

Charity Registration No. 1064588

Company Registration No. 3286173 (England and Wales)

**TOOGOODTOWASTE LIMITED**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**



# **TOOGOODTOWASTE LIMITED**

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# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

*FOR THE YEAR ENDED 31 DECEMBER 2021*

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum & Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

| OBJECTIVES AND ACTIVITIES                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Objects & principal activities of the charity  | <p>The company is registered to assist with the relief of poverty:</p> <ul style="list-style-type: none"><li>• Providing access to affordable household items.</li><li>• To advance the development and education of people by providing opportunities to volunteer and to train, to develop work skills, social skills, gain work experiences and encourage social integration.</li><li>• Recycling of furniture which would otherwise be thrown away and by advancing more sustainable waste management practices.</li></ul>                                                                                                                                                                                                                                                                                                                                       |
| Providing access to affordable household items | <p>Within all showrooms, donated goods are offered for sale at secondhand market value after they have been quality controlled, sorted, cleaned and safety checked.</p> <p>The company also operates an electrical &amp; gas domestic appliances re-use facility that complies with all WEEE &amp; Gas Safe regulations.</p> <p>The company offers free or discounted furniture packages to individuals referred to them for help and at times of crisis and support.</p>                                                                                                                                                                                                                                                                                                                                                                                            |
| Providing opportunities to volunteer & train   | <p>We aim to increase social skills and employment opportunities by providing volunteers with work-based learning and training.</p> <p>Volunteers assist us with a range of activities throughout the organisation as well as management through our Board of Trustees.</p> <p>Placements opportunities are offered to enhance employability advancement and rehabilitation of ex-offenders via the Probation Service.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Recycling & waste management                   | <p>The company provides residents of Rhondda Cynon Taf with a reliable free collection service for household items that are toogoodtowaste. People can also drop items off for re-use. Items received are sorted, cleaned, and tested before being offered for sale within our charity showrooms.</p> <p>The company also offers a collection service for re-useable household goods, to commercial organisation (end-of-line or returned goods).</p> <p>The company operates a House Clearance Service to the public, solicitors, landlords and housing associations. This professional, income generating service aims to recycle or re-use the products cleared by working with partner organisations.</p> <p>The organisation holds a waste carriers licence and is an Approved and Authorised Transfer Facility (AATF) and an Approved Re-use Centre (ARC).</p> |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

*FOR THE YEAR ENDED 31 DECEMBER 2021*

| PUBLIC BENEFIT                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| <p>The trustees have referred to the guidance contained in the Charity Commissions general guidance on public benefit. The trustees will continue to consider how planned activities will contribute to the aims and objectives they have set.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| <p><b>Significant activities undertaken to further its charitable purposes for public benefit</b></p>                                                                                                                                              | <p>All services, including buying from the charity showrooms are open to everyone in order to maximise the volume of items re-used and income generated to support the charitable aims and objectives of this organisation.</p> <p>The organisation has also created its own hardship budget to cover the costs of stock provided free of charge to individuals who have no other means of financial support to cover the essential items they need.</p> <p>We work in partnership with other organisations that provide emotional or housing support (e.g. social services departments, Women's Aid, drug &amp; alcohol support services, churches, mental health groups, etc.) The practical help provided by this organisation enhances the work of its partners, therefore increasing the overall impact of the assistance provided.</p> <p>Many of the people referred to this organisation for help are in crisis situations without any financial support. The organisation helps immediately or as soon as possible to people affected by domestic violence and other life affecting crisis situations.</p> <p>The organisation values the contribution received from its volunteers and strives to provide services that help customers and beneficiaries feel positive about the help received.</p> <p>With high levels of unemployment in the area and few opportunities for people to gain work experience, the organisation is committed to developing its ability to deliver work-based learning. The training room and use of ICT equipment and software, gives us the opportunity to provide volunteers and placements with transferable skills to enhance their employment opportunities.</p> <p>External grants are sought to provide match funding for our activities.</p> |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 DECEMBER 2021**

### FINANCIAL REVIEW

The impact of Covid-19 continued into 2021 with Government imposed restrictions meaning that the organisation was placed into further lockdown for the first 14 weeks of the year.

During this lockdown, all charity showrooms closed to the public and commercial contracts also ceased. We were however able to continue some partnership working to provide essential furniture and electrical items on a referral basis to help those still in need.

All retail and operational staff were placed on furlough and the organisation made use of the Government's Employment retention scheme to cover these salary costs. The organisation also benefitted from Welsh Government Grants for non-domestic Rates Relief on our buildings.

The organisation procured additional commercial and local household clearances which coupled with external selling agencies boosted the income for our social enterprise projects for the year.

|                                                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| <p><b>Income from donations, legacies and grants</b></p> | <p>A donation from Barclays COVID-19 Community Relief Fund of £100,000 received in 2020 was used during the year to assist the organisation through the pandemic.</p> <p>Income generated from Gift Aid Retail Scheme was £8,612.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <p><b>Income from Charitable Activities</b></p>          | <p>The Service level agreement with RCT Environmental services was maintained at £20,000 for the year.</p> <p>Income generated through our charity showrooms from the sales of electrical and household items was reduced by a further 5% to £737,903 (2020: £776,740) due to reduced trading days in the year because of imposed lockdowns.</p> <p>Income from Social Enterprise projects increased to £185,503 (2020: £80,264 ) in the year due to more staff being able to undertake the additional commercial and local household property clearances.</p> <p>The value of performance related grants was £239,767 (2020: £480,265).</p> <ul style="list-style-type: none"> <li>• £25,000 Lloyds Bank Foundation to support volunteering.</li> <li>• £54,000 Welsh Government Non-Domestic Rates Support</li> <li>• £124,247 Government Job Retention Scheme</li> <li>• £36,520 RCT Towns Capital Grant</li> </ul> |
| <p><b>Expenditure for Charitable Activities</b></p>      | <p>The organisation completed a review of all its operational costs and made savings wherever possible. The total cost of providing Charitable activities reduced in the year to £1,309,376 (2020: £1,394,838).</p> <p>The organisation increased its salary rate in line with the National Living Wage and with support from the Government's Employment retention scheme, all staff were able to be retained during the year.</p> <p>New items continued to be purchased in order to supply essential furniture &amp; electrical items to our local council's Housing Advice Centre and also to ensure a selection of items were available to purchase to our customers in-store.</p> <p>Included in the above costs for Charitable activities are depreciation costs of £106,053 an increase on the previous year of £96,343 due to the capital purchase of additional on-site Storage Containers.</p>              |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 DECEMBER 2021**

