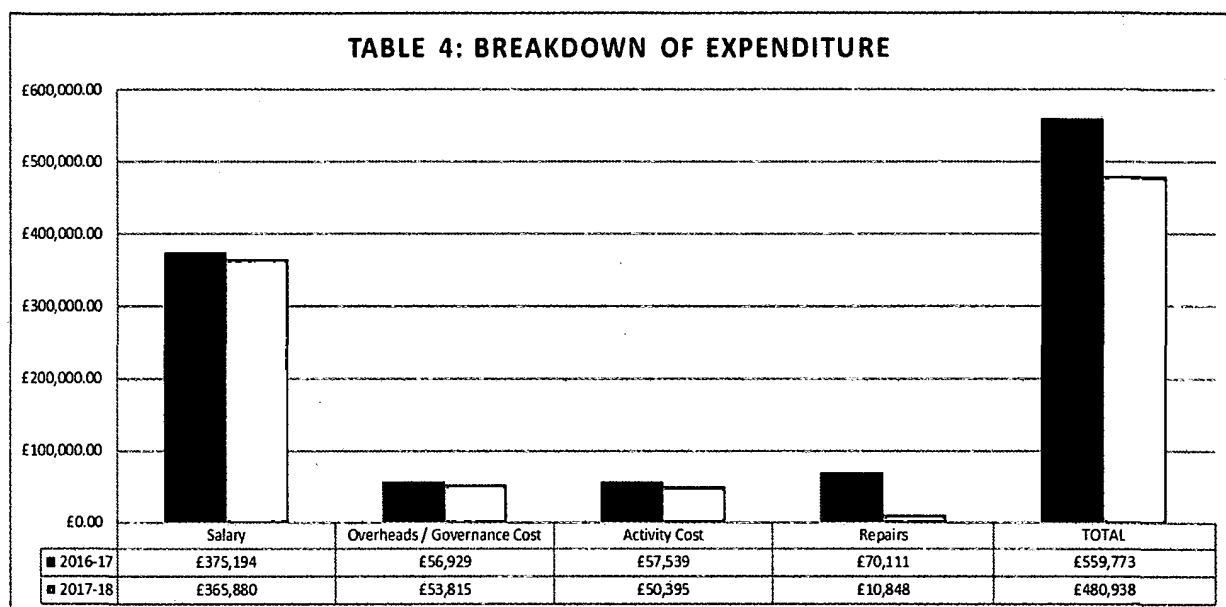


Table 4 presents the overall expenditure analysed in terms of total salary, overheads and activities for both the financial years of 2016-17 and 2017-18.

The bar graph in Table 4 below provides a breakdown of expenditure for both 2016-17 and 2017-18. Staff salaries at £365,880 continue to dominate the expenditure in 2017-18, accounting for 76% of the total. When compared with 2016-17, there is a minor decrease of £9,314 in staffing costs. The significant investment in repairs undertaken in 2016-17 was not repeated in 2017-18 and therefore accounts for a drop of £59,263 in expenditure during 2017-18.

The 2017-18 expenditure also highlights a reduction in Governance and Activity costs compared with 2016-17 and which has therefore contributed to the overall decrease in total expenditure. As mentioned previously, there was significant investment in extensive repairs and refurbishment works in 2016-17, reducing the need of repairs and refurbishments in 2017-18.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**



### **3. SERVICES:**

#### ***3.1 Review of Services:***

2017-18 has been another successful year, as NLMCC continued to grow from strength to strength. The NLMCC provided the following services

- **Ihsan Children's Centre;** engaged 1281 parents, carers and children between the ages of 0-8. The services included; Stay and Play activities, crèche, adult volunteering & employment service, health services, adult learning/education courses, one-to-one support, outreach, home visits, holiday play schemes, fun days, trips and more.
- **Ihsan Nursery;** provided childcare for 67 children between the ages of 2-5 years.
- **NLMCC Youth Service;** provided out of school hours and holiday time recreational, sporting and educational activities for 285 young people between the ages of 8-19. The services included; football and cricket academies, play schemes, residential trips, volunteering, mentoring, critical reasoning and debating skills, raising awareness of healthy lifestyles and anti-social behaviour issues and more.
- **Information, Advice & Guidance service;** provided 1009 sessions of Advice Information and Guidance to 326 individual users on issues relating to social & welfare benefits, housing, employment, educational grants, disability support, consumer disputes and Interpretation.
- **Advocacy service;** delivered Advocacy to 149 individual users, supporting and empowering people to increase their knowledge and gain the confidence to take care of their needs.
- **Elderly Peoples service;** provided over 1400 hot meals and recreational facilities and activities for vulnerable elderly people in the community.



