**COMPANY NUMBER: 3232759** 

# PIRTEK EUROPE LIMITED REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2004



### PIRTEK EUROPE LIMITED COMPANY INFORMATION

**DIRECTORS:** 

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J B Chapfin R J McIntosh W A J Pollock R P Howard-Jones M A Langford

SECRETARY:

M A Langford

**AUDITORS:** 

Horwath Clark Whitehill LLP

Kennet House 80 Kings Road Reading Berkshire RG1 3BL

**BANKERS:** 

Royal Bank of Scotland Blackfriars Branch 36/37 New Bridge Street

London EC4V 6BJ

SOLICITORS:

Hobson Audley 7 Pilgrim Street

London EC4V 6DR

**REGISTERED OFFICE:** 

36 Acton Park Estate

The Vale Acton London W3 7QE

### PIRTEK EUROPE LIMITED DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2004

The directors present their report and financial statements for the year ended 31 March 2004.

#### PRINCIPAL ACTIVITIES

The Company supplies services to its subsidiaries which operate in six European Countries, each subsidiary supporting the network of franchisees in each Country through the supply of products & services. The principal activity of the franchise network itself is the delivery of on site hose repair services.

#### **RESULTS AND DIVIDENDS**

The operational profit for the group, before amortisation of goodwill, was £1,267,638 (2003: £743,853). Amortisation of goodwill of £335,249 (2003: £335,249), net interest payable and other charges of £76,057 (2003: £156,066) and a tax charge of £114,095 (2003: £108,970) give a profit for the group after taxation of £784,131 (2003: £143,568).

During the year the European franchisee network made sales of £59.6m (2003: £52.8m).

The directors did not pay a dividend (2003: £Nil) during the period. No dividend (2003: £Nil) was paid in respect of the preference shares.

### **DIRECTORS AND THEIR INTERESTS**

The directors who served during the year and their interests in the share capital of the company were as follows:-

	£1 Ordinary shares			
	At 31 March 2004	At 31 March 2003		
	'B' Ordinary	'B' Ordinary		
J B Chaplin	11,000	11,000		
R J McIntosh	-	-		
WA J Pollock	42,076	42,076		
R P Howard-Jones (appointed 13 August 2003)	-	-		
M A Langford (appointed 1 November 2003)	-	-		
J Bright (resigned 31 May 2003)	-	_		

The following directors have been granted options over the "C" ordinary shares of £0.001 each in Pirtek Europe Limited, at an exercise price of 0.1p per share.

	At 1 April 2003	Granted in Year	At 31 March 2004	Earliest exercisable Date
J B Chaplin	227,248	-	227,248	20 Dec 2002
J Bright	136,349	-	-	_
J Bright's share options lapsed on 31	May 2003 when h	e resigned as a	director.	

#### **AUDITORS**

Following the transfer of substantially all of the business of Horwath Clark Whitehill to a limited liability partnership on 1 April 2004, Horwath Clark Whitehill resigned and the directors appointed their successor, Horwath Clark Whitehill LLP, as auditors.

Horwath Clark Whitehill LLP have expressed their willingness to continue in office as auditors and a resolution proposing their reappointment will be submitted to the forthcoming Annual General Meeting.

Approved by the Board on 23<sup>RD</sup> July 2004 and signed on its behalf by:

M A Langford Secretary

### PIRTEK EUROPE LIMITED STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each year which give a true and fair view of the state of affairs of the company and group at the end of the year and the profit or loss of the group for that period. In preparing those financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and group and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and group and hence for taking reasonable steps for the prevention and detection of fraud or other irregularities. The directors are responsible for ensuring that the Directors' Report and other information included in the annual report is prepared in accordance with company law in the United Kingdom.

### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF PIRTEK EUROPE LIMITED

We have audited the financial statements of Pirtek Europe Limited for the year ended 31 March 2004 which comprise Group Profit and Loss account, Group Statement of Total Recognised Gains and Losses, Group Balance Sheet, Company Balance Sheet, Group Cash Flow Statement and the related notes. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinion we have formed.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatement within it.