### FINANCIAL REVIEW (continued)

|                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
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| <p><b>Net movement in funds</b></p>       | <p>Grant and donation support received during the year enabled the organisation to show an overall operating surplus on unrestricted funds of £51,341.</p> <p>A deficit of £60,807 in restricted funds this year is after depreciation has been deducted of £92,847.</p> <p>A £100,000 donation from Barclays Bank in 2020 has been fully allocated against expenditure in 2021.</p> <p>The unrestricted surplus for the year has enabled the organisation to increase its Designated Fund by a further £50,000. The remainder will be retained within the General Fund.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <p><b>Reserves Policy</b></p>             | <p>The organisation aims to retain adequate reserves to fund both fixed assets, working capital and closure costs.</p> <p><u>Working Capital</u><br/>It is the Trustees view that a working capital reserve amounting to three months' expenditure is adequate, £300,000 (excluding depreciation). £50,000 of the 2021 unrestricted surplus has been allocated to this new designated fund. It is the intention to increase this to the desired level as soon as is feasible.</p> <p><u>Closure Costs</u><br/>A designated reserve has been created to cover the costs that would arise if the organisation were to see a significant reduction in income that would cause it to close. The anticipated costs for this is £100,000 and is now being held in a Designated Reserve Fund.</p> <p><u>Free Reserves</u><br/>The free reserves i.e., those not tied up in fixed assets and designated funds held on 31st December 2021 amounted to £42,843.</p> <p>The trustees are aware of the risks of not having sufficient reserves and the reserves policy will be reviewed as part of our future strategy planning.</p> |
| <p><b>Pay Policy for senior staff</b></p> | <p>The pay of senior staff is reviewed annually by the board of directors. The organisation, guided by the board of directors, have adopted a set of principles when setting charity staff remuneration so as to achieve a balance between fair pay to attract new staff and to keep appropriately qualified staff to lead, manage and support or deliver the charity's aims.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 DECEMBER 2021**

| ACHIEVEMENTS AND PERFORMANCE                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| <p>Although the Covid-19 pandemic significantly impacted how we operated again in 2021, below is some of the great work we have done, the difference made to the local community and some of the achievements of our staff and volunteers.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <p><b>Maintaining &amp; increasing quality &amp; quantity of goods available</b></p>                                                                                                                                                           | <p>The partnership working with DHL / Dixon Carphone Group has continued to provide access to re-usable domestic appliances WEEE.</p> <p>We received commercial donations from IKEA, John Lewis, Airsprung, Starbucks, Bo Concept and Gainsborough Beds.</p> <p>We also worked with Parc Prison providing Mattresses and flat pack furniture to their workshops so that they could be constructed and cleaned ready for sale.</p> <p>We continued working in partnership with Play it Again Sport enabling us to have a large selection of bargain sports kit available in our Ynyshir showroom.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <p><b>Local community support</b></p>                                                                                                                                                                                                          | <p>Office clearances completed during the year meant that we could supply affordable office furniture to other community groups including Cynon Link and Afan Lodge.</p> <p>Our connection with Treorchy Primary school continued with pupils attending our Treorchy showroom to sing Carols around the Christmas tree in the courtyard. We also donated to them a full-size Billy Bones, Build yourself skeleton.</p> <p>Our Treorchy Community space was used during the year by the Rhondda Foodbank to give them space to sort and store the foodbank items and also by the Ystradyfodwg Art Society when they held their Annual Art Exhibition.</p> <p>Free events held during the year were run across all our showrooms including Starbucks Cakes, Children's Toys and Children's clothing and wellies.</p> <p>£180 was raised for BBC Children in Need when we donated the sales of all deliveries on the day to the cause.</p> <p>At Christmas, all our showrooms set up a Santa Sleigh around our 12ft Christmas Trees so Children could visit and have a lovely Christmas picture taken.</p> <p>We donated furniture and other items to local groups and causes, including the Rhondda Foodbank, a local Flying Start group, Friends of Treorchy Paddling Pool, the RCT Santa appeal, Treorchy Primary School and the Owl Sanctuary in Ebbw Vale.</p> <p>Over 200 requests for assistance from our referral partners were received during the year identifying local individuals and families in need. This included people leaving temporary accommodation following homelessness, individuals entering their first tenancy with no financial means, help to a family after a tragic house fire and support to ex-offenders from Parc Prison who had worked within the workshops with our stock to be rehabilitated back into the community.</p> <p>In total, 300 people benefitted with over 1,000 household items supplied from toogoodtowaste.</p> |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 DECEMBER 2021**

| ACHIEVEMENTS AND PERFORMANCE CONTINUED-      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Providing opportunities to volunteer & train | <p>Volunteer numbers were severely affected by the pandemic however the organisation greatly appreciates the time and support our volunteers give to the organisation.</p> <p>86 Volunteers completed over 23,000 hours in the year with 6 of them finishing their volunteering placement with us to start paid employment.</p> <p>We thanked our volunteers throughout the year with regular 'Fish &amp; Chip' Fridays and thank you gifts during National Volunteers Week and at Christmas.</p> |
| Recycling & waste management                 | <p>668 Tonnes of waste was diverted from landfill in 2021 which equalled over 110,000 re-usable electrical and household items.</p> <p>Over 128,000 items were collected from local residents and commercial donors.</p> <p>We completed 144 commercial/household Clearance services which collected over 5,000 items.</p>                                                                                                                                                                        |

| RISK MANAGEMENT |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Risk Review     | <p>The board of directors have a risk management strategy which comprises:</p> <ul style="list-style-type: none"><li>• An annual review of the principal risks and uncertainties that the charity faces;</li><li>• the establishment of new policies, systems and procedures to mitigate those risks identified in the annual review; and</li><li>• The implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.</li></ul> <p>Attention is also focused on non-financial risks by having a proactive approach to Health &amp; Safety which is managed by a NEBOSH qualified member of the organisation. As part of the induction process all new personnel (paid and unpaid) receive health &amp; safety awareness and manual handling training.</p> |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

*FOR THE YEAR ENDED 31 DECEMBER 2021*

| FUTURE PLANS – POST BALANCE SHEET EVENTS |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| COVID – 19                               | <p>The trustees recognise that Covid-19 will still have an impact on the organisation at least for another year. Budgets and plans for 2022 will be regularly reviewed by the senior management team and the board of trustees however, at the time of approving these accounts, the organisation is still doing well.</p> <p>The risk register has been updated and still includes Covid-19 as a high-rated risk incorporating potential reduction in income sources, impact on staff attendance and how our volunteers/staff and general public react to life during and after the current crises.</p> |
| Increase Accessibility                   | Look to reopen our Ynyshir store on Saturdays from January 2022                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Volunteering                             | <p>Look to re-establish our connections with the local community and organisations that have potential volunteers and placements looking for work based experience or to learn new skills.</p> <p>Renewing our Investors in Volunteers Award</p>                                                                                                                                                                                                                                                                                                                                                         |
| Waste Minimisation                       | <p>Continue to maintain a free collection service for re-useable electrical and household items from properties within RCT.</p> <p>Look to expand our collection service into areas that neighbor with RCT.</p>                                                                                                                                                                                                                                                                                                                                                                                          |
| Reserves                                 | Continue to build the organisations reserves                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

**FOR THE YEAR ENDED 31 DECEMBER 2021**

### STRUCTURE, GOVERNANCE & MANAGEMENT

The organisation by special resolution on 30th May 2017 changed its name to toogoodtowaste Limited. (Previous name Valleys Furniture Recycling Limited).