**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

Statistically the number of individuals that use NLMCC services has remained steady with an average of 2,000 - 2,500 individuals attending each year.

**3.2 Multi-faith work and Diversity:**

The NLMCC is actively involved in inter-faith and community work. The organisation is represented on the Hackney Council Faith Community Steering group, which was established to improve communication and develop focussed partnership working between faith communities on issues of mutual concern such as health, employment and poverty.

The NLMCC is also represented on the Muslim Jewish forum, which was established in 2001 and has worked for the mutual benefit of both the Orthodox Jewish and Muslim communities on local, regional, national and international issues.

The Organisation has diverse users. Of the 2,000+ users that accessed our services in 2017-18, approximately 30% were non-Muslim. The NLMCC is an organisation that opens its doors to users, organisations and professionals of all backgrounds.

**4. FUTURE OBJECTIVES:**

**4.1 Sustainability:**

The current austere financial climate has significantly reduced the funding that is being offered by Central and Local Government, as well as by charitable trusts and foundations. This has made sustainability a major challenge for all community and voluntary sector organisations.

As has been discussed in previous reports, the boards major priority is to ensure the NLMCC's long term sustainability. The board's aim is that the NLMCC continues to deliver its existing portfolio of services, and to expand these services to meet the growing and changing needs of the communities that the NLMCC serves.

The board have targeted an ambitious two-pronged project to increase the NLMCC's sustainability and its reach. These are;

- To purchase a 3rd property from which to increase sustainability and the services capacity of the NLMCC.
- Refurbish the existing buildings to ensure that the NLMCC's premises and facilities are attractive to existing and new users, and also fit for purpose.

The board have created the NLMCC Development fund to make this project financially viable. All unrestricted surpluses are designated to the NLMCC Development fund to build the finances required to complete both of these projects. The board aim to complete both of these projects within the next 5 years.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

These projects are ambitious, and will be both expensive and challenging. The projected cost of both of these projects is £1million. However, the current and forecasted 3-year financial position provides the board with hope and confidence that this target is both realistic and achievable.

The Board hope that if the community and the NLMCC's partners work together as they did with the Community Hall and External Play Area projects, then ultimately, both of these projects will be successful.

#### ***4.2 Community Empowerment:***

Large sections of the Muslim community experience deprivation and disadvantage in relation to various issues ranging from educational attainment, employment, discrimination and more. However, many British born first and second generation Muslims enjoy success in education, and prosperity in employment and business.

The NLMCC has received several requests over the years to organise a community forum where individuals can meet to organise themselves and their resources to support the Muslim community and its organisations to progress along with our neighbour communities and organisations.

In recent years there has been an increase in educated young professionals and community volunteers eager to engage in community development and empowerment activities and initiatives. The NLMCC is a provider of services that empowers and develops individuals, and also represents the views of the community to key decision makers and authorities. Hence the NLMCC is ideally positioned to provide a central point from which to meet and organise these initiatives and activities.

The NLMCC board consider this level of community engagement and empowerment as a key priority over the coming years.

#### **5. MANAGING RISKS:**

The board are conscious of the fact that the ambitious sustainability project could place significant pressure on the organisation. The board are developing a risk management plan for the both projects in order to fully assess and mitigate the risks that these projects may pose to the NLMCC, and to ensure that the organisation is not overburdened.

