# **Stena Line Manning Services Limited**

Annual Report For the year ended 31 December 2015

Registration Number: 3242135

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Stena Line Manning Services Limited Registered Number: 3242135 Annual Report 31 December 2015

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Stena Line Manning Services Limited

Registered Number: 3242135

Registered Number: 3242135 Annual Report

31 December 2015

**Directors' Report** 

The Directors present their Directors' Report for the year ended 31 December 2015 for Stena

Line Manning Services Limited (the "Company").

Principal activity

The principal activity of the Company is the provision of personnel administration services.

Results, performance and business review

The turnover and the profit for the year are as stated in the Income statement which is

presented on page 8.

The Company's turnover for the year is the higher than last year and operating profit is lower

due to higher administration costs.

Principle risks and uncertainties

The operational and financial risks and uncertainties related to the business are regularly reviewed. The key operational risks for the Company is the continuation of its contracts with

other group undertakings for the provision of personnel administration services and the key financial risk is the liquidity risk as the Company manages it finances through a combination

of retained earnings and inter-company balances.

The Company's Directors are of the opinion that there are no meaningful financial or other

key performance indicators that would be necessary or appropriate for an understanding of the development, performance or position of the Company's activities.

**Future prospects** 

The Company expects future profitability to be lower than the current year due to a reduction

in the number of ships for which the Company provides marine personnel administration

services.

**Directors** 

The Directors on the Board of Stena Line Manning Services Limited who held office during

the year and up to the date of signing the financial statements were:

L D Stracey

K MacLeod OBE (Resigned on 1 February 2016)

A M Derenstrand

Directors benefited from qualifying third party indemnity provisions in place during the

financial year and at the date of this report.

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31 December 2015

# **Directors' Report** (continued)

#### Dividend and transfers to reserves

The Directors do not recommend the payment of a dividend for the year ended 31 December 2015 (2014: £nil). An amount of £35,000 (2014: £52,000) representing the profit retained for the financial year has been transferred to reserves.

#### **Employees**

It is the Company's policy to ensure that all sections of the community at large have equal opportunities in matters relating to employment. Furthermore, full and fair consideration is given to disabled applicants for employment, training and career development opportunities and to take action to facilitate the continuing employment of people who become disabled while on the Company's payroll. This policy is applied in a manner consistent with good business practice and the Company's regard for the health and safety of all employees and the community at large.

The Company is committed to communication with all employees and over the years has developed arrangements for holding periodic meetings with representatives of the staff. Matters of interest concerning the group as a whole as well as those of a local character are communicated in writing. No arrangements exist at present for employees to acquire shares in the business.

No arrangements exist at present for employees to acquire shares in the business.

#### Going concern

The financial statements have been prepared on a going concern basis because, after making due enquiries, the Directors have reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

#### Disclosure of information to auditor

The Directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware; and each Director has taken all the steps that he/she ought to have taken as a Director to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

#### **Independent Auditors**

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office for another term and arrangements have been put in place for them to be reappointed as auditors in the absence of an Annual General Meeting.

Stena Line Manning Services Limited Registered Number: 3242135 Annual Report 31 December 2015

# Directors' Report (continued)

#### Post balance sheet event

The United Kingdom has voted to withdraw from the European Union. It is not currently possible to determine all the impacts from this vote. The Directors believe there could be potential changes in global consumer confidence, impacts to various foreign currency exchange rates, changes in travel, changes to international tax treaties and changes in laws and regulations. The Directors will continue to monitor the impact on the business going forward.

This Directors' Report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board,

L D Stracey

Director

Suite 4, First Floor

Pluto House

Station Road

Ashford

Kent TN23 1PP

September 2016

Stena Line Manning Services Limited Registered Number: 3242135 Annual Report 31 December 2015

# Statement of Directors' Responsibilities

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including Financial Reporting Standard 102 'The Financial Reporting Standards Applicable in UK and Republic of Ireland (FRS 102)'.

Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, including FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 102 used in the preparation of financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business (Note 3(b)).

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent auditors' report to the members of Stena Line Manning Services Limited

# Report on the financial statements

### Our opinion

In our opinion, Stena Line Manning Services Limited's financial statements (the "financial statements"):

- give a true and fair view of the state of the Company's affairs as at 31 December 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### What we have audited

The financial statements comprise:

- the Balance sheet as at 31 December 2015;
- the Income statement and the Statement of comprehensive income for the year then ended;
- The statement of changes in equity for the year then ended; and
- the Notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the Directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

# Opinion on other matter prescribed by the Companies Act 2006

In our opinion, the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Other matters on which we are required to report by exception

# Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of Directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

# Independent auditors' report to the members of Stena Line Manning Services Limited (continued)

#### **Entitlement to exemptions**

Under the Companies Act 2006 we are required to report to you if, in our opinion, the Directors were not entitled to take advantage of the small companies exemption from preparing a strategic report. We have no exceptions to report arising from this responsibility.

