### Company Registration No. 03221116

## **Wheatsheaf Group Limited**

Annual report and financial statements For the year ended 31 December 2021

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### Officers and professional advisers

### **Directors**

F Alexander Scott Montell Bayer Katrin Burt J Stephan Dolezalek Fiona J Emmett Anthony W S James William B Kendall Peter J Kristensen Kevin M Lane Dr Clive D Morris Mark R Preston Chairman

### Secretary

Lisa M Sorrell

### **Registered office**

The Quarry Hill Road Eccleston Chester CH4 9HQ

### **Bankers**

HSBC Bank plc 47 Eastgate Street Chester CH1 1XW

### **Auditor**

Deloitte LLP Statutory Auditor The Hanover Building Corporation Street Manchester M4 4AH

### Strategic report

The Directors, in preparing this strategic report, have complied with s414C of the Companies Act 2006. This strategic report has been prepared for the Group as a whole and therefore gives greater emphasis to those matters which are significant to Wheatsheaf Group Limited and its subsidiary undertakings when viewed as a whole.

### Review of the business, future developments, and key performance indicators

The Group is an international investor in food and agriculture businesses. Our purpose is to rethink and re-shape how food is grown, produced, distributed, and consumed. We manage a portfolio of over 20 businesses, and partner with like-minded people to understand the complex interconnectedness of our agricultural ecosystem, to manage its effects and enhance human health, our environment and enable producers to thrive. Adopting a far-sighted perspective, we aim to develop innovative business models and harness the insights and power of technology to identify, develop and scale up lasting solutions.

The Group is part of Grosvenor, an international organisation whose activities span urban property, food and agtech, rural estate management and support for philanthropic initiatives. Wheatsheaf Group Limited has recently rebranded to Grosvenor Food & AgTech, reflecting its integration and alignment with Grosvenor.

Grosvenor develops, manages and invests to improve property and places across many of the world's leading cities. Through Wheatsheaf, Grosvenor is growing an investment portfolio that includes some of the industry's most innovative businesses working towards a better food system. Grosvenor also manages rural estates and their environmentally sensitive habitats, while supporting charitable initiatives targeted at vulnerable young people.

Grosvenor is a values-led organisation which represents the Grosvenor family and shares a common purpose – to deliver lasting commercial, social and environmental benefit – addressing today's needs while taking responsibility for those of future generations. Further information, including the Grosvenor-wide Annual Review about the organisation's key activities and performance highlights can be found on the website: www.grosvenor.com.

In line with expectations and the business' long-term strategy, as well as a result of a high level of investment, the Group reported an operating loss of £51,894,000 (2020 – £49,220,000), and a loss before taxation of £13,198,000 (2020 – £33,336,000).

The total capital employed for the Group increased by £48,930,000 to £343,056,000 as a result of the post-tax loss of £12,971,000, other comprehensive income of £2,157,000, a non-distributable investment gain of £1,666,000, an issuance of share capital of £40,000,000 net of £5,000 issue costs and a gain of £18,083,000 due to changes in ownership in the shareholdings of the portfolio companies. Wheatsheaf is an active investor in the food and agriculture sector. In 2021, the Group made five new investments and provided further funding to twelve existing portfolio companies.

The Directors are committed to growing and developing the Group into a business of significance, working together with our companies to bring innovative and sustainable solutions to food and agriculture scaling up their reach to deliver a lasting commercial and social benefit.

We are one of the largest and longest established investment teams in the sector. In addition to specialist skills in food and agriculture, we bring together expertise in the fields of farm and land management; corporate finance; investment management; investor relations; veterinary, medicine and pharmaceuticals and rural and urban property development. This knowledge, alongside a progressive programme of industry research and analysis provides our companies with active and valuable engagement to support growth and development.

The Directors acknowledge that the Group may continue to record annual losses in the short term. This is in line with our business' strategy and does not affect our growth prospects. The Directors believe that the Group remains strongly positioned for the future, and that there is a clear and achievable strategy in place.

### **Strategic report (continued)**

### Review of the business, future developments, and key performance indicators (continued)

Wheatsheaf Group Limited monitors the overall performance and the key performance indicators of each of its investments. The main trading subsidiary companies during the year were: Grosvenor Farms Limited, producer of high-quality, nutritious, milk and cereal grains, farming sustainably to benefit animal welfare and enhance the environment; Ostara Nutrient Recovery Technologies Inc. ("Ostara"), which recovers phosphorus from wastewater to produce plant activated fertilisers that improve yields and reduce pollution; and Vytelle LLC (Vytelle), which combines integrated monitoring systems to enable producers to identify their elite performing beef and dairy cattle with its unique reproductive technologies, to fast forward genetic progress by matching traits with improved outcomes.

#### **Grosvenor Farms**

During the year ended 31 December 2021, the dairy unit has stayed at a consistent stock level of just over 2,600 cows providing an average milk yield of 12,079 litres per cow per annum (2020 – 12,437). Challenging weather during the later stages of the harvest resulted in wheat and barley yields decreasing by 4.5% compared to 2020. Oil seed rape, which is harvested earlier and had more favourable weather conditions, increased by 57% in 2021. On 31 December 2021, Grosvenor Farms Limited was sold to a related party undertaking to the Group and as such the current year and comparative results of Grosvenor Farms Limited are included within discontinued operations in the consolidated profit and loss account on page 19. Grosvenor Farms transfer to part of the Eaton Estate will enable greater synergies between the Eaton Estate and Grosvenor Farms. The farm is the estate's largest tenant enabling it to be a key part of the achievement of the ambitions of the rural estates' Strategy and providing further opportunities for collaboration.

### Vytelle

During the year ended 31 December 2021, Vytelle's Advance (IVF) business continued to show strong growth year-on-year as revenues increased by 118% totalling over \$10m (2020 - \$4.6m). Embryo production more than doubled from 51,000 embryos produced in 2020 to 105,000 in 2021. Vytelle Sense (hardware and analytics) recognised an 8% year-on-year revenue growth. In September 2021, Vytelle Holdings, Inc. successfully closed a Series A equity round generating funds in excess of \$13m

#### Ostara

During the year ended 31 December 2021, Ostara raised \$20m of financing, enabling it to increase production capacity and achieved the benefits of efforts to reduce costs of goods sold. By the end of December 2021, the company was achieving 118 tons of throughput per day (2020 - average 70 tons per day). In 2022 Ostara plan to invest over \$25m to construct a new fertiliser production facility, expecting to create 40 new jobs and significantly increase production of its main product Crystal Green.

### Investment review

Investments and intercompany amounts are tested for impairment whenever events or changes in circumstances indicate that the carrying value of the assets may exceed the recoverable amount. In assessing whether the carrying values are impaired the net assets of the investment and the business plans for each company are considered.

Following a review of the recoverable net assets in the underlying businesses of the Group it was considered that certain investments and intercompany amounts would be subject to impairment. For Wheatsheaf Group Limited (company only) impairment provisions have been made against the investment in and intercompany loan to Ozo Innovations Limited of £3,400,000, the investment in and intercompany loan to Global Fresh Foods Limited of £18,201,000, the investment in and loans to Farmdrop Limited ("Farmdrop") of £19,331,000 and the

### Strategic report (continued)

### Review of the business, future developments, and key performance indicators (continued)

### Investment review (continued)

intercompany loan to OWS Agri Limited of £592,000. Impairment provisions were fully reversed for Deva Group Limited of £8,610,000.

Investments made by the Group during the year deployed over £81m of capital on 23 equity and loan transactions.

As part of the €10,000,000 that the Company has previously committed to the Zouk Capital LLP Renewable Energy and Environmental Infrastructure Fund II, the Company invested €600,000 into this fund during the year. Cumulative cash distributions from the fund total €16,100,000.

