

**Ciba Specialty Chemicals PLC**

**Directors' report and financial  
statements**

**Registered number 3249009**

**31 December 2006**

TUESDAY



\*AMJYVRPO\*

A26

31/07/2007

391

COMPANIES HOUSE

## Contents

Directors' report	2-4
Statement of directors' responsibilities	5
Independent auditors' report to the members of Ciba Specialty Chemicals PLC	6
Profit and loss account	7
Statement of Total Recognised Gains and Losses	8
Balance sheet	9
Notes to the financial statements	10-31

## Directors' report

The directors present their annual report and the audited financial statements for the year ended 31 December 2006

### Principal activity and review of the business

The principal activity of the company is the manufacture and sale of specialty chemicals

The company's key statutory and non-statutory financial and other performance indicators during the year were as follows

	2006	2005	Change
	£000	£000	
<b>Growth and profitability development</b>			
Turnover	427,331	433,227	-1.4%
Total period costs as a % of sales	33.6%	36.0%	2.4%
Headcount	1,849	2,159	14.4%
<b>Working capital management</b>			
Accounts receivable as a % of sales	19.3%	19.7%	0.4%
Accounts payable as a % of inventory	71.4%	85.6%	-14.2%
<b>Safety</b>			
Accident frequency rate	0.09	0.25	0.16

Turnover fell during the year reflecting the previously announced closure of the Clayton site and the divestment of the Textile business to Huntsman, partly offset by growth achieved on a number of product lines. Total period costs as a percentage of sales has improved and headcount has reduced, reflecting the restructuring program and proactive cost management actions taken, including changes to the pension scheme implemented from 1 January 2007. The development of accounts receivable as a percentage of sales and accounts payable as a percentage of inventory reflect the decision to move to new business processes towards the end of the year, with the benefits expected to start flowing through in 2007. The company's accident frequency rate remains at an excellent level, reflecting the commitment the company has to the safety of its' employees.

### Principal risks and uncertainties

The company's management meet quarterly to review risks and uncertainties, and evaluate what decisions are required. The principal risks and uncertainties facing the company are competition, industry development and environment, health and safety.

#### Competition

The company operates in a very competitive set of markets and has many traditional as well as new global competitors. The whole business faces competitive risks and uncertainties.

#### Industry development

Raw material and energy costs are prone to increase which the company makes all efforts to pass onto the customer. Dependent on the market, selling price increases cannot always be achieved.

#### Environment, Health and Safety

The company meets the legal requirements to manage these risks. Given the importance the company places on managing those risks, it also adheres to best practice and Chemical Industries Association standards.

## **Directors' report (continued)**

### **Results and dividends**

The profit for the year ended 31 December 2006 was £40.0 million (2005 loss £15.8 million). The directors recommend the payment of no dividend in 2006 (2005 Nil).

On 30 June 2006, the Textile Effects business was sold to Huntsman. Turnover and results of the business during the current financial year and the previous financial year have been shown within discontinued operations.

### **Directors**

The directors who held office during the year were as follows:

AH Dimery  
CA Forbes  
IEF Stewart  
MD Wright

Resigned 31 December 2006

According to the register kept under Section 325 of the Companies Act 1985, no director had any beneficial interest in the shares of the company, a subsidiary of the company, the company's holding company, or a subsidiary of the company's holding company, either at the beginning or end of the year. As permitted by statutory instrument, the register does not include any shareholdings of directors in the ultimate holding company and its overseas subsidiary companies.

### **Involvement of employees**

Employee involvement and consultation is managed in a number of ways. The process of team briefings by line managers continues to be an important basis for ensuring good internal communications. These arrangements also promote a common awareness amongst employees of the financial and economic factors affecting the performance of their segments and the business. This is supplemented by both segmental and company-wide publications and an intranet.

### **Employment of disabled persons**

Applications for disabled employees are always fully considered, bearing in mind the aptitude of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment within the group continues and that appropriate training is arranged. It is the policy of the group that the training, career development and promotion of disabled persons should, as far as possible, be identical with that of other employees.

### **Research and development**

Ciba undertakes research and development on a worldwide basis. The company makes a contribution to the total research expenditure incurred by Ciba and is reimbursed for the costs of research of worldwide applications it undertakes in the UK.

### **Financial instruments**

The company holds and uses financial instruments to finance its operations and to manage its interest rate, liquidity and currency risks. The company primarily finances its operations using borrowings, cash and liquid resources, trade debtors and creditors, debt and equity. These financial instruments all arise in the normal course of the company's operating activities.

As directed by the board, the company does not engage in speculative activities using derivative financial instruments. Company cash reserves are held centrally to take advantage of the most rewarding short-term investments opportunities. Forward foreign currency contracts are used in the management of currency risk.

The main risks arising from the company's financial instruments are interest rate risk, liquidity risk and exchange rate risk. The board reviews and agrees the policies for managing each of these risks in accordance with the worldwide group's financial policies.

## Directors' report (continued)

### *Interest rate risk*

The company's policy is to regularly review the terms of its available short-term borrowing facilities and to individually assess and manage each long-term borrowing commitment accordingly.

### *Liquidity risk*

Cash resources are largely generated through operations. Short-term flexibility is achieved by overdraft facilities, money market facilities and intercompany loans.

### *Currency risk*

Exposure to currency risk primarily arises from incurring transactional foreign currency costs. The company's policy is to cover all significant foreign currency commitments by using forward foreign currency contracts.

### **Political and charitable donations**

No contributions were made by the company during the year for political purposes. Donations amounting to £23,000 (2005 £17,000) were made for charitable purposes. In addition, £113,000 (2005 £121,000) was contributed during the year for scientific, educational, research and welfare purposes.