The organisation registered as a charity in September 1994 and incorporated on 2 December 1996. On 19 June 2000 it registered as a company limited by guarantee and adopted its Memorandum and Articles of Association. The business of the company is managed and administered by a Board of Directors (trustees) who are accountable to the members of the company. The Board of Trustees can have up to 15 members (12 elected at the Annual General Meeting [AGM]) and 3 co-opted members.

Full Board Meetings, Finance, Employment and Marketing Committee meetings are held quarterly, on alternate months (where possible).

#### Appointment of Trustees

As set out in the Articles of Association, new trustees are nominated and seconded by FULL members of the company prior to the Annual General Meeting. Only a FULL member can be proposed for nomination. A third of trustees must retire by rotation (longest in office) at each AGM, but may put themselves forward for re-election provided they are nominated and seconded by FULL members. The trustees have the power to co-opt a further three individuals to fill specialist roles. Co-opted Trustees must retire prior to the next AGM but may present themselves for nomination. The Chair of the Trustees is elected by the Board at the first full board meeting following the AGM.

#### Trustee recruitment: Induction and training

Potential new trustees are provided with an induction pack and encouraged to attend an informal meeting with representatives from existing Board members to discuss the Values, Aims and Objectives of the company and their obligations under Charity and Company Law, prior to nomination. Official checks are undertaken to ensure applicants meet the legal requirements of acting as a charity trustee. Following appointment, new trustees undergo an induction process which includes familiarisation with key documents including: Memorandum and Articles of Association, Business Plan and Financial Budgets. During the induction process, new trustees are encouraged to spend some time within the organisation, meeting current paid and unpaid personnel, customers and stakeholders. Specific training on governance is also provided.

#### Company Members

The directors may admit to 'FULL' membership, individuals over the age of 18 years and/or any society, unincorporated association or company, who are in agreement with the objects of the company. The directors may also accept employees of the company or their immediate family as an 'ASSOCIATE' Member (an associate member cannot be nominated as a trustee).

As of December 2021, there were 63 paid up members of the company (70 in 2020) (19 Full members, 17 Organisations, 27 Associate members)

The liability of the members of the company is limited to £1 each. Every member of the company undertakes to contribute £1 to the company assets, if the company should be dissolved whilst they are a member.

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

*FOR THE YEAR ENDED 31 DECEMBER 2021*

| STRUCTURE, GOVERNANCE & MANAGEMENT (continued) |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Vision Statement                               | Maximise potential – Minimise waste                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Mission Statement                              | toogoodtowaste is committed to changing peoples' lives every day, through developing and implementing sustainable Social Enterprises that meet the changing needs of the communities we serve.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Organisational Structure                       | <p>The Chief Executive Officer (CEO) is responsible for the strategic growth and vision of the organisation, reporting to the Board of Directors.</p> <p>The Finance Manager is responsible for the financial accountability and financial analysis, reporting to the CEO, Treasurer and Finance Committee.</p> <p>Other core staff include Retail Manager, Operations Manager, Marketing Officer, Workshop Supervisor, Finance Assistant, 4 Domestic Appliance Engineers, 7 Van Drivers supervisors, 8 customer service supervisors, Warehouse Supervisor, Logistics Clerk, 2 Bric a Brac supervisors, Electrical cleaning supervisor, call centre supervisor and a cleaner.</p> <p>In addition to these 33 paid positions, the organisation relies on volunteer support from around 15 individuals each day.</p>                                                                           |
| Related parties                                | <p>To identify and assist those people in greatest need the organisation works with other Charities, Housing Associations, Community groups and Local Authority Social Services Departments, to accept referrals for free or discounted furniture packages.</p> <p>There is a Memorandum of Understanding with the Local Authority (L.A) Environmental Services Department and a partnership agreement with the Children's Services Department.</p> <p>As part of Reuse Network agreements have been established via commercial contracts with DHL and Dixon Group, Airsprung, IKEA and John Lewis.</p> <p>There is a legal charge on the property (Ynyshir Road, Ynyshir CF390AT) as part of the Big Lottery/WG Community Asset Transfer Grant.</p> <p>There is a legal charge on the property (Horeb Street, Treorchy, CF42 6RU) as part of the Big Lottery People &amp; Places Grant.</p> |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2021

| LEGAL AND ADMINISTRATIVE DETAILS |                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                             |
|----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| Charity name                     | toogoodtowaste Limited                                                                                                                                                                                                                                                                                                                  |                                                                                                                                             |
| Registered numbers               | Company Number: 03286173<br>Charity Number: 1064588                                                                                                                                                                                                                                                                                     |                                                                                                                                             |
| Registered office                | Ynyshir Road, Porth, CF39 0AT.                                                                                                                                                                                                                                                                                                          |                                                                                                                                             |
| Other operating premises         | Unit 3 Aberaman Ind. Park, Aberaman, Aberdare, Rhondda Cynon Taf, CF44 6DA<br><br>Units 1 & 2 Ynyshir Road. Ynyshir, Porth, Rhondda Cynon Taf, CF39 0AT<br><br>Horeb Street, Treorchy, Rhondda Cynon Taf, CF42 6RU                                                                                                                      |                                                                                                                                             |
| Board of Directors and Trustees  | Dave Henderson<br>Malcolm Gay<br>David Lewis<br>Dr. Dafydd Trystan Davies<br>Rhiannon Holtham<br>Michael Bryan<br>Lee Foulkes<br>Philip Moss<br>Kelvin Jones<br>Natasha Lewis<br>Rowenna Williams                                                                                                                                       | Chairman<br>Vice – Chairman<br><br>Resigned 14 <sup>th</sup> November 2021<br><br>Treasurer<br><br>Appointed 14 <sup>th</sup> November 2021 |
| Advisors                         | <b>Auditors</b><br>Azets Audit Services, Chartered Accountants & Statutory Auditors, Ty Derw, Lime Tree Court, Cardiff Gate Business Park, Cardiff CF23 8AB<br><br><b>Bankers</b><br>Barclays Bank Plc, Pontypridd, Rhondda Cynon Taf. CF37 4YA<br><br><b>Solicitors</b><br>Eversheds Sutherland, 1 Callaghan Square, Cardiff. CF10 5BT |                                                                                                                                             |
| Key Management                   | Shaun England<br>Rhian Edwards<br>Miranda Keen<br>Geraint Davies                                                                                                                                                                                                                                                                        | Chief Executive Officer<br>Finance Manager & Company Secretary<br>Retail Manager<br>Operations Manager                                      |

# TOOGOODTOWASTE LIMITED

## TRUSTEES REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 DECEMBER 2021

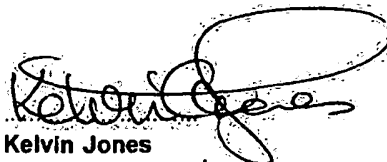
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The trustees report was approved by the Board of Trustees.