On 22 January 2021, the Group sold the entire trade and some of the assets of WGUS BCO LLC dba OzArk Technologies Inc. to a third-party company.

On 2 February 2021, the Company subscribed to a convertible loan note in Global Fresh Foods Limited.

On 25 February 2021, the Company made a further follow-on investment in Synomics Ltd ("Synomics") and as a result, the Company's interest in the shares of Synomics increased to 84%.

On 30 March 2021, 29 June 2021 and 27 September 2021, the Company made further follow-on investments in Enterra Feed Corporation ("Enterra") and as a result, the Company's interest in the shares of Enterra increased to 41.7%.

On 26 March 2021, the Company made a follow-on investment in Ozo Innovations Limited ("Ozo") and on the same date, the convertible loan note plus interest was converted. As a result, the Company's interest in the shares Ozo increased to 69%. On 3 September 2021, the Company made a further follow-on investment and as a result of other third-party investment, the Company's interest in the shares of Ozo decreased to 32.2%. As such Ozo, previously a subsidiary of the Group, became an associate and the current year and comparative results of Ozo are included within discontinued operations in the consolidated profit and loss account on page 19.

On 31 March 2021, the Company made a further follow-on investment in Ostara. As the result of other third-party investment, the Company's interest in the shares of Ostara decreased to 77.2%.

On 12 April 2021 and 14 October 2021, the Company made further follow-on investments in Oxbury Bank Plc ("Oxbury"), a specialist agricultural bank, and as a result, the Company's interest in the shares of Oxbury increased to 10%.

On 6 May 2021, 13 August 2021 and 4 October 2021, the Company made further follow-on investments in Farmdrop Limited ("Farmdrop") by subscribing to a convertible loan note and two secured loan notes respectively. Following the appointment of an administrator on 17 December 2021 Farmdrop has been de-consolidated from the Group.

On 28 May 2021, the Group invested in Global Village Fruit, Inc. dba The Jackfruit Company, a global leader in sustainable meat alternatives, acquiring a 7.8% shareholding. Jack Fruit is the largest tree-borne fruit found in the world and is full of sustaining fibre and important nutrients. The business also provides a social benefit by elevating the livelihoods of hundreds of farming families.

On 6 August 2021, the Group made a further follow-on investment in Vytelle. As the result of other third-party investment, the Group's interest in the shares of Vytelle decreased to 85.5%.

### Strategic report (continued)

### Review of the business, future developments, and key performance indicators (continued)

### Investment review (continued)

On 13 August 2021, the Group invested in Smallhold, Inc. ("Smallhold"), a company that has developed a modular, rapidly deployable, controlled indoor agriculture farm suitable for growing speciality mushrooms, acquiring a 1.6% shareholding. Smallhold's sustainable, vertical farming technology enables cost effective, year-round production of certified organic mushrooms which are packaged using as little plastic as possible.

On 29 September 2021, the Group made a further follow-on investment in Benson Hill, Inc.. On the same date, Benson Hill, Inc. became publicly listed through a business combination with a special purpose acquisition company. As a result, the Group's interest in the shares of Benson Hill, Inc. decreased to 4.7%.

On 30 September 2021, the Company made a further follow-on investment in Buymie Technologies Limited by subscribing to a convertible loan note.

On 4 November 2021, the Company invested in Nuritas Limited ("Nuritas"), acquiring a 3.8% shareholding. Nuritas aims to manage and improve human health and make our food system more sustainable by replacing current unwanted ingredients and molecules with more natural and sustainable components hidden within plants and natural food sources.

On 5 November 2021, the Group invested in Clara Foods Co. (dba The EVERY Company) ("EVERY"), acquiring a 1.8% shareholding. EVERY is the market leader in engineering, manufacturing and formulating animal-free animal proteins for the global food and beverage industry; enabling the sustainable production of real animal proteins without the use of a single animal.

On 9 November 2021, the Group made a further follow-on investment in Trace Genomics, Inc. Limited by subscribing to a convertible loan note.

On 9 December 2021, the Group invested in GrubMarket, Inc. ("GrubMarket"), acquiring a 2.3% shareholding. GrubMarket provides software and services that help link up and manage relationships between food suppliers and their customers — including wholesalers and other distributors, markets and supermarkets, delivery companies, restaurants, and consumers.

On 31 December 2021, the Group sold its 100% interest in the ordinary share capital of Grosvenor Farms Limited to a related party undertaking, R E Holdings Limited.

#### Events after the balance sheet date

After the balance sheet date, the fair value of the Group's listed investments declined significantly from £45,946,000 to £21,381,000, with reference to the quoted market price at 27 June 2022. The cost of the shares on acquisition was £32,032,000.

Details of significant investments since the balance sheet date are contained in note 28 to the financial statements.

### Principal risks and uncertainties

The management of the businesses and the execution of the Group's strategy are subject to risks. The key business risks and uncertainties affecting the members of the Group are noted below.

### Strategic report (continued)

### Principal risks and uncertainties (continued)

#### Global economy

Adverse changes in the global economy or in individual countries can have a negative impact upon the performance of portfolio companies. Inflation is expected to be at elevated levels versus historic averages across the majority of countries over the next 12 to 24 months. This is set to slow economic growth, which could negatively impact the earnings growth of our portfolio companies and could increase the cost of recruiting and retaining talent. This risk is mitigated by geographic diversification of the Group's investments, investing across different assets classes from seed to listed stocks and investing across a range of sub-sectors aligned to the Group's purpose.

### **Supply Chain Disruption**

Shocks to the supply of goods and services; whether driven by political change (e.g. Brexit), war or global health crises, can result in rising costs and delays in growing our portfolio companies. Such risk is mitigated through holding investments in multiple geographies and ensuring minimum governance standards in our portfolio companies to include an analysis of supply chain risks and mitigation.

#### **Technology**

Several businesses within the portfolio use new technologies and are facing the challenges associated with the commercialisation of nascent technology. The risk to the future success of the business predominantly arises from demonstrating proof of concept in a commercial context, while managing the expenditure of the business. The risk is mitigated by regular monitoring of progress against business plans and keeping in close contact with the management team of each business.

### **People**

The Group takes considerable care in recruiting, retaining and developing its people. A range of development opportunities exist for people to undertake tailored training, mentoring and secondment opportunities. The Group also provides internships and apprenticeship opportunities.

Succession planning is overseen by the Board through HR committees as part of the Strategic People Agenda. Compensation is benchmarked annually against the market, with particular attention given to the lower paid and legislative requirements. The Group rewards loyalty, excellence, and effort in line with its values.

### **Changing consumer preferences**

Food demands are strongly influenced by changing global patterns and related consumer expectations, as well as increasingly socio/environmental expectations. Applying our expertise with a far-sighted perspective and a longstanding approach of preparing for the short-term but planning with a longer-term view means we are well positioned to ensure our investment portfolio continues to be aligned with future changes and trends in food production, supply chain and consumption. We recognise that performance could be negatively affected if our investment portfolio fails to align to changes in food consumption or our portfolio companies fail to respond appropriately to consumer perceptions around the health implications of certain food products. The risk is mitigated through diversification of exposure to food categories, close monitoring of consumer trends and by supporting portfolio companies to better communicate the benefits of their products.

### Commodity price volatility

Demand for the products and services provided by our portfolio companies is influenced by the availability of capital across the food system, which in turn can be negatively impacted by volatile food commodity prices. We mitigate this risk through portfolio diversification and by encouraging our portfolio companies, where applicable, to employ hedging strategies in relation to commercial commodity transactions.