### **Creditor payments**

The company's current policy concerning the payment of the majority of its trade creditors is as follows:

- (a) to settle the terms of payment with those suppliers when agreeing the terms of each transaction,
- (b) to ensure that those suppliers are made aware of the terms of payment by inclusion of the relevant terms of contracts, and
- (c) to pay in accordance with its contractual and other legal obligations.

The average creditor payment days as at the year end was 53 outstanding days (2005 51 days).

### **Auditors**

A resolution re-appointing Ernst & Young LLP as auditors for the ensuing year will be proposed at the Annual General Meeting.

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditor in connection with preparing its report, of which the auditor is unaware. Having made enquiries of fellow directors and the group's auditor, each director has taken all the steps that he/she is obliged to take as a director in order to make himself/herself aware of any relevant audit information and to establish that the auditor is aware of that information.

By order of the board



**R Wilkinson**  
Secretary

Charter Way  
Macclesfield  
Cheshire  
SK10 2NX  
23 July 2007

## Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and estimates that are reasonable and prudent,
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Independent auditors' report to the members of Ciba Specialty Chemicals PLC**

We have audited the company's financial statements for the year ended 31 December 2006 which comprise the Profit and Loss Account, the Balance Sheet and the related notes 1 to 25. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

The directors are responsible for the preparation of the Annual Report and the financial statements in accordance with applicable United Kingdom law and Accounting Standards (United Kingdom Generally Accepted Accounting Practice) as set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or of information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.


### **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2006 and of its profit for the year then ended, the financial statements have been properly prepared in accordance with the Companies Act 1985, and the information given in the directors' report is consistent with the financial statements.

  
Ernst & Young LLP  
Registered Auditor  
Manchester

26 July 2007

**Profit and loss account**  
*for the year ended 31 December 2006*

	<i>Notes</i>	2006 £000	As restated (see note 8) 2005 £000
<b>Turnover</b>	2	427,331	433,227
Turnover - Continuing operations		422,082	403,133
Turnover - Discontinued operations		5,249	30,094
<b>Cost of sales</b>		(358,459)	(370,479)
<b>Gross profit</b>		68,872	62,748
Net operating expenses – excluding one-off pension effects	3(a)	(29,383)	(34,364)
Net operating income/(expenses) - one-off pension effects	3(a)	41,736	(16,525)
<b>Net operating income/(expenses)</b>		12,353	(50,889)
<b>Operating profit</b>	3(b)	81,225	11,859
Operating profit - Continuing operations		82,411	12,680
Operating profit - Discontinued operations		(1,186)	(821)
Gain/(loss) on sale of tangible fixed assets	4(a)	5,153	(481)
Loss on discontinued operations	4(b)	(1,435)	-
Restructuring costs	4(c)	(11,099)	(19,333)
<b>Profit/(loss) before finance charges</b>		73,844	(7,955)
Profit/(loss) before finance charges - Continuing operations		81,917	4,110
Profit/(loss) before finance charges - Discontinued operations		(8,073)	(12,065)
Net interest payable	5	(18,236)	(17,062)
Other finance income	6	5,243	2,684
<b>Profit/(loss) on ordinary activities before taxation</b>		60,851	(22,333)
Tax on profit/(loss) on ordinary activities	7	(20,822)	6,494
<b>Profit/(loss) for the financial year</b>	20	40,029	(15,839)

The accompanying notes form an integral part of the financial statements



**Statement of total recognised gains and losses**  
*for the year ended 31 December 2006*

	<i>Notes</i>	<b>2006</b> <b>£000</b>	As restated (see note 8) <b>2005</b> <b>£000</b>
Profit/(loss) for the financial year		<b>40,029</b>	(15,839)
Actuarial gain on pension scheme	9(c)	<b>5,971</b>	4,218
Movement on deferred tax relating to the actuarial gain on the pension scheme	18	<b>(1,791)</b>	(1,265)
Other gains and losses relating to the year	21	<b>4,180</b>	2,953
Total recognised gains/(losses) since last annual report		<b>44,209</b>	(12,886)

**Balance sheet**  
*as at 31 December 2006*

	Notes	2006	2005
		£000	As restated (see note 8) £000
<b>Fixed assets</b>			
Intangible assets	11	185	195
Tangible assets	12(a)	167,397	183,664
Investments	12(b)	15	15
		<u>167,597</u>	<u>183,874</u>
<b>Current assets</b>			
Stocks	13	53,239	52,884
Debtors			
due within one year	14	104,508	87,546
due after one year	14	440,906	432,398
Cash at bank and in hand		2,997	21,977
		<u>601,650</u>	<u>594,805</u>
<b>Creditors: amounts falling due within one year</b>	15	(86,649)	(100,455)
<b>Net current assets</b>		<u>515,001</u>	<u>494,350</u>
<b>Total assets less current liabilities</b>		<u>682,598</u>	<u>678,224</u>
<b>Creditors: amounts falling due after more than one year</b>	16	(606,663)	(606,700)
<b>Provisions for liabilities and charges</b>	18	(34,850)	(40,422)
<b>Net assets excluding pension asset/(liability)</b>		<u>41,085</u>	<u>31,102</u>
<b>Pension asset/(liability)</b>	9(c)	25,817	(8,409)
<b>Net assets</b>		<u>66,902</u>	<u>22,693</u>
<b>Capital and reserves</b>			
Called up share capital	19	49,991	49,991
Share premium account	20	60,032	60,032
Profit and loss account	20	(43,121)	(87,330)
<b>Equity shareholders' funds</b>	21	<u>66,902</u>	<u>22,693</u>

