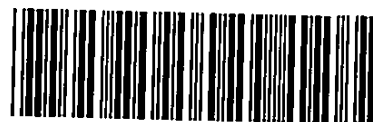

THE FOUR SEASONS HOTEL LIMITED

UNAUDITED
DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 3 MARCH 2011

THURSDAY



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THE FOUR SEASONS HOTEL LIMITED
REGISTERED NUMBER: 3305786

DORMANT COMPANY BALANCE SHEET
AS AT 3 MARCH 2011

	Note	£	3 March 2011 £	£	4 March 2010 £
CURRENT ASSETS					
Debtors	1		9,140,405		9,140,405
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>9,140,405</u>		<u>9,140,405</u>
CAPITAL AND RESERVES					
Called up share capital	2		5,120,405		5,120,405
Capital redemption reserve			1,095,000		1,095,000
Profit and loss account			<u>2,925,000</u>		<u>2,925,000</u>
SHAREHOLDERS' FUNDS			<u>9,140,405</u>		<u>9,140,405</u>

For the year ended 3 March 2011 the Company was entitled to exemption from audit under section 480 of the Companies Act 2006

Members have not required the Company to obtain an audit in accordance with section 476 of the Companies Act 2006

The Directors acknowledge their responsibilities for

(i) ensuring the Company keeps accounting records which comply with section 386 of the Companies Act 2006 and

(ii) preparing financial statements which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit or loss for the financial year, in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the Company

The financial statements were approved and authorised for issue by the board and were signed on its behalf by

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D Lowry
Director

Date 21 OCTOBER 2011

THE FOUR SEASONS HOTEL LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 3 MARCH 2011**

1. DEBTORS

	3 March 2011 £	4 March 2010 £
Amounts owed by group undertakings	9,140,405	9,140,405

2. SHARE CAPITAL

	3 March 2011 £	4 March 2010 £
Allotted, called up and fully paid		
5,120,405 Ordinary shares of £1 each	5,120,405	5,120,405

3. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The immediate parent undertaking is Whitbread Hotel Company Limited and the ultimate parent undertaking is Whitbread PLC, both registered in England and Wales

The parent undertaking of the smallest group of undertakings for which group accounts are drawn up and of which the Company is a member is Whitbread Group PLC. The parent undertaking of the largest group of undertakings for which group accounts are drawn up and of which the Company is a member is Whitbread PLC. Copies of both sets of financial statements can be obtained from Whitbread Court, Houghton Hall Business Park, Porz Avenue, Dunstable, Bedfordshire LU5 5XE