FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company No. 3271662

The Registrar of Companies for England and Wales hereby certifies that FRAN'N'BRU LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the company is limited.

Given at Companies House, Cardiff, the 31st October 1996



N03271662E



MRS. L. MATTER

For the Registrar of Companies



Please complete in typescript.

or in bold black capitals.	Dougland of approximent region and in					
Company Name in full	FRAN (N'BRU LIMITED					
**************************************	MISS KATE ELIZABETH TAYLOR					
of	54 HUNGERFORD ROAD, LONDON NTGLP					
† Please delete as appropriate.	solemnly and sincerely declare that I am a [Solicitor engaged in the nation of the company] [person named as director or secretary of the npany in the statement delivered to the Registrar under section 10 of the mpanies Act 1985] and that all the requirements of the Companies Act is in respect of the registration of the above company and of matters cedent and incidental to it have been complied with.					
	And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the Statutory Declarations Act 1835.					
Declarant's signature	K. Jago.					
Declared at	92 Coldherton Lane, London SES 91					
the	24th day of October					
	One thousand nine hundred and ninety					
• Please print name. before me •	KWADWO ANTWI- NIMOH					
MESSRS NIMOH & COMPANY SOLICITORS 92 COLDHARBOUR LANE CAMBERWELL LONDON SE5 9PU TEL: 0171 738 6322 FAX: 0171 733 1615	Date 2410 96 A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor					
Please give the name, address, telephone number and, if available, a DX number and Exchange of	MOSES PETERS & COMPANY 136 SOUTHWYCK HOUSE, MOORLAND ROAD					
the person Companies House should contact if there is any query.	LONDON SW98URTO 0171-7372200					
	DX number DX exchange					
	When you have completed and signed the form please send it to the					

Form revised March 1995

Registrar of Companies at: Companies House, Crown Way, Cardiff, CF4 3UZ

DX 33050 Cardiff for companies registered in England and Wales

for companies registered in Scotland

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB DX 235 Edinburgh



Please complete in typescript, or in bold black capitals.

First directors and secretary and intended situation of registered office

Notes on completion appear on final page					
Company Name in full	FRAN'N'BRU LIMITED				

Proposed Registered Office	54 HUNGERFORD ROAD				
(PO Box numbers only, are not acceptable)					
Post town	LONDON				
County / Region	Postcode N79LP				
If the memorandum is delivered by an agent for the subscriber(s) of the memorandum mark the box opposite and give the agent's	X				
name and address. Agent's Name	MOSES PETERS & COMPANY				
Address	136 SOUTHWYCK HOUSE				
	MOORLAND ROAD				
Post town	LONDON				
County / Region	Postcode SW984R				
Number of continuation sheets attached					
Please give the name, address, telephone number and, if available,	MOSES PETERS & COMPANY				

a DX number and Exchange of the person Companies House should contact if there is any query.

136 SOUTHWYCK HOUSE, MOBRIAND ROAD LONDON SW984Rel 0171-7372200 DX number DX exchange

Companies House receipt date barcode

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF4 3UZ DX 33050 Cardiff for companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

Company Secreta	ry (see notes 1-5)				• •	
Company name		FRAN'N'BRU LIMITED				
NAME	*Style / Title	mrs	*Honou	urs etc		
* Voluntary details	Forename(s)	MARLENE GWENDOLINE				
	Surname	TAYLOR				
Previ	ous forename(s)	None				
Previous surname(s)		ROE				
Address		54 HUNGERFORD ROAD				
Usual residential address For a corporation, give the						
registered or principal office address.	Post town	LONDON				
	County / Region			Postcode	N79LP	
	Country	ENGLAMS				
		I consent to act as secretary	of the com	pany nam	ed on page 1	
	ent signature	M. Taylor	*	Date	21/10/96	
Directors (see notes 1-5) Please list directors in alphabe	etical order				•	
NAME	*Style / Title	miss	*Honou	urs etc		
	Forename(s)	KATE ELIZABETH				
	Surname	TAYLOR				
Previous forename(s)		None				
Previous surname(s)		None				
Addres	s	54 HUNGERFORD ROAD				
Usual residential address For a corporation, give the						
registered or principal office address. Post tov		LONDON				
,	County / Region			Postcode	N79LP	
	Country	ENGLANI	<u> </u>	**************************************		
		Day Month Year				
Date of birth		24 2 73	Nationalit	ty Bi	RITISH	
Business occupation		Child Care	Work	er		
Other directorships		None				
		I consent to act as director of the company named on page 1				
Conse	ent signature	K. Hagn	*	Date	21/10/96	