The accompanying notes form an integral part of these financial statements

These financial statements were approved by the board of directors on 23 July 2007 and were signed on its behalf by

  
C A Forbes  
Director

## Notes to the financial statements

### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements

#### *Basis of preparation*

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards

The company is exempt by virtue of Section 228 of the Companies Act 1985 from the requirement to prepare group financial statements

Under Financial Reporting Standard 1 (revised 1996) the company is exempt from the requirement to prepare a cash flow statement as the company is a wholly owned subsidiary undertaking of a company incorporated in Switzerland, and a consolidated cash flow statement is included in that company's financial statements, which are publicly available

#### *Turnover*

Turnover is defined as the amounts invoiced for goods supplied excluding value added tax or equivalent overseas sales taxes

#### *Intangible assets*

Positive goodwill arising on the acquisition of subsidiary undertakings and businesses, representing any excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired, is capitalised and written off on a straight line basis over its useful economic life of 20 years. Provision is made for any impairment.

#### *Tangible fixed assets*

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment

Depreciation of tangible fixed assets is provided on a straight line basis to write off the cost by equal annual instalments over their estimated lives, taking into account commercial and technical obsolescence as well as normal wear and tear. Depreciation on assets qualifying for government grants is calculated on their full cost. No depreciation is provided on land and assets in the course of construction. Revised depreciation is provided where an asset is expected to become obsolete before the end of its normal useful life.

The principal estimated lives are as follows

Buildings	-	20-50 years
Plant and machinery	-	10-20 years
Fixtures and fittings	-	3-10 years

Tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate that the carrying amount may not be recoverable. These reviews assess the recoverable amount by reference to the net present value of expected future cash flows of the relevant income-generating unit, or disposal value if higher, resulting in revised depreciation or amortisation as appropriate.

#### *Government grants*

Government grants in respect of capital expenditure are credited to the profit and loss account over the estimated life of the fixed assets to which they relate. The grants shown in the balance sheet represent the total grants received to date less the amounts so far credited to the profit and loss account (see note 16(a)).

## Notes to the financial statements (continued)

### 1 Accounting policies (continued)

#### *Investments*

Except as stated below, fixed asset investments are shown at cost less provision for impairment. Current asset investments are stated at the lower of cost and net realisable value

In the company balance sheet, for investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value only of the shares issued. Any premium is ignored

#### *Research and development*

All research and development expenditure borne by the company, including all expenditure in respect of patents and trademarks, is written off as incurred

#### *Stocks*

Stocks are valued at the lower of cost and net realisable value. The cost of products manufactured includes an appropriate allocation of overheads. Provision is made for obsolete and slow moving stocks

Net realisable value is based on the estimated selling price less further costs expected to be incurred to completion and disposal

#### *Translation of foreign currency*

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Transactions in currency forward contracts are accounted for using the separated or spot to spot method of accounting. Assets and liabilities denominated in foreign currency are translated into sterling at the rate of exchange ruling at the year end. Exchange gains and losses are taken to trading profit

#### *Pension and post-retirement benefits*

The company participates in the Ciba Specialty Chemicals group defined benefit and defined contribution scheme which is self administered and is funded by contributions from members and from the company. In accordance with FRS17, the service cost of pension provision relating to the period, together with the cost of any benefits relating to past service, is charged to the profit and loss account. A charge equal to the increase in the present value of the company's share of the scheme liabilities and a credit equivalent to the long-term expected return on the company's share of the scheme assets (based on the mid-market value) at the start of the period, are included in the profit and loss account

In 2005, the contributions paid by the company were accounted for as a defined contribution scheme, as the pension accounting and related disclosures were made in the group accounts of Ciba Specialty Chemicals Investment PLC. The directors now believe that the splitting of assets and liabilities between the legal entities involved is consistent and reasonable with effect from 1 January 2005, the date when the operating trade and assets were transferred from Ciba Specialty Chemicals Water Treatments Limited to Ciba Specialty Chemicals PLC. Therefore, the 2005 figures have been restated on a defined benefit basis and the 2006 figures are stated on a defined benefit basis

The difference between the market value of the assets of the scheme and the present value of accrued pension liabilities is shown as an asset or liability on the balance sheet net of deferred tax. Any difference between the expected return on assets and that actually achieved is recognised in the statement of total recognised gains and losses along with differences which arise from experience gains and losses and changes of assumptions

Further information on pension arrangements is set out in note 9(c) to the accounts

#### *Leases*

Rentals under operating leases are charged to the profit and loss account on a straight line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight line basis over the lease term, except where the period to the review date on which the rent is first expected to be adjusted to the prevailing market rate is shorter than the full lease term, in which case the shorter period is used

## Notes to the financial statements (continued)

### 1 Accounting policies (continued)

#### *Taxation*

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis

#### *Financial instruments*

The company holds and uses financial instruments to finance its operations and to manage its interest rate, liquidity and currency risks. The company primarily finances its operations using borrowings, cash and liquid resources, trade debtors and creditors, debt and equity. These financial instruments all arise in the normal course of the company's operating activities

As directed by the board the company does not engage in speculative activities using derivative financial instruments. Company cash reserves are held centrally to take advantage of the most rewarding short-term investments opportunities. Forward foreign currency contracts are used in the management of currency risk

The main risks arising from the company's financial instruments are interest rate risk, liquidity risk and exchange rate risk. The board reviews and agrees the policies for managing each of these risks in accordance with the worldwide group's financial policies

#### *Interest rate risk*

The company's policy is to regularly review the terms of its available short-term borrowing facilities and to individually assess and manage each long-term borrowing commitment accordingly