### Strategic report (continued)

### Principal risks and uncertainties (continued)

#### Competition

An increase in the allocation of global capital towards investment into the food and agribusiness sector could negatively affect the Group's ability to achieve strategic investments at reasonable valuations. The risk is mitigated by the Group's ongoing strategy to expand and strengthen relationships with both strategic co-investors and major multi-national food and agriculture organisations. Furthermore, through seed and venture investment activity the Group is proactively identifying new investment targets with the aim of engaging before such targets commence wider fundraising processes.

### Biosecurity and agriculture

The agricultural businesses manage the risk of disease outbreak by the maintenance of bio-security policies and the adoption of stringent health and welfare practices including quarantine, veterinary surveillance, vaccination, and routine health checks. The use of market intelligence and forward selling reduces the risk presented by volatile world commodity markets.

Agricultural and breeding businesses are also at risk from competitors gaining an advantage from new technological developments. This risk is mitigated by the continuing review of existing technologies, ongoing research and investment into new areas.

#### **Exit from European Union**

The Group saw no discernible impact during the year on operations arising from the UK's exit from the European Union (the 'EU') on 31 January 2020. The Group continues to monitor closely the risk and potential for operational or financial impacts arising from the trade arrangements the UK has concluded with effect from 1 January 2021 and those currently in negotiations with other countries. The most likely risks for the Group are linked to the future cost of trade in food and agricultural goods and services, the free movement of EU labour, currency volatility and the potential for changes to agricultural and environmental policy. The Company is confident that due to its diverse portfolio of investments which are predominantly based across the UK, Europe and North America, the immediate risk is adequately mitigated.

### Legislation

Changes to government policy and legislation can affect the trading results of investments. This risk is particularly prominent in the agriculture industry, which has high levels of regulation and upon which changes in legislation can have a significant impact. This risk, heightened in the context of post-Brexit uncertainty, is managed by proactively monitoring legislation and evaluating the impact that changes in legislation might have prior to investment.

### Strategic report (continued)

### Principal risks and uncertainties (continued)

### Covid-19 pandemic

The global pandemic, Covid-19, presented a number of different risks and challenges to the business, some of which are still ongoing, others have been managed as and when required. Firstly, the pandemic posed a risk to the health and safety of employees both at Wheatsheaf and across our portfolio. We mitigated this by encouraging and enabling employees to work effectively from home, in line with government guidelines, during lockdown periods and on return to office working followed appropriate national guidance on maintaining Covid-safe working environments. Secondly, restrictions upon travel posed the risk of impeding business effectiveness through weakening of business relationships and/or an inability to efficiently originate and execute new investments. We mitigated these risks through ensuring employee access to remote working software and services at their home. During the last year, in addition to follow-on investments, we have successfully completed five new investments into companies that are new to the portfolio. Finally, one ongoing risk is that our portfolio companies could continue to face supply chain disruptions and difficulty collecting from customers or other counterparties which could negatively affect operating cash flow and liquidity. We continue to mitigate this risk through regular monitoring of portfolio cash needs and additional cash stress tests. The Directors continue to monitor the risk and the potential impact upon the Group's strategy and its portfolio companies and mitigating responses.

### Strategic report (continued)

### Statement of Compliance with section 172 of Companies Act 2006

Throughout 2021, the Directors have performed their duty to promote the success of the Company under section 172, taking consideration of:

- Issues, factors and stakeholders relevant in complying with section 172(1)(a) to (f);
- Main methods used to engage with stakeholders and to understand issues to which they must have regard; and
- The effect of such issues on the Company's decisions and strategies during the financial year.

#### Context for decision making

The Group is a values-led organisation with the purpose to deliver lasting commercial, social and environmental benefit. This approach is wholeheartedly supported by the Board and the Company's shareholders who judge the success of the business on both measures of commercial returns and the positive impact that its activities have on the communities and the environment in which it operates.

Adopting such an outlook requires that internal and external stakeholders be identified, and their interests considered in making decisions. This approach also creates a culture by which the Board takes all appropriate measures to ensure that the way business is done meets the highest standards of corporate conduct. The Board believes that this approach leads to enhanced shareholder value.

#### Strategic approach

To further ensure the Directors meet their duties as set out in section 172, including the consideration of stakeholder groups, the Board agenda throughout the year includes consideration of the Group's strategic plans and targets. Regular Board meetings include focus on various aspects of the strategic plan, including both commercial and social outcomes, health and safety, people, industry insights, capital allocation and portfolio performance.

#### **Governance structures**

The Board's Investment Committee, Remuneration Committee and Audit Committee complement the Board's activities through deeper interrogation and consideration of relevant matters and the associated impact on stakeholders. In addition, they provide fora for challenging the Executive Directors on, for example, investment proposals, reward mechanisms and effective risk management.

In addition to the Group Board meetings, the Executive Directors are invited to attend regular portfolio company board meetings. Feedback from those meetings is presented and discussed at the Group Board meetings and considered in the Group Board's decision-making processes.

An annual meeting consisting of the Company's shareholders provides an opportunity for the Company to engage with its shareholders, present strategic objectives and receive challenge on performance against social and commercial value creation. This meeting also provides an opportunity to ensure that decision making in the coming year is aligned to shareholder interests and longer-term strategy.

Ultimately Board decisions are taken based on what is considered to be in the best interest of the long-term financial success of the Company, whilst considering all stakeholders including its shareholders, employees, portfolio businesses, co-investors, customers and suppliers. The social and environmental impact of decisions are also actively considered as appropriate.

### Strategic report (continued)

### Statement of Compliance with section 172 of Companies Act 2006 (continued)

### Stakeholder relationships and engagement

The Board is clear that the Group must maintain a reputation for high standards of business conduct. The Group operates as a values-led business, promoting its core values of integrity, respect and trust all of the time – with employees, co-investors, portfolio companies, customers, suppliers and wider society, helping the Group to continue to earn a strong reputation and enhance its brand.

Enacting long-term success and permanence of positive change requires combined awareness and effort within and across stakeholder groups. The Group encourages the establishment and maintenance of constructive stakeholder relationships in the portfolio companies. It is important that our businesses are conscious and proactive in their relationships with stakeholders, aspiring to be exemplary corporate entities aware of the outcomes of their activities across their stakeholder network. Each operating company in the Group is responsible for managing their key business relationships with suppliers and customers. Policies are set for how relationships should be managed including policies on anti-bribery and corruption, anti-money laundering, the UK Modern Slavery Act and the UK Criminal Finances Act.

All staff are briefed and consistently reminded of the expected values and conduct we seek to uphold.

### Social and environmental impact

Our aim is to rethink and help reshape a better food system: one that improves human health, our environment and that enables producers to thrive. The Group has a leadership role to play in harnessing and accelerating these broader outcomes across its operations and investment portfolio. Beyond financial returns, the Group is active in delivering lasting social and environmental benefit and works towards meeting Grosvenor's company-wide objectives. These include improving land, property, places, goods and services; efficiently using natural resources, restoring and enhancing the environment; and making a positive impact within communities. This framework is aligned to the UN's Sustainable Development Goals.

Wheatsheaf holds a diverse portfolio of investments with each company focussed on different areas of sustainability. As a result, the Group monitors the impact of each individual investment rather than taking a consolidated approach. Though, where possible, carbon emissions data across supply chains is gathered from the portfolio businesses, to assess high potential abatement and sequestration opportunities.

The Group actively pursues opportunities to reduce global food and agriculture emissions. Tackling the detrimental impact of food production and agriculture on the environment is an increasingly important element of a commercially viable business. The Group actively seeks investments that increase both production and distribution efficiency.

The Group also seeks and invests in opportunities to transition supply chains away from reliance on plastic. Worldwide plastic production is growing annually, the resultant plastic pollution not only causes injuries and deaths in marine species but threatens human food safety and quality, coastal tourism and contributes negatively to climate change. Accelerating the availability of high-quality plastic alternatives and requiring our portfolio companies to execute recycling best practice is one of our priorities.

