# **Croydon Youth Development Trust**

(A company limited by guarantee)

Directors' report and accounts for the year ended 31 March 2001

Company number 3246751

Registered Charity number 1058024

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## **Directors and Officers**

#### **Directors**

Martin Beard

Pat Creighton

Councillor Clive Fraser

David Hewetson

Stuart Innes

Glenice Lake

lan Marshall

Chief Inspector Derek Millar

Lawrence Stewart

**Eric Trower** 

Noel Wheatley

#### **Chief Executive**

Bernard Doswell

#### **Company Secretary**

John Parker

#### **Registered Office**

77-79 Rushey Green

Catford

SE6 4AF

#### Office for correspondence

64/66 Windmill Road

Croydon

Surrey

CR0 2XP

#### **Bankers**

Barclays Bank plc PO Box 95 1 North End Croydon Surrey CR9 1RN

#### **Auditors**

BDO Stoy Hayward Northside House 69 Tweedy Road Bromley Kent BR1 3WA

### Chairman's statement

For the year ended 31 March 2001

1. In last year's report, we mentioned a number of challenges and in particular those associated with the increasingly technological world in which we live. We drew attention to the danger that the most disadvantaged might get left even further behind so increasing the sense of being disconnected from mainstream society and their feelings of disaffection and anomie. Politicians, of all parties, are looking for the 'big idea' to head off this danger. But there is concern that this may prove to be counter-productive as, in itself, it may have the potential to reinforce the disadvantage. There is, of course, nothing wrong with big ideas per se - the difficulty lies in their implementation. The responsibility for translating the big idea into practical reality normally lies with administrators rather than practitioners. They have, understandably, a different mind-set to those the idea is meant to benefit and those in the community who have to carry through its implementation day by day. Because, in addition, they use a particular verbal code, in which to think, speak and write, and because they fail to understand that people may think and act in different ways to themselves, they have the propensity to draw up strategies and programmes, which, while they may make perfect sense to the authors, are like a foreign language to people in the localities of benefit and who are consequently unable to relate to them or resonate with them.

Youth service agencies find themselves on the horns of a dilemma, as youth work philosophy embraces a 'bottom-up' approach, engaging with local communities and, through necessity, using their language to describe the work. Yet to attract funding the same agencies have to adopt the linguist style of the 'top-down' approach, replete with, 'targets', 'outputs', 'progression', and the like, not in themselves irrelevant, but discriminatory in terms of the developmental stages of the young person with whom the agency is working. This is particularly problematic when a point-scoring method is adopted, implicitly or explicitly, to determine who should get funding and who should not. This system implies a notion that a lack of predetermined outputs denies quality. And, in addition, where an organisation is working with young people who are disconnected, disaffected or alienated then the 'value-base' of the young people and their community is undervalued as being inappropriate. As a consequence they are denied resources on the basis of 'not deserving them' because they do not 'fit in' to the scheme of things.

1.1 Many of the young people the Trust was established to work with, of course, come into this category. They are those who feel that they are getting a raw deal. They always find themselves at the end of the queue for anything that is going, whether it be resources, recognition, praise or reward, that's if they get as far as the queue in the first place. But when they get into trouble, commit some offence or action which attracts the disapproval of 'right-minded' people, those same people, inevitably calling for greater punishments, fail to understand that the young person has already been punished by inappropriate parenting sometimes involving physical and/or sexual abuse. They have not been socialised in a culture of praise but in one of neglect and criticism leading to a self-perpetuating poor self-image and low self-esteem. But our work constantly proves that they are not 'beyond redemption' as consistent handling and a clearly structured programme of social education can enable them to reverse their hitherto predictable course to self-destruction and begin to make a positive contribution to their local community. The concern of the Trust is that it will be denied the resources to continue this work because of the need to transfer funding from traditional youth service sources to fuel these 'big ideas'.