# Responsibilities for the financial statements and the audit

# Our responsibilities and those of the directors

As explained more fully in the Statement of Directors' responsibilities set out on page 5, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### What an audit of financial statements involves

We conducted our audit in accordance with ISAs (UK & Ireland). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed;
- · the reasonableness of significant accounting estimates made by the Directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the Directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Directors' Report and financial statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Nicholas Smith (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors

London

September 2016

# Income statement for the year ended 31 December 2015

		2015	2014
	Notes	£000	£000
Turnover	4	840	675
Administration expenses		(795)	(609)
Operating profit and profit on ordinary activi	ties	-	
before taxation	5-6	45	66
Taxation on profit on ordinary activities	7	(10)	(14)
Profit for the financial year		35	52

The notes on pages 11 to 21 form an integral part of these financial statements.

The results for the current and prior years are derived from continuing operations.

# Statement of comprehensive income for the year ended 31 December 2015

		2015	2014
	Notes	£000	£000
Profit for the financial year		35	52
Other comprehensive income		-	-
Total comprehensive income for the year		35	52

The notes on pages 11 to 21 form part of these financial statements.

# Balance sheet At 31 December 2015

		2015	2014
	Notes	£000	£000
Current assets			
Debtors	8	471	425
Creditors:			
Amounts falling due within one year	9	(240)	(229)
Net current assets		231	196
Capital and reserves			
Called up share capital	10	-	-
Retained earnings		231	196
Total shareholders' funds		231	196

The notes on pages 11 to 21 form an integral part of these financial statements.

These financial statements on pages 8 to 21 were approved by the Board of Directors on [9] September 2016 and were signed on its behalf by:

L D Stracey
Director

# Statement of changes in equity for the year ended 31 December 2015

	Notes	Called up share capital	Retained earnings	Total
		£000	£000	£000
Balance as at 1 January 2014		-	144	144
Profit for the financial year		-	52	.52
Total comprehensive income for the year		-	52	52
Balance as at 31 December 2014		-	196	196
Profit for the financial year		-	35	35
Total comprehensive income for the year		<del>-</del> .	35	35
Balance as at 31 December 2015		-	231	231

The notes on pages 11 to 21 form an integral part of these financial statements.

**Notes** (forming part of the financial statements)

#### 1 General information

Stena Line Manning Services Limited is a private company limited by shares and it is incorporated in United Kingdom. The address of its registered office is Suite 4, First Floor Pluto House, Station Road, Ashford, Kent, TN23 1PP.

The principal activity of the Company is the provision of personnel administration services.

## 2 Statement of compliance

The individual financial statements of Stena Line Manning Services Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006.

#### 3 Summary of significant accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Company's financial statements.

#### (a) Basis of preparation

The financial statements are prepared under the historical cost convention and applicable accounting standards in the United Kingdom. This is the first year in which the financial statements have been prepared under FRS 102. The date of transition to FRS 102 was 1 January 2014. Details of the transition to FRS 102 are disclosed in Note 14.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgements or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in the 'Critical accounting judgements and key source of estimation uncertainty' section later in this note.

#### (b) Going concern

The financial statements have been prepared on a going concern basis because, after making due enquiries, the Directors have reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

### 3 Summary of significant accounting policies (continued)

### (c) Exemptions for qualifying entities under FRS 102

FRS 102 allows a qualifying entity certain disclosure exemptions, if certain conditions, have been complied with, including notification of and no objection to, the use of exemptions by the Company's shareholders. A qualifying entity is defined as a member of a group that prepares publicly available financial statements, which give a true and fair view, in which that member is consolidated.

As a qualifying entity, the Company has taken advantage of the following exemptions:

- i) from the requirement to prepare a statement of cash flows as required by paragraph 3.17(d) of FRS 102;
- ii) from the requirement to present certain financial instrument disclosures, as required by sections 11 and 12 of FRS 102;
- iii) from the requirement to present a reconciliation of the number of shares outstanding at the beginning and end of the period as required by paragraph 4.12(a)(iv) of FRS 102; and
- iv) from the requirement to disclose the key management personnel compensation in total as required by paragraph 33.7 of FRS 102.

#### (d) Turnover

Revenue is included in a period where the service is performed and represents income arising from the provision of personnel administration services.

#### (e) Taxation

Taxation expense for the period comprises current and deferred tax recognised in the reporting period. Tax is recognised in the profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case tax is also recognised in other comprehensive income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted.

