

Company Registration No. 3307674

TENET CLIENT SERVICES LIMITED

Report and Financial Statements

30 September 2010

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TENET CLIENT SERVICES LIMITED

REPORT AND FINANCIAL STATEMENTS 2010

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TENET CLIENT SERVICES LIMITED

REPORT AND FINANCIAL STATEMENTS 2010

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

S H Hudson
P W Lane
D Shaw

REGISTERED OFFICE

5 Lister Hill
Horsforth
Leeds
LS18 5AZ

BANKERS

Barclays Bank PLC
Barclays Business Centre
P O Box 100
Leeds
LS1 1PA

SOLICITORS

Eversheds LLP
Bridgewater Place
Water Lane
Leeds
LS11 5DR

AUDITORS

Deloitte LLP
Chartered Accountants & Statutory Auditors
Leeds LS1 2AL

TENET CLIENT SERVICES LIMITED

DIRECTORS' REPORT

The directors present their report and the audited financial statements for the year ended 30 September 2010

BUSINESS REVIEW AND PRINCIPAL ACTIVITY

The company is a wholly owned subsidiary of Tenet Group Limited

The company's principal activity is that of an intermediate holding company. There has not been any significant changes in the company's principal activity in the year under review. The directors are not aware, at the date of this report, of any likely major changes in the company's activities in the next year.

As shown in the company's income statement on page 7 the company shows a profit attributable to the shareholders for the year of £287,160 (2009: loss of £494,587). This includes a dividend receipt from the company's subsidiary, Paragon Insurance Company Guernsey Limited, less the associated company tax charge for this subsidiary under the Controlled Foreign Company ("CFC") taxation rules.

Other information regarding the performance of the company's investments is shown in the Report and Accounts of its subsidiaries which do not form part of this Report.

The balance sheet on page 8 shows the company's financial position at the year end. Details of amounts owed to Tenet Group Limited and its subsidiaries (together "the Group") are shown in Note 12.

Note 2 includes details of key assumptions used in the preparation of the company's financial statements. Note 3 details the principal risks and uncertainties facing the company. There have been no significant events since the balance sheet date.

The company's directors believe that further key performance indicators for the company are not necessary or appropriate for an understanding of the development, performance or position of the business.

The directors are satisfied with the results for the year and believe that they reflect market conditions for the year. It is not expected that any similar impairment in the value of the company's investment in its subsidiaries will be required in the coming year.

RESULTS AND PROPOSED DIVIDENDS

The results for the year are dealt with in the income statement on page 7.

The directors do not recommend payment of a dividend (2009: £Nil).

ENVIRONMENT

The company operates in accordance with the policies of the Group, which are described in the Group's Annual Report which does not form part of this Report.

DIRECTORS' INDEMNITIES

As at the date of this report, it is not Group policy to provide the directors of Group companies with indemnities except as disclosed in the financial statements of Tenet Group Limited.

DIRECTORS

The directors who served during the year and subsequently were as follows:

S H Hudson
P W Lane
D Shaw

TENET CLIENT SERVICES LIMITED

DIRECTORS' REPORT (CONTINUED)

GOING CONCERN

The Financial Reporting Council issued a guidance note in November 2008 requiring all companies to provide fuller disclosures regarding directors' assessment of going concern. The Group strongly agrees with the need for this clarity in an entity's Report & Financial Statements. Therefore, as in the prior year, an extended going concern statement has been prepared in respect of the company.

As highlighted in the Group's Annual Report, the current economic conditions create uncertainty in respect of the level of demand for financial services products provided by the company's subsidiaries. Although Sinfonia Asset Management Limited and Tenet Retirement Solutions Limited are expected to face challenges for the foreseeable future and may require additional capital support, the directors remain confident of the company's prospects due to the trading performance of Paragon Insurance Company Guernsey Limited providing the prospect of an ongoing healthy flow of dividend income for the company. As a consequence the company's forecasts and projections, including sensitivity analysis taking into account reasonably possible adverse changes in its business and the trading performance of its subsidiaries, show that the company should continue to trade profitably and enjoy positive cashflows in future years. The directors believe that the company is well placed to manage its business risks successfully in the present challenging economic environment. Furthermore, should it be required the ultimate parent company has indicated its ongoing willingness to provide support to the Company.

The company has an adequate level of financial resources, with no bank debt or other financial liabilities with any restrictive or financial covenants. The company has no credit risk exposure to any single counterparty. The company also enjoys the continuing support of its ultimate parent undertaking, including the loan facility made available to it for the previous three financial years.