#### *Liquidity risk*

Cash resources are largely generated through operations. Short-term flexibility is achieved by overdraft facilities, money market facilities and intercompany loans

#### *Currency risk*

Exposure to currency risk primarily arises from incurring transactional foreign currency costs. The company's policy is to cover all significant foreign currency commitments by using forward foreign currency contracts

## Notes to the financial statements (continued)

### 2 Turnover

Turnover originates wholly within the UK and is analysed by destination as follows

	2006 £000	2005 £000
United Kingdom	110,199	111,972
Americas	55,272	52,618
Europe	200,920	203,141
Asia, Australia and Africa	60,940	65,496
	<u>427,331</u>	<u>433,227</u>

Further segmental information has been excluded as the directors believe disclosure would be seriously prejudicial to the company

### 3 (a) Net operating expenses – excluding one-off pension effects

	2006 £000	As restated (see note 8) 2005 £000
Distribution	22,040	22,565
Administration	7,343	11,799
	<u>29,383</u>	<u>34,364</u>

### Net operating (income)/expenses – one-off pension effects (note 9(c))

	2006 £000	As restated (see note 8) 2005 £000
Curtailment gains	(34,252)	-
Prior service credit	(7,484)	-
Prior year adjustment	-	16,525
	<u>(41,736)</u>	<u>16,525</u>

## Notes to the financial statements (continued)

### (b) Operating profit on ordinary activities

Operating profit on ordinary activities is stated after charging/(crediting) the following

	2006 £000	2005 £000
Auditors' remuneration		
UK Statutory Fees	302	236
Other UK assurance work	131	131
UK taxation services	4	3
Depreciation of tangible fixed assets	19,838	25,693
Operating leases		
plant and machinery	582	248
other assets	1,410	1,298
Directors' emoluments (see note 10)	490	627
Amounts transferred from government grants (see note 16 (a))	(401)	-
Research and development expenditure (see note (c) below)	5,159	8,856
Exchange gains and losses	(121)	600
Provisions charge/(credit) in the year (see note 18)		
Post retirement medical insurance	(99)	(246)
Ex gratia	77	187
Environmental	(4,804)	(2,325)

### (c) Central research

Ciba Specialty Chemicals PLC makes a contribution to the central research expenditure of the ultimate holding company. Agreed costs of research of worldwide applications undertaken in the UK are reimbursed by the ultimate holding company.

Included within the above £5,159,000 (2005 £8,856,000) are the following contributions and reimbursements

For Ciba Specialty Chemicals PLC's contribution to the ultimate holding company, the total amount adjusted for during the year to 31 December 2006 relating to prior years was a credit of £13,693,000 (2005 £2,114,000 debit). For the ultimate holding company's reimbursement to Ciba Specialty Chemicals PLC, the total amount adjusted for during the year to 31 December 2006 relating to prior years was a debit of £10,169,000 (2005 £200,000 credit).

### 4 (a) Gain/(loss) on sale of tangible fixed assets

The gain on sale of tangible fixed assets of £5,153,000 (2005 £481,000 loss) relates to the disposal of assets to third parties and group undertakings. The proceeds and related costs for the sale of land at Clayton were £10,500,000 and £5,347,000 respectively.

### (b) Loss on discontinued operations

The loss of £1,435,000 relates to the disposal of the Textile Effects business to Huntsman on 30 June 2006.

## Notes to the financial statements (continued)

### (c) Restructuring costs

	2006 £000	2005 £000
Impairment of fixed assets	2,769	3,140
Severance costs	5,606	15,601
Other restructuring costs	2,724	592
	<hr/> 11,099	<hr/> 19,333

### 5 Net interest payable

	2006 £000	2005 £000
<i>Interest payable</i>		
On loans wholly repayable within five years		
Group companies	(1,254)	(1,830)
Bank interest and similar charges	(1,595)	(23)
Amortised loan interest	(419)	-
	<hr/> (3,268)	<hr/> (1,853)
On loans wholly repayable after five years		
Bank interest and similar charges	(15,789)	(15,789)
	<hr/> (19,057)	<hr/> (17,642)
<i>Interest receivable</i>		
Bank interest receivable and similar income	657	550
Group companies	164	30
	<hr/> (18,236)	<hr/> (17,062)

### 6 Other finance income

	2006 £000	As restated (see note 8) 2005 £000
Expected return on pension scheme assets (refer to note 9(c))	28,601	25,788
Interest on pension scheme liabilities (refer to note 9(c))	(23,358)	(23,104)
	<hr/> 5,243	<hr/> 2,684



## Notes to the financial statements (continued)

### 7 Tax on profit/(loss) on ordinary activities

	2006 £000	As restated (see note 8) 2005 £000
<b>Current tax</b>		
UK corporation tax	-	-
Adjustments in respect of prior years	5,527	131
<b>Deferred tax</b>		
Adjustments in respect of prior periods	(443)	49
Origination and reversal of timing differences	15,738	(6,674)
<b>Total deferred tax</b>	15,295	(6,625)
<b>Total tax on profit/(loss) on ordinary activities</b>	20,822	(6,494)

The difference between the total current tax shown above and the amount calculated by applying the standard rate of UK corporation tax to the profit/(loss) before tax is as follows

	2006 £000	As restated (see note 8) 2005 £000
<b>Profit/(loss) on ordinary activities before tax</b>	60,851	(22,333)
<b>Tax on profit/(loss) on ordinary activities at standard UK corporation tax rate of 30% (2005 30%)</b>	18,255	(6,700)
<b>Effects of</b>		
Expenses not deductible for tax purposes	1,171	160
Income not taxable	(2,573)	-
Depreciation (lower than) / in excess of capital allowances	293	1,564
Short term timing differences	(16,022)	5,072
Group relief surrendered for nil consideration	(1,124)	(96)
Prior year adjustments	5,527	131
<b>Current tax charge for period</b>	5,527	131