Approved and authorised for issue by the Board of Directors on 28 June 2022 and signed on its behalf by

Fiona J Emmett

Director

### **Directors' report**

The Directors present their annual report on the affairs of the Group, together with the financial statements and auditor's report, for the year ended 31 December 2021.

Details of future developments, principal risks and uncertainties and events that have occurred after the balance sheet date can be found in the strategic report on pages 2 to 10 and form part of this report by cross-reference.

### Going concern

After making enquiries, including consideration of the Group budget, and in view of the positive cash balance the Directors have a reasonable expectation that the Group and the Company have adequate resources to continue in operational existence for the next 12 months from the date of this report. When assessing going concern, the Directors note that less than 15% of the available funds at the date of this report is committed expenditure for investments and operating costs. All future non-committed investments are entirely discretionary and would only be undertaken if there are sufficient funds available. Thus, it is appropriate to continue to adopt the going concern basis of accounting in preparing the financial statements.

### Financial risk management

The Group's activities expose it to financial risks including credit risk, liquidity and cash flow risk and foreign exchange risk. The use of financial derivatives is governed by the Group's policies approved by the Board of Directors, which provide written principles on the use of financial derivatives to manage these risks. The Group does not use derivative financial instruments for speculative purposes.

#### Credit risk

The risk that counterparties will be unable to pay amounts in full when they fall due is mitigated by proactive credit control in relation to trade receivables and by ensuring that investment holdings are kept with counterparties with appropriate credit ratings. The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

#### Liquidity and cash flow risk

The risk that cash may not be available to pay obligations when they fall due. The Group has put in place appropriate financial and cash flow management structures so that it is able to anticipate demand for cash and meet obligations as they arise.

### Foreign exchange risk

The Group's activities expose it to the financial risks of changes in foreign currency exchange rates. The Group monitors changes in foreign currency exchange rates and uses a Group treasury function to ensure the best exchange rate is secured for upcoming transactions. It is the Group's policy to not use foreign exchange forward contracts to hedge exposure.

### Results and dividends

The results for the year are set out in the consolidated profit and loss account on page 19. The loss for the year after taxation was £12,971,000 (2020 – £33,385,000). The Directors cannot recommend the payment of a dividend (2020 - same).

The Group is a low energy user using less than 40,000 KwH of energy in the year and is therefore exempt from disclosing energy and carbon information.

### **Directors' report (continued)**

#### **Directors**

The membership of the Board, who served throughout the year and to the date of this report except as noted, were as follows:

(resigned 10 December 2021)

F Alexander Scott
Graham P Ramsbottom
William B Kendall
Dr Clive D Morris
Mark R Preston
J Stephan Dolezalek
Anthony W S James
Kevin M Lane
Montell Bayer
Katrin Burt
Peter J Kristensen
Fiona J Emmett

### Employees

The Directors recognise the importance of good communications and relations with the Group's employees and place considerable value on informing them on matters affecting them as employees and seeking their input. Each part of the Group maintains employee relations appropriate to its own particular needs and environment.

Full and fair consideration is given to applications by disabled persons for employment. Disabled employees and those who become disabled are afforded the same training, career development and promotion opportunities as other staff. We aim to attract and retain the most talented people from a diverse range of backgrounds, cultures and experiences, by creating an environment that empowers our people to grow, deliver and excel. This includes:

- blind recruitment process for entry level positions;
- providing feedback and talent development opportunities that ensure our employees get the best out of their careers;
- supporting our people's wellbeing and offering a balanced approach to work; and
- ensuring equal opportunities for all via development, an effective reward strategy and transparency in promotions.

Employees are provided with information on matters of interest and concern to them, including financial and economic factors affecting the performance of the business, through a variety of channels, ranging from face-to-face briefings from leadership on business performance and key issues to regular news updates via various digital means. During the year, we have conducted various wellbeing and resilience workshops.

The Group does not operate any employee share scheme, but it encourages employees' involvement through its bonus schemes and short and long-term incentive plans, which are linked to the performance of the business.

### **Directors' report (continued)**

### **Auditor**

Each of the persons who is a Director at the date of approval of this report confirms that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- (b) the Director has taken all reasonable steps that he/she ought to have taken to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This information is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Deloitte LLP have indicated their willingness to be reappointed for another term and under the Companies Act 2006 is deemed to be reappointed accordingly.

Approved and authorised for issue by the Board of Directors and signed on its behalf by

Resoner.

Lisa M Sorrell

**Company Secretary** 

28 June 2022

### Directors' responsibilities statement

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company, and of the Group, and of the profit or loss of the Group for that year. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### Independent auditor's report to the members of Wheatsheaf Group Limited

### Report on the audit of the financial statements

### Opinion

In our opinion the financial statements of Wheatsheaf Group Limited (the 'parent company') and its subsidiaries (the 'Group'):

- give a true and fair view of the state of the Group's and of the parent company's affairs as at 31 December 2021 and of the Group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the consolidated profit and loss account;
- the consolidated statement of comprehensive income;
- the consolidated and parent company balance sheets;
- the consolidated and parent company statements of changes in equity;
- · the consolidated cash flow statement; and
- the related notes 1 to 31.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Group and the parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

# Independent auditor's report to the members of Wheatsheaf Group Limited (continued)

### Other information (continued)

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Responsibilities of Directors**

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the parent company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

### Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the Group's sector and its control environment, and reviewed the Group's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management and those charged with governance about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the Group operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements.
   These included the UK Companies Act, pensions legislation and tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the Group's ability to operate or to avoid a material penalty.

# Independent auditor's report to the members of Wheatsheaf Group Limited (continued)

## Extent to which the audit was considered capable of detecting irregularities, including fraud (continued)

We discussed among the audit engagement team including significant component audit teams regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following areas, and our specific procedures performed to address it are described below:

Carrying value of investments and goodwill - We have assessed the design and implementation of controls
around reviewing investments and goodwill for impairment, preparation of valuation models and the
impairment review process. We have challenged management's assessment of the carrying amount by
testing the calculations, challenging the assumptions used to prepare them and performing sensitivity
analysis.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims,
   and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

#### Report on other legal and regulatory requirements

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Group and of the parent company and their environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the Directors' report.

# Independent auditor's report to the members of Wheatsheaf Group Limited (continued)

### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit
  have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Heather Crosby BSc ACA (Senior Statutory Auditor)

for and on behalf of Deloitte LLP

**Statutory Auditor** 

Manchester, United Kingdom

4 July 2022

### Consolidated profit and loss account Year ended 31 December 2021

	Note	Continuing operations 2021	Discontinued operations 2021	Total 2021 £'000	Continuing operations (as restated) 2020 £'000	Discontinued operations (as restated) 2020 £'000	Total 2020 £'000
Turnover	3	27,156	11,474	38,630	17,075	11,858	28,933
Cost of sales		(21,138)	(9,710)	(30,848)	(12,907)	(8,958)	(21,865)
Gross profit		6,018	1,764	7,782	4,168	2,900	7,068
Administrative expenses		(54,392)	(6,229)	(60,621)	(49,902)	(8,331)	(58,233)
Other operating income		855	90	945	1,657	288	1,945
Operating loss		(47,519)	(4,375)	(51,894)	(44,077)	(5,143)	(49,220)
Profit on disposal of							
operations Share of results of jointly	13	-	21,775	21,775	616	-	616
controlled entities	16	15	-	15	(185)	7	(185)
Share of results of associates	15	(13,494)	(6,369)	(19,863)	(10,920)	(7,509)	(18,429)
Profit on derecognition	13	(13,434)	(0,303)	(13,803)	(10,920)	(7,309)	(10,423)
of associate		-	. +	-		31,801	31,801
De-consolidation of	15		(7.660)	(7.660)			
associate Fair value gain on	15	-	(7,660)	(7,660)	<b>-</b> ⁺	-	<del>.</del>
investments	24	43,773	•	43,773	1,699	-	1,699
Finance income (net)	4	657	(1)	656	377	5	382
(Loss)/profit before			<del></del>	<del></del>		<del></del>	<del></del>
taxation	5	(16,568)	3,370	(13,198)	(52,490)	19,154	(33,336)
Tax on (loss)/profit	8	328	(101)	227	(310)	261	(49)
(Loss)/profit for the year		(16,240)	3,269	(12,971)	(52,800)	19,415	(33,385)