Some of the risks being considered are;

- The Financial risks of purchasing and developing a new property
- The Financial risks related to the costs of refurbishing the existing NLMCC buildings

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**(A COMPANY LIMITED BY GUARANTEE)**  
**COMPANY INFORMATION**  
**FOR THE YEAR ENDED 31 MARCH 2018**

- The Health & Safety risks related to the refurbishment of the current NLMCC buildings while users and staff are still using the facilities
- The operational risks related to the ability to continue all services and operations during the refurbishment of the existing premises i.e. logistics, storage of equipment/facilities, quality of services, noise pollution, retaining users and staff etc.
- Risk to revenue funding for services while refurbishment works are being carried out on the existing premises

These are just some of the immediate concerns that the board will consider, along with many others before embarking on both of these projects

## **6. ACKNOWLEDGEMENTS**

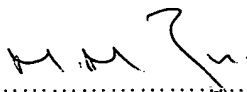
We are deeply grateful to all of our funders for their continued support. We would like to thank;

- The Hackney Learning Trust for funding our Ihsan Children's Centre and Nursery services.
- Young Hackney, the LBH Community Grants team, London Youth and Jack Petchey foundation for funding our Youth services.
- LBH Community Partnerships team and Hackney Parochial Charities for funding our Advice surgery via their grants.
- City & Hackney Mind, as the lead of the "Advocacy for All" partnership, for funding our Advocacy Service on behalf of Hackney Adults Services.
- Hackney Adult Services for funding our Elderly Luncheon Club

### **Approval:**

This report was approved by the Chair of the Board of Directors & Trustees on the 19TH DECEMBER .....2018 and signed on their behalf.

### **Signed on behalf of the Board of Directors & Trustees:**

  
.....  
**Mohamed Munaf Zina**  
**NLMCC Chair of Trustees and Company Director**

**Independent Examiner's Report to the Trustees of  
North London Muslim Community Centre Limited**

We report on the account for the year ended 31 March 2018 set out on pages twelve to nineteen.

**Respective responsibilities of trustees and examiner**

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under section 43(2) of the Charities Act 1993 (the 1993 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 43 of the 1993 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 43 (7)(b) of the 1993 Act); and
- to state whether particular matters have come to my attention.

**Basis of the independent examiner's report**

My examination was carried out in accordance with the General directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matter. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect, the requirements

- to keep accounting records in accordance with Section 41 of the 1993 Act; and
- to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 1993 Act

-  
have not been met; or

(2) to which, in my opinion attention should be drawn in order to enable a proper understanding of the accounts to be reached.

KALA ATKINSON  
Chartered Certified Accountants  
& Statutory Auditors  
43 Upton Lane  
Forestgate  
London  
E7 9PA

Date: 19<sup>th</sup> December 2018

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2018**

	Note	Unrestricted Funds £	Restricted Funds £	Total 31-03-2018 £	Total 31-03-2017 £
<b><u>INCOMING RESOURCES</u></b>					
<b>Incoming Resources from Generated Funds</b>					
User Contribution	3	185,703	-	<b>185,703</b>	198,508
<b>Income from Charitable Activities</b>					
Grants and Donations	4	-	544,009	<b>544,009</b>	542,888
<b>Total Incoming Resources</b>		<b>185,703</b>	<b>544,009</b>	<b>729,712</b>	<b>741,396</b>
<b><u>RESOURCES EXPENDED</u></b>					
Charitable Activities	5	10,337	470,601	480,938	559,773
Grants and Donations for NLMCC Development fund / Transferred to Designated Funds	11	175,366	73,408	<b>248,774</b>	181,623
<b>Total Resources Expended</b>		<b>185,703</b>	<b>544,009</b>	<b>729,712</b>	<b>741,396</b>
<b>Net incoming/(outgoing) resources</b>		-	-	-	-
Funds Brought Forward		-	117,034	117,034	117,034
<b>Funds Carried Forward</b>		-	<b>117,034</b>	<b>117,034</b>	<b>117,034</b>

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

	Notes	Unrestricted Funds £	Restricted Funds £	Total 31-03-2018 £	Total 31-03-2017 £
<b>FIXED ASSETS:</b>					
Tangible Assets	8	-	3,000,001	3,000,001	3,000,001
<b>CURRENT ASSETS:</b>					
Debtor	9	-	50,470	50,470	113,425
Cash at Bank and in Hand		-	881,721	881,721	545,960
		-	932,191	932,191	659,385
<b>CURRENT LIABILITIES:</b>					
Creditors: Falling due within one year	10	-	27,796	27,796	3,764
<b>NET CURRENT ASSETS</b>		-	904,395	904,395	655,621
Creditors: Falling due after one year		-	-	-	-
<b>NET ASSETS</b>		-	3,904,396	3,904,396	3,655,622
<b>FUNDS:</b>					
Restricted Funds		-	117,034	117,034	117,034
Designated		-	1,878,149	1,878,149	1,629,375
Revaluation Reserve		-	1,909,213	1,909,213	1,909,213
<b>TOTAL FUNDS</b>		-	3,904,396	3,904,396	3,655,622

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2017.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2017 in accordance with Section 476 of the Companies Act 2006.