As stated in Note 2, taking these factors into account, and after making enquiries, the directors have a reasonable expectation that the company has adequate resources to trade successfully and fully comply with its regulatory requirements for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the Annual Report and Financial Statements.

DISCLOSURE OF INFORMATION TO AUDITORS

In the case of each of the persons who are directors of the company at the date when this report was approved

- so far as each of the directors is aware, there is no relevant audit information (as defined in the Companies Act 2006) of which the company's auditors are unaware, and
- each of the directors has taken all the steps that he/she ought to have taken as a director to make himself/herself aware of any relevant audit information (as defined) and to establish that the company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006.

Deloitte have expressed their willingness to continue in office as auditors.

Approved by the Board of Directors
and signed on behalf of the Board



P W Lane
Director

10th December 2010

TENET CLIENT SERVICES LIMITED

DIRECTORS' RESPONSIBILITY STATEMENT

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors

- properly select and apply accounting policies,
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information,
- provide additional disclosures when compliance with the specific requirements in IFRS are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance, and
- make an assessment of the company's ability to continue as a going concern

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TENET CLIENT SERVICES LIMITED

We have audited the financial statements of Tenet Client Services Limited for the year ended 30 September 2010 which comprise the income statement, the balance sheet, the statement of changes in equity, the cash flow statement and the related Notes 1 to 13. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRS) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's ("APB's") Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 30 September 2010 and of its profit for the year then ended,
- have been properly prepared in accordance with IFRSs as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TENET CLIENT SERVICES LIMITED (CONTINUED)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



Stephen Williams

Senior Statutory Auditor

For and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditors

Leeds

United Kingdom

10th December 2010

TENET CLIENT SERVICES LIMITED

INCOME STATEMENT

Year ended 30 September 2010

	Note	Year ended 30 September 2010 £	Year ended 30 September 2009 £
Gross profit		-	-
Operating expenses		29	-
OPERATING PROFIT		<u>29</u>	<u>-</u>
Amounts written off fixed asset investments	7	(51,000)	(443,220)
Income from fixed asset investments		<u>294,400</u>	<u>-</u>
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION	5	243,429	(443,220)
Tax credit/(charge)	6	<u>43,731</u>	<u>(51,367)</u>
PROFIT/(LOSS) ATTRIBUTABLE TO THE EQUITY SHAREHOLDER OF THE COMPANY		<u>287,160</u>	<u>(494,587)</u>

There was no recognised income and expenditure in the current or preceding year other than the profit/(loss) for the year as shown above and consequently no statement of recognised income and expenditure has been presented

All amounts relate to continuing operations

The accompanying notes form an integral part of these financial statements

TENET CLIENT SERVICES LIMITED

BALANCE SHEET At 30 September 2010

	Note	30 September 2010 £	30 September 2009 £
NON-CURRENT ASSETS			
Investments	7	1,013,405	914,405
		<u>1,013,405</u>	<u>914,405</u>
CURRENT ASSETS			
Cash and cash equivalents		776	-
		<u>776</u>	<u>-</u>
CURRENT LIABILITIES			
Trade and other payables	8	(415,000)	(602,384)
NET CURRENT LIABILITIES		<u>(414,224)</u>	<u>(602,384)</u>
NET ASSETS		<u>599,181</u>	<u>312,021</u>
EQUITY			
Equity Shareholder's funds			
Called-up share capital	9	1,000,001	1,000,001
Retained earnings		(400,820)	(687,980)
TOTAL EQUITY		<u>599,181</u>	<u>312,021</u>

These financial statements were approved by the Board of Directors on 10th December 2010

Signed on behalf of the Board of Directors



P W Lane
Director

Company Registration Number 3307674

The accompanying notes form an integral part of these financial statements

TENET CLIENT SERVICES LIMITED

STATEMENT OF CHANGES IN EQUITY

Equity attributable to the equity shareholder of the company

	Share Capital £	Retained Earnings £	Total Equity £
Balance at 1 October 2009	1,000,001	(687,980)	312,021
Profit for the financial year	-	287,160	287,160
Balance at 30 September 2010	<u>1,000,001</u>	<u>(400,820)</u>	<u>599,181</u>
Balance at 1 October 2008	1,000,001	(193,393)	806,608
Loss for the financial year	-	(494,587)	(494,587)
Balance at 30 September 2009	<u>1,000,001</u>	<u>(687,980)</u>	<u>312,021</u>