# 3 Summary of significant accounting policies (continued)

#### (e) Taxation (continued)

## (i) Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

# (ii) Deferred tax

Deferred tax arises from timing differences that are differences between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date except for certain exceptions. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

#### (f) Employee benefits

The Company provides a range of benefits to employees, including annual bonus arrangements and defined benefit and defined contribution pension plans.

#### (i) Short term benefits

Short term benefits, including bonus and other similar non – monetary benefits, are recognised as an expense in the period in which the service is received.

# 3 Summary of significant accounting policies (continued)

# (f) Employee benefits (continued)

#### (ii) Defined contribution pension plan

The Company participates in the Defined Contribution ("DC") Section of the Stena Line (UK) Pension Scheme.

### (iii) Defined benefit pension plan

The Company participates in the Defined Benefit ("DB") Section of the Stena Line (UK) Pension Scheme, which shares risks between entities under common control, and Stena Line Limited is the principal employer in the Scheme. The Company has taken advantage of paragraph 28.38 (Group plans) of FRS 102 'Employee benefits', to recognise a cost equal to its contributions for the year in its financial statements because there is no contractual agreement or stated policy for charging the net defined benefit cost, calculated in accordance with FRS102, to other group undertakings. Stena Line Limited, as the principal employer, recognises the net benefit cost of the Stena Line (UK) Pension Scheme in its individual financial statements.

For the DC Section pension costs are charged to the Income statement as they accrue.

For the DB Section, as there is no policy or agreement between Stena Line Limited and the Company for charging the net DB cost the cost equal to the Company's contribution to the Scheme is charged to the Income statement.

Further information on pension arrangements is set out in note 11 to the financial statements.

#### (g) Related party transactions

As the Company is a wholly-owned subsidiary of Stena AB, the Company has taken advantage of the exemption as per paragraph 33.1A of FRS 102 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statements of Stena AB, within which this Company is included, can be obtained from the address given in note 12.

# 3 Summary of significant accounting policies (continued)

# . (h) Critical accounting judgements and key source of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of the accounting policies and the reported amounts of assets and liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The Company participates in the Defined Benefit Section of the Stena Line (UK) Pension Scheme. The contributions paid by the Company depend on a number of factors, including life expectancy, salary increases, asset valuations and the discount rate on corporate bonds.

#### (i) Future amendments to FRS 102

There are no further disclosures in connection with amendments to FRS 102 or FRC abstracts that have an effect on the current period, prior period or future period as required by paragraph 10.13 of FRS 102.

#### 4 Turnover

Turnover for the year relates to income arising from the provision of personnel administration services to related group companies. All turnover is generated within the United Kingdom.

# 5 Profit on ordinary activities before taxation

	2015	2014
	£000	£000
Auditors' remuneration		
Audit of these financial statements	8	3
	8	3

# 6 Directors and employees

The Directors received no emoluments for services provided to the Company during the year (2014: £nil).

The average number of persons employed by the Company is 12 (2014: 12)

The aggregate payroll costs were:

	2015	2014
	0003	£000
Wages and salaries	375	391
Social security costs	40	39
Other pension costs (note 11)	39	46
	454	476

#### 7 Taxation

Analysis of charge in period

2015	2014
£000	£000
9	14
1	-
10	14
	£000 9 1

Factors affecting the tax charge for the current year

The standard rate of tax applied to the profit on ordinary activities before taxation is a hybrid rate of 20.25%. The current tax charge for the year is higher (2014: equal to) than the standard rate of corporation tax in the UK during the year of 20.25% (2014: 21.50%). The differences are explained below.

	2015	2014
	£000	£000
Current tax reconciliation		
Profit on ordinary activities before tax	45	66
Current tax at 20.25% (2014: 21.5%)	9	14
Effects of:		
Adjustment in respect of previous periods	1	
Total tax charge (see above)	10	14

# 7 Taxation (continued)

Further changes to the UK corporation tax rate were announced in the Chancellor's Budget on 8 July 2015. These include reductions to the main rate to 19% from 1 April 2017 and to 18% from 1 April 2020. This will reduce the Company's future current tax charge accordingly.

# 8 Debtors

	471	425
Amount owed by other group undertakings	471	425
·	£000	£000
·	2015	2014

The amounts owed by other group undertakings are non interest bearing and are payable on demand.

# 9 Creditors: Amounts falling due within one year

	2015	2014
	£000	£000
Amounts owed to immediate parent undertaking	-	194
Amounts owed to other group undertakings	24	28
Accruals and deferred income	216	7
	240	229

The amounts owed to the immediate parent undertaking and other group undertakings are non interest bearing and are repayable on demand.

### 10 Called up share capital

	2015	2014
	£	£
Allotted, called up and full paid:		
1 ordinary share at £1 each	1	1

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

# 11 Pension arrangements

The Company participates in the Stena Line (UK) Pension Scheme, which has Defined Benefit and Defined Contribution sections. The assets of the Scheme are managed by independent fund managers. The Company accounts for this Scheme as required by FRS 102 Section 28.