- 1.2 The Trust, itself, has continued to improve its accountancy procedures and practices. Recognising that the Chief Executive's skills lay in developing and supporting the work with young people, and not in financial matters, the Trust agreed to seek the services of a part-time accountant who could ensure, under the supervision of the Honorary Treasurer, that the financial matters of the Trust were in good order and that the Trustees and Chief Executive are supplied with regular financial statements and management reports. It is reassuring to report that this arrangement is working well.
- 1.3 While it was reported last year that having a centrally-located, Croydon based office was a benefit to the Trust's work, the Trustees has noted the disadvantage of it being remote from the projects it operates. In addition, the initial lease has expired and the Trustees recognise that they may be required to seek an alternative base in due course. Consideration is being given to the possibility of space being made available for the central office in premises being sought to enable CABS to expand.
- 1.4 At Board level the Trust again saw a number of changes. Dave Hewetson (formerly Chief Inspector, and Police Borough Liaison Officer) found the 'withdrawal symptoms' of disengaging from the Trust's work, too painful and agreed to return as a Trustee. The Director of Education nominated the newly appointed Head of the Youth Service, Ian Marshall, to fill the vacancy left by his predecessor's appointment to a post in Sussex. The Trustees would like to express special thanks to Eric Trower, their 'Honorary Surveyor', who has worked tirelessly and diligently to secure premises in Norbury for the cyber-café. He has not allowed the disappointments at premises being 'snatched' away at the last moment to frustrate his efforts to find a replacement.
- 1.5 It is pleasing to report that in terms of staffing this year has enjoyed a period of consolidation and growth. The Trustees would like to place on record their thanks to Paula Doherty (CABS) and Raoul Dero (BTS) and welcome Dave Lunn, the newly appointed Project Worker to the Grassroots Action Project, the cyber-café planned for Norbury. There is no doubt that the success of the Trust's projects is dependent upon the skills, application and dedication of the project staff. Often engaged at unsocial hours, they are both expected and prepared to 'walk the extra mile'. That they do this willingly is a testament to their professionalism and concern for the young people the Trust was set up to serve. The Trust recognises that to be engaged in this work places a burden on the families of its workers and is grateful to them also for their support and understanding.
- 1.6 As in previous years, the Trustees of CYDT are pleased to record their grateful thanks to all who have given their support, both financially and in terms of time, advice and expertise. As the Trust's work with disadvantaged young people develops it requires greater support, and whereas for well-established projects this demands a greater emphasis on statutory funding, for the new innovations charitable and voluntary sources are a necessary prerequisite. The greater the number of projects, the more the reputation of the Trust is enhanced and the willingness of Foundations and Trusts to provide support rises concomitantly.
- 1.7. Mike Butler and his colleague, Kamila Brookes, the Trust's fund-raisers, continue to serve the Trust well and both deserve especial thanks.

- 1.8 It is appropriate to place on record the Trust's appreciation of the support of Binder Hamlyn, who provided the Trust with advice on financial matters and an auditing service. Regrettably Jane Stanley, one of their senior accountants, with a knowledge of charity accounting, resigned as a Trustee on leaving the company to take up a post outside Croydon. The Trustees would like to thank her for her work over several years. On closing their Croydon office, Binder Hamlyn resigned as auditors. David Robinson, a partner with that firm, joined BDO Stoy Hayward and they were appointed auditors. We thank them for this service.
- 1.9 The Trust also wishes to acknowledge, yet again, and with grateful thanks, the support and encouragement of the Trust's President, the Lord Bernard Weatherill. He graciously co-hosted a lunch at the House of Lords with Lord Waheed Alli, to launch the Grassroots Action Project. This enabled the Trust to meet its financial target for the initial setting-up of that Project.
- 2. The Trust was established both to initiate innovative projects of its own and to assist other organisations, whose aims were consistent, in development work through collaboration
- 2.1 The Trust currently operates, or is planning to initiate, the following projects:

Croydon Auto & Bike Scheme (CABS)

Beat the Street (BTS)

Croydon Cohort Study

**Breathing Space** 

Accountants Anonymous

Grassroots Action Project (GAP)

Croydon Youth Music Base for Active Learning (CYMBAL)

Research on the effectiveness of non-custodial sentencing

Parents ETC (enjoying teenage children)

Millennium Awards for the Young Disabled in Croydon (MAYD in Croydon)

#### Croydon Auto & Bike Scheme (CABS)

This project was established as a borough-wide crime diversion and prevention scheme. The work is innovative in engaging pro-actively with young people who are disaffected or who are considered to be under-achieving.