## Notes to the financial statements (continued)

### 8 Prior year adjustment

In 2005, the contributions paid by the company were accounted for as a defined contribution scheme, as the pension accounting and related disclosures were made in the group accounts of Ciba Specialty Chemicals Investment PLC. The directors now believe that the splitting of assets and liabilities between the legal entities involved is consistent and reasonable with effect from 1 January 2005. Therefore, the company is splitting the assets and liabilities within the group pension scheme on a consistent and reasonable basis, and as a result, the 2006 figures are stated on a defined benefit basis. The 2005 figures have been restated on a defined benefit basis. The overall impact on 2005 includes a one-off pension cost of £16,525,000 (£11,568,000 net of deferred tax) to bring the net FRS17 liability position onto the balance sheet as a prior service cost. The impact on net assets is a decrease of £8,409,000 from £31,102,000 to £22,693,000. The loss after tax in 2005 has increased by £11,362,000 from £4,477,000 to £15,839,000.

### 9 Employees

- (a) The monthly average number of persons employed by the company (including executive directors) during the year, analysed by category, was as follows

	2006 Number	2005 Number
Production	1,217	1,429
Administration	632	730
	<u>1,849</u>	<u>2,159</u>

- (b) Cost of employees, including executive directors

	2006 £000	As restated (see note 8) 2005 £000
Wages and salaries	63,497	64,367
Social security costs	5,466	7,211
Pension costs - excluding one-off pension effects	10,018	9,092
	<u>78,981</u>	<u>80,670</u>
Education, training and welfare	411	458
	<u>79,392</u>	<u>81,128</u>

## Notes to the financial statements (continued)

### 9 Employees (continued)

At 31 December the following amounts were outstanding from non-director officers

	2006 £000	2006 Number	2005 £000	2005 Number
Loans	356	4	531	6

#### (c) Pension scheme

The company participates in a single UK defined benefit and defined contribution scheme for employees of Ciba Specialty Chemicals PLC and Pira International Limited, funded by contributions from members and from those companies. The company adopted FRS17, "Retirement Benefits" in 2003. The assets of the pension scheme are held in a separate trustee administered fund.

An actuarial valuation of the UK defined benefit scheme using the projected unit basis was carried out as at 31 December 2005 by Watson Wyatt, consulting actuaries. PricewaterhouseCoopers LLP then updated this valuation specifically for independent accounting purposes. This was carried out as at 31 December 2006 to take account of the requirements of FRS 17 in order to assess the assets and liabilities of the scheme as at 31 December 2006.

	2006 Projected unit	2005 Projected unit
Inflation rate	3.10%	2.80%
Rate of increase in salaries	4.10%	3.80%
Rate of increase in pensions in payment and deferred pension	2.95%	2.70%
Rate used to discount scheme liabilities	5.10%	4.80%

## Notes to the financial statements (continued)

### 9 Employees (continued)

#### (c) Pension scheme (continued)

The market value of the assets held by the pension scheme and the expected rate of return for each class of the asset held at 31 December were

	Long-term rate of return expected at 2006	Value at 2006 £000	Long-term rate of return expected at 2005	Value at 2005 £000
Equities	7.60%	336,218	7.10%	303,661
Bonds	4.65%	166,231	4.53%	162,647
Cash	5.00%	13,828	4.50%	14,347
		<hr/>		<hr/>
Total market value of the assets		516,277		480,655
Present value of the scheme liabilities		(479,396)		(492,668)
		<hr/>		<hr/>
Surplus /(deficit) in the scheme		36,881		(12,013)
Related deferred tax (liability)/asset		(11,064)		3,604
		<hr/>		<hr/>
Net pension asset / (liability)		25,817		(8,409)
		<hr/>		<hr/>

#### Analysis of the amount (credited)/charged to operating profit:

	2006 £000	2005 £000
Current service cost	10,018	9,357
Curtailment gains	(34,252)	(360)
Prior service (credits)/ costs	(7,484)	95
	<hr/>	<hr/>
Total operating (credit)/charge	(31,718)	9,092
	<hr/>	<hr/>

The curtailment gain in 2006 arises due to the breaking of the final salary link (i.e. now linking retirement benefits to inflation rather than to final salary) with effect from 1 January 2007

The prior service credit in 2006 relates to a change in the rules to allow members to commute some of their pension for tax-free cash

#### Analysis of the amount credited to other finance income:

	2006 £000	2005 £000
Expected return on pension scheme assets	28,601	25,788
Interest on pension scheme liabilities	(23,358)	(23,104)
	<hr/>	<hr/>
Net return	5,243	2,684
	<hr/>	<hr/>

## Notes to the financial statements (continued)

### 9 Employees (continued)

#### (c) Pension scheme (continued)

##### Analysis of amount recognised in statement of total recognised gains and losses:

	2006 £000	2005 £000
Actual return less expected return on pension scheme assets	18,808	51,698
Experience gains and losses arising in scheme liabilities	-	8,045
Changes in assumptions underlying the present value of the scheme liabilities	(12,837)	(55,525)
	<hr/>	<hr/>
Actuarial gain recognised in the statement of total recognised gains and losses	5,971	4,218
	<hr/>	<hr/>