# Consolidated statement of comprehensive income Year ended 31 December 2021

	2021 £'000	2020 £'000
Loss for the financial year	(12,971)	(33,385)
Currency translation difference on foreign currency net investments Remeasurement of net defined benefit liability (note 23) Movement in deferred tax relating to pension deficit (note 22)	(32) 2,918 (729)	(3,526) (1,067) 203
Other comprehensive income/(expense)	2,157	(4,390)
Total comprehensive expenditure	(10,814)	(37,775)
Loss for the year attributable to: Non-controlling interest Equity shareholders of the Company	(4,511) (8,460)	(2,433) (30,952)
	(12,971)	(33,385)
Total comprehensive expenditure for the year attributable to:		
Non-controlling interest	(4,467)	(2,425)
Equity shareholders of the Company	(6,347)	(35,350)
	(10,814)	(37,775)

# Balance sheets As at 31 December 2021

		Group 2021	Group 2020	Company 2021	Company 2020
Fixed exacts	Note	£′000	£'000	£′000	£'000
Fixed assets Goodwill	10	35,651	54,930	_	_
Other intangible assets	10	6,177	7,430	-	- -
	10	41,828	62,360		
Tangible assets	11	10,659	22,115	39	68
Investments					
Subsidiary undertakings	12	-	-	151,309	148,441
Other fixed asset investments	14	144,752	70,407	48,249	29,289
Associates	15	20,168	32,481	35,724	41,818
Jointly controlled entities	16	3,935	4,149	4,983	4,958
		221,342	191,512	240,304	224,574
Current assets					
Stocks	17	8,233	9,909	-	-
Debtors – due within one year	18	57,518	9,672	126,114	77,792
Debtors – due after more than one year	18	2,069	791	38	60
Current asset investments	19	41,995	71,372	35,532	71,372
Cash at bank and in hand		34,514	32,714	25,466	26,279
		144,329	124,458	187,150	175,503
Creditors: amounts falling due within one year	20	(20,714)	(16,019)	(29,101)	(25,767)
Net current assets		123,615	108,439	158,049	149,736
Total assets less current liabilities		344,957	299,951	398,353	374,310
Creditors: amounts falling due after more than one					
year	21	(1,901)	(3,794)	(664)	(1,728)
Provisions for liabilities	23	<del>-</del>	(2,031)	(10)	(319)
Net assets		343,056	294,126	397,679	372,263
Capital and reserves				<del></del>	
Called-up share capital	26	128,121	88,121	128,121	88,121
Share premium account	26	298,548	298,553	298,548	298,553
Investment revaluation reserve	26	(4,027)	(2,304)		,
Merger capital reserve	26	30,982	22,372	30,982	22,372
Profit and loss account	26	(114,369)	(110,838)	(59,972)	(36,783)
Shareholders' funds		339,255	295,904	397,679	372,263
Non-controlling interest		3,801	(1,778)	-	-
Total capital employed		343,056	294,126	397,679	372,263

The loss for the financial year dealt with in the financial statements of the parent Company was £15,132,000 (2020 – loss of £11.924.000).

These financial statements of Wheatsheaf Group Limited, with company registration number 03221116, were approved and authorised for issue by the Board of Directors on 28 June 2022.

Signed on behalf of the Board of Directors

Fiona J Emmett (Director)

# Consolidated statement of changes in equity As at 31 December 2021

Collect Chara Investment Advance Dealleand t	
Called- Share Investment Merger Profit and In	lon- ling
capital account reserve reserve account Total inte	rest Total
£'000 £'000 £'000 £'000 £'000 £'000 £	000 £'000
At 1 January 2020 88,121 198,461 1,230 21,937 (80,366) 229,383	547 230,030
Loss for the financial year (30,952) (30,952)	33) (33,385)
Currency translation	•
difference on foreign currency	
net investments (3,534) (3,534)	8 (3,526)
Remeasurement of net	
defined benefit liability	
(1,067)	- (1,067)
Movement in deferred tax	
relating to pension 203 203	
Total comprehensive expense (3,534) - (31,816) (35,350) (2,4	25) (37,775)
Share capital call - 100,092 100,092	- 100,092
Non-distributable investment	•
gain 1,914 1,914	- 1,914
Acquisition costs (135)	- (135)
Transfer between reserves 435 (435) -	<u> </u>
At 31 December 2020 88,121 298,553 (2,304) 22,372 (110,838) 295,904 (1,7	78) 294,126
Loss for the financial year (8,460) (8,460) (4,5	11) (12,971)
Currency translation	, (,-,-,
difference on foreign currency	
net investments (76) (76)	44 (32)
Remeasurement of net	` '
defined benefit liability	
(note 23) 2,918 2,918	- 2,918
Movement in deferred tax	
relating to pension (note 22) (729)	- (729)
Total comprehensive expense (76) - (6,271) (6,347) (4,4	67) (10,814)
Issue of share capital 40,000 40,000	- 40,000
Issue costs - (5) (5)	- 40,000
Non-distributable investment	(3)
gain (note 15) 1,666 1,666	- 1,666
Remeasurement of equity	1,000
	18,083
Reclassification (1,761) - 1,761 -	
Transfer between reserves	
(note 12) <u>8,610</u> (8,610) -	
At 31 December 2021 128,121 298,548 (4,027) 30,982 (114,369) 339,255 3,	343,056

# Company statement of changes in equity As at 31 December 2021

	Called-up share capital £'000	Share premium account £'000	Merger capital reserve £'000	Profit and loss account £'000	Total £'000
At 1 January 2020	88,121	198,461	21,937	(24,419)	284,100
Loss for the financial year	-	-	-	(11,924)	(11,924)
Remeasurement of net defined benefit liability Movement in deferred tax relating to pension	<u> </u>	<u>-</u>	- -	(6) 1	(6) 1
Total comprehensive expense Share capital call	-	- 100,092		(11,929)	(11,929) 100,092
Transfer between reserves		-	435	(435)	-
At 31 December 2020	88,121	298,553	22,372	(36,783)	372,263
Loss for the financial year Remeasurement of net defined benefit liability	-	-	ي.	(15,132)	(15,132)
(note 23)	-	-	-	737	737
Movement in deferred tax relating to pension (note 22)		-		(184)	(184)
Total comprehensive expense	-	-	-	(14,579)	(14,579)
Issue of share capital Transfer between reserves	39,995	-	9 6 1 0	- (9 610)	39,995
Hansier permeen teserves			8,610	(8,610)	
At 31 December 2021	128,116	298,553	30,982	(59,972)	397,679