Dave Henderson  
(Chairman)

Dated: 26/9/22



Kelvin Jones  
(Treasurer)

Dated: 26/9/2022

# **TOOGOODTOWASTE LIMITED**

## **STATEMENT OF TRUSTEES RESPONSIBILITIES**

### **FOR THE YEAR ENDED 31 DECEMBER 2021**

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The trustees (who are also directors of toogoodtowaste Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

#### **Auditors**

The auditors, Azets Audit Services, will be proposed for re-appointment at the forthcoming Annual General Meeting.

#### **Small company exemptions**

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# TOOGOODTOWASTE LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE TRUSTEES OF TOOGOODTOWASTE LIMITED

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#### Opinion

We have audited the financial statements of toogoodtowaste Limited (the 'charity') for the year ended 31 December 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# TOOGOODTOWASTE LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF TOOGOODTOWASTE LIMITED

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#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the statement of trustees responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 145 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# TOOGOODTOWASTE LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE TRUSTEES OF TOOGOODTOWASTE LIMITED

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#### **Extent to which the audit was considered capable of detecting Irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

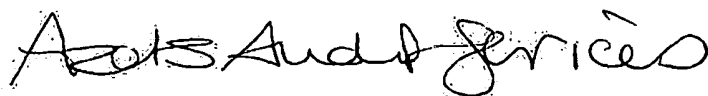
In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

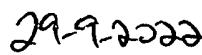
Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

#### **Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



**Azets Audit Services**



**Chartered Accountants  
Statutory Auditor**

Ty Derw  
Lime Tree Court  
Cardiff Gate Business Park  
Cardiff  
United Kingdom  
CF23 8AB

# **TOOGOODTOWASTE LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF TOOGOODTOWASTE LIMITED**

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Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

# TOOGOODTOWASTE LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

**FOR THE YEAR ENDED 31 DECEMBER 2021**

|                                                                             |       | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Total<br>2021<br>£ | Unrestricted<br>funds<br>2020<br>£ | Restricted<br>funds<br>2020<br>£ | Total<br>2020<br>£ |
|-----------------------------------------------------------------------------|-------|------------------------------------|----------------------------------|--------------------|------------------------------------|----------------------------------|--------------------|
|                                                                             | Notes |                                    |                                  |                    |                                    |                                  |                    |
| <b><u>Income and endowments from:</u></b>                                   |       |                                    |                                  |                    |                                    |                                  |                    |
| Donations and legacies                                                      | 3     | 13,698                             | -                                | 13,698             | 18,580                             | 125,000                          | 143,580            |
| Charitable activities                                                       | 5     | 946,345                            | 239,767                          | 1,186,112          | 877,004                            | 480,265                          | 1,357,269          |
| Other trading activities                                                    | 4     | 100                                | -                                | 100                | 1,479                              | -                                | 1,479              |
| Sale of assets                                                              | 6     | -                                  | -                                | -                  | 10,240                             | -                                | 10,240             |
| <b>Total income</b>                                                         |       | <b>960,143</b>                     | <b>239,767</b>                   | <b>1,199,910</b>   | <b>907,303</b>                     | <b>605,265</b>                   | <b>1,512,568</b>   |
| <b><u>Expenditure on:</u></b>                                               |       |                                    |                                  |                    |                                    |                                  |                    |
| Charitable activities                                                       | 7     | 908,799                            | 400,577                          | 1,309,376          | 805,994                            | 588,844                          | 1,394,838          |
| <b>Net income/(expenditure)<br/>for the year/<br/>Net movement in funds</b> |       | <b>51,344</b>                      | <b>(160,810)</b>                 | <b>(109,466)</b>   | <b>101,309</b>                     | <b>16,421</b>                    | <b>117,730</b>     |
| Fund balances at 1<br>January 2021                                          |       | 472,824                            | 877,015                          | 1,349,839          | 371,515                            | 860,594                          | 1,232,109          |
| <b>Fund balances at 31<br/>December 2021</b>                                |       | <b>524,168</b>                     | <b>716,205</b>                   | <b>1,240,373</b>   | <b>472,824</b>                     | <b>877,015</b>                   | <b>1,349,839</b>   |

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# TOOGOODTOWASTE LIMITED

## BALANCE SHEET

AS AT 31 DECEMBER 2021

|                                                                | Notes | 2021<br>£        | £                | 2020<br>£        | £                |
|----------------------------------------------------------------|-------|------------------|------------------|------------------|------------------|
| <b>Fixed assets</b>                                            |       |                  |                  |                  |                  |
| Tangible assets                                                | 11    |                  | 1,047,521        |                  | 1,107,097        |
| <b>Current assets</b>                                          |       |                  |                  |                  |                  |
| Stocks                                                         | 12    | 7,779            |                  | 18,032           |                  |
| Debtors                                                        | 13    | 53,272           |                  | 44,658           |                  |
| Cash at bank and in hand                                       |       | 289,040          |                  | 340,270          |                  |
|                                                                |       | <u>350,091</u>   |                  | <u>402,960</u>   |                  |
| <b>Creditors: amounts falling due within one year</b>          | 14    | <u>(123,072)</u> |                  | <u>(160,218)</u> |                  |
| <b>Net current assets</b>                                      |       |                  | <u>227,019</u>   |                  | <u>242,742</u>   |
| <b>Total assets less current liabilities</b>                   |       |                  | <u>1,274,540</u> |                  | <u>1,349,839</u> |
| <b>Creditors: amounts falling due after more than one year</b> | 16    |                  | (34,167)         |                  | -                |
| <b>Net assets</b>                                              |       |                  | <u>1,240,373</u> |                  | <u>1,349,839</u> |
| <b>Income funds</b>                                            |       |                  |                  |                  |                  |
| Restricted funds                                               | 18    |                  | 716,205          |                  | 877,015          |
| <u>Unrestricted funds</u>                                      |       |                  |                  |                  |                  |
| Designated funds                                               | 19    | 150,000          |                  | 100,000          |                  |
| General unrestricted funds                                     |       | <u>374,168</u>   |                  | <u>372,824</u>   |                  |
|                                                                |       |                  | <u>524,168</u>   |                  | <u>472,824</u>   |
|                                                                |       |                  | <u>1,240,373</u> |                  | <u>1,349,839</u> |

# TOOGOODTOWASTE LIMITED

## BALANCE SHEET (CONTINUED)

**AS AT 31 DECEMBER 2021**

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The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 December 2021, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

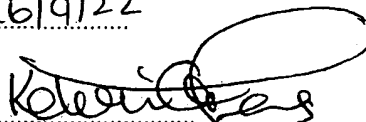
The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The accounts were approved by the Trustees on 26/9/22



Dave Henderson (Chairman)



Kelvin Jones (Treasurer)

Company registration number 3286173

# TOOGOODTOWASTE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021

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### 1 Accounting policies

#### Charity information

toogoodtowaste Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Ynyshir Road, Porth, Mid Glamorgan, CF39 0AT, United Kingdom.

#### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's [governing document], the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

#### 1.3 Charitable funds

General funds are unrestricted funds which are available for use at the discretion of the Board in furtherance of the general objectives of the Society and which have not been designated for other purposes.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose the aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been raised by the Society for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

#### 1.4 Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income consists of the invoiced value (excluding VAT) of goods sold/supplied to third parties and members.

No amounts are included in the financial statement for services donated by volunteers.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

# TOOGOODTOWASTE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 DECEMBER 2021

#### 1 Accounting policies

(Continued)

Membership and Subscriptions income is credited to the Statement of Financial Activities in the year in which they are due. Income received in advance is deferred to the appropriate financial year.

Sponsorship income is credited to the Statement of Financial Activities in the year in which they are due.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred. Capital grants are released to the SOFA in the year of receipt. Fixed assets relating to capital grants are capitalised, and depreciation charged is offset against the grant income, in a restricted fund.

#### **Income from furniture supplied**

A minimum fixed price is required for each item of furniture supplied and is accounted for on a receipts basis.

#### **Furniture auction income and other donations**

These sources of income are accounted for on a receipts basis.

Income from donated goods is recognised when the donated goods are sold.

Assets for distribution are recognised only when distributed. Assets given for use by the charity are recognised when receivable.

#### 1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise the costs in relation to generating income such as fundraising activities.
- By helping to meet the furniture and household items needs of people on a low income, by, but not limited to, recycling household items which would otherwise be thrown away and by advancing more sustainable waste management practices.
- By advancing the education and development of people, through providing opportunities to volunteer, train, develop work and social skills, gain work experience and encourage social integration.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

#### **Allocation of costs**

Expenditure by the charity, in the year, has been split between unrestricted and restricted funds and analysed between charitable activities, governance costs and the cost of generating funds. Expenditure was allocated on the basis of staff time spent on the various activities.

#### **Liabilities Policy**

Liabilities are recognised in the Statement of Financial Activities as they become payable.

# TOOGOODTOWASTE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### 1 Accounting policies

(Continued)

#### 1.6 Tangible fixed assets

Fixed assets purchased are included at cost. Assets donated to the company are included at market value. All fixed assets are held for the company's own use.

Depreciation or amortisation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives on an annual basis as follows:

|                        |                 |
|------------------------|-----------------|
| Freehold property      | 5-20% per annum |
| Leasehold improvements | 20% on cost     |
| Office equipment       | 25% on cost     |
| Tools and equipment    | 33.3% on cost   |

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### **Community asset transfer:**

|                         |                 |
|-------------------------|-----------------|
| Land                    | not depreciated |
| CAT construction costs  | 5% on cost      |
| Entrust                 | 20% on cost     |
| Rank                    | 20% on cost     |
| Welsh Church Act        | 20% on cost     |
| Professional/other fees | 100% on cost    |

Any tools or equipment costing less than £500 are immediately written off against revenue.

#### 1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Unsold donated items are not included in closing stock since their cost is nil and their value is uncertain until sold.

#### 1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# TOOGOODTOWASTE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

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### 1 Accounting policies

(Continued)

#### 1.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

#### 1.11 Taxation

As a registered charity, toogoodtowaste is entitled to the exemption from taxation in respect of income and capital gains received with sections 478-489 of the Corporation Tax Act 2010 and section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects purposes only.

#### 1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.14 Debtors

##### **Basic financial assets**

Basic financial assets, which include cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the charity transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### 1.15 Creditors and provisions

##### **Basic financial liabilities**

Basic financial liabilities, including creditors and are initially recognised at transaction price. Financial liabilities classified as payable within one year are not amortised.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

##### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

# TOOGOODTOWASTE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 DECEMBER 2021**

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### **1 Accounting policies**

**(Continued)**

#### **1.16 Taxation**

As a registered charity, toogoodtowaste Limited is entitled to the exemption from taxation in respect of income and capital gains received with sections 478-489 of the Corporation Tax Act 2010 and section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects purposes only.

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2021

|                                                               | Notes | 2021<br>£ | £        | 2020<br>£ | £       |
|---------------------------------------------------------------|-------|-----------|----------|-----------|---------|
| <b>Cash flows from operating activities</b>                   |       |           |          |           |         |
| Cash generated from operations                                | 26    |           | 1,080    |           | 248,288 |
| <b>Investing activities</b>                                   |       |           |          |           |         |
| Purchase of tangible fixed assets                             |       | (46,477)  |          | (1,247)   |         |
| Proceeds on disposal of tangible fixed assets                 |       | -         |          | 10,240    |         |
| <b>Net cash (used in)/generated from investing activities</b> |       |           | (46,477) |           | 8,993   |
| <b>Financing activities</b>                                   |       |           |          |           |         |
| Bank financing                                                |       | (5,833)   |          | 50,000    |         |
| <b>Net cash (used in)/generated from financing activities</b> |       |           | (5,833)  |           | 50,000  |
| <b>Net (decrease)/increase in cash and cash equivalents</b>   |       |           | (51,230) |           | 307,281 |
| Cash and cash equivalents at beginning of year                |       |           | 340,270  |           | 32,989  |
| <b>Cash and cash equivalents at end of year</b>               |       |           | 289,040  |           | 340,270 |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### 3 Donations and legacies

|                     | Unrestricted<br>funds | Unrestricted<br>funds | Restricted<br>funds | Total     |
|---------------------|-----------------------|-----------------------|---------------------|-----------|
|                     | 2021<br>£             | 2020<br>£             | 2020<br>£           | 2020<br>£ |
| Donations and gifts | 13,698                | 18,580                | 125,000             | 143,580   |

### 4 Other trading activities

|                          | Unrestricted<br>funds | Unrestricted<br>funds |
|--------------------------|-----------------------|-----------------------|
|                          | 2021<br>£             | 2020<br>£             |
| Sundry income            | -                     | 581                   |
| Rental income            | 100                   | 898                   |
| Other trading activities | 100                   | 1,479                 |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