#### **BASIS OF OPINION**

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We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

### INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF PIRTEK EUROPE LIMITED

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of the information in the financial statements.

#### **UNQUALIFIED OPINION**

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In our opinion the financial statements give a true and fair view of the state of the group and of the company as at 31 March 2004 and of the profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Howath Clark Whitehill LLP

Chartered Accountants and Registered Auditors

26 July 2004

Reading

## PIRTEK EUROPE LIMITED GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2004

	Notes	2004 £	2003 £
TURNOVER	2	16,735,246	14,620,810
Cost of sales		(8,090,360)	(7,194,280)
GROSS PROFIT		8,644,886	7,426,530
Distribution expenses Administration expenses		(1,020,978) (6,356,270)	(953,824) (5,728,853)
PROFIT BEFORE AMORTISATION OF GOODWILL Amortisation of goodwill		1,267,638 (335,249)	743,853 (335,249)
OPERATING PROFIT	3	932,389	408,604
Interest receivable Interest payable	6	41,894 (76,057)	(156,066)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Taxation	7	898,226 (114,095)	252,538 (108,970)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		784,131	<u>143,568</u>
RETAINED PROFIT FOR THE FINANCIAL YEAR		£ 784,131	£ 143,568
GROUP STATEMENT OF RECOGNISED GAINS AND LOSS	ES		
		2004 £	2003 £
Profit for the year Currency translation differences on foreign currency		784,131	143,568
investments		<u>136,158</u>	(122,185)
TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR		£ 920,289	£ 21.383

### PIRTEK EUROPE LIMITED GROUP BALANCE SHEET 31 MARCH 2004

	Notes	2	004	2003
		£	£	£
FIXED ASSETS				5 0 17 170
Intangible fixed assets	8		4,681,929	5,017,178
Tangible fixed assets	9		<u>819,625</u>	<u>567,042</u>
			5,501,554	5,584,220
CURRENT ASSETS			3,301,334	0,004,220
Stocks	12	2,368,041		2,043,176
Debtors	13	7,747,910		6,460,003
Cash at bank and in hand		225,023		33,791
		10,340,974		8,536,970
CREDITORS: Amounts falling due within				
one year	14	<u>(5,524,852)</u>		<u>(4,836,774</u> )
NET CURRENT ASSETS			A 946 433	2 700 106
NET CORRENT ASSETS			<u>4,816,122</u>	<u>3,700,196</u>
TOTAL ASSETS LESS CURRENT				
LIABILITIES			10,317,676	9,284,416
			<b>,,</b>	-,,
CREDITORS: Amounts falling due after				
more than one year	15		<u>(141,267</u> )	<u>(28,296</u> )
			<u>£ 10,176,409</u>	£ 9.256.120
CAPITAL AND RESERVES				
Called up share capital	18		4,565,959	4,565,959
Share premium account	18		8,771,236	8,771,236
Capital redemption reserve	18		23,799	23,799
Profit and loss account	18		(3,184,585)	(4,104,874)
				1.3,,
Shareholders' funds including non-equity				
interests	18		£ 10,176,409	£ 9,256,120

Approved by the Board on 23rd July 2004 and signed on its behalf by

J B Chaplin

### PIRTEK EUROPE LIMITED COMPANY BALANCE SHEET 31 MARCH 2004

		20	04	2003
	Notes	£	£	£
FIXED ASSETS				
Investments	10		9,327,351	9,327,350
Tangible fixed assets	9		3,3 <u>2</u> 1,331	72,523
Tanigibio into accept	·			,
			9,327,351	9,399,873
OUDDENT ACCETO				
CURRENT ASSETS Debtors	13	5,962,642		5,651,711
Cash at bank and in hand	13	113,850		5,051,711
out at barne and mindra		110,000		
		6,076,492		5,651,711
CREDITORS: Amounts falling due within	14	(377,471)		(976,942)
one year	14	1311,4111		(970,942)
NET CURRENT ASSETS			<u>5,699,021</u>	<u>4,674,769</u>
TOTAL ASSETS LESS CURRENT				
LIABILITIES			15,026,372	14,074,642
			, ,	
CREDITORS: Amounts falling due after				
more than one year	15			
			£ 15,026,372	£ 14,074,642
			<u> </u>	2 14,014,042
CAPITAL AND RESERVES	40			
Called up share capital	18		4,565,959	4,565,959
Share premium account	18		8,771,236	8,771,236
Capital redemption reserve	18		23,799	23,799
Profit and loss account	18		<u>1,665,378</u>	<u>713,648</u>
Shareholders' funds including non-equity				
interests	18		£ 15,026,372	£ 14,074,642

