REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

FOR

RSA ENVIRONMENTAL HEALTH LIMITED

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COMPANY INFORMATION

for the year ended 31 March 2012

DIRECTORS.

S A King N C Coote

S P Letley

SECRETARY.

L E Young

REGISTERED OFFICE:

The Old Church

31 Rochester Road

Aylesford Kent

ME20 7PR

REGISTERED NUMBER:

03293551 (England and Wales)

AUDITORS

Crowe Clark Whitehill LLP

Chartered Accountants & Registered Auditors

10 Palace Avenue

Maidstone Kent ME15 6NF

REPORT OF THE DIRECTORS

for the year ended 31 March 2012

The directors present their report with the financial statements of the Company for the year ended 31 March 2012

PRINCIPAL ACTIVITY

The principal activity of the Company in the year under review was that of providing consultancy services and training in respect of general health and safety, together with the sale of associated health and safety and other products

REVIEW OF BUSINESS

The continued, albeit accelerated, contraction in opportunities to provide temporary professional environmental health staff for Local Authorities was the principal factor behind RSA Environmental Health Limited's (RSA) reduction in revenue in 2011/12 Furthermore, additional expenditure was seen due to the promotion of the new SafetyMARK service, which incurred set up and marketing costs. Although expenditure savings were made across the board and the head count was reduced, this did not offset the decrease in income and resulted in a small loss for the year.

In 2012/13 further contraction is expected in the Local Authority market, but the percentage decrease is likely to be much smaller. However, the new SafetyMARK certification and support scheme for the schools market has been very well received and shows strong promise for healthy and sustainable growth. Financial performance in 2012/13 is anticipated to be similar to 2011/12 as the service takes root, but the model shows RSA making a return to profitability on 2013/14. If relationships with the insurance industry develop as anticipated, SafetyMARK will become RSA's primary source of income together with the upselling of broader safety services to scheme members.

DIVIDENDS

No dividends were paid during the year ended 31 March 2012 (2011 - nil)

DIRECTORS

The directors during the year under review were

S A King N C Coote S P Letley

POLITICAL AND CHARITABLE CONTRIBUTIONS

No charitable donations (2011 - nil) were made by the Company during the year

INTERNAL CONTROLS

The directors acknowledge their responsibilities for the Company's systems of internal control. The directors consider all major business and financial risks and resolve strategic decisions. Accepting that no system of control can provide absolute assurance against material misstatement or loss, the directors believe that the established systems for internal control within the Company are appropriate to the business

PRINCIPAL RISKS AND UNCERTAINTIES

The management of the business and the execution of the Company's strategy are subject to a number of risks and uncertainties. As the Company is a 100% subsidiary of PHSC plc, it is appropriate to consider these in the context of the Group as a whole. Further discussion is provided on pages 8 and 9 of the Group's annual report that does not form part of these financial statements.

REPORT OF THE DIRECTORS

for the year ended 31 March 2012

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

GOING CONCERN

The directors confirm that they consider the going concern basis to be remain appropriate. The Company can access support from its holding company, PHSC plc, that has considerable financial resources together with long-term agreements with a number of customers based in different geographic areas. As a consequence, the directors have a reasonable expectation that the Company, will be able to continue in operational existence for the foreseeable future

PROVISION OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- that director has taken all the steps that ought to have taken as a director in order to be aware of any information needed by the Company's auditor in connection with preparing its report and to establish that the Company's auditor is aware of that information

AUDITORS

Crowe Clark Whitehill LLP will be proposed for reappointment in accordance with section 485 of the Companies Act 2006

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006

ON BEHALF OF THE BOARD:

S King - Director 25 June 2012

REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF RSA ENVIRONMENTAL HEALTH LIMITED

We have audited the financial statements of RSA Environmental Health Limited for the year ended 31 March 2012, set out on pages 5 to 12 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the Company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body for our audit work, for this report, or for the opinions we have formed

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

We read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent misstatements or inconsistencies we consider the implications for our report. A description of the scope of an audit of financial statements is provided on the Auditing Practices Board's website at www frc org uk/apb/scope/private cfm

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 March 2012 and of its profit for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of directors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