### 5 Charitable activities

|                                   | 2021<br>£        | 2020<br>£        |
|-----------------------------------|------------------|------------------|
| Service level agreement           | 20,000           | 20,000           |
| Performance related grants        | 239,767          | 480,265          |
| Household items supplied          | 740,843          | 776,740          |
| Social enterprise projects        | 185,502          | 80,264           |
|                                   | <u>1,186,112</u> | <u>1,357,269</u> |
| Analysis by fund                  |                  |                  |
| Unrestricted funds                | 946,345          | 877,004          |
| Restricted funds                  | 239,767          | 480,265          |
|                                   | <u>1,186,112</u> | <u>1,357,269</u> |
| <b>Performance related grants</b> |                  |                  |
| Big Lottery - Revenue Grant       | -                | 31,051           |
| Job Retention Scheme              | 124,247          | 175,564          |
| Lloyds Bank Foundation            | 25,000           | 25,000           |
| Blaenau Gwent                     | -                | 20,000           |
| RN WEEE Fund                      | -                | 25,000           |
| RCT Rates Grants                  | 54,000           | 162,000          |
| Miscellaneous Grants              | -                | 1,650            |
| Community Foundation Wales        | -                | 15,000           |
| RCT CBC Welsh Towns               | 36,520           | -                |
| Pen Y Cymoedd Wind Farm           | -                | 25,000           |
| Other                             | -                | -                |
|                                   | <u>239,767</u>   | <u>480,265</u>   |

### 6 Sale of assets

|                                               | Total     | Unrestricted<br>funds |
|-----------------------------------------------|-----------|-----------------------|
|                                               | 2021<br>£ | 2020<br>£             |
| Net gain on disposal of tangible fixed assets | -         | 10,240                |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### 7 Charitable activities

|                                            | 2021<br>£        | 2020<br>£        |
|--------------------------------------------|------------------|------------------|
| Staff costs                                | 737,989          | 790,299          |
| Volunteer costs                            | 38,003           | 37,345           |
| Transport costs                            | 154,560          | 133,210          |
| Cost of goods                              | 110,237          | 138,360          |
|                                            | <u>1,040,789</u> | <u>1,099,214</u> |
| Share of support costs (see note 8)        | 262,892          | 290,311          |
| Share of governance costs (see note 8)     | 5,695            | 5,313            |
|                                            | <u>1,309,376</u> | <u>1,394,838</u> |
| <b>Analysis by fund</b>                    |                  |                  |
| Unrestricted funds                         | 908,799          | 805,994          |
| Restricted funds                           | 400,577          | 588,844          |
|                                            | <u>1,309,376</u> | <u>1,394,838</u> |
| <b>For the year ended 31 December 2020</b> |                  |                  |
| Unrestricted funds                         | 805,994          |                  |
| Restricted funds                           | 588,844          |                  |
|                                            | <u>1,394,838</u> |                  |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

### 8 Support costs

|                              | Support costs  | Governance costs | 2021           | 2020           | Basis of allocation |
|------------------------------|----------------|------------------|----------------|----------------|---------------------|
|                              | £              | £                | £              | £              |                     |
| Depreciation                 | 106,053        | -                | 106,053        | 96,343         | Staff costs         |
| Advertising and meetings     | 3,727          | -                | 3,727          | 5,377          | Staff costs         |
| Premises costs               | 87,458         | -                | 87,458         | 124,356        | Staff costs         |
| Telephone and administration | 42,521         | -                | 42,521         | 43,625         | Staff costs         |
| Legal and professional fees  | 4,535          | -                | 4,535          | 4,183          | Staff costs         |
| Insurances                   | 11,595         | -                | 11,595         | 10,424         | Staff costs         |
| Bank charges                 | 7,003          | -                | 7,003          | 6,003          | Staff costs         |
| Audit fees                   | -              | 5,695            | 5,695          | 5,313          | Governance          |
|                              | <u>262,892</u> | <u>5,695</u>     | <u>268,587</u> | <u>295,624</u> |                     |
| Analysed between             |                |                  |                |                |                     |
| Charitable activities        | <u>262,892</u> | <u>5,695</u>     | <u>268,587</u> | <u>295,624</u> |                     |

Governance costs includes payments to the auditors of £5,695 (2020: £5,313) for audit fees.

### 9 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### 10 Employees

#### Number of employees

The average number of employees, analysed by function was:

|                       | 2021<br>Number | 2020<br>Number |
|-----------------------|----------------|----------------|
| Charitable activities | 33             | 32             |
| Governance            | 2              | 2              |
|                       | <u>35</u>      | <u>34</u>      |

#### Employment costs

|                             | 2021<br>£      | 2020<br>£      |
|-----------------------------|----------------|----------------|
| Wages and salaries          | 672,443        | 728,024        |
| Social security costs       | 48,623         | 46,208         |
| Other pension costs         | 12,404         | 11,315         |
| Staff training and expenses | 4,519          | 4,752          |
|                             | <u>737,989</u> | <u>790,299</u> |

There were no employees whose annual remuneration was £60,000 or more.

### 11 Tangible fixed assets

|                                    | Freehold<br>property<br>£ | Leasehold<br>improvements<br>£ | Office<br>equipment<br>£ | Tools and<br>equipment<br>£ | Total<br>£       |
|------------------------------------|---------------------------|--------------------------------|--------------------------|-----------------------------|------------------|
| <b>Cost</b>                        |                           |                                |                          |                             |                  |
| At 1 January 2021                  | 1,662,024                 | 7,960                          | 11,805                   | 7,207                       | 1,688,996        |
| Additions                          | 2,296                     | 6,379                          | 37,802                   | -                           | 46,477           |
| At 31 December 2021                | <u>1,664,320</u>          | <u>14,339</u>                  | <u>49,607</u>            | <u>7,207</u>                | <u>1,735,473</u> |
| <b>Depreciation and impairment</b> |                           |                                |                          |                             |                  |
| At 1 January 2021                  | 559,686                   | 7,960                          | 10,231                   | 4,022                       | 581,899          |
| Depreciation charged in the year   | 91,962                    | 851                            | 12,043                   | 1,197                       | 106,053          |
| At 31 December 2021                | <u>651,648</u>            | <u>8,811</u>                   | <u>22,274</u>            | <u>5,219</u>                | <u>687,952</u>   |
| <b>Carrying amount</b>             |                           |                                |                          |                             |                  |
| At 31 December 2021                | <u>1,012,672</u>          | <u>5,528</u>                   | <u>27,333</u>            | <u>1,988</u>                | <u>1,047,521</u> |
| At 31 December 2020                | <u>1,102,338</u>          | <u>-</u>                       | <u>1,574</u>             | <u>3,185</u>                | <u>1,107,097</u> |

The Big Lottery Fund has a legal charge dated 1 February 2018 over the charity's property previously known as Treorchy Youth Centre, Horeb Street, Treorchy.

