



Please complete in typescript,
or in bold black capitals

288a

APPOINTMENT of director or secretary (NOT for resignation (use Form 288b) or change of particulars (use Form 288c))

Company Number 3310620

Company Name in full UK Highways Management Services Limited



* F288AD40 *

Date of appointment Day 14 Month 11 Year 97 †Date of Birth Day 29 Month 09 Year 39

Appointment form

Appointment as director

X

as secretary

Please mark the appropriate box. If appointment is as a director and secretary mark both boxes.

Notes on completion appear on reverse.

NAME *Style / Title

MR

*Honours etc

Forename(s)

JAMES

Surname

ARMSTRONG

Previous Forename(s)

Previous Surname(s)

Usual residential address

OLDE TYLES, CAMP ROAD

Post town

GERRARDS CROSS

Postcode

SL9 7PE

County / Region

BUCKINGHAMSHIRE

Country

†Nationality

BRITISH

†Business occupation

ACCOUNTANT

†Other directorships (additional space overleaf)

SEE CONTINUATION PAGE

I consent to act as ** director / ~~secretary~~ of the above named company

Consent signature

Date

23/11/97

* Voluntary details.
† Directors only.

A director, secretary etc must sign the form below.

Signed

Date

5.1.98

** Please delete as appropriate.

(** a ~~director~~ / secretary / ~~administrator~~ / ~~administrative receiver~~ / ~~receiver manager~~ / ~~receiver~~)

Please give the name, address, telephone number and, if available, a DX number and Exchange of the person Companies House should contact if there is any query.

MRS SJ NEWTON, P.O. BOX295, ALEXANDRA GATE, ROVER WAY, CARDIFF, CF2 2UE

Tel 01222 585708

DX number

DX exchange

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF4 3UZ

DX 33050 Cardiff

for companies registered in England and Wales or

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB

for companies registered in Scotland

DX 235 Edinburgh



A19 *AR90G2NF* 130
COMPANIES HOUSE 07/01/98

Company Number

3310620

† Directors only.

† Other directorships

EAF LIMITED

JL ASHFORD LIMITED

JL PROPERTY HOLDINGS LIMITED

JOHN LAING HOLDINGS LIMITED

JOHN LAING PLC

JOHN LAING PROPERTY DEVELOPMENTS LIMITED

JOHN LAING VENTURES LIMITED

SEVERN RIVER CROSSING PLC

UK HIGHWAYS M40 (HOLDINGS) PLC

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:
- for a married woman, the name by which she was known before marriage need not be given.

- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant

- a parent company which wholly owned the company making the return, or

- another wholly owned subsidiary of the same parent company.