Keith Newman (Senior statutory auditor) for and on behalf of CROWE CLARK WHITEHILL LLP Statutory Auditors
10 Palace Avenue, Maidstone, Kent ME15 6NF

25 June 2012

PROFIT AND LOSS ACCOUNT

for the year ended 31 March 2012

	Note	31 3 12 £	31 3 11 £
TURNOVER	2	474,280	661,581
Cost of sales		(278,103)	(449 519)
GROSS PROFIT		196,177	212,062
Administrative expenses		(211,506)	(208 238)
OPERATING(LOSS)/PROFIT	4	(15,329)	3 824
Interest receivable and similar income	5	-	281
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		(15,329)	4,105
Tax on ordinary activities	6	21	(1,311)
(LOSS)/PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION		(15,308)	2,794

CONTINUING OPERATIONS

All turnover and operating loss is derived from continuing activities

TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the losses for the year

BALANCE SHEET 31 March 2012

		3	31 3 12		1311
	Note	£	£	£	£
FIXED ASSETS					
Intangible assets	7		420,132		421,382
Tangible assets	8		4 304		5 739
		_	424 436	_	427,121
CURRENT ASSETS					
Stock	9	400		400	
Debtors	10	103 110		135,883	
Cash at bank		<u>27 897</u>		39,565	
CD-TD-TD		131,407		175,848	
CREDITORS Amounts falling due within one year	U	(552,705)		(584,523)	
NET CURRENT LIABILITIES		-	(421,298)	_	(408,675)
TOTAL ASSETS LESS CURRENT LIABILTIES		-	3,138	=	18,446
CAPITAL AND RESERVES					
Called up share capital	13		840		840
Profit and loss account	14	_	2,298	-	17,606
SHAREHOLDERS' FUNDS	17	_	3,138		18,446

ON BEHALF OF THE BOARD:

S A King - Director

N C Coote - Director

Approved by the Board and authorised for issue on 25 June 2012

NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 March 2012

ACCOUNTING POLICIES

Accounting convention

1

The financial statements have been prepared under the historical cost convention and are in accordance with applicable UK accounting standards

Accounting standards require the directors to consider the appropriateness of the going concern basis when preparing the financial statements. The directors confirm that they consider that the going concern basis remains appropriate. The directors have taken notice of the Financial Reporting Council guidance 'Going Concern and Liquidity Risk. Guidance for Directors of UK Companies 2009' which requires the reasons for this decision to be explained. The directors regard the going concern basis as remaining appropriate as the Company has adequate resources to continue in operational existence for the foreseeable future based upon forecasts. Further details are provided in the directors' report.

Turnover and annual contracts

Turnover, which excludes value added tax, represents the amount receivable in respect of services provided to customers. Revenue from services is recognised as the services are provided. In respect of services invoiced in advance, amounts are deferred until provision of the service. Income derived from annual contracts is recognised at the point at which a fair value can be attributed to the various components of the contract. Where it is not possible to attribute a fair value, consideration is given to whether sums received are non-refundable.

Goodwill

A sum of £12,500 paid in connection with the acquisition of a business during the year ended 31 March 2005, is being amortised evenly over 10 years. This has given rise to an amortisation charge of £1,250 (2011 £1,250) in the year ended 31 March 2012.

The Directors believe that goodwill attached to the acquisition of In House The Hygiene Management Company Limited on 31 March 2010, has an indefinite useful economic life. In accordance with Financial Reporting Standard 10 "Goodwill and Intangible assets" the directors conduct an annual impairment review to ensure that the estimated recoverable amount (defined as the higher of net realisable value and value in use) has not fallen below its carrying value. Any fall in carrying value below its estimated recoverable amount is charged to the profit and loss account as an impairment charge in the year.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Office equipment

- 25% on reducing balance

Stock

Stock is stated at the lower of cost and net realisable value

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive a refund of tax

Provision is made for tax on gains arising from the revaluation (and similar fair value adjustments) of fixed assets, and gains on disposal of fixed assets that have been rolled over into replacement assets, only to the extent that, at the balance sheet date, there is a binding agreement to dispose of the assets concerned. However, no provision is made where, on the basis of all available evidence at the balance sheet date, it is more likely than not that the taxable gain will be rolled over into the replacement assets and charged only to tax where the replacement assets are sold.