Notes

 Show for an individual the full forename(s) NOT INITIALS and surname together with any previous forename(s) or surname(s).

If the director or secretary is a corporation or Scottish firm - show the corporate or firm name on the surname line.

Give previous forename(s) or surname(s) except that:

- for a married woman, the name by which she was known before marriage need not be given,
- names not used since the age of 18 or for at least 20 years need not be given.

A peer, or an individual known by a title, may state the title instead of or in addition to the forename(s) and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Address:

Give the usual residential address.

In the case of a corporation or Scottish firm give the registered or principal office.

Subscribers:

The form must be signed personally either by the subscriber(s) or by a person or persons authorised to sign on behalf of the subscriber(s).

- 2. Directors known by another description:
 - A director includes any person who occupies that position even if called by a different name, for example, governor, member of council.
- 3. Directors details:
 - Show for each individual director the director's date of birth, business occupation and nationality.
 The date of birth must be given for every individual director.
- 4. Other directorships:
 - Give the name of every company of which the person concerned is a director or has been a director at any time in the past 5 years. You may exclude a company which either is or at all times during the past 5 years, when the person was a director, was:
 - dormant,
 - a parent company which wholly owned the company making the return,
 - a wholly owned subsidiary of the company making the return, or
 - another wholly owned subsidiary of the same parent company.

If there is insufficient space on the form for other directorships you may use a separate sheet of paper, which should include the company's number and the full name of the director.

 Use Form 10 continuation sheets or photocopies of page 2 to provide details of joint secretaries or additional directors and include the company's number.



THE COMPANIES ACTS 1985 AND 1989

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION OF FRAN'N'BRU LIMITED

- 1. The Company's name is FRAN'N'BRU LIMITED.
- 2. The Company's registered office is to be situated in ENGLAND AND WALES.
- 3. The Company's objects are as follows:-
- a) To provide, in United Kingdom and abroad, children's nursery school or schools; classroom or classrooms; playroom or playrooms; dining-room or dining-rooms; playground or playgrounds and games, sports, activities and holidays for children; library; office or offices; board; lodging and attendances and all other necessaries and conveniences for or to pupils, students, teachers, lecturers, clerks, employees and officers instructed or employed temporarily or otherwise by the company, and to afford them facilities for study, research, cultivation teaching and performance of the tasks and duties allotted to them respectively.
- b) To carry on, in United Kingdom and abroad, all or any of the businesses of whole-sellers and retail-sellers of children related merchandise; general merchants and traders; manufacturers; assemblers; distributors; importers; exporters; merchants; factors and shippers of and wholesale and retail dealers in children's clothing and toys; to carry on all or any of the businesses of mail order specialists, credit and discount traders, cash and carry traders, manufacturers' agents, commission and general agents; to create, establish, build up, and maintain an organisation for the marketing, distribution or introduction of the children's clothing, toys, and children related merchandise, goods and products dealt in or services rendered by any persons, companies or firms, and to participate in, undertake, perform, and carry out all kinds of commercial trading; proprietors, buyers and sellers of properties in connection with the businesses of the company; proprietors of machineries, equipment, furnitures, fittings, vehicles and vessels of all kinds for the businesses of the company; and to open and establish markets, depots, garages, yards, shops, stalls, stores, offices, factories and warehouses for manufacturing, storage, sale, distribution, supply and delivery of children's clothing, toys, and children related merchandise, goods and products dealt in and services rendered by the company; and to carry on any other trade or business of any description which can, in the opinion of the Board of directors, be capable of being advantageously and beneficially carried on in connection with or as ancillary to any of the above and afore-stated businesses of the company.
- c) To purchase, sell, exchange, improve, mortgage, charge, rent, let on lease, hire, licence, surrender, accept surrenders of,