TENET CLIENT SERVICES LIMITED

CASH FLOW STATEMENT

For the year ended 30 September 2010

	Year ended 30 September 2010 £	Year ended 30 September 2009 £
Cash flows from operating activities		
Profit/(loss) on ordinary activities after taxation for the financial year	287,160	(494,587)
Adjustments for		
Tax (credit)/expense	(43,731)	51,367
Impairment of investment	51,000	443,220
Dividends received from subsidiary undertakings	(294,400)	-
Operating cashflows before movements in working capital	29	-
Decrease in trade and other payables	(187,384)	-
Cash used in operating activities	(187,355)	-
Tax received	43,731	-
Net cash used in operating activities	(143,624)	-
Investing activities:		
Shares purchased	(150,000)	-
Dividends received	294,400	-
Net cash generated from investing activities	144,400	-
Net increase in cash and cash equivalents	776	-
Cash and cash equivalents at beginning of financial year	-	-
Cash and cash equivalents at end of financial year	776	-

Cash and cash equivalents (which are presented as a single class of assets on the face of the balance sheet) comprise cash at bank and other short-term highly liquid investments with a maturity of three months or less

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

1 GENERAL INFORMATION

Tenet Client Services Limited is a company incorporated in England and Wales under the Companies Act 2006. The address of the registered office is given on page 1. The nature of the company's operations and its principal activities are set out in the Directors' Report on page 2.

At the date of authorisation of these financial statements, the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective:

IAS 32 Amendments to IAS 32 – Financial Instruments, Presentation

IFRIC 19 Extinguishing Financial Liabilities with Equity Instruments

IFRS 9 Financial Instruments

The company has not elected to adopt these changes early in these financial statements. The Directors anticipate that the adoption of these Standards and Interpretations in future periods will have no material impact on the financial statements of the company.

2 ACCOUNTING POLICIES

Basis of preparation

The accounts have been prepared in accordance with applicable law and International Financial Reporting Standards ("IFRSs") as adopted by the European Union and therefore the company financial statements comply with Article 4 of the EU IAS Regulation.

Results for the comparative year have been prepared on the same basis as the 2010 results.

As stated in the Directors' Report, and after making enquiries, the directors have a reasonable expectation that the company has adequate resources to trade successfully and fully comply with its regulatory requirements for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the Annual Report and Financial Statements.

The financial statements have been prepared on the historical cost basis. The principal accounting policies adopted are set out below.

Group accounts

The financial statements present information about the company as an individual undertaking and not about its group. The company has not prepared group accounts as it is exempt from the requirement to do so by Section 401 of the Companies Act 2006 as it is a wholly owned subsidiary undertaking of Tenet Group Limited, a company incorporated in the United Kingdom, and is included in the consolidated accounts of that company.

Investments

Investments are included at cost less amounts written off for permanent impairment.

Trade payables

Trade payables are initially measured at fair value and are subsequently measured at amortised cost, using the effective interest rate method where the effect is material.

Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs.

Taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

2 ACCOUNTING POLICIES (CONTINUED)

Taxation (continued)

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited to the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity

Deferred tax is measured at the average tax rates that are expected to apply in the period in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Unless the effect of discounting is material, deferred tax is measured on a non-discounted basis

3 PRINCIPAL RISKS AND UNCERTAINTIES

The business activity of the company is to act as an intermediate holding company and it is dependent upon receiving dividend income from its investments. The risks faced by the company's subsidiaries are discussed in the accounts of these companies. Group risks are discussed in the ultimate parent undertaking's Annual Report which does not form part of this report

4 INFORMATION REGARDING DIRECTORS AND EMPLOYEES

All staff utilised by the company and its subsidiaries in the delivery of their services are employed by Tenet Group Limited. Tenet Business Solutions Limited is responsible for the payment of the remuneration of all Tenet Group Limited employees, including the directors of the company and the directors of its subsidiaries, and it receives recompense from the company and its subsidiaries in respect of this service through management recharges which are allocated on a time incurred basis. The amounts recharged to other Group companies in respect of directors are included in the accounts of each Group company and the total emoluments of all Group directors are included in the consolidated accounts of Tenet Group Limited

The amounts disclosed below relate to amounts recharged by Tenet Business Solutions Limited

Such recharges for the remuneration of the directors in respect of the company and its subsidiaries during the year were £470,209 (2009 £136,653). Additional emoluments paid to the directors of the company during the year were £nil (2009 £nil)

Such recharges for the remuneration of the directors in respect of the company during the year were £nil (2009 £nil). Additional emoluments paid to the directors of the company during the year were £nil (2009 £nil)

	Year ended 30 September 2010 No.	Year ended 30 September 2009 No.
Average number of persons employed (including directors)		
Directors	3	3

No wages or salaries or directors emoluments were incurred during the year (2009 £nil)