##### Movements in deficit during the period:

	2006 £000	2005 £000
Deficit in the scheme at the beginning of the period	(12,013)	(16,525)
Movements in the year		
Current service cost	(10,018)	(9,357)
Curtailment gains	34,252	360
Prior service credits / (costs)	7,484	(95)
Contributions	5,962	6,702
Other finance income	5,243	2,684
Actuarial gain	5,971	4,218
	<hr/>	<hr/>
Surplus / (deficit) in the scheme at the end of the period	36,881	(12,013)
	<hr/>	<hr/>

##### History of experience gains and losses:

	2006	2005
<b>Difference between the expected and actual return on scheme assets:</b>		
Amount (£000)	18,808	51,698
Percentage of scheme assets	3.64%	10.76%
<b>Experience gains and losses on scheme liabilities:</b>		
Amount (£000)	-	8,045
Percentage of the present value of scheme liabilities	-	1.67%
<b>Changes in assumptions underlying the present value of the scheme liabilities:</b>		
Amount (£000)	(12,837)	(55,525)
Percentage of the present value of scheme liabilities	(2.68%)	(11.27%)
<b>Total actuarial gains recognised in the statement of total recognised gains and losses:</b>		
Amount (£000)	5,971	4,218
Percentage of the present value of scheme liabilities	1.25%	0.86%

## Notes to the financial statements (continued)

### 9 Employees (continued)

#### (d) Post-retirement medical insurance (see note 18)

The company provides contributions towards medical insurance costs of certain employees beyond their retirement date. These arrangements are unfunded but provided for and the latest full actuarial valuation was carried out at 31 December 2005 by independent actuaries. The valuation has been updated to 31 December 2006 to reflect movements in plan participation and the actual 2006 medical trend of 0%.

The principal assumptions can be summarised as follows

- (i) The rate of medical expenses inflation has been assumed as 9% for 2007, decreasing 1% per year thereafter until reaching the ultimate rate of 5%
- (ii) The discount rate used is 5.10%
- (iii) Other assumptions are consistent with those made in evaluating the pension cost

#### (e) Ex-gratia pensions (see note 18)

The company pays a pension to certain ex-employees based on the number of years' service. This scheme is now closed.

## Notes to the financial statements (continued)

### 10 Directors

	2006 £000	2005 £000
(a) Emoluments of directors		
Payments to executive directors	490	627
Included in payments to executive directors is £51,592 (2005 £79,828) receivable under long term incentive schemes		
(b) Pensions of directors		
The number of directors who were members of defined benefit pension schemes	4	4
(c) Highest paid director		
The above amounts for emoluments include the following in respect of the highest paid director		
Emoluments	213	232

The accrued pension entitlement under the company's defined benefit scheme of the highest paid director at 31 December 2006 was £50,000 (2005 £50,000) per annum. There was no lump sum entitlement at 31 December 2006 (2005 £nil).

### 11 Intangible fixed assets

	Total £000
<i>Cost</i>	
At 1 January 2006	205
Additions	-
<b>At 31 December 2006</b>	<b>205</b>
<i>Amortisation</i>	
At 1 January 2006	(10)
Amortisation charge for the year	(10)
<b>At 31 December 2006</b>	<b>(20)</b>
<i>Net book value</i>	
<b>At 31 December 2006</b>	<b>185</b>
At 31 December 2005	195

This goodwill arose on the acquisition of the Metasheen trade and assets during 2005

## Notes to the financial statements (continued)

### 12 Fixed assets

#### (a) Tangible fixed assets

	Freehold land and buildings £000	Plant and Machinery £000	Fixtures and Fittings £000	Assets in the course of construction £000	Total £000
<b>Cost</b>					
At 1 January 2006	96,937	341,361	23,364	13,827	475,489
Additions	-	-	3	7,263	7,266
Disposals	(1,300)	(512)	(1)	(2)	(1,815)
Transfers from/(to) group undertakings	-	43	(1,011)	-	(968)
Transfers	28	11,253	488	(11,769)	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2006	95,665	352,145	22,843	9,319	479,972
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Depreciation</b>					
At 1 January 2006	38,715	231,868	20,454	788	291,825
Charge for the year	2,739	16,517	582	-	19,838
Impairment	270	2,505	(6)	-	2,769
Disposals	(898)	(101)	(27)	-	(1,026)
Transfers from/(to) group undertakings	-	-	(831)	-	(831)
Transfers	-	788	-	(788)	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2006	40,826	251,577	20,172	-	312,575
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>Net book value</b>					
At 31 December 2006	54,839	100,568	2,671	9,319	167,397
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 31 December 2005	58,222	109,493	2,910	13,039	183,664
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

Freehold land with a value of £3 8million at 31 December 2006 (2005 £4 3 million) has not been depreciated

In accordance with FRS 11 the carrying values of assets at the production sites have been compared to their recoverable amount represented by value in use to the company. The value in use has been derived from discounted cash flow projections using nominal discount rates between 5.3% and 9.4%.

#### Capital commitments

Contracts for capital expenditure for which provision has not been made in the financial statements amounted to £6,204,000 (2005 £2,715,000)



## Notes to the financial statements (continued)

### 12 Fixed assets (continued)

#### (b) Investments

Name	Country of incorporation	Principal activity	Nominal value £000	Holding	%
<i>Subsidiary undertaking</i>					
Kolorcube Limited (formerly Ciba Specialty Chemicals (Financial Services) Limited)	Great Britain	Dormant	-	Ordinary shares	100
<i>Other investments</i>					
Manchester Science Park Ltd	Great Britain	Property investment company	15	Ordinary shares	2.5
			15		

### 13 Stocks

	2006 £000	2005 £000
Raw materials and consumables	6,589	13,441
Work in progress	8,156	8,315
Finished goods	38,494	31,128
	53,239	52,884

There is no material difference between the balance sheet value of stocks and their replacement cost