### Consolidated cash flow statement Year ended 31 December 2021

icai cilaca 31 December 2021		•			
		2021	2021	2020	2020
	Note	£'000	£'000	£'000	£'000
Net cash flows from operating activities	27		(30,879)		(24,305)
Cash flows from investing activities					
Proceeds from sale of tangible and intangible fixed assets		1,795		456	
Purchase of intangible fixed assets		(67)		(3,414)	
Purchase of tangible fixed assets		(9,033)		(3,280)	
Interest received		182		131	
Acquisition of investment in associates		(11,994)		(21,487)	
Receipts from sale of associate and other fixed ass	et				
investments		12,457		23,207	
Purchases of fixed asset investments		(47,218)		(43,686)	•
Acquisition of subsidiary undertaking		(805)		(16,300)	
Acquisition costs		(153)		(135)	
Disposal costs of sale of subsidiary undertaking		(96)		-	
Cash acquired with subsidiary undertakings		-		4,109	
Cash acquired on issuance of shares in subsidiary undertaking	şs	19,139		-	
Cash disposed with subsidiary undertakings		(717)		<u>-</u>	
Net cash flows from investing activities	•		(36,510)		(60,399)
Cash flows from financing activities					
Interest paid		(200)		(94)	
Repayments of borrowings		(59)		(30)	
Movement on obligations under finance leases		38		(174)	
Proceeds on call of issued shares		-		100,092	
Net proceeds on issue of preference shares		39,995		· ·	
Net cash flows from financing activities			39,774		99,794
Taxation					
Taxation received		_	38		55
Net (decrease)/increase in cash and cash equivalents		.=	(27,577) ————		15,145
Cash and cash equivalents at beginning of year		_	104,086		88,941
Cash and cash equivalents at end of year		_	76,509		104,086
Reconciliation to cash at bank and in hand:		-			
Cash at bank and in hand			34,514		32,714
Cash equivalents			41,995		71,372
Cash at bank and in hand			76,509		104,086
		_			

### Notes to the financial statements Year ended 31 December 2021

### 1. Significant accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the previous year.

#### a. General information and basis of accounting

Wheatsheaf Group Limited is a private company limited by shares incorporated in the United Kingdom under the Companies Act 2016 and is registered in England and Wales. The address of the registered office is shown on page 1.

The principal activities of the Company and its subsidiaries (the Group) and the nature of the Group's operations are set out in the strategic report on pages 2 to 10.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

The functional currency of Wheatsheaf Group Limited is considered to be pounds sterling because that is the currency of the primary economic environment in which the Company operates. The consolidated financial statements are also presented in pounds sterling. Foreign operations are included in accordance with the policies set out below.

Wheatsheaf Group Limited meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements, which are presented alongside the consolidated financial statements. Exemptions have been taken in relation to financial instruments, presentation of a cash flow statement, intra-group transactions and remuneration of key management personnel.

For the year ended 31 December 2021 the following wholly-owned subsidiary of the Company, which was consolidated at 31 December 2021, claimed exemption from audit under Section 479A of the Companies Act 2006.

**Subsidiary Name** 

Companies House Registration Number

**Deva Group Limited** 

3671671

### b. Basis of consolidation

The Group financial statements consolidate the financial statements of the Company and its subsidiary undertakings drawn up to 31 December each year. The results of subsidiaries acquired or sold are consolidated for the periods from or to the date on which control passed.

Business combinations are accounted for under the purchase method. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the Group. All intra-group transactions, balances, income and expenses are eliminated on consolidation.

#### c. Going concern

The financial statements have been prepared using the going concern basis of accounting as described in the Directors' report on pages 11 to 13.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 1. Significant accounting policies (continued)

### d. Intangible assets - goodwill

Goodwill arising on the acquisition of subsidiary undertakings and businesses, representing any excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired, is capitalised and written off on a straight-line basis over its useful economic life, which varies between 5 and 10 years depending on the type of business invested into. Provision is made for any impairment.

#### e. Other intangible assets

Intangible fixed assets are stated at cost less aggregate amortisation, and provision for impairment, and are amortised on a straight-line basis so as to spread their cost over their expected useful economic lives, being three to five years for internally generated software, five to seven years for licences, three to seven years for other acquired intangibles and 10 years for intellectual property.

Intangible assets acquired as part of a business combination are measured at fair value at the acquisition date.

#### f. Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and provision for impairment. Depreciation is provided at the following annual rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected useful life or, if held under a finance lease, over the lease term, whichever is shorter.

Buildings - 2%

Leasehold property and improvements - 2-10% or term of the lease

Plant and equipment - 4-50%

Residual value represents the estimated amount which would currently be obtained from disposal of an asset, after deducting estimated costs of disposal, if the asset were already of the age and in the condition expected at the end of its useful life.

Depreciation is not provided on assets under the course of construction or freehold land.

#### g. Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

### (i) Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

# Notes to the financial statements (continued) Year ended 31 December 2021

- 1. Significant accounting policies (continued)
- g. Financial instruments (continued)

### (i) Financial assets and liabilities (continued)

Financial assets and liabilities are only offset in the balance sheet when, and only when there exists a legally enforceable right to set off the recognised amounts and the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Debt instruments which meet the conditions of being 'basic' financial instruments as defined in paragraph 11.9 of FRS 102 are subsequently measured at amortised cost using the effective interest method.

Debt instruments that have no stated interest rate (and do not constitute financing transactions) and are classified as payable or receivable within one year are initially measured at an undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

Other debt instruments not meeting conditions of being 'basic' financial instruments are measured at fair value through profit or loss.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the Group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the Group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

### (ii) Investments

Investments in non-convertible preference shares and non-puttable ordinary or preference shares (where shares are publicly traded or their fair value is reliably measurable) are measured at fair value through profit or loss. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

In the Company balance sheet, investments (including investments in associates and jointly controlled entities) are measured at cost less impairment. For investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value only of the shares issued plus fair value of other consideration. Any premium is ignored.

### (iii) Equity instruments

Equity instruments issued by the Company are recorded at the fair value of cash or other resources received or receivable, net of direct issue costs.

### (iv) Convertible loan notes

The component parts of compound instruments issued by the Group are classified separately as financial liabilities and equity in accordance with the substance of the contractual arrangement. On initial recognition the financial liability component is recorded at its fair value. At the date of issue, in the case of a convertible bond denominated in the functional currency of the issuer that may be converted into a fixed number of equity shares, the fair value of the liability component is estimated using the prevailing market interest rate for a similar non-convertible instrument. The equity component is determined by deducting the amount of the liability component from the fair value of the compound instrument as a whole. This is recognised and included in equity and is not subsequently remeasured.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 1. Significant accounting policies (continued)

### g. Financial instruments (continued)

#### (iv) Convertible loan notes (continued)

Transaction costs are apportioned between the liability and equity components of the convertible instrument based on their relative fair values at the date of issue. The portion relating to the equity component is charged directly against equity. Where the financial liability component meets the criteria in (i) above, the finance costs of the financial liability are recognised over the term of the debt using the effective interest method. If those criteria are not met, the financial liability component is measured at fair value through profit or loss.

### (v) Derivative financial instruments

The Group has financial derivatives that relate to its investment activities. The Group does not hold or issue derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in profit or loss immediately.

### (vi) Fair value measurement

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

### h. Associates and jointly controlled entities

In the Group financial statements investments in associates and jointly controlled entities are accounted for using the equity method: Investments are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the Group's share of the profit or loss and other comprehensive income of the investment. Goodwill arising on the acquisition is accounted for in accordance with the policy set out above. Any unamortised balance of goodwill is included in the carrying value of the investment.

In the Company financial statements investments in associates and jointly controlled entities are accounted for at cost less impairment.

#### i. Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to sell, which is equivalent to the net realisable value. Cost includes materials, direct labour and an attributable proportion of production overheads. Cost is calculated using a standard costing or FIFO (first-in, first-out) method. Net realisable value is based on estimated selling price less all further costs to completion and all relevant marketing, selling and distribution costs. Provision is made for obsolete, slow-moving or defective items where appropriate.

#### j. Impairment of assets

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss as described below.