The scheme is based upon a structured programme of personal and social developmental group-work, with some practical sessions on motorbike riding and maintenance skills. It includes a residential component and educational prison visits.

'Graduates' of the programme are welcome at a post-course scheme which is less structured but enables workers to focus on individual personal issues which were previously foreshadowed. Similarly, the Project offers tailor-made programmes to providers of non-school alternatives, such as Pupil Referral Units, as the latter have recognised the expertise of CABS's staff.

As the Project grows, so does the need to provide more equipment. This year CABS has been able to increase the stock of motorbikes, and has provided a new mini-bus. It is, however, out-growing its present base and is seeking larger, more centrally-located premises, although it wishes to retain the existing locale as a satellite to honour the promises to local people to provide the service in Fieldway/New Addington.

Plans have been made to expand the programme, so that by the Summer, CABS will be offering its 'New Directions' programme on 4 evenings a week with another evening allocated for the post-course activities. In addition 5 tailor-made day-time sessions will be operated for the PRUs and Inclusion Units.

#### Beat the Street

As suggested last year, the first task of the newly appointed Project Worker was to undertake a short reconnaissance of the area with the notion of refocusing the Project. This involved establishing links with public, private, community and voluntary sector organisations as well as key people in the neighbourhood.

A successful three-days-a-week pilot learning project with Selhurst High School for Boys was developed primarily for African-Caribbean, year 10 and 11 pupils who have been excluded or run the risk of being so. Most exhibit poor functional skills and are under-achievers. This work concentrates on 'course catch-up' and personal/social skills through intensive group work and mentoring leading to greater confidence and selfesteem. This group was also given access to the school's Information Computer Technology (ICT) suite which aided the learning process.

Because of the success of this venture the school allowed BTS to establish an all inclusive ICT lunch and after school club, again enabling 'catch-up' work. This club is popular with many young people who otherwise would not be able to access the computer facilities.

Work with the borough's Pupil Referral Units continues to expand. It has included involving pupils in a twoday seminar in Sheffield, "Catch the Drift", focussing on exclusions and young people both knowing their rights but exercising responsibility for their actions, and also a pilot music project in collaboration with 'Incredible Music' where pupils were offered a twelve week taster course providing an insight into the music industry. Sound engineering, singing, rapping and character building exercises were included as a stepping stone to further opportunities in the music industry, or other education/training.

Beat the Street continues to offer mentoring support to individual young people referred from a myriad of sources; parents, guardians, statutory and non-statutory organisations, the sister project CABS, and sometimes the young person self-refers.

As the work expands so does the realisation that the project may merely be 'scratching the surface' in terms of the numbers of young people who need the support it can offer. Because BTS is 'voluntary' it resonates with young people in a way acceptable to the wary adolescent who may be suffering the 'storms and stresses' characteristic of this period of life. Schools may fail these young people because they are perceived by them as instruments of adult authority which they are kicking out against. BTS is not and young people may feel that they have a 'kindred spirit' who does not constitute a threat. It is also able to deal with small numbers, use 'informal' methods and pay attention to individual needs.

The case for its expansion is incontrovertible; the Trustees are continuing to seek ways of providing longterm funding to ensure this expansion becomes a reality.

#### **Croydon Cohort Study**

This study, undertaken with the assistance with Brunel University, is designed to elicit any inter-generational differences between young black people born in Croydon and their parents' and grandparents' generations born in the Caribbean, particularly their expectations of the former and hopes for the future. An early indication is that black young people born in Britain suffer a sense of 'cultural anomie' resulting in a feeling of being disconnected from both the Caribbean community and 'white' society. The project has suffered some 'slippage' due to an understandable reluctance on the part of members of the black community to be interviewed. The research is being written-up and will be available in the Summer. Hopefully, the results will be used to inform the future work of the Trust.