### 14 Debtors

	2006 £000	2005 £000
<i>Amounts falling due within one year</i>		
Trade debtors	26,366	26,273
Amounts owed by group undertakings	74,121	58,684
Other debtors	2,374	1,306
Prepayments and accrued income	1,647	870
Corporation tax	-	413
	104,508	87,546
<i>Amounts falling due after more than one year</i>		
Amounts owed by group undertakings	437,758	432,398
Other debtors	3,148	-
	440,906	432,398

## Notes to the financial statements (continued)

### 15 Creditors: amounts falling due within one year

	2006 £000	2005 £000
Trade creditors	27,306	32,839
Amounts owed to group undertakings	25,549	39,881
Corporation tax	6,469	-
Other taxation and social security	3,596	3,177
Other creditors	401	430
Accruals and deferred income	23,328	24,128
	<u>86,649</u>	<u>100,455</u>

### 16 Creditors: amounts falling due after more than one year

	2006 £000	2005 £000
Accruals and deferred income (see (a) below)	2,277	2,649
Unsecured long term debt (see (b) below)	240,280	239,861
Amounts owed to group undertakings	364,106	364,190
	<u>606,663</u>	<u>606,700</u>

(a) Accruals and deferred income comprise government grants as follows

	2006 £000	2005 £000
At 1 January 2006	2,649	2,649
Amounts credited to profit and loss account (see note 3 (b))	(401)	-
Transferred to creditors falling due within one year	29	-
	<u>2,277</u>	<u>2,649</u>
At 31 December 2006	2,277	2,649

(b) Unsecured borrowings are repayable as follows

	2006 £000	2005 £000
In less than one year	-	-
In more than one year but not more than two years	-	-
In more than two years but not more than five years	-	-
In more than five years	240,280	239,861
	<u>240,280</u>	<u>239,861</u>

The long term loan is repayable on 24 April 2013 and interest is charged at 6.5% per annum

## Notes to the financial statements (continued)

### 17 Financial instruments

An outline of the company's policies and approach in respect to its treasury management, including the management of interest rate, liquidity and currency risk, is provided in the accounting policies note (see note 1)

The company has taken advantage of the exemptions given under FRS 13, Derivatives and Other Financial Instruments, in excluding short-term debtors and creditors from the following analysis

#### Financial assets

Other than cash at bank and short-term debtors and intercompany loans the company has no other financial assets

#### Financial liabilities

The company's financial liabilities at the year end were held in sterling (2005 sterling)

As at 31 December, the company's borrowings were at floating and fixed rates The interest rate profile of these financial liabilities was

	2006 £000	Weighted average interest rate %	2005 £000	Weighted average interest rate %
Fixed rate financial liabilities	240,280	6.50	239,861	6.50
Floating rate financial liabilities – group loans	376,431	0.17	389,515	0.31
	<u>616,711</u>		<u>629,376</u>	

The weighted average period for which rates are fixed is 10 years (2005 10 years)

#### Currency exposures

Net foreign currency monetary liabilities shown below take into account the effect of any currency swaps, forward contracts and other derivatives entered into to manage these currency exposures

As at 31 December 2005, the company held open various currency swaps and forward contracts that the company had taken out to hedge expected future foreign currency transactions At 31 December 2006, it had none open

	2006 £000	2005 £000
Net foreign currency monetary liabilities		
US Dollar	-	1,984
Japanese Yen	-	-
Swiss Francs	-	2,323
Euro	-	2,365
	<u>-</u>	<u>6,672</u>

## Notes to the financial statements (continued)

### 17 Financial instruments (continued)

#### Maturity of financial liabilities

At the end of 2006, 98.0% of the company's borrowings were due to mature in more than five years (2005: 96.0%). The maturity profile of the company's financial liabilities in more detail as at 31 December is as follows:

	2006 £000	2005 £000
In one year or less, or on demand	12,325	25,325
In more than one year but not more than two years	-	-
In more than two years but not more than five years	-	-
In more than five years	604,386	604,051
	<u>616,711</u>	<u>629,376</u>

#### Borrowing facilities

The undrawn facilities available at 31 December, in respect of which all conditions precedent had been met, were as follows:

	2006 £000	2005 £000
Overdraft facility	10,000	10,000
Bank loan facilities	30,000	30,000
	<u>40,000</u>	<u>40,000</u>

All undrawn facilities are deemed short term.

#### Fair values of financial liabilities

A comparison by category of the book values and fair values of the financial liabilities of the company as at 31 December is shown below:

	2006 Book value £000	2006 Fair value £000	2005 Book Value £000	2005 Fair value £000
Group loans to finance the company's operations	376,431	376,431	389,515	389,515
Long-term borrowings	240,280	249,108	239,861	262,880
	<u>616,711</u>	<u>625,539</u>	<u>629,376</u>	<u>652,395</u>

## Notes to the financial statements (continued)

### 17 Financial instruments (continued)

All fair values have been determined using appropriate market rates as at 31 December and by discounting relevant cash flows at the prevailing rate

#### Gains and losses on hedges

Gains and losses on currency and hedging instruments used for hedging purposes are not recognised until the exposure that is being hedged is itself recognised. A summary of such gains and losses and movements therein is as follows

	Gains £000	Losses £000	Net £000
Unrecognised gains and losses at 1 January 2006	63	-	63
Gains and losses recognised in the year arising in previous years	(63)	-	(63)
	<hr/>	<hr/>	<hr/>
Gains and losses arising in previous years not recognised in the year	-	-	-
Gains and losses not recognised in the year arising in the year	-	-	-
	<hr/>	<hr/>	<hr/>
<b>Unrecognised gains and losses at 31 December 2006</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<hr/>	<hr/>	<hr/>
Of which			
Gains and losses expected to be recognised in the year ending 31 December 2007	-	-	-
Gains and losses expected to be recognised after 31 December 2007	-	-	-
	<hr/>	<hr/>	<hr/>
	<hr/>	<hr/>	<hr/>