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

5 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Profit on ordinary activities before taxation is stated after charging

	Year ended 30 September 2010 £	Year ended 30 September 2009 £
Impairment of investment in subsidiary undertakings	51,000	443,220

Audit fees of £1,000 (2009 £1,000) during the year have been paid by another Group company and not recharged

6 TAX EXPENSE

	Year ended 30 September 2010 £	Year ended 30 September 2009 £
Analysis of charge in year at 28 %		
Current tax at 28%	-	5,726
Adjustment in respect of prior years	1,910	-
Total current tax	1,910	5,726
Deferred tax		
Origination and reversal of temporary differences	(64,016)	45,641
Adjustment in respect of prior years	18,375	-
Total deferred tax	(45,641)	45,641
Tax (charge)/credit on ordinary activities	(43,731)	51,367
Factors affecting tax on profit/(loss) on ordinary activities in year		
Profit/(loss) on ordinary activities before tax	243,429	(443,220)
Tax on profit/(loss) on ordinary activities at UK standard rate of 28%	68,160	(124,102)
Effects of		
Adjustments in respect of prior periods	20,285	-
Write-off of investment	14,280	-
Expenses not deductible or non-taxable for tax purposes	-	127,208
Small companies rate	-	(1,910)
Dividends receivable	(82,433)	-
Paragon CFC profits	106,366	82,482
Group relief surrendered for nil consideration	(170,389)	(32,311)
Tax (charge)/credit on ordinary activities for year	(43,731)	51,367

The company has a provision for deferred tax at 28% of £Nil (2009 £45,641) in respect of CFC profits arising in Paragon Insurance Company Guernsey Limited

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

6 TAX EXPENSE (CONTINUED)

On 22 June 2010, the UK government announced proposals to reduce the main rate of corporation tax from 28% to 24% over 4 years with effect from 1 April 2011. Following these announcements, the reduction of the rate to 27% from 1 April 2011 was enacted by the Finance (no 2) Act 2010 which was given Royal Assent on 27 July 2010.

In addition, changes to the capital allowances regime were proposed including a reduction in the rate of capital allowances on plant and machinery additions from 20% to 18% with effect from 1 April 2012.

7 FIXED ASSET INVESTMENTS

Cost	£
At 1 October 2009	1,551,002
Additions	150,000
At 30 September 2010	<u>1,701,002</u>
Impairment	
At 1 October 2009	636,597
Charge for the year	51,000
At 30 September 2010	<u>687,597</u>
Net Book Value	
At 30 September 2010	<u>1,013,405</u>
At 30 September 2009	<u>914,405</u>

The £51,000 impairment charge for the year relates to the shareholding in Sinfonia Asset Management Limited.

The companies in which the company's direct interest at the year end is more than 20% are as follows

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

7 FIXED ASSET INVESTMENTS (CONTINUED)

Name	Country of incorporation	Principal activity	Holding
Paragon Insurance Company Guernsey Limited	Guernsey (C I)	Insurance company	100%
Sinfonia Asset Management Limited	England and Wales	Administration & marketing services	100%
Tenet (2007) Limited	England and Wales	Dormant	100%
Tenet Retirement Solutions Limited (formerly My Future Finance Limited)	England and Wales	Sale of financial products	100%

The company owns the whole of the issued share capital of all direct subsidiaries

Name	Class	Number Held
Paragon Insurance Company Guernsey Limited	Ordinary of £1 each (partly paid at £0.20 each)	4,000,000
Sinfonia Asset Management Limited	Ordinary of £0.0001 each	510,000,000
Tenet (2007) Limited	Ordinary of £1 each	200,002
Tenet Retirement Solutions Limited (formerly My Future Finance Limited)	Ordinary of £1 each	650,000

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

8 TRADE AND OTHER PAYABLES

	30 September 2010 £	30 September 2009 £
Amounts owed to group companies	415,000	551,017
Corporation tax	-	5,726
Provision for deferred tax (see Note 6)	-	45,641
	<u>415,000</u>	<u>602,384</u>

The directors consider that the carrying amount of trade and other payables approximates their fair value

9 SHARE CAPITAL

	30 September 2010 £	30 September 2009 £
Authorised, allotted, called-up and fully paid 1,000,001 (2009 1,000,001) Ordinary shares of £1 each	<u>1,000,001</u>	<u>1,000,001</u>

10 ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The company is a wholly owned subsidiary of Tenet Group Limited, a company incorporated in England and Wales. The directors consider that Tenet Group Limited is the company's ultimate parent undertaking.