The pension charge for the Company during the year is £39,000 (2014: £46,000).

The latest formal valuation of the Scheme was carried out at 31 March 2015 and has been updated to 31 December 2015 by a qualified independent actuary who was appointed by the Company.

The assumptions used by the actuary are the best estimates chosen from a range of possible actuarial assumptions which, due to the timescale covered, may not necessarily be borne out in practice are set out below.

	2015	2014	2013
·	%	%	%
Rate of increase in salaries	2.15	2.00	2.70
Pension increases - CPI max 5%	1.90	1.75	2.20
Discount rate	4.00	3.80	4.70
Retail price inflation (RPI)	3.00	2.95	3.20
Consumer price inflation (CPI)	1.80	1.65	2.20

The fair value of the Scheme's assets, which are not intended to be realised in the short term and may be subject to significant change before they are realised and the present value of the scheme's liabilities, which are derived from cash flow projections over long periods and thus inherently uncertain, are set out below:

	2015	2014	2013
	£m	£m	£m
Equities	74.6	67.3	62.7
Bonds	57.5	58.8	60.8
Gilts	51.1	58.8	49.4
Property	25.6	23.1	13.3
Cash/other	4.3	2.1	3.9
Total fair value of scheme assets	213.1	210.1	190.1
Present value of scheme liabilities	(201.7)	(207.8)	(208.6)
Net pension surplus/(deficit)	11.4	2.3	(18.5)

## 11 Pension arrangements (continued)

The last formal actuarial valuation for the Defined Benefit section of the Scheme, which was carried out by independent qualified actuaries, as at 31 March 2015 revealed a shortfall in the assets, when measured against the technical provisions, of £49.2m. To correct this shortfall Stena Line Limited paid deficit repair contributions during the year of £9.3m (2014: £10.9m) with annual payments in each subsequent year, until 2019, increasing by 3% per annum and a final payment of £7.2m in 2020.

Stena Line Ports Limited has guaranteed the obligations of Stena Line Limited under the agreed recovery plan. Stena Line Ports Limited's liability under this guarantee is capped at amounts set out in the Recovery Plan.

The Company has not recognised any liability within its balance sheet at 31 December 2015 or any earlier date for the pension deficits of the Scheme because an allocation of the deficit and the related assets or liabilities has never been made to the Company.

# 12 Ultimate parent company and parent undertaking of larger group of which the Company is a member

The Company's ultimate parent undertaking and controlling party is Stena AB, a company incorporated in Sweden. The Company's immediate parent undertaking is Stena Line Limited, incorporated in Great Britain and registered in England and Wales.

The only group in which the results of the Company are consolidated is that headed by Stena AB. The consolidated financial statements of this group are available from Stena AB, S-405 19 Gothenburg, Sweden.

#### 13 Related party transactions

As the Company is a wholly-owned subsidiary of Stena AB, the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statements of Stena AB, within which this Company is included, can be obtained from the address given in note 12. There are no further related party transactions which in the opinion of the Directors require disclosure in the financial statements.

#### 14 Transition to FRS 102

This is the first year that the Company has presented its results under FRS 102. The last financial statements under previous UK GAAP were for the year ended 31 December 2014. The date of transition to FRS 102 was 1 January 2014. Set out below are the changes in accounting policies which reconcile profit for the financial year ended 31 December 2014 and total equity as at 1 January 2014 and 31 December 2014 between UK GAAP as previously reported and FRS 102.

#### Reconciliation

In accordance with the requirements of FRS 102 a reconciliation of the prior year profit and opening balances as provided below:

Reconciliation of profit for the year ended 31 December 2014 Note	£000
Profit/(loss) for the year as previously reported under UK GAAP	52
Effect of transition to FRS 102	_
Profit/(loss) for the year as reported under FRS 102	52
•	

Reconciliation of other comprehensive income for the year		
ended 31 December 2014	Note	£000
Other comprehensive income as previously reported under UK		
GAAP		-
Effect of transition to FRS 102		-
Other comprehensive income as reported under FRS102		

Reconciliation of equity for the year	Note	1 January 2014 £000	31 December 2014 £000
Total equity as previously reported			
under UK GAAP		147	199
Short-term compensated absences	(i)	(3)	(3)
Total equity as previously reported			
under FRS 102		144	196

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# Notes (continued)

# 14 Transition to FRS 102 (continued)

# Notes to the reconciliations

## Short-term compensated absences

(i) Prior to applying FRS 102, the Company did not make provision for holiday pay (i.e. holiday earned but not taken prior to the year-end). FRS 102 requires the cost of short-term compensated absences to be recognised when employees render the service that increases their entitlement. The additional provision at 1 January and 31 December 2014 is £3,000.