#### **Breathing Space**

This project, to provide a full-time worker to engage with pupils at one of the Borough's largest secondary schools, particularly those at risk of being suspended or expelled, has been so successful that the local authority has extended this service to other schools in the Borough by seconding youth workers, albeit on a part-time basis.

#### **Accountants Anonymous**

As reported last year, Croydon Voluntary Action, the intermediary body for the voluntary sector in Croydon, had secured sizeable grants from the National Lottery Charities Board and the London Grants Committee for a Community Accountants Scheme. Linked with 2 other London boroughs, it would be employing 3 full-time accountants.

Having worked closely with the Community Accountant for Croydon, John Nye, the Trustees have taken the view that he is likely to provide the service envisaged for Accountants Anonymous, and that this project, regrettably in view of all the work undertaken to establish it, is no longer needed.

#### **Grassroots Action Project (GAP)**

GAP, designed to fill a gap in the youth work provision in the North of the Borough, is the newest Project coming under the umbrella of CYDT. This innovative and developmental Project involves working with young people aged 13 to 19 years old, in a programme incorporating the latest internet and computer technology, alongside social and personal education, all housed in a café style environment in Norbury.

The Project Worker, Dave Lunn, appointed to commence his duties in March, has been building up contacts to raise the profile of the Project as well as working closely with the architect and the local Steering Group, composed mainly of young people, on the design of the building.

Support from across the Borough has been positive, with youth work colleagues and other agencies keen to make use of the facilities, particularly as a resource. Contact with local businesses has been important for their support, which is guaranteed as is that of the local Police. The Worker has visited other internet cafes to gain a flavour of how they operate.

Consideration is being given to the equipment installed to ensure its attractiveness to young people. The Trust hopes that BT will be providing an ADSL line for top-quality performance.

The establishment of this Project has only been possible with the help of many Trusts and Foundations. In addition Barclays Bank have promised £20,000 to equip the Internet Area. They are also keen to have a proactive relationship with CYDT/GAP by encouraging their local staff to provide volunteer 'mentors'. This may lead, in time, to other projects enjoying the assistance of Barclays 'volunteers'. Croydon Council is playing its part in providing financial support towards the installation of a disabled toilet and also, through their 'Smarter Croydon' Campaign, a grant towards the shop-front.

The Steering Group have decided (confirmed by the Trustees) that the first cohort of users can choose the name for the café after which the official opening will be planned. One frustration is that the conversion of buildings always seems to suffer endless delays, either for planning consent or for tenders to be received. Hopefully, though, it will not be long before what was once a dusty solicitor's office will be humming with

young people, in a place they find welcoming and where they can meet, practice their gregariousness and develop IT skills.

#### Croydon Youth Music Base for Active Learning (CYMBAL)

The resources to implement this project have not been available and it has been 'on hold' BTS has undertaken some pilot work with some young people at a Pupil Referral Unit through a music project in Tooting. This will help to provide the impetus for this project to be brought 'on-stream'.

#### Research on the effectiveness of non-custodial sentencing

This projected 2-year research programme, devised with the assistance of Brunel University, has been reworked in conjunction with the Croydon Youth Offending Team who included in their development plan a desire to investigate the disproportionate numbers of black young people being sentenced to custody by the Croydon Courts. It was thought that this could form part of the research and currently efforts are being made to secure the funding for this programme.

#### Parents ETC (enjoying teenage children)

This innovative programme is designed to provide an intensive period of training for the parents of young offenders and will include some workshop sessions and on-going mentoring (provided by the Croydon Young People's Project). It has been agreed that it will be operated by the Project Worker for CABS as part of her work, in view of the complementary nature of its aims.

#### Millennium Award for the Young Disabled in Croydon (MAYD in Croydon)

For whatever reason the Millennium Commission could not support the bid for the Trust to act as a Millennium Partner to enable it to provide young people with disability in Croydon with the opportunity and resources both to pursue their dreams and, at the same time, contribute something of benefit to the local community.