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is to the control of the second of the control of t In the control of the acquire and deal with any freehold, leasehold or other property, chattels and effects, erect, pull down, repair, alter, develop or otherwise deal with any building or buildings and adapt the same for the purposes of the Company's business.

- (d) To purchase or otherwise acquire all or any part of the business or assets of any person, firm or company, carrying on or formed to carry on any business which this Company is authorised to carry on or possessed of property suitable to the purposes of this Company, and to pay cash or to issue any shares, stocks, debentures or debenture stock of this Company, as the consideration for such purchase or acquisition and to undertake any liabilities or obligations relating to the business or property so purchased or acquired.
- (e) To apply for, purchase or otherwise acquire any patents, licences or concessions which may be capable of being dealt with by the Company, or be deemed to benefit the Company and to grant rights thereout.
- (f) To sell, let, licence, develop or otherwise deal with the undertaking, or all or any part of the property or assets of the Company, upon such terms as the Company may approve, with power to accept shares, debentures or securities of, or interests in, any other company.
- (g) To invest and deal with the moneys of the Company not immediately required for the purposes of the Company in or upon such securities and subject to such conditions as may seem expedient.
- (h) To lend money to such persons, upon such terms and with or without security and subject to such conditions as may seem desirable.
- (i) To guarantee the payment of any debentures, debenture stock, bonds, mortgages, charges, obligations, interest, dividends, securities, moneys or shares or the performance of contracts or engagements of any other company or person, and to give indemnities and guarantees of all kinds and to enter into partnerships or any joint purse arrangements with any person, persons, firm or company having for its objects similar objects to those of this Company or any of them.
- (j) To borrow or raise money in such manner as the Company shall think fit, and in particular, by the issue of debentures or debenture stock, charged upon all or any of the Company's property, both present and future, including its uncalled capital, and to re-issue any debentures at any time paid off.

- (k) To draw, make, accept, endorse, discount, execute and issue promissory notes, bills of exchange, debentures, warrants and other negotiable documents.
- (1) To purchase, subscribe for, or otherwise acquire and hold shares, stock or other interests in, or obligations of any other company or corporation.
- (m) To remunerate any person or company for services rendered or to be rendered in placing or assisting to place any of the shares in the Company's capital or any debentures, debenture stock or other securities of the Company or in or about the formation or promotion of the Company or the conduct of its business.
- (n) To pay out of the funds of the Company all costs and expenses of or incidental to the formation and registration of the Company and the issue of its capital and debentures including brokerage and commission.
- (o) To promote or aid in the promotion of any company or companies for the purpose of acquiring all or any of the property rights and liabilities of this Company or for any other purpose which may seem directly or indirectly calculated to advance the interests of this Company.
- (p) To establish and support and aid in the establishment and support of funds or trusts calculated to benefit employees or ex-employees of the Company (including any Director holding a salaried office or employment in the Company) or the dependants or connections of such persons and to grant pensions and allowances to any such person.
- (q) To remunerate the Directors of the Company in any manner the Company may think fit, and to pay or provide pensions for or make payments to or for the benefit of Directors and ex-Directors of the Company or their dependants or connections.
- (r) To distribute any property of the Company in specie among the members.
- (s) To do all such other things as are incidental or conducive to the attainment of the above objects or any of them.

It is declared that the foregoing sub-clauses shall be construed independently of each other and none of the objects therein mentioned shall be deemed to be merely subsidiary to the objects contained in any other sub-clause.