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. Deferred tax balances are not discounted

NOTES TO THE FINANCIAL STATEMENTS - continued

for the year ended 31 March 2012

Operating lease commitments

Rentals applicable to operating leases, where substantially all of the benefits and risks of ownership remain with the lessor, are charged against profit on a straight line basis over the period of the lease

Pensions

The Company operates a defined contribution pension scheme. The assets for the Scheme are held separately from those of the Company in an independently administered fund. Contributions payable for the year are charged in the profit and loss account.

2 TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the Company and all within the UK

3 STAFF COSTS		
31	3 12 31 3 1	1
W 1 1	£	£
	2,009 336,53	
	5,948 34,17	
Other pension costs	7,928 7,52	<u>:0</u>
296	5,885 378,23	3
The average monthly number of employees during the year was as follows		
31	3 12 31 3 1	1
<u> </u>	£	£
Directors	3	3
Consultants	5	7
Administration	2	2
	10	2
		-
4 OPERATING LOSS		
The operating profit/loss is stated after charging 31	3 12 31 3 1	1
	£	£
·	1,435 2,00	
	1,250 1,25	
Operating lease charges – motor vehicles 2	1,843 19,20	<u> </u>
Directors' emoluments and other benefits 5	7,651 58,38	37
During the year one director (2011–1) participated in a defined contribution pension sc	heme	
- · · · · · · · · · · · · · · · · · · ·	1,560 1,56	<u> </u>
Company contributions to the defined contribution pension scheme	7,928 7,52	20

Fees payable to the Company's auditors for non-audit services to the Company are not required to be disclosed because the consolidated financial statements are required to disclose such fees on a consolidated basis

3,600

2,600

Fees payable to Company auditors for audit of financial statements

NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2012

5	INTEREST RECEIVABLE AND SIMILAR INCOME		
		31 3 12	31311
		£	£
	Other interest	-	28
	Other income		253
			281
			201
6	TAXATION		
	Analysis of the tax charge		
	The tax charge on the profit on ordinary activities for the year was as follows		
		31 3 12	31 3 11
	Current tax	£	£
	UK corporation tax at 20% (2011 – 21%)	(21)	1,383
	Corporation tax (over)/under provision in respect of prior years	(21)	<u>(72)</u>
	Tax (credit)/charge on profit on ordinary activities	(21)	1 311
	Factors affecting the tax charge		
	The tax assessed for the year is higher (2011 – higher) than the standard rate of a The difference is explained below	corporation tax in	the UK
	The difference is explained below	31 3 12	31311
		£	£
	(Loss)/profit on ordinary activities before tax	(15,329)	4,105
	(Loss)/profit on ordinary activities multiplied by the lower rate of corporation		
	tax in the UK of 20% (2011 21%)	(3,066)	862
	Effects of	(-,,	-
	Depreciation in excess of capital allowances claimed	105	(72)
	Disallowed expenses and adjustments	298	593
	Over provision in prior periods	(21)	(72)
	Group relief surrendered before payment	2,663	
	Current tax (credit)/charge	(21)	1,311

NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2012

7.	INTANGIBLE FIXED ASSETS		Goodwill
			£
	COST		
	At 1 April 2011 and 31 March 2012		430,132
	AMORTISATION		
	At I April 2011		8,750
	Charge for year		1 250
	At 31 March 2012		10 000
	At 31 March 2012		10 000
	NET BOOK VALUE		
	31 March 2012		420 132
	31 Walch 2012		420 132
	31 March 2011		121 282
	31 Watch 2011		421,382
8.	TANGIBLE FIXED ASSETS		
0.	TANGIBLE FIXED ASSETS		Office
			Equipment
			£
	COST		~
	At 1 April 2011 and 31 March 2012		33,524
	The Property and St. Water 2012		33,324
	DEPRECIATION		
	At I April 2011		27,785
	Charge for year		1,435
	At 31 March 2012		29,220
	THE ST PHILAD ED I		
	NET BOOK VALUE		
	31 March 2012		4,304
	31 March 2011		5,739
	of thines with		3,737
9	STOCK		
		31 3 12	31 3 11
		£	£
	Stock	400	400
10	DEBTORS		
		31 3 12	31 3 11
		£	£
	Trade debtors	92,596	120,905
	Amount owed by group undertakings	162	500
	Prepayments and accrued income	10,352	14,478
	, <i>-</i>		
		103,110	135,883
			,

NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2012

11	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	
11	CREDITORS, AMOUNTS PADDING DOD WITHIN ONE LEAR	

	31 3 12	31 3 11
	£	£
Trade creditors	9,582	17,422
Amounts owed by group undertakings	470,299	476,194
Corporation tax	-	1,383
Social security and other taxes	8,640	8,229
VAT	13,287	24,779
Accrued expenses	10,919	7,129
Deferred income	<u>39,978</u>	49,387
	552,705	584 523

On 1 October 2008, the Company and PHSC plc Group entered into an unlimited multilateral guarantee with HSBC plc. This facility is reviewed annually. The Company's balance as at 31 March 2012 was £27,897 (2011 £39,565) within the Group's cash at bank and in hand figure of £902,582 (2011 £749,059)

12 OPERATING LEASE COMMITMENTS

The Company had aggregate annual commitments under non-cancellable	31 3 12	31 3 11
operating leases as follows	£	£
Expiring		
Within one year motor vehicles	-	6,608
Within two to five years motor vehicles	16,326	4,629

13 SHARE CAPITAL

Authorised Number	Class	Nominal value	31 3 12	31 3 11
Number	Class	Nonmai value	51.5.12 £	£
10,000	Ordinary	£0 10	1,000	1,000
Allotted, issued and fully paid Number	Class	Nominal value	31 3 12	31 3 11
8,400	Ordinary	£0 10	£ 840	£ 840

14 RESERVES

	Profit and
	loss account
	£
At 1 April 2011	17,606
Loss for financial year	(15,308)
At 31 March 2012	2,298

NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 31 March 2012

15 RELATED PARTY DISCLOSURES

The Company is exempt from the requirement to disclose related party transactions with other group companies where there is a 100% relationship under the provisions of Financial Reporting Standard No 8

16 ULTIMATE CONTROLLING PARTY

PHSC plc, incorporated in the UK, is the ultimate parent company of the group Mr S A King, Group Chief Executive, is the ultimate controlling party with 29 9% (2011 - 29 9%) of the issued share capital of PHSC plc

The parent company operates within the UK and its accounts may be obtained from the same registered office address as noted on page 1 of these accounts

17 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	31 3 12	31311
	£	£
(Loss)/profit for the financial year	(15,308)	2,794
Net (reduction of)/addition to shareholders' funds	(15,308)	2,794
Opening shareholders' funds	18,446	15,652
Closing shareholders' funds	3,138	18,446
Equity interest	3,138	18,446