Although officials from the Commission met the Steering Group and made favourable comments, this did not translate into CYDT being deemed to be a priority for the funds. The Steering Group, made up of young people with disability, lost both heart and interest and efforts to keep the Project going by seeking support from elsewhere became frustrated by the Group 'disintegrating'. The Trustees agreed, with much heartsearching and regret that little could be gained by attempting to resurrect the Group, and because Millennium Commission funding was being discontinued, so would the Project.

#### 3. Securing the resources

- 3.1 A substantial amount of money has been raised over the past year.
- 3.2 In many cases, funds have also been raised for subsequent years but the point has been reached where some Projects will only survive if it can now attract substantial statutory funding, having proved its worth. As previously reported, CABS has been fortunate in attracting funding from the Youth Justice Board with an on-going commitment from the London Borough of Croydon. This year will require that attention is given to a realistic funding exit strategy as this source expires in March 2002. BTS is in a similar position as its charitable funding is drying up and funders now expect a statutory source to ensure its continuance. The establishment of the Learning and Skills Council may point the way.
- 3.3 An application for assistance to the local authority towards its core costs has been successful and the Trust has been assured of some continuing commitment (although this is yet to be quantified). The local authority has recognised the Trust's value in being able to undertake innovative work which complements their own and is anxious to 'hold hands' with CYDT in the spirit of symbiotic partnership.
- 3.4 Fund-raising for new Projects continues and, like many similar organisations, CYDT is always looking for new sources of funding.
- 3.5 As the Trust never tires of recognising and stating publicly, there is no way of measuring the value of the time, energy, expertise and commitment of the many people who give their time and advice voluntarily. This added value cannot be quantified and shown in the accounts. They are, nevertheless, recognised by the Trustees and owed a debt of thanks.

#### 4. Concluding remarks and prospects

- 4.1 The Trustees would like to thank all those who have continued to contribute to the work of CYDT in whatever capacity or who have done so for the first time this year. Special thanks are due to those Trusts and Foundations (and their officers) who have provided resources and the members and officers of the local authority, the police service, other statutory services and other voluntary youth organisations.
- 4.2 Despite all the best laid plans, efforts to make progress always seem to stumble on stony ground or where the Trust is navigating through uncharted waters then it is easy to run aground. That, of course, does not stop the Trust, merely delays it, but the Trustees do have to learn to live with frustration especially where there are more ideas for new projects than resources to achieve them.

- 4.3 I am pleased to report, nevertheless, that the demand for the Trust's intervention seems to increase. The Croydon Youth Offending Team, for instance, looks to CYDT for additional programmes to combat crime amongst young people.
- 4.4 Being young at this present time cannot be much fun. Increasing demands are made on them to study hard, do well in their exams. Testing is becoming a regular as Monday's bubble and squeak used to be. TV adverts, peer pressure, all place demands on the young person to wear the latest clothing, footwear, accessories. Alcohol, drugs, raves, all promise an instant experience of pleasure. Yet for many this cocktail of 'corporate paedophilia', and mind-bending activity is short-lived and ultimately unsatisfying. But it is no good criticising the young themselves for the adult provided menu. As the Albemarle Report told us in 1958, "Young people are the litmus paper of society"; they only reveal what's going on, they're not the causes. So those of us working with young people have to respond in two ways; firstly by being non-judgemental and allowing young people to be young, to make mistakes, and, secondly, to devise programmes which are relevant, fun, attractive to them but which enable them to learn to think, act and behave as adults, and not just any old adult, but ones who care about the future, about themselves and about others. If young people are the litmus paper of society, wouldn't it be of benefit if they turned out to be caring and compassionate? That's what the work of the Trust is about and the proof of the pudding.....well that depends if we've got the ingredients right, and) can find acceptable ways of getting them mixing them!

Stuart Innes

Chairman

## Directors' report

For the year ended 31 March 2001

The directors submit their annual report and the audited accounts for the year ended 31 March 2001. The company is limited by guarantee and liability is limited to £1 per member of the company.

The directors who served during the year were:

#### **Directors**

Martin Beard

Pat Creighton

Councillor Clive Fraser

David Hewetson

(appointed on 7 November 2000)

Stuart Innes

Glenice Lake

Ian Marshall

(appointed 3 July 2000)

Chief Inspector Derek Millar

Lawrence Stewart

Eric Trower

Noel Wheatley

Jane Stanley resigned as a director on 7 November 2000.