4. The liability of the Members is limited.

5. The Company's Share Capital is £100 divided into 100 Shares of £1 each, with power to increase or to divide the Shares in the Capital for the time being, into different classes having such rights, privileges and advantages as to voting and otherwise, as the Articles of Association may from time to time prescribe.

a) The contract of the cont

We, the subscribers to this memorandum of association, wish to be formed into a company pursuant to this memorandum; and we agree to take the number of shares shown opposite our respective names.

NAMES AND ADDRESSES OF SUBSCRIBERS

NUMBER OF SHARES TAKEN SIGNATURES OF BY EACH SUBSCRIBER

SUBSCRIBERS

- 1) Miss Kate E. Taylor Of 54 Hungerford Road London N7 9LP

99 (Ninety Nine) K. J.

- 2) Mrs. Marlene G. Taylor 1 (One) Of 54 Hungerford Road London N7 9LP

M. Taylor

TOTAL SHARES TAKEN

100 (One Hundred)

st DATED THIS 21" DAY OF OCTOBER 1996.

NAME AND ADDRESS OF WITNESS TO THE ABOVE SIGNATURES

Mr. B. D. H. Taylor

SIGNATURE

Of 54 Hymgerford Hoad, London N7 9LP.

DATED THIS 215 DAY OF OCTOBER 1996.

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THE COMPANIES ACTS 1985 AND 1989

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION OF FRAN'N'BRU LIMITED

PRELIMINARY

- Subject as hereinafter provided the Regulations set out in Table "A" of the Schedule to The Companies (Table A to F) Regulations 1985 shall apply to this Company.
- 2. The following clauses of the said Table "A" shall not apply to this Company videlicet: 23, 24, 46, 47, 64-69, 73-80, 94 and 95.

PRIVATE COMPANY

3. The Company is a Private Company within the meaning of the Companies Act 1985.

SHARES

- 4(a) Save as hereinafter expressly authorised the Directors shall allot relevant securities (as defined in the Companies Act 1985) as authorised from time to time by the Company in general meeting in accordance with the provisions of Section 80 of the Companies Act 1985.
 - (b) During the period of five years commencing with the date of incorporation the Directors shall have authority to allot or otherwise dispose of any shares of the Company up to the total amount which shall remain unissued to such persons and for such consideration and upon such terms and conditions as they may determine.
- 5. By virtue of Section 91(1) of the Companies Act 1985; Sections 89(1) and 90(1) to 90(6) inclusive of that Act shall not apply to this Company.
- 6. The lien conferred by Clause 8 of the said Table "A" shall attach to all shares whether fully paid or not and to all shares registered in the name of any person indebted or under liability to the Company whether he be the sole holder thereof or one of two or more joint holders.
- 7. Both Sections 159 and 160 of the Companies Act 1985 shall apply to this company, and the Company may therefore issue shares which are to be redeemed or liable to be redeemed at the option of the Company or the shareholders.

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8. Sections 162, 170, 171 and 172 of The Companies Act 1985 shall apply to this Company.

TRANSFER OF SHARES

- 9. The Directors may in their absolute discretion and without assigning any reason therefor decline to register any transfer of any share whether or not it is a fully paid share.
- 10. Clause 9 of these Articles shall not apply to any transfer to a person who is already a member of the Company.
- A member desiring to transfer shares otherwise 11. than to a person who is already a member of the Company shall give notice in writing of such intention to the Directors of the Company giving particulars of the shares in question. The Directors as agents for the member giving such notice may dispose of such shares or any of them to members of the Company at a price to be agreed between the transferor and the Directors or failing agreement at a price fixed by the Auditors of the Company as the fair value thereof. If within twenty-eight days from the date of the said notice the Directors are unable to find a member or members willing to purchase all such shares the transferor may subject to Clause 9 hereof dispose of so many of such shares as shall remain undisposed of in any manner he may think fit within three months from the date of the said notice.
- 12. The instrument of transfer of any share shall be executed by or on behalf of the transferor who shall be deemed to remain a holder of the share until the name of the transferee is entered in the register of members in respect thereof.