The director acknowledges his responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

The financial statements were approved by the board of Directors on 19<sup>th</sup> December 2018 and were signed by:

  
**Mohamed Muna Zina**  
 Director

# **NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018**

### **1. ACCOUNTING POLICIES**

#### **Accounting Convention**

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommendation Practice, Accounting and Reporting by Charities (SORP 2005) issued in March 2005. The principal accounting policies adopted in the preparation of the financial statements are out below.

#### **Incoming Resources**

All incoming resources are included on the Statement of Financial Activities when charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

#### **Resources Expended**

Expenses are accounted for on an accrual basis and have been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to the headings they have been allocated to activities on a basis consistent with the use of resources.

#### **Allocation of Costs**

Costs are allocated directly to projects where they can be identified as relating solely to that project. Other costs are allocated between the funds based on staff time spend on the fund activities or other appropriate criteria.

#### **Tangible Fixed Assets**

In view of current market trend of property the trustees decided to defer the depreciation for the year.

#### **Fund Structure**

The Trust has its main grants as restricted income funds where a donor requires that the fund must be spent on a particular purpose or where funds have been raised for a specific purpose. Other funds are classified as unrestricted income funds. The Trustees intend to use part of unrestricted funds for the development of the charity to expand and advance its services.

#### **Fund Accounting**

Unrestricted funds can be used in accordance with the charitable objective at the discretion of the Trustees. Restricted funds can only be used for the particular purposes within the objectives of the charity. Restrictions arise when specified by the donor or when funds are raised for particular purposes.

### **2. LEGAL STATUS OF THE TRUST**

The Trust is a Company Limited by Guarantee and has no Share Capital.

# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

### 3. USER CONTRIBUTION

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total 31/03/2018 £</b>	<b>Total 31/03/2017 £</b>
Membership Fees	1,060	-	1,060	2,090
Service Charge	176,728	-	176,728	177,785
Hall Hire	4,491	-	4,491	8,304
Minibus Hire	690	-	690	540
Immigration Services	175	-	175	177
Sundry	2,559	-	2,559	9,612
	<b>185,703</b>	<b>-</b>	<b>185,703</b>	<b>198,508</b>

### 4. GRANTS AND DONATIONS

Hackney Community Grant	-	14,181	14,181	28,717
Ihsan Nursery	-	225,280	225,280	205,271
Advocacy	-	20,563	20,563	18,287
CYH	-	65,462	65,462	65,168
Misc. Youth Grant	-	3,450	3,450	9,933
LBH-Luncheon Club/Elderly	-	5,580	5,580	4,185
Ihsan Children Centre	-	154,700	154,700	153,038
Hackney Advice Partnership (HAP)	-	11,900	11,900	13,696
Hackney Parochial Charity	-	10,000	10,000	-
Sundry	-	32,893	32,893	44,593
	<b>-</b>	<b>544,009</b>	<b>544,009</b>	<b>542,888</b>



# NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

### 5. CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total 31/03/2018 £	Total 31/03/2017 £
Hackney Community Grant	-	14,181	14,181	28,717
Ihsan Nursery	-	156,068	156,068	150,654
Ihsan Children Centre	-	154,700	154,700	153,038
Misc. Youth Grant	-	3,450	3,450	13,399
LBH-Luncheon Club/Elderly	-	5,580	5,580	5,309
Advocacy	-	16,720	16,720	18,287
CYH	-	65,462	65,462	65,168
Hackney Advice Partnership	-	11,900	11,900	13,696
Hackney Parochial Charity	-	10,000	10,000	-
Sundry	-	32,540	32,540	41,394
Repairs (Unrestricted)	8,837	-	8,837	59,853
Sundry (Unrestricted)	1,500	-	1,500	10,258
	<b>10,337</b>	<b>470,601</b>	<b>480,938</b>	<b>559,773</b>

### 6. STAFF COST

Wages and salaries include salary paid to both employees who provided direct charitable service and those who were involved in the management of the charity.