#### Directors' responsibilities

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that year. In preparing those accounts, the directors have:

- selected suitable accounting policies and then apply them consistently;
- made judgements and estimates that are reasonable and prudent;
- stated whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepared the accounts on the going concern basis.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Directors' report (continued)

#### **Principal activities**

The Trust is a registered charity and a company limited by guarantee and is governed by its memorandum and articles of association.

Its mission is to promote innovative work with young people and research on adolescence.

#### Results for the year

The net funds received for the year amounted to £58,528 (2000: net expended of £10,588) of which £48,854 was received on restricted funds which can only be used for the specific purposes detailed in note 8 to the accounts.

#### Small company exemptions

These accounts have been prepared in accordance with the special provisions relating to small companies within Part VII of the Companies Act 1985 and the Financial Reporting Standard for smaller entities.

#### **Auditors**

Following the resignation of Binder Hamlyn, BDO Stoy Hayward were appointed auditors to fill the casual vacancy. A resolution to appoint BDO Stoy Hayward as auditors to the company will be put to the Annual General Meeting.

6 November 2001

Director Director This report was approved by the Board of Directors on

## Report of the Independent Auditors'

#### To the members of Croydon Youth Development Trust

We have audited the financial statements of Croydon Youth Development Trust on pages 14 to 19 which have been prepared under the accounting policies set out on page 16.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed. We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2001 and of its surplus for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

BDO STOY HAYWARD
Chartered Accountants
and Registered Auditors

Bromley

Date 12 November 2001.

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# Statement of financial activities incorporating an income and expenditure account

for the year ended 31 March 2001

		Unrestricted	Restricted	Totals	Totals
	Notes	funds	funds	2001	2000
		£	£	£	£
Incoming resources					
Core funding		48,052	-	48,052	36,573
Donations and gifts		-	216,217	216,217	134,872
Investment income	2	2,368		2,368	210
Total income		50,420	216,217	266,637	171,655
Resources expended	3				
Direct charitable expenditure					
Support costs		37,281	164,086	201,367	170,574
Other expenditure					
Fund raising and publicity		3,465	3,277	6,742	11,228
Administration of the charity					441
Total resources expended		40,746	167,363	208,109	182,243
Net incoming/(outgoing) resources		9,674	48,854	58,528	(10,588)
Transfer from/(to) development fund		-	11,000	11,000	(11,000)
Balances brought forward					
at 1 April 2000		(3,666)	32,345	28,679	50,267
Balances carried forward			_		· <del></del>
at 31 March 2001		6,008	92,199	98,207	28,679

## **Balance sheet**

at 31 March 2001

	Notes	2001 £	2000 £
Fixed assets			
Tangible fixed assets	4	25,557	10,450
Current assets			
Cash at bank and in hand		213,028	122,280
Creditors: amounts falling due within one year	5	(140,378)	(93,051)
Net current assets		72,650	29,229
Net assets		98,207	39,679
Funds			
Unrestricted funds			
General funds	6	6,008	(3,666)
Development fund	7	-	11,000
Restricted funds	8	92,199	32,345
Total funds	9	98,207	39,679

These accounts have been prepared in accordance with the special provisions relating to small companies within Part VII of the Companies Act 1985 and the Financial Reporting Standard for smaller entities.

The accounts on pages 14 to 19 were approved by the directors on

6 November 2001

Director

Director

#### Notes to the accounts

for the year ended 31 March 2001

#### 1 Accounting policies

#### Basis of preparation

The accounts have been prepared under the historical cost convention and in accordance with Statement of Recommended Practice - Accounting by Charities and applicable accounting standards.

#### Company status

The company is a registered charity and is limited by guarantee. The liability in respect of the guarantee is limited to £1 per member of the company.

#### **Fund accounting**

General funds are available for use at the discretion of the directors in furtherance of the general objectives of the Trust.