Tenet Group Limited is the smallest and largest group in which the results of the company are consolidated. Copies of the accounts of Tenet Group Limited are available from 5 Lister Hill, Horsforth, Leeds, LS18 5AZ.

The controlling party is Tenet Group Limited and in the directors' opinion there is no ultimate controlling party.

11 CONTINGENT LIABILITY

Barclays Bank PLC holds a fixed and floating charge over the assets of the company both present and future. The company, along with certain other Group companies, has jointly guaranteed to the Group's bank in respect of the Group's bank borrowing. The guarantee is limited to the sum of all Group company overdraft facilities, plus interest, charges and costs incurred by Barclays Bank PLC in the recovery of such guaranteed amounts. At 30 September 2010 the total amount recoverable by Barclays Bank PLC was £nil (2009 £nil).

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

12 TRANSACTIONS WITH RELATED PARTIES

There were no related party transactions during the year other than movements in balances between the company and Tenet Group Limited and/or its wholly owned subsidiaries as follows

Transactions with Tenet Group Limited ("ultimate parent")	Year ended 30 September 2010 £	Year ended 30 September 2009 £
Net amounts owed to ultimate parent at start of financial year	551,000	551,000
Receipts from ultimate parent	-	-
Payments to ultimate parent	(286,000)	-
Net amounts owed to ultimate parent at end of financial year	<u>265,000</u>	<u>551,000</u>
Transactions with subsidiaries of Tenet Group Limited ("Group Companies")	Year ended 30 September 2010 £	Year ended 30 September 2009 £
Net amounts owed to Group Companies at start of financial year	17	17
Receipts from Group Companies	150,000	-
Payments to Group Companies	(17)	-
Net amounts owed to Group Companies at end of financial year	<u>150,000</u>	<u>17</u>

Transactions with key management personnel are administered by another group company (see Note 4)

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

13 FINANCIAL INSTRUMENTS

Capital Risk Management

The board reviews the company's capital position on a monthly basis taking into account the regulatory and operational requirements of the company. The board also reviews each of its subsidiary companies' capital position on a monthly basis taking into account each company's operational requirements.

Based on this review, the board balances its capital structure through the payment of dividends to or a request for funding from its parent company and the receipt of dividends from and the investment in, or loans made to, subsidiary companies.

The company's capital strategy remains unchanged from 2009.

Significant Accounting Policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in Note 2 to the financial statements.

The company's financial instruments are categorised in the table below.

	30 September 2010 £	30 September 2009 £
Financial Assets		
Cash	776	-
	<u>776</u>	<u>-</u>
Financial Liabilities		
Loans and amounts owed to group companies	415,000	551,017
	<u>415,000</u>	<u>551,017</u>

Credit Risk

Credit risk is the risk of loss if another party fails to perform its obligations or fails to perform them in a timely fashion. The Group's credit risk is primarily attributable to its cash balances.

The maximum Group exposure to credit risk at the reporting date was £776 (2009: £Nil). These balances are comprised of all financial assets.

The company's credit risk is entirely attributable to its cash balances.

The maximum exposure of the company to credit risk at the reporting date was £776 (2009: £Nil). These balances are comprised of all financial assets.

Market Risk

Market risk is the risk that arises from adverse movements in equity, bond, interest rate, foreign exchange or other traded markets. The company's exposure to market risk arises solely in relation to interest rate fluctuations on the returns from its capital which is not hedged. The company's treasury policy is to maximise credit interest whilst maintaining sufficient liquidity in order to meet operational requirements.

The interest rate sensitivity analysis below is based upon reasonably possible changes in interest rate scenarios. At the reporting date a 0.50% increase or decrease in interest rates compared to actual rates would increase/(decrease) the annual net interest receivable by the following amounts:

TENET CLIENT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

Year ended 30 September 2010

13 FINANCIAL INSTRUMENTS (CONTINUED)

Market Risk (continued)

	30 September 2010 £	30 September 2009 £
0 50% increase	4	-
0 50% decrease	(4)	-

Cash and cash equivalents receive variable interest and all other financial liabilities are interest free

Liquidity Risk

Liquidity risk is the risk of not being able to meet liabilities as they fall due. The company is capitalised at a level required to meet its business needs or alternatively, where required, has borrowing facilities available from its parent company. Responsibility for liquidity risk management rests with the company's board which receives information on the company's short term requirements on a weekly basis, and medium to long term requirements on a monthly basis. Cashflow monitoring and forecasting form part of the reports regularly delivered to the company's board which are also reported to the parent company board. Liquidity risk is mitigated in the company as all financial liabilities are owed to other Group companies.