# Notes to the financial statements (continued) Year ended 31 December 2021

- 1. Significant accounting policies (continued)
- j. Impairment of assets (continued)

#### Non-financial assets

An asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

The recoverable amount of goodwill is derived from measurement of the present value of the future cash flows of the cash-generating units ('CGU') of which the goodwill is a part. Any impairment loss in respect of a CGU is allocated first to the goodwill attached to that CGU, and then to other assets within that CGU on a pro-rata basis.

Where indicators exist for a decrease in impairment loss previously recognised for assets other than goodwill, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised. Where a reversal of impairment occurs in respect of a CGU, the reversal is applied first to the assets of the CGU, except for goodwill, on a pro-rata basis. Impairment of goodwill is never reversed.

#### Financial assets

For financial assets carried at amortised cost, the amount of an impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate.

For financial assets carried at cost less impairment, the impairment loss is the difference between the asset's carrying amount and the best estimate of the amount that would be received for the asset if it were to be sold at the reporting date.

Where indicators exist for a decrease in impairment loss, and the decrease can be related objectively to an event occurring after the impairment was recognised, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired financial asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

#### k. Taxation

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

A provision is recognised for those matters for which the tax determination is uncertain but it is considered probable that there will be a future outflow of funds to a tax authority. The provisions are measured at the best estimate of the amount expected to become payable. The assessment is based on the judgement of tax professionals within the Company supported by previous experience in respect of such activities and in certain cases based on specialist independent tax advice.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Group's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 1. Significant accounting policies (continued)

### k. Taxation (continued)

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

When the amount that can be deducted for tax for an asset (other than goodwill) that is recognised in a business combination is less (more) than the value at which it is recognised, a deferred tax liability (asset) is recognised for the additional tax that will be paid (not payable) in respect of that difference. Similarly, a deferred tax asset (liability) is recognised for the additional tax that will be recovered (not payable) because of a difference between the value at which a liability is recognised and the amount that will be assessed for tax. The amount attributed to goodwill is adjusted by the amount of deferred tax recognised.

Deferred tax liabilities are recognised for timing differences arising from investments in subsidiaries and associates, except where the Group is able to control the reversal of the timing difference and it is probable that it will not reverse in the foreseeable future.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference. Deferred tax relating to non-depreciable property measured using the revaluation model and investment property is measured using the tax rates and allowances that apply to sale of the asset. In other cases, the measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Where items recognised in other comprehensive income or equity are chargeable to or deductible for tax purposes, the resulting current or deferred tax expense or income is presented in the same component of comprehensive income or equity as the transaction or other event that resulted in the tax expense or income.

Current tax assets and liabilities are offset only when there is a legally enforceable right to set off the amounts and the Group intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

Deferred tax assets and liabilities are offset only if: a) the Group has a legally enforceable right to set off current tax assets against current tax liabilities; and b) the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered.

### l. Turnover

Turnover is stated net of VAT and trade discounts and is recognised when the significant risks and rewards are considered to have been transferred to the buyer. Turnover from the sale of goods is recognised when the goods are physically delivered to the customer. Turnover from the supply of services represents the value of services provided under contracts to the extent that there is a right to consideration and is recorded at the fair value of the consideration received or receivable. Where a contract has only been partially completed at the balance sheet date turnover represents the fair value of the service provided to date based on the stage of completion of the contract activity at the balance sheet date. Where payments are received from customers in advance of services provided, the amounts are recorded as deferred income and included as part of creditors due within one year.

# Notes to the financial statements (continued) Year ended 31 December 2021

### Significant accounting policies (continued)

#### m. Dividend and interest revenue

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established (provided that it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably).

Interest income is recognised when it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

### n. Research and development expenditure

Research expenditure is written off as incurred. Development expenditure is also written off, except where the Directors are satisfied as to the technical, commercial and financial viability of individual projects. In such cases, the identifiable expenditure is capitalised as an intangible asset and amortised over the period during which the Group is expected to benefit. This period is between three and five years. Provision is made for any impairment.

#### o. Employee benefits

#### Defined benefit scheme

Wheatsheaf Group Limited participates in a defined benefit plan that shares risks between entities under common control. A stated policy is in place for charging the net defined benefit cost of the defined benefit plan, as a whole measured in accordance with FRS 102, to individual group entities. FRS 102 requires that the Group recognises the net defined benefit cost of the defined benefit plan so charged.

The amounts charged to operating profit are the costs arising from employee services rendered during the period and the cost of plan introductions, benefit changes, settlements and curtailments. They are included as part of staff costs. The net interest cost on the net defined benefit liability is charged to profit or loss and included within finance costs. Remeasurement comprising actuarial gains and losses and the return on scheme assets (excluding amounts included in net interest on the net defined benefit liability) are recognised immediately in other comprehensive income.

Defined benefit schemes are funded, with the assets of the scheme held separately from those of the Group, in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date.

### **Defined contribution schemes**

The amount charged to the profit and loss account in respect of pension costs is the contributions payable in the period. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Other long-term employee benefits are measured at the present value of the benefit obligation at the reporting date.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 1. Significant accounting policies (continued)

### p. Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

The results of overseas operations are translated at the average rates of exchange during the period and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets and results of overseas operations are reported in other comprehensive income and accumulated in equity (attributed to non-controlling interests as appropriate).

Other exchange differences are recognised in profit or loss in the period in which they arise except for:

- exchange differences on transactions entered into to hedge certain foreign currency risks (see above);
- exchange differences arising on gains or losses on non-monetary items which are recognised in other comprehensive income; and
- in the case of the consolidated financial statements, exchange differences on monetary items receivable from
  or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore
  forming part of the net investment in the foreign operation), which are recognised in other comprehensive
  income and reported under equity in the investment revaluation reserve.

### q. Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. UK government grants received in the Group subsidiaries under the Coronavirus Job Retention Scheme introduced during the Covid19 pandemic are presented as other operating income within profit or loss. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

### r. Leases

### The Group as lessor

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

### The Group as lessee

Assets held under finance leases, hire purchase contracts and other similar arrangements, which confer rights and obligations similar to those attached to owned assets, are capitalised as tangible fixed assets at the fair value of the leased asset (or, if lower, the present value of the minimum lease payments as determined at the inception of the lease) and are depreciated over the shorter of the lease terms and their useful lives. The capital elements of future lease obligations are recorded as liabilities, while the interest elements are charged to the profit and loss account over the period of the leases to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 2. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 1, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

### Critical judgements in applying the Group's accounting policies

The following are the critical judgements, apart from those involving estimations (which are dealt with separately below), that the Directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

### Business combinations - critical judgement

The recognition of business combinations requires the excess of the purchase price of acquisitions over the net book value of assets acquired to be allocated to the assets and liabilities of the acquired entity. The Group makes judgements and estimates in relation to the fair value allocation of the purchase price. If any unallocated portion is positive it is recognised as goodwill and if negative, it is recognised in the profit and loss account.

#### Evaluation of levels of control and influence - critical judgement

The determination of the level of influence the Group has over a business is often a mix of contractually defined and subjective factors that can be critical to the appropriate accounting treatment of entities in the consolidated financial statements. Control or influence is achieved through Board representation and by obtaining rights of veto over significant actions.

Where the Group holds less than 20% of the equity of an entity, the investment is generally treated as an other fixed asset investment. These other fixed asset investments are carried at market value where market prices are available. Where quoted market prices in an active market are not available, and where fair value cannot be reliably measured, unquoted equity instruments are measured at cost less impairment.

Where the Group owns between 20% and 50% of the equity of an entity and is in a position to exercise significant influence over the entity's operating and financial policies, the entity is treated as either a joint venture or an associate. Equally, where the Group holds a substantial interest (but less than 20%) in an entity and has the power to exert significant influence over its operations, it is treated as a joint venture or an associate.