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

### 12 Stocks

|                                     | 2021<br>£ | 2020<br>£ |
|-------------------------------------|-----------|-----------|
| Finished goods and goods for resale | 7,779     | 18,032    |

### 13 Debtors

| Amounts falling due within one year: | 2021<br>£ | 2020<br>£ |
|--------------------------------------|-----------|-----------|
| Trade debtors                        | 2,952     | 12,383    |
| Other debtors                        | 2,454     | 5,554     |
| Prepayments and accrued income       | 47,866    | 26,721    |
|                                      | 53,272    | 44,658    |

### 14 Creditors: amounts falling due within one year

|                 | Notes | 2021<br>£ | 2020<br>£ |
|-----------------|-------|-----------|-----------|
| Bank loans      | 17    | 10,000    | 50,000    |
| Deferred income |       | 17,144    | 16,715    |
| Trade creditors |       | 34,170    | 27,268    |
| Other creditors |       | 23,147    | 19,455    |
| Accruals        |       | 38,611    | 46,780    |
|                 |       | 123,072   | 160,218   |

### 15 Deferred income

Deferred income relates to performance related grant funding received in advance and which relates to future financial periods.

|                             | 2021<br>£ | 2020<br>£ |
|-----------------------------|-----------|-----------|
| Balance brought forward     | 16,715    | 11,227    |
| Income received in the year | 17,144    | 16,715    |
| Released to income          | (16,715)  | (11,227)  |
| Balance carried forward     | 17,144    | 16,715    |

### 16 Creditors: amounts falling due after more than one year

|            | Notes | 2021<br>£ | 2020<br>£ |
|------------|-------|-----------|-----------|
| Bank loans | 17    | 34,167    | -         |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

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### 17 Loans and overdrafts

|                         | 2021<br>£         | 2020<br>£         |
|-------------------------|-------------------|-------------------|
| Bank loans              | 44,167            | 50,000            |
|                         | <u>          </u> | <u>          </u> |
| Payable within one year | 10,000            | 50,000            |
| Payable after one year  | 34,167            | -                 |
|                         | <u>          </u> | <u>          </u> |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### 18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

|                                                  | Balance at<br>1 January 2020 | Movement in funds          |                            |                                           | Balance at<br>1 January 2021 | Movement in funds          |                            |                | Balance at<br>31 December<br>2021 |
|--------------------------------------------------|------------------------------|----------------------------|----------------------------|-------------------------------------------|------------------------------|----------------------------|----------------------------|----------------|-----------------------------------|
|                                                  | £                            | Incoming<br>resources<br>£ | Resources<br>expended<br>£ | Revaluations,<br>gains and<br>losses<br>£ | £                            | Incoming<br>resources<br>£ | Resources<br>expended<br>£ | £              | £                                 |
| Welsh Church Act - Capital                       | 4,000                        | -                          | (2,000)                    | -                                         | 2,000                        | -                          | (2,000)                    | -              | -                                 |
| Big Lottery - Community Asset Transfer - Capital | 347,075                      | -                          | (14,797)                   | -                                         | 332,278                      | -                          | (14,796)                   | 317,482        | -                                 |
| SEWCED Electrical - Capital                      | 5,255                        | -                          | (2,626)                    | -                                         | 2,629                        | -                          | (2,629)                    | -              | -                                 |
| Welsh Government CFAP - Capital                  | 80,697                       | -                          | (40,348)                   | -                                         | 40,349                       | -                          | (40,349)                   | -              | -                                 |
| Big Lottery - People & Places - Capital          | 300,725                      | -                          | (17,159)                   | -                                         | 283,566                      | -                          | (16,748)                   | 266,818        | -                                 |
| Miscellaneous - Capital                          | 14                           | -                          | (14)                       | -                                         | -                            | -                          | -                          | -              | -                                 |
| Pen y Cymoedd Wind Farm - Capital                | 122,828                      | -                          | (6,635)                    | -                                         | 116,193                      | -                          | (6,636)                    | 109,557        | -                                 |
| Welsh Government - Welsh Towns                   | -                            | -                          | -                          | -                                         | -                            | 36,520                     | (14,172)                   | 22,348         | -                                 |
| Groundwork UK (Tesco)                            | -                            | 500                        | (500)                      | -                                         | -                            | -                          | -                          | -              | -                                 |
| Lloyds Bank Foundation                           | -                            | 25,000                     | (25,000)                   | -                                         | -                            | 25,000                     | (25,000)                   | -              | -                                 |
| Moondance Foundation                             | -                            | 25,000                     | (25,000)                   | -                                         | -                            | -                          | -                          | -              | -                                 |
| Miscellaneous                                    | -                            | 1,150                      | (1,150)                    | -                                         | -                            | -                          | -                          | -              | -                                 |
| Big Lottery - People & Places                    | -                            | 31,051                     | (31,051)                   | -                                         | -                            | -                          | -                          | -              | -                                 |
| Welsh Government                                 | -                            | 182,000                    | (182,000)                  | -                                         | -                            | 54,000                     | (54,000)                   | -              | -                                 |
| Job Retention Scheme                             | -                            | 175,564                    | (175,564)                  | -                                         | -                            | 124,247                    | (124,247)                  | -              | -                                 |
| Barclays Bank                                    | -                            | 100,000                    | -                          | -                                         | 100,000                      | -                          | (100,000)                  | -              | -                                 |
| Pen y Cymoedd Wind Farm                          | -                            | 25,000                     | (25,000)                   | -                                         | -                            | -                          | -                          | -              | -                                 |
| Reuse Network                                    | -                            | 25,000                     | (25,000)                   | -                                         | -                            | -                          | -                          | -              | -                                 |
| Community Foundation Wales                       | -                            | 15,000                     | (15,000)                   | -                                         | -                            | -                          | -                          | -              | -                                 |
|                                                  | <u>860,594</u>               | <u>605,265</u>             | <u>(588,844)</u>           | <u>-</u>                                  | <u>877,015</u>               | <u>239,767</u>             | <u>(400,577)</u>           | <u>716,205</u> |                                   |

## TOOGOODTOWASTE LIMITED

### STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

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#### 18 Restricted funds

(Continued)

The following funds represent **capital items** purchased that are being depreciated over their useful lives:

**Welsh Church Act** – Grant towards the purchase of Ynyshir Warehousing building.  
Grant to complete the preliminary groundworks at Ynyshir site before the extension.

**Big Lottery** – Community Asset Transfer for the Ynyshir building and extension to include a training room, additional offices and canteen.

**SEWCED Electrical** – Grant towards the purchase of Ynyshir Warehousing building. Grant to purchase a new vehicle and equipment for electrics department.