### 18 Provisions for liabilities and charges

	Deferred taxation £000	Post retirement medical insurance (see note 9(d)) £000	Environ- mental provision £000	Ex- gratia pensions (see note 9(e)) £000	Legal Claims £000	Restruc- turing provisions £000	Total £000
At 1 January 2006	17,922	1,306	6,687	1,476	-	13,031	40,422
Utilised during the year	-	(120)	(544)	(56)	-	(11,814)	(12,534)
Charged/(credited) to profit and loss account	2,418	(99)	(4,804)	77	1,040	8,330	6,962
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<b>At 31 December 2006</b>	<b>20,340</b>	<b>1,087</b>	<b>1,339</b>	<b>1,497</b>	<b>1,040</b>	<b>9,547</b>	<b>34,850</b>
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

The environmental provision is for the cost of probable future site remediation, based on independent reports. The timing of the use of the provision is not known.

The restructuring provision includes severance and demolition costs for the Clayton site. This provision will be used in 2007 and in 2008.

The legal claims provision against the company is a best estimate and has been provided for in the accounts in 2006.

## Notes to the financial statements (continued)

### 18 Provisions for liabilities and charges (continued)

Deferred tax is provided and unprovided as follows

	Provided 2006 £000	Unprovided 2006 £000	As restated (see note 8) Provided 2005 £000	Unprovided 2005 £000
Accelerated capital allowances	21,446	-	20,487	-
Other timing differences	(1,106)	-	(2,565)	-
Deferred tax provision	20,340	-	17,922	-
Deferred tax (asset)/liability on pension (liability)/asset (note 9(c))	11,064	-	(3,604)	-
	31,404	-	14,318	-
Provision at beginning of year including deferred tax on pension liability	14,318		5,514	
Transfer from group company on 1 January 2005	-		14,164	
Amount debited/(credited) to profit and loss account	15,295		(6,625)	
Amount debited to statement of total recognised gains and losses	1,791		1,265	
Provision at end of year including deferred tax on pension liability	31,404		14,318	

### 19 Called up share capital

	2006 £000	2005 £000
<b>Authorised</b>		
2 billion ordinary shares of £0.05 each	100,000	100,000
2 A ordinary shares of £0.05 each	-	-
	100,000	100,000
<b>Allotted, called up and fully paid</b>		
999,813,360 ordinary shares of £0.05 each	49,991	49,991
2 A ordinary shares of £0.05 each	-	-
	49,991	49,991

## Notes to the financial statements (continued)

### 20 Reserves

	Share premium account £000	Profit and loss account £000
At 1 January 2006 (as restated – refer to note 8)	60,032	(87,330)
Profit for the financial year	-	40,029
Other recognised gains and losses	-	4,180
	<hr/>	<hr/>
At 31 December 2006	<b>60,032</b>	<b>(43,121)</b>
	<hr/>	<hr/>

### 21 Reconciliation of movements in equity shareholders' funds

	2006 £000	As restated (refer to note 8) 2005 £000
Profit/(loss) for the financial year	40,029	(15,839)
Other recognised gains and losses	4,180	2,953
Opening equity shareholders' funds	22,693	35,579
	<hr/>	<hr/>
Closing equity shareholders' funds	<b>66,902</b>	<b>22,693</b>
	<hr/>	<hr/>

### 22 Commitments

Annual commitments for the company to make payments under non-cancellable operating leases

	2006 Land £000	2006 Other £000	2005 Land £000	2005 Other £000
Commitments expiring within one year	-	1,104	-	1,367
within two to five years	-	1,287	-	1,600
	<hr/>	<hr/>	<hr/>	<hr/>
Total commitments	-	<b>2,391</b>	-	<b>2,967</b>
	<hr/>	<hr/>	<hr/>	<hr/>

## Notes to the financial statements (continued)

### 23 Contingent liabilities

During 2006 a professional assessment was undertaken to identify the environmental financial provisions required for the Bradford, Duxford, and Paisley sites. As a result of this assessment, contingent liabilities totalling £906,000 were identified.

### 24 Ultimate parent undertaking and controlling party

The immediate parent undertaking of the company was Ciba Specialty Chemicals Investment PLC, a company incorporated in England and Wales.

The directors consider that Ciba Specialty Chemicals Holding Inc, a company incorporated in Switzerland, is the company's ultimate parent undertaking and ultimate controlling party.

Ciba Specialty Chemicals Holding Inc is the parent undertaking of the smallest group of which Ciba Specialty Chemicals PLC is a member and for which group financial statements are drawn up. Copies of these group financial statements are available from Ciba Specialty Chemicals Holding Inc, Building K-141, CH-4002 Basle, Switzerland or <http://www.cibasc.com>.

As a subsidiary undertaking of Ciba Specialty Chemicals Holding Inc, the company has taken advantage of the exemption in FRS 8 "Related Party Disclosures" not to disclose transactions with other members of the group.

### 25 Post balance sheet events

On 21 March 2007, the Chancellor of the Exchequer announced that the standard rate of Corporation Tax in the UK would be reduced from 30% to 28% with effect from 1 April 2008. Additionally, with effect from 21 March 2007, balancing allowances / charges arising on the sale of industrial buildings were withdrawn. Had these two measures been enacted, or substantially enacted, at the balance sheet date, the deferred tax liability of £31,404,000 would have been reduced to £29,310,000.