Approved by the Board on 23<sup>rd</sup> July 2004 and signed on its behalf by

J B Chaplin

## PIRTEK EUROPE LIMITED GROUP CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2004

		2	2004	
	Notes	£	£	2003 £
Net inflow from operating activities	21		619,085	1,429,084
Returns on investments and servicing of finance Interest received Interest paid		41,894 (76,057)		- (339,089)
Net cash outflow for returns on investments and servicing of finance			(34,163)	(339,089)
<b>Taxation</b> Corporation tax paid			1,279	(184,281)
Capital expenditure and financial investment Purchase of tangible fixed assets Sale of fixed assets		(453,300) 13,759		(303,927) 76,102
Net cash outflow for capital expenditure and financial investment			(439,541)	(227,825)
Net cash inflow before financing			146,660	677,889
Financing Repayment of capital element of finance leases Bank loans repaid		115,246 <u>(660,000</u> )	<u>(544,754)</u>	(81,617) (832,152) (913,769)
Decrease in cash in the year	19		£ (398,094)	£ (235,880)

#### 1. ACCOUNTING POLICIES

### a) Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

### b) Depreciation

Depreciation is provided on all tangible assets at rates calculated to write off the cost, less estimated residual value, of each asset evenly over its expected useful life

Fixtures and fittings

- over 5 to 10 years

Furniture and office equipment

- over 5 years

Motor vehicles

- over 4 to 5 years

#### c) Stocks

Stocks are stated at the lower of cost incurred in bringing each product to its present location and condition, and net realisable value as follows:

Goods for resale

- purchase cost on a first in, first out basis

Net realisable value is based on estimated selling price less any further costs expected to be incurred to completion and disposal.

#### d) Deferred taxation

Deferred taxation is recognised in respect of all timing differences that are originated but not reversed at the balance sheet date where transactions or events have occurred at that date which will result in an obligation to pay more, or a right to pay less tax.

### e) Foreign currencies

#### Group

The accounts of overseas subsidiaries are translated at the rate of exchange ruling at the balance sheet date. The exchange rate differences arising on the retranslation of opening net assets is taken directly to reserves. All other transaction differences are taken to the profit and loss account.

### Company

Assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies during the year are recorded at the rate of exchange ruling at the date of the transaction. All differences are taken to the profit and loss account.

#### f) Pensions

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the scheme.

### 1. ACCOUNTING POLICIES (continued)

### g) Leasing and hire purchase commitments

Assets obtained under finance leases and hire purchase contracts are capitalised in the balance sheet and are depreciated over their useful lives.

The interest element of the rental obligations is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Rentals paid under operating leases are charged to income on a straight line basis.

### h) Basis of consolidation

The group accounts consolidate, using the acquisition method, the accounts of Pirtek Europe Limited and its subsidiaries made up to 31 March 2004. No profit and loss account is presented for Pirtek Europe Limited as provided by s.230 of the Companies Act 1985. The profit attributable to the members of Pirtek Europe Limited was £951,730 (2002: £188,329).

### i) Goodwill

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Purchased and consolidation goodwill is amortised through the profit and loss account over the directors' estimate of its useful life.

As required by Financial Reporting Standard No. 10 ('Goodwill and Intangible Assets') goodwill is being amortised so as to write off its value over its useful life of 20 years from the acquisition of the subsidiary to which the goodwill relates.

If a subsidiary, associate or business is sold or closed, any goodwill arising on acquisition that has not been amortised through the profit and loss account is taken into account in determining the profit or loss on sale or closure.

### 2. TURNOVER

Turnover represents the amounts derived from the provision of goods and services which fall within the company's ordinary activities, and is stated net of value added tax.