**WRAP** – Grant to complete the preliminary groundworks at the Ynyshir site before the extension.

**Welsh Government CFAP** - Grant to complete the refurbishment works at the Treorchy site.

**Big Lottery - People & Places** - Grant towards the renovations of former Treorchy Youth Centre.

**Pen y Cymoedd Wind Farm** - This funding was received for the roof renovations of the former Treorchy Youth Centre.

**Welsh Government - Welsh Towns** - Funding towards additional external storage to increase re-use.

## TOOGOODTOWASTE LIMITED

### STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

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#### 18 Restricted funds

(Continued)

##### Other funds:

**Big Lottery People & Places** - Funding towards support during COVID-19 pandemic.

**Lloyds Bank Foundation** - Funding towards the salary costs during COVID-19 pandemic.

**Job Retention Scheme** - Funding towards the salary costs during COVID-19 pandemic.

**Community Foundation Wales** - Funding towards support during COVID-19 pandemic.

**Barclays Bank** - Funding towards support during COVID-19 pandemic.

**Moondance Foundation** - Funding towards support during COVID-19 pandemic.

**Pen Y Cymoedd** - Funding towards support during COVID-19 pandemic.

**Welsh Government** - Funding towards support during COVID-19 pandemic.

**Reuse Network** - Funding towards support during COVID-19 pandemic.

**Co-op** - Funding towards support during COVID-19 pandemic.

**Groundworks UK (Tesco)** - Funding towards support during COVID-19 pandemic.

**Miscellaneous funds** in the prior year related to Charities Aid- Co-op £1,575 and Constructing Excellence in Wales £800 towards specific projects. In the current year the funding was from Wales Co-op £500, Network Interlink £400 and Neighbourly £400 for support during the COVID 19 pandemic.

**Welsh Government - Welsh Towns** - Funding towards staffing costs to increase re-use.

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

### 19 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

|                       | Balance at<br>1 January 2020 | Movement<br>in funds<br>Incoming<br>resources <sup>1</sup> | Balance at<br>January 2021 | Transfers     | Balance at<br>31 December<br>2021 |
|-----------------------|------------------------------|------------------------------------------------------------|----------------------------|---------------|-----------------------------------|
|                       | £                            | £                                                          | £                          | £             | £                                 |
| Project closure costs | 20,000                       | 80,000                                                     | 100,000                    | 50,000        | 150,000                           |
|                       | <u>20,000</u>                | <u>80,000</u>                                              | <u>100,000</u>             | <u>50,000</u> | <u>150,000</u>                    |

**Project closure** - The board recognise the need to maintain a reserve to cover the closure costs arising from a significant reduction in income. The amount has been increased by £50,000 in 2021 as a result of the surplus position at the year end.

### 20 Analysis of net assets between funds

|                                                       | Unrestricted<br>funds<br>2021<br>£ | Restricted<br>funds<br>2021<br>£ | Total<br>2021<br>£ | Unrestricted<br>funds<br>2020<br>£ | Restricted<br>funds<br>2020<br>£ | Total<br>2020<br>£ |
|-------------------------------------------------------|------------------------------------|----------------------------------|--------------------|------------------------------------|----------------------------------|--------------------|
| Fund balances at 31 December 2021 are represented by: |                                    |                                  |                    |                                    |                                  |                    |
| Tangible assets                                       | 353,664                            | 693,857                          | 1,047,521          | 330,082                            | 777,015                          | 1,107,097          |
| Current assets/<br>(liabilities)                      | 204,671                            | 22,348                           | 227,019            | 142,742                            | 100,000                          | 242,742            |
| Long term liabilities                                 | (34,167)                           | -                                | (34,167)           | -                                  | -                                | -                  |
|                                                       | <u>524,168</u>                     | <u>716,205</u>                   | <u>1,240,373</u>   | <u>472,824</u>                     | <u>877,015</u>                   | <u>1,349,839</u>   |

### 21 Members' Contributions

Contributions for membership for individuals were set at £1 for waged and £1 for unwaged. Organisations contributed £1 for membership.

Each member's liability is limited to £1. At 31 December 2021, there were 63 members of the company (2020: 68).

### 22 Capital commitments

As at 31 December 2021, the charity did not have any capital commitments (2020: £nil).

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

### 23 Indemnity Insurance

The charity has purchased insurance to protect it from loss arising from the neglect or defaults of its trustees and employees, and to indemnify the trustees against the consequences of any neglect or default on their part. The cost of this insurance is included within the overall cost of a specialist charity policy which includes property insurance and employer's liability insurance and cannot therefore be separately identified.

### 24 Related party transactions

#### Remuneration of key management personnel

The remuneration of key management personnel is as follows.

|                        | 2021<br>£ | 2020<br>£ |
|------------------------|-----------|-----------|
| Aggregate compensation | 136,833   | 131,879   |

The key management personnel of the charity comprise of the Chief Executive Officer, Retail Manager, Operations Manager and Finance Manager.

During the current year the charity received grant funding from Pen Y Cymoedd Wind Farm Community Interest Company to the value of £nil (2020: £25,000).

Mr D J Henderson, trustee is also a Director of Pen Y Cymoedd Wind Farm Community Interest Company.

### 25 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                            | 2021<br>£ | 2020<br>£ |
|----------------------------|-----------|-----------|
| Within one year            | 90,513    | 98,768    |
| Between two and five years | 84,748    | 117,112   |
|                            | 175,261   | 215,880   |

# TOOGOODTOWASTE LIMITED

## STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2021

|    |                                                      |                           |                 |                             |
|----|------------------------------------------------------|---------------------------|-----------------|-----------------------------|
| 26 | Cash generated from operations                       | 2021<br>£                 | 2020<br>£       |                             |
|    | (Deficit)/surplus for the year                       | (109,466)                 | 117,730         |                             |
|    | Adjustments for:                                     |                           |                 |                             |
|    | Gain on disposal of tangible fixed assets            | -                         | (10,240)        |                             |
|    | Depreciation and impairment of tangible fixed assets | 106,053                   | 96,343          |                             |
|    | Movements in working capital:                        |                           |                 |                             |
|    | Decrease/(increase) in stocks                        | 10,253                    | (9,402)         |                             |
|    | (Increase)/decrease in debtors                       | (8,614)                   | 13,563          |                             |
|    | Increase in creditors                                | 2,425                     | 34,806          |                             |
|    | Increase in deferred income                          | 429                       | 5,488           |                             |
|    | Cash generated from operations                       | 1,080                     | 248,288         |                             |
| 27 | Analysis of changes in net funds                     |                           |                 |                             |
|    |                                                      | At 1 January<br>2021<br>£ | Cash flows<br>£ | At 31 December<br>2021<br>£ |
|    | Cash at bank and in hand                             | 340,270                   | (51,230)        | 289,040                     |
|    | Loans falling due within one year                    | (50,000)                  | 40,000          | (10,000)                    |
|    | Loans falling due after more than one year           | -                         | (34,167)        | (34,167)                    |
|    |                                                      | 290,270                   | (45,397)        | 244,873                     |