Where the Group has the power to control the operations of an entity, and it has less than 50% of the equity, the entity is treated as a subsidiary when required.

### Impairment of goodwill and investments - key source of estimation uncertainty

Goodwill and investments are tested for impairment whenever events or changes in circumstances indicate that the carrying value of the assets may exceed the recoverable amount, for example due to changes in technological, market, economic or legal environments or a deterioration in the economic performance of the asset.

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires the entity to estimate the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. The carrying amount of goodwill at the balance sheet date was £35,651,000 (2020 - £54,930,000).

# Notes to the financial statements (continued) Year ended 31 December 2021

### 2. Critical accounting judgements and key sources of estimation uncertainty (continued)

### Impairment of goodwill and investments - key source of estimation uncertainty

In assessing whether investment carrying values are impaired the recoverable net assets in the underlying investment and the business plans for each company are considered. The Group performs impairment reviews when required to determine an estimated recoverable value of the asset. Methods used in impairment reviews include assessing the market value in recent transactions, or a projection of cash flows based upon industry growth expectations and a suitable discount rate. For the year ended 31 December 2021, impairments totaling £18,356,000 (2020 - £8,035,000) were made against investments in subsidiaries of the Company to reflect the estimated recoverable value of the investments. One of the subsidiaries became an associate in the year to 31 December 2021 and as such the cost of the investment net of total impairments was transferred to investments in associates. On consolidation the investment impairments are reversed and an impairment totaling £3,729,000 (2020 - £1,971,000) is allocated to the carrying value of the goodwill. In addition, an impairment provision was partially reversed against an investment in a subsidiary of the company of £8,610,000, (2020 - £435,000) reflecting a revision to the estimated recoverable amount of the investment.

### Derivative financial assets - key source of estimation uncertainty

Determining the fair value of derivative financial assets requires the use of the Black Scholes model for valuing options. This volatility rate used is subjective for private companies; in determining the appropriate rate comparable volatility rates for listed companies have been used. The fair value of the derivative relating to equity investments is valued by determining the financial impact for each of the differing outcomes, assigning a probability to each outcome and summing the products of the probability and the financial impact. The carrying amount of derivative financial assets at the balance sheet date was £5,705,000 (2020 - £794,000).

#### 3. Turnover

An analysis of the Group's turnover by class of business is set out below:

Turnover:	2021 £'000	2020 £'000
Farming and breeding products	20,578	16,825
Construction material	6,115	5,978
Controlled environmental sterilisation solutions	729	1,792
Nutrient recovery & fertiliser products	11,208	4,338
	38,630	28,933
An analysis of the Group's turnover by geographical market is set out below:		
	2021	2020
	£′000	£'000
United Kingdom	17,841	17,409
Rest of Europe	1,273	674
North America	17,958	10,163
Australia	517	111
Rest of the world	1,041	576
	38,630	28,933

# Notes to the financial statements (continued) Year ended 31 December 2021

#### 3. Turnover (continued)

An analysis of the Group's turnover is as follows:

	2021	2020
	£'000	£'000
Sale of goods	27,827	24,652
Rendering of services	8,392	2,281
Rental income	104	100
Government subsidies	558	635
Royalties	1,749	1,265
	38,630	28,933

Government subsidies represent amounts received in respect of the Single Payment Scheme, which is the main agricultural subsidy scheme in the EU.

### 4. Finance income (net)

	2021 £'000	2020 £'000
Interest payable and similar expenses	(200)	(94)
Investment income	856	476
	656	382
•	2021	2020
Investment income	£'000	£'000
Income from fixed asset investments:		
Loans receivable from group undertakings	674	315
Other loans receivable	152	-
Other interest receivable and similar income	30	161
	856	476
Interest payable and similar expenses	-	
	2021	2020
	£'000	£′000
Loan interest	(200)	(94)

# Notes to the financial statements (continued) Year ended 31 December 2021

### 5. (Loss)/profit before taxation

	2021	2020
(Loss) / sussis had an acception in standard after shouring ((sussis)).	£'000	£'000
(Loss)/profit before taxation is stated after charging/(crediting):		
Amortisation of goodwill and other intangibles (note 10)	15,268	12,958
Impairment of goodwill and other intangibles (note 10)	3,729	3,863
Depreciation of tangible fixed assets (note 11)	3,028	3,514
(Profit)/loss on disposal of fixed assets	(57)	77
(Profit)/loss of intangible assets written off	(3)	70
Profit on derecognition of associate	-	(31,801)
Loss on deconsolidation of associate (note 15)	7,660	-
Profit on disposal of operations (note 13)	21,775	-
Profit on partial disposal of associate	-	616
Operating lease rentals	1,689	1,884
Rents receivable	(501)	(454)
Dividends received	-	(640)
Foreign exchange (gains)/losses	(1,819)	3,167
Fair value (gains)/losses on listed investments including foreign movements		
(note 14)	(16,092)	1,346
Fair value gains on other assets held at fair value	(27,681)	(3,045)
Cost of stock recognised as an expense	21,460	14,534
Research and development	237	942
Government grants	(111)	(60)

Amortisation and impairment of intangible assets, including goodwill, is included in administrative expenses.

	2021 £'000	2020 £'000
The analysis of auditor's remuneration is as follows:		
Fees payable to the Company's auditor for the audit of the Company's annual		
financial statements	168	143
Fees payable to the Company's auditor and its associates for other services to		
the Group:		
The audit of the Company's subsidiaries	47	34
Table Paff		
Total audit fees	215	177
		-
Non-audit fees:		
Other services	1	. =
	.=====	

Fees payable to the Company's auditor and its associates for non-audit services to the Company are not required to be disclosed because the consolidated statements are required to disclose such fees on a consolidated basis.

No services were provided pursuant to contingent fee arrangements.

# Notes to the financial statements (continued) Year ended 31 December 2021

#### 6. Staff numbers and costs

6.	Staff numbers and costs				
		• (	Group	Cor	npany
		2021	2020	2021	2020
		£'000	£'000	£'000	£'000
	Employee costs during the year,				
	including Executive Directors:				
	Wages and salaries	24,578	20,181	4,572	3,180
	Social security costs	2,128	1,895	717	531
	Pension costs included within operating costs:				
	Defined benefit schemes	964	1,029	470	381
	Defined contribution schemes (note 29)	667	598	108	103
		28,337	23,703	5,867	4,195
		Gı	roup	Com	ipany
		2021	2020	2021	2020
		Number	Number	Number	Number
	Average monthly number of employees by business, including Directors:	•			
	Farming and breeding products	154	116	-	_
	Controlled environmental sterilisation solutions	42	59	-	-
	Construction material	55	64		-
	Nutrient recovery & fertiliser products	28	26	-	-
	Software development	16	6	-	•
	Holding companies	25	26	21	23
		320	297	21	23
7.	Directors' remuneration				
				2021	2020
				Total	Total
				£'000	£'000
	Emoluments			4,337	3,231
	Company contributions to the defined benefit and m	oney purchase	e pension		
	schemes			95	97
	Compensation for loss of office			1,206	-
	Sums paid to third parties in respect of Directors' ser	vices		236	
				5,874	3,528

The amounts above include, for the highest paid Director, emoluments of £1,452,000 (2020 - £808,000) and company contributions to the defined benefit pension schemes of £11,000 (2020 - £10,000).

Retirement benefits accrue to 5 directors (2020 - 5). The accrued pension entitlement of the highest paid Director under the defined benefit scheme was £11,000 (2020 - £14,000). There is no accrued lump sum.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 7. Directors' remuneration (continued)

Certain Directors are remunerated for their services across Grosvenor by The Fourth Duke of Westminster's 1964 Trust or receive a Trustee Fee. For Directors