The development fund is an unrestricted fund established to meet future needs as directed by the Trustees, particularly to support the initial feasibility studies of future projects.

Restricted funds are those for specific projects, currently CABS, Beat the Street, Breathing Space and GAP. Families Matter concluded during the year.

#### Core funding

Core funding is in the form of grants which are accounted for on a receivable basis.

#### Resources expended

Support costs comprise expenditure, including staff costs directly attributable to the activity, or wholly or mainly in support of charitable expenditure, and include an appropriate proportion of the general overheads.

Those costs remaining within administration relate to organisational administration and compliance with constitutional and statutory requirements.

#### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight line basis over their estimated useful lives as follows:

Motor vehicles

Over one to four years

Office equipment

Over two years

#### **Taxation**

As a registered charity, the company is exempt from UK corporation tax.

#### 2 Investment income

	2001	2000
	£	£
Bank interest receivable	2,368	210

# Notes to the accounts (continued)

3 Resources expended				
		Other	Total	Total
	Staff costs	direct costs	2001	2000
	£	£	£	£
Support costs	91,802	109,565	201,367	170,574
Fund raising and publicity	-	6,742	6,742	11,228
Administration				441
	91,802	116,307	208,109	182,243
Staff costs				
Wages and salaries			83,540	66,827
Social security costs			8,262	6,683
			91,802	73,510

No employee earned £40,000 or more. The directors neither received nor waived any emoluments during the year (2000: £nil).

The average number of employees, analysed by function was:

		Number	Number
Direct charitable expenditure		5	4
4 Tangible fixed assets			
	Office equipment	Motor vehicles	Total
Cost	£	£	£
1 April 2000	1,495	20,900	22,395
Additions	<u>-</u>	23,626	23,626
31 March 2001	1,495	44,526	46,021
Depreciation			
1 April 2000	1,495	10,450	11,945
Charge for year		8,519	8,519
31 March 2001	1,495	18,969	20,464
Net book value			
31 March 2001	_	25,557	25,557
31 March 2000		10,450	10,450
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The fixed assets are all for direct charitable purposes.

# Notes to the accounts (continued)

5 Creditors: amounts fallin	g due within o	ne year				
					2001	2000
					£	£
Other creditors and accruals					74,819	33,938
Deferred income				<u>-</u>	65,559	59,113
				_	140,378	93,051
6. Occupations						
6 General fund						
At 1 April 2000					(3,666)	(4,593)
Net surplus				-	9,674	927
At 31 March 2001					6,008	(3,666)
7 Development fund						
·						44.000
At 1 April 2000  Transfer to restricted funds						11,000 (11,000)
At 31 March 2001					,	Nil
8 Restricted funds						
		Beat the		Families	Breathing	
	GAP	Street	CABS	matter	Space	Total
	£	£	£	£	£	£
At 1 April 2000	(3,484)	15,067	27,305	(6,043)	(500)	32,345
Transfer from development						
fund Income	-	- 67 173	11,000 149,044	-	-	-
Expenditure	7,279	67,173 36,735	149,044	-	- 1,122	216,217 167,363
At 31 March 2001		45,505	65,122	(6,043)		
At 31 Warch 2001	(10,763)	45,505	05,122	(0,043)	(1,622)	92,199
9 Analysis of net assets bet	ween funds					
			U	Inrestricted	Restricted	Total
			·	£	£	£
Tangible fixed assets				-	25,557	25,557
Current assets				18,841	194,186	213,028
Current liabilities				(12,833)	(127,544)	(140,378)
			_	6,008	92,199	98,207
			_			

# Notes to the accounts (continued)

## 10 Donations and gifts

The following amounts were committed in the year to 31 March 2001:

Organisation	Donation committed
	£
Bridge House Estates Trust Fund	12,833
Croydon Relief In Need Charities	10,000
National Youth Justice Board	42,904
Wates Foundation	7,000
Tudor Trust	20,000
Barclays	20,000
The Woodlands Trust	3,000
Peabody Community Fund	12,000
SRB / Local Authority	80,106
HSBC	500
The Bernard Sunley Charitable Foundation	5,000
	213,343