TRADING AND PROFIT AND LOSS ACCOUNT

for the year ended 31 March 2012

Sales f <th></th> <th colspan="2">31 3 12</th> <th colspan="2">31 3 11</th>		31 3 12		31 3 11	
Sales 474,280 661,581 Cost of sales Direct salaries 169,403 239,894 Direct salaries 18,147 25,081 Social security 18,147 25,081 Sub-contractors 59,479 153 633 Other direct costs 196,177 212 062 Other intercore Other income Other income - 28 Other income - 253 Other income - 28 Other income - 255 Other income <th></th> <th>£</th> <th>£</th> <th>£</th> <th>£</th>		£	£	£	£
Direct salaries 169,403 239,894 Social security 18,147 25,081 Sub-contractors 59,479 153 633 Other direct costs 31 074 (278,103) (449,519) GROSS PROFIT 196,177 212 062 Other income Other income - 28 Other income - 253 Other income - 256 Other income - 201 Other income - 2002 Can	Sales	~		~	
Direct salaries 169,403 239,894 Social security 18,147 25,081 Sub-contractors 59,479 153 633 Other direct costs 31 074 (278,103) (449,519) GROSS PROFIT 196,177 212 062 Other income Other income - 28 Other income - 253 Other income - 256 Other income - 201 Other income - 2002 Can	Cost of sales				
Social security 18,147 25,081 Sub-contractors 59,479 153 633 Other direct costs 31 074 278,1033 30.911 CROSS PROFIT 196,177 212 062 Other income - 28 Other income - 253 Other income - 196 177 212 343 Expenditure - 253 Rent, rates and water 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Social security 8,801 9,993 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 775 1,256		169 403		239 894	
Sub-contractors 59,479 153 633 Other direct costs 31 074 30,911 GROSS PROFIT 2(78,103) (449,519) CROSS PROFIT 196,177 212 062 Other income 2 2 Other interest received 2 28 Other microme 196 177 212 343 Expenditure 196 177 212 343 Expenditure 656 1,106 Rent. rates and water 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Redundancy 3,405 - Redundancy 3,405 - Redundancy 8,801 9,093 Redundancy 8,801 9,093 Redundancy 8,801 9,093 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 7,752 1,256 <					
Other direct costs 31 074 (278.103) (249.519) (449.519) CROSS PROFIT 196,177 212 062 Other income 2 2.8 Other income 196 177 212 343 Expenditure 196 177 212 343 Expenditure 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Social security 8,801 9093 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 775 1,256 Subscriptions 1,003 171 Advertising 7,020 11,033 Motor expenses 533 203 Subscriptions <th< td=""><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td><td></td><td></td></th<>	· · · · · · · · · · · · · · · · · · ·				
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GROSS PROFIT 196,177 212 062 Other income 2 Other interest received - 253 Other income 196 177 212 343 Expenditure 196 177 212 343 Expenditure 196 177 212 343 Expenditure 1,435 2,072 Repairs and water 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Security 8,801 9,093 Post and security 8,811 3,895 Peastons 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 7,75 1,256 Subscriptions 1,603 171			(278.103)		(449.519)
Other interest received Other income - 28 octs 253 Expenditure 196 177 212 343 Expenditure 8056 1,106 1,206 1,205 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 2,072 3,073	GROSS PROFIT	_		_	
Other income 253 Expenditure 196 177 213 343 Expenditure Rent. rates and water 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Social security 8,801 9,093 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 775 1,256 Subscriptions 1,003 171 Advertising 7,020 11,033 Motor expenses 31,659 29,782 Travel and subsistence 15,963 13,433 Insurances 6 77 Computer 2,902 1,898 Sundry expenses 533	Other income				
Expenditure 196 177 212 343 Rent. rates and water 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Social security 8,801 9,093 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 775 1,256 Subscriptions 1,003 171 Advertising 7,020 11,033 Motor expenses 31,659 29,782 Travel and subsistence 15,963 13,433 Insurances 6 77 Computer 2,902 1,898 Sundry expenses 533 203 Bad debts (1,184)	Other interest received		-		28
Expenditure 656 1,106 Rent, rates and water 1,435 2,072 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Social security 8,801 9,093 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 775 1,256 Subscriptions 1,003 171 Advertising 7,020 11,033 Motor expenses 31,659 29,782 Travel and subsistence 15,963 13,433 Insurances 6 77 Computer 2,902 1,898 Sundry expenses 533 203 Bad debts (1,184)	Other income		-		253
Rent, rates and water 656 1,106 Light and heat 1,435 2,072 Repairs and maintenance 448 371 Directors' salaries 52,088 52,750 Administrative salaries 40,518 43,895 Redundancy 3,405 - Social security 8,801 9,093 Pensions 7,928 7,520 Staff training, welfare and recruitment 1,668 2,556 Telephone 5,076 5,100 Post and stationery 8,811 3,865 Equipment and room hire 775 1,256 Subscriptions 1,003 1,71 Advertising 7,020 11,033 Motor expenses 31,659 29,782 Travel and subsistence 15,963 13,433 Insurances 6 77 Computer 2,902 1,898 Sundry expenses 533 203 Bad debts (1,184) 1,943 Auditors remuneration 3,600 2,600 Professional fees 3,202 660 Management charge 12,000 12,600 Deprecation (508) (720) Codwill amortisation 1,250 <th></th> <th></th> <th>196 177</th> <th>_</th> <th>212 343</th>			196 177	_	212 343
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Office equipment 1,435 2,006 (2,685) (3,534)		1,250			
(2,685) (3,534)		•		278	
	Office equipment	1,435		2,006	
NET (LOSS)/PROFIT (15,329) 4,105		_	(2,685)		(3,534)
	NET (LOSS)/PROFIT		(15,329)		4,105

This page does not form part of the statutory financial statements