Salary	<b>354,927</b>	362,303
Social Security	<b>10,387</b>	11,970
Pension Contribution	<b>566</b>	921
	<b>365,880</b>	<b>375,194</b>

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

**7. EXCESS/ DEFICIT OF THE FUND**

	<b>Total 31/03/2018 £</b>	<b>Total 31/03/2017 £</b>
Accountant Fee	<b>3,764</b>	<b>3,764</b>
	<b>3,764</b>	<b>3,764</b>

**8. TANGIBLE FIXED ASSETS**

	<b>Motor Vehicle £</b>	<b>Land &amp; Building £</b>	<b>Total £</b>
<b>Cost:</b>			
At 1 April 2017	38,199	3,072,093	<b>3,110,292</b>
Addition (Revaluation)	-	-	-
At 31 March 2018	38,199	3,072,093	<b>3,110,292</b>
<b>Depreciation:</b>			
At 1 April 2017	38,198	72,093	<b>110,291</b>
Charge for the year	-	-	-
At 31 March 2018	38,198	72,093	<b>110,291</b>
<b>Net Book Value:</b>			
<b>At 31 March 2018</b>	<b>1</b>	<b>3,000,000</b>	<b>3,000,001</b>
At 31 March 2017	<b>1</b>	<b>3,000,000</b>	<b>3,000,001</b>

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2018**

**9. DEBTORS**

	<b>Total 31/03/2018 £</b>	<b>Total 31/03/2017 £</b>
Debtor	50,470	113,425
	<b>50,470</b>	<b>113,425</b>

**10. CREDITORS: Amount falling due within one year**

Contract Income received in advance	12,000	-
Accruals	15,796	3,764
	<b>27,796</b>	<b>3,764</b>

**11. Grants and Donations for NLMCC Development fund / Transferred to Designated Funds**

The following funds have been allocated from un-restricted to designated fund:

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total 31/03/2018 £</b>	<b>Total 31/03/2017 £</b>
Grants and Donations for NLMCC Development fund / Transferred to Designated Funds	175,366	73,408	248,774	181,623
	<b>175,366</b>	<b>73,408</b>	<b>248,774</b>	<b>181,623</b>

The above amount transferred to designated funds.

**NORTH LONDON MUSLIM COMMUNITY CENTRE LIMITED**  
**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 MARCH 2018**

	31/03/2018	31/03/2017
	£	£
<b>INCOMING RESOURCES</b>		
<b>User Contribution</b>		
Membership Fees	1,060	2,090
Service Charge	176,728	177,785
Hall Hire	4,491	8,304
Minibus Hire	690	540
Immigration Services	175	177
Sundry	2,559	9,612
	<b>185,703</b>	<b>198,508</b>
<b>Grants &amp; Donations</b>		
Hackney Community Grant	14,181	28,717
Ihsan Nursery	225,280	205,271
Advocacy	20,563	18,287
CYH	65,462	65,168
Misc. Youth Grant	3,450	9,933
LBH-Luncheon Club/Elderly	5,580	4,185
Ihsan Children Centre	154,700	153,038
Hackney Advice Partnership (HAP)	11,900	13,696
Hackney Parochial Charity	10,000	-
Sundry	32,893	44,593
	<b>544,009</b>	<b>542,888</b>
<b>Total incoming Resources</b>	<b>729,712</b>	<b>741,396</b>
<b>RESOURCES EXPENDED</b>		
<b>Charitable Activities</b>		
Hackney Community Grant	14,181	28,717
Ihsan Nursery	156,068	150,654
Ihsan Children Centre	154,700	153,038
Misc. Youth Grant	3,450	13,399
LBH-Luncheon Club/Elderly	5,580	5,309
Advocacy	16,720	18,287
CYH	65,462	65,168
Hackney Advice Partnership	11,900	13,696
Sundry (Restricted)	32,540	41,394
Hackney Parochial Charity	10,000	-
Repairs (Unrestricted)	8,837	59,853
Sundry (Unrestricted)	1,500	10,258
	<b>480,938</b>	<b>559,773</b>
<b>Resources Expended</b>		
Designated Fund	248,774	181,623
	<b>248,774</b>	<b>181,623</b>
<b>Total Resources Expended</b>	<b>729,712</b>	<b>741,396</b>
<b>SURPLUS OF INCOME OVER (EXPENDITURE)</b>	<b>-</b>	<b>-</b>