GENERAL MEETINGS

- 13. At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded by the Chairman or by any member present in person or by proxy. Unless a poll be so demanded a declaration by the Chairman that a resolution has on a show of hands been carried or carried unanimously or by a particular majority or lost and an entry to that effect in the book containing the minutes of the proceedings of the Company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.
- 14. Subject to the provisions of the Companies Act 1985 a resolution in writing signed by all the members for the time being entitled to receive notice of and to attend and vote at General Meetings (or being corporations by their duly authorised representatives) shall be as valid and effective as if the same had been

passed at a General Meeting of the Company duly convened and held.

SECRETARY

15. The first Secretary of the Company shall be the person named as the first Secretary of the Company in the statement delivered under Section 10 of the Companies Act 1985.

DIRECTORS

- 16. Unless and until the Company in General Meeting shall otherwise determine, there shall not be any limitation as to the number of Directors. If and so long as there is a sole Director, he may exercise all the powers and authorities vested in the Directors by these Articles or Table A; and Clause 89 of Table A shall be modified accordingly.
- 17. A person may be appointed a Director notwithstanding that he shall have attained the age of 70 years and no Director shall be liable to vacate office by reason of his attaining that or any other age.
- 18. The Directors shall have power at any time and from time to time to appoint any person to be a Director either to fill a casual vacancy or as an addition to the existing Directors.
- 19. The Company may by Ordinary Resolution, of which Special Notice has been given in accordance with Section 379 of the Companies Act 1985, remove any Director before the expiration of his period of office notwithstanding anything in these Articles or in any agreement between the Company and such Director. Such removal shall be without prejudice to any claim such Director may have for damages for breach of any contract of service between him and the Company.
- 20. The Company may by Ordinary Resolution appoint another person in place of a Director removed from office under Article 19 and without prejudice to the powers of the Directors under Article 18 the Company in General Meeting may appoint any person to be a Director either to fill a casual vacancy or as an additional Director.
- 21. Subject to the provisions of the Companies Act 1985 in so far as the said provisions relate to a Private Limited Company a Director may contract with and participate in the profits of any contract or arrangement with the Company as if he were not a Director. A Director shall also be capable of voting in respect of such contract or arrangement where he has previously disclosed his interest to the Company or in respect of his appointment to any office or place of profit under the Company or of the arrangement of the

terms thereof and may be counted in the quorum at any meeting at which any such matter is considered.

BORROWING POWERS OF DIRECTORS

22. The Directors may exercise all the powers of the Company to borrow money whether in excess of the nominal amount of the share capital of the Company for the time being issued or not and to mortgage or charge its undertaking property and uncalled capital or any part thereof and subject to Section 80 of the Companies Act 1985 to issue debentures debenture stock and other securities whether outright or as security for any debt liability or obligation of the Company or of any third party.

ALTERNATE DIRECTOR

23. Any Director being absent may by notice in writing to the Company appoint some other person to be his alternate or substitute Director during his absence such alternate Director having in all respects the same rights and powers as the appointor. Any person who has been so appointed may be in like manner removed by the person who appointed him.

INDEMNITY

24. Subject to Section 310 of the Companies Act 1985 and in addition to such indemnity as is contained in Clause 118 of the said Table "A" every Director officer or official of the Company shall be indemnified out of the funds of the Company against all costs charges losses expenses and liabilities incurred by him in the execution and discharge of his duties or in relation thereto.

NAMES AND ADDRESSES OF SUBSCRIBERS

SIGNATURES OF SUBSCRIBERS

1) Miss Kate E. Taylor Of 54 Hungerford Road London N7 9LP

K. Yop.

2) Mrs Marlene G. Taylor Of 54 Hungerford Road London N7 9LP

M. Toylor.

21st DAY OF OCTOBER 1996.

NAME AND ADDRESS OF WITNESS TO THE ABOVE SIGNATURES

Mr. B. D. H. Taylor Of 54 Hungerford Road, London N7 9LP

DATED THIS 21st DAY OF OCTOBER 1996.

SIGNATURE

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