The group operates in one principal geographical segment, being Western Europe and in one principal area of activity being that of the supply of products & services to a franchised network engaged in the fitting of hydraulic hoses and associated components.

### 3. OPERATING PROFIT

		2004	2003
		£	£
This is stated after charging	ng:		
Auditors' remuneration	- audit services	25,000	29,750
	<ul> <li>non audit services</li> </ul>	5,000	2,600
Depreciation		176,082	244,771
Amortisation of goodwill		335,249	335,249
Loss on disposal of fixed a	assets	4,269	11,212
Operating lease rentals	<ul> <li>land and buildings</li> </ul>	221,402	185,850
	<ul> <li>plant and machinery</li> </ul>	<u>214,604</u>	192,861

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DIRECTORS' EMOLUMENTS	-	
	2004	2003
	£	£
Aggregate emoluments	225,735	293,924
Company pension contributions	13,840	9,479
Sums paid to third parties for directors' services	71,340	21,818
Compensation for loss of office		<u>75,000</u>
	<u>310,915</u>	400,221
Number of directors to whom benefits were accruing under		,
company pension scheme		1
Highest paid director		
Aggregate emoluments	132,308	118,000
Company pension contributions	6,134	1,890
Compensation for loss of office		<u>75,000</u>
	<u>£ 138,442</u>	£_194,890
STAFF COSTS		
	2004	2003
	£	£
Wages and salaries	3,983,111	2,999,280
Social security costs	650,865	526,953
Pension costs	67,899	76,107
	£4,701,875	£3,602,340
The average monthly number of employees during the year v	vas:	
	2004	2003
	No.	No.
Distribution	30	30
Administration	64	58
	94	88
During the year, no directors exercised share options.		
INTEREST PAYABLE		
	2004	2003
	£	£
Bank loans and overdrafts	74,075	146,360
Other loans wholly repayable within five years		-
Finance charges payable under finance leases and hire	1,982	9,706
purchase contracts		
purchase contracts	£ 76,057	£ 156,066

7.	TAXATION	2004 £	2003 £
	UK taxation on UK profit Foreign taxation suffered Over provision for tax in earlier year	113,120 7,476 (6,501)	108,962 5,300 (5,292)
		£ 114,095	£ 108,970

### **DEFERRED TAX**

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There is a deferred tax asset of £250,000 (2003: £270,000) which relates to brought forward losses. This has not been accounted for as recovery of this is not expected within the next year.

### RECONCILIATION OF CURRENT TAX CHARGE

The tax assessed for the period is lower than the standard rate of corporation tax in the UK (30%). The differences are explained below:-

		2004 £	2003 £
	Profit on ordinary activities before tax	898,226	252,538
	Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 30% (2003: 30%)	269,468	75,761
	Effects of: Profits overseas relieved by profits brought forward Expenses not deductible for tax purposes (primarily goodwill	(244,549)	(8,113)
	amortisation and investments write off) Adjustment to tax charge in respect of previous periods	95,677 (6,501)	46,614 (5,292)
		£ 114,095	£ 108,970
8.	INTANGIBLE FIXED ASSETS – Goodwill GROUP		
			Goodwill £
	COST: At 31 March 2003 and 31 March 2004		6,706,984
	AMORTISATION: At 31 March 2003 Provided during the year		1,689,806 <u>335,</u> 249
	At 31 March 2004		2,025,055
	NET BOOK VALUE: At 31 March 2004		£ 4,681,929
	At 31 March 2003		£ 5.017,178

### 9. TANGIBLE FIXED ASSETS Group

•	Motor vehicles £	Fixtures and fittings £	Furniture and office equipment £	Assets under construction £	Total £
COST:					
At 31 March 2003 Foreign exchange	79,405	895,946	416,672	-	1,392,023
adjustment	(141)	(11,725)	(427)	-	(12,293)
Additions	-	86,438	16,225	350,637	453,300
Disposals	<u>(46,550</u> )	(7,850)	<u> </u>		(54,400)
At 31 March 2004	32,714	962,809	<u>432,470</u>	350,637	1,778,630
DEPRECIATION:					
At 31 March 2003	47,491	467,570	309,920	_	824,981
Foreign exchange	,	,	,		
adjustment	(59)	(5,268)	(359)	-	(5,686)
Charge in the year	15, 192	123,448	37 <u>,</u> 442	-	176,082
Disposals	(32,581)	(3,791)			(36,372)
At 31 March 2004	30,043	581,959	347,003		959,005
NET BOOK VALUE: At 31 March 2004	£ 2,671	£ 380,850	£ 85,467	£ 350,637	£ 819,625
At 31 March 2003	£ 119,205	£ 339,631	£ 108,206	<u>£ -</u>	£ 567,042

Included in the net book value are amounts relating to assets held under hire purchase and finance leases amounting to £11,815 (2003: £37,782). Depreciation charged on these assets during the year amounted to £18,866 (2003: £20,813).

### Company

	Motor vehicles £	Fixtures and fittings	Furniture and office equipment £	Total £
COST:				
At 31 March 2003	31,181	71,706	139,340	242,227
Disposals	<u>(31,181)</u>	<u>(71,706)</u>	(139,340)	(242,227)
At 31 March 2004	<del></del>			<del>-</del>
DEPRECIATION:				
At 31 March 2003	20,787	49,078	99,839	169,704
Disposals	(20,787)	(49,078)	(99,839)	(169,704)
At 31 March 2004		<del>-</del>		-
NET BOOK VALUE:				
At 31 March 2004	<u>£ -</u>	<u>£</u>	<u>£</u>	<u>£ -</u>
At 31 March 2003	£ 10,394	£ 22,628	£ 39,501	£ 72,523

### 10. FIXED ASSET INVESTMENTS IN SUBSIDIARY UNDERTAKINGS

**COMPANY AND GROUP** 

COST:

At 31 March 2003 and at 31 March 2004

£9.327,351

Company

Company

### 11. PRINCIPAL FIXED ASSET INVESTMENTS

The company holds 100% of the share capital of the following:-

	Country of incorporation	Class of share	Nature of Business
Pirtek (UK) Limited	UK	Ordinary	Trading
SARL Pirtek France	France	Ordinary	Trading
Pirtek (Deutschland) GmbH	Germany	Ordinary	Trading
Pirtek BV	Holland	Ordinary	Trading
Rapid 8342 Limited	UK	Ordinary	Dormant
Pirtek Information Technology		_	
Solutions Limited	UK	Ordinary	Trading

All trading businesses are involved in the distribution of hydraulic hoses and associated fittings apart from Pirtek Information Technology Solutions Limited which is involved in developing a bespoke software solution for the franchise network.

Group

12.	STOCKS
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		2004 £	2003 £	2004 £	2003 £
	Goods for resale	£2,368,041	£2,043,176	<u> </u>	<u>£</u>
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#### 13. DEBTORS

	2004 £	2003 £	2004 £	2003 £
Trade debtors Other debtors Amounts due from group	7,052,250 487,985	5,960,543 278,430	<u>-</u>	4,530 -
companies Prepayments and accrued	-	-	5,960,187	5,645,684
income	<u>207,675</u>	221,030	2,455	1,497
	£ 7,747,910	£ 6,460,003	£ 5,962,642	£ 5,651.711

Group

Included in trade debtors are amounts totalling £700,666 (2003: £1,102,142) which are due after more than one year.

### 14. CREDITORS: Amounts falling due within one year

	Group		Com	pany
	2004	2003	2004	2003
	£	£	£	£
Bank loans and overdrafts Obligations under finance leases	1,053, <del>4</del> 91	1, 124, 165	171,238	698,203
and hire purchase contracts	49,344	47,069	_	13,267
Trade creditors	2,603,891	1,965,793	68,362	14,034
Other taxes and social security				
costs	522,945	264,210	26,331	<i>35,0</i> 38
Corporation tax	230,061	114,688		_
Other creditors and accruals	1,065,120	1,320,849	111,540	216,400
	£ 5,524,852	£ 4.836,774	£ 377,471	£ 976,942

The overdraft is secured by a fixed and floating charge over the assets of the company.

### 15. CREDITORS: Amounts falling due after more than one year

	Gre	Group		spany
	2004	2003	2004	2003
Wholly repayable within five years	£	£	£	£
Obligations under finance leases and hire purchase contracts	141,267	28,296	10	
	£ 141,267	£ 28,296	<u>£</u>	£
The loans are repayable as follows:				
Within one year	<del></del>	660,000		660,000
	<u>£</u>	£ 660,000	£	£ 660,000

### 16. OBLIGATIONS UNDER FINANCE LEASES AND HIRE PURCHASE CONTRACTS

	Group		Company	
	2004	2003	2004	2003
	£	£	£	£
The maturity of these amounts is as for	ollows:-			
Amounts payable (net of future finance		. <del>.</del>		12.22
Within one year	49,344	47,069	-	13,267
In the second to fifth years	<u>141,267</u>	<u> 28,296</u>		
	£ 190,611	£ 75,365	<u>£</u>	£ 13,267

### 17. SHARE CAPITAL

	2004		20	003	
Authorised:	No.	Value	No.	Value	
'A' Ordinary shares of £1 each 'B' Ordinary shares of £1 each 'C' Ordinary shares of 0.1p each	16,974,200 3,004,400 400,000	16,974,200 3,004,400 400	16,974,200 3,004,400 400,000	16,974,200 3,004,400 400	
Total Ordinary shares	20,378,600	<u>19,979,000</u>	20,378,600	19,979,000	
Preference shares of 1p each	<u>2,100,000</u>	21,000	2,100,000	21,000	
Issued		£20,000,000		£20.000,000	
'A' Ordinary shares of £1 each 'B' Ordinary shares of £1 each 'C' Ordinary shares of 0.1 each	3, 861, 486 683, 473 	3,861,486 683,473	3, 861, 486 683, 473	3,861,486 683,473 	
Total Ordinary shares	4,544,959	4,544,959	4,544,959	4,544,959	
Preference shares of 1p each	2,100,000	21,000	2,100,000	21,000	
		£ 4.565,959		£ 4,565,959	

The preference shares are redeemable at a sum equal to the issue price of £1 per share.

All ordinary shares rank pari passu except on a winding up where distribution of assets is completed on the basis of a formula as set out in the Articles of Association adopted by special resolution on 20 December 2002.

### 17. SHARE CAPITAL (continued)

At 31 March 2004 the following share options were in issue:-

	Number of Options	Date Awarded	E	xercise Price	Period from Which exercisable
'C' Ordinary shares of 1p each	227,248	20 <sup>th</sup> Dec 2002	£	0.001	20 <sup>th</sup> Dec 2002

### 18. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Group	Profit and Loss Account £	Share	Share Premiun £	Capital Redemption Reserve £	n Total £
At 31 March 2003 Retained profit for the	(4,104,874	4,565,95	59 8,771,23	6 23,799	9,256,120
year Other recognised	784,13°	1 -	-	-	784,131
gains	<u>136,158</u>	<u> </u>			<u>136,158</u>
At 31 March 2004	£(3,184,58	<u>£4,565,95</u>	59 £8,771,23	6 £ 23,799	£10,176,409
				2004 £	2003 £
Equity Non-equity				8,076,409 2,100,000	7, 156, 120 2, 100,000
Company	Profit and			<u>£ 10,176,409</u> Capital	£9,256,120
	Loss Account £	Share Capital £	Share Premium £	Redemption Reserve £	Total £
At 31 March 2003 Retained profit for	713,648	4,565,959	8,771,236	23,799	14,074,642
the year	<u>951,730</u>				951,730
At 31 March 2004	£1,665,378	£4,565,959	£8,771,236	£23,799	£ 15,026,372
				2004 £	2003 £
Equity Non-equity				12,926,372 2,100,000	11,974,642 2,100,000
				£ 15,026,372	£ 14,074,642

19.	RECONCILIATION OF NET CASH FLOW TO M	OVEMENT IN I	NET FUNDS	
			2004 £	2003 £
	Decrease in cash in the year Repayment of bank debt Repayment of capital element of finance leases		(398,094) 660,000 (115,246)	(235,880) 832,152 81,617
	Movement in net funds in the year Net debt at 1 April 2003		146,660 (1,165,739)	677,889 <u>(1,843,628</u> )
	Net debt at 31 March 2004		£ (1,019,079)	£ (1,165,739)
20.	ANALYSIS OF CHANGES IN NET DEBT			
		At 1 April 2003 £	Cash flows £	At 31 March 2004 £
	Cash at bank Bank loans, overdrafts and other loans due within one year	33,791	191,232	225,023
	Obligations under finance leases and hire purchase contracts	(1,124,165)	70,674	(1,053,491)
		(75,365)	(115,246)	(190,611)
		£ (1,165,739)	£ 146,660	£ (1,019,079)

### 21. RECONCILIATION OF OPERATING PROFIT/(LOSS) TO NET CASH FLOWS FROM OPERATING ACTIVITES

	2004 £	2003 £
Operating profit Loss on disposal Depreciation and amortisation of goodwill (Increase)/decrease in stocks Decrease/(increase) in debtors Increase in creditors Foreign exchange movements	932,389 4,269 511,330 (324,865) (1,287,907) 641,104 142,765	408,604 11,212 580,020 (205,807) 122,867 646,466 (134,278)
	£ 619,085	£ 1,429,084

### 22. OPERATING LEASE COMMITMENTS

Commitments under non-cancellable operating leases are as follows:

### Group

	Land and buildings 2004 2003		Other 2003	
Operating leases which expire	£	£	£	£
Within one year In two to five years In over five years	- - - 683,522	- - 686,473	6,155 60,048 	43,470 308,120 ————
	£ 683,522	£ 686,473	£ 66,203	£ 351,590
Company				
	Land and buildings 2004 2003 £ £		Other 2003 £ £	
Operating leases which expire	-	<b>4</b>	~	~
In two to five years		<u> </u>		7,510

#### 23. RELATED PARTIES

The company has taken advantage of the exemption under FRS8 from disclosing transactions with group entities.

All transactions with related parties were on normal commercial terms.

#### Connolly Hydraulics Limited

During the year Pirtek (UK) Limited made sales of £174,174 (2003: £131,492) to Connolly Hydraulics Limited, controlled by the brother of R Mundell, a director of Pirtek (UK) Limited. At the balance sheet date the amount due from Connolly Hydraulics Limited was £49,827 (2003: £65,165). All transactions with Connolly Hydraulics Limited were on normal commercial terms. There is also a deferred loan of £100,967 (2003: £109,463) owed by Connolly Hydraulics Limited. The maximum amount outstanding relating to this loan during the year was £109,463 (2003: £114,088).

#### Pirtek BV

Up until 1 April 2004 the local manager in charge of Pirtek BV owned a majority stake in a franchise in Amsterdam. During the year the Amsterdam franchise purchased stock from Pirtek BV amounting to £127,982 (2003: £122,000) and made sales of £Nil (2003: £Nil) to Pirtek BV. The amount outstanding at 31 March 2004 from the Amsterdam franchise amounted to a deferred loan of £Nil (2003: £Nil) and trade debtors of £41,764 (2003: £44,322). The maximum amount outstanding in the year on the deferred loan was £Nil and the maximum amount outstanding in the year for trade debtors was £49,071.

### Jademist Limited (Trading as Pirtek Kings Cross)

During the year, Pirtek UK Limited made sales of £62,088 (2003: £126,081) to Jademist Limited, a company owned by Pirtek UK Limited up to 1<sup>st</sup> November 2003.

At the balance sheet date, the amount due from Jademist Limited was NIL (2003: £37,163). There was no deferred loan.

All transactions with Jademist Limited were on normal commercial terms.

### Pirtek Cambridge Limited

During the year, Pirtek UK Limited made sales to Pirtek Cambridge Limited, a company owned by Pirtek UK Limited from 1<sup>st</sup> November 2003 to 31<sup>st</sup> March 2004) of £90,947.

At the balance sheet date, £204,656 was owed to Pirtek UK Limited.

A deferred loan balance of £300,226 existed at the year end.

All transactions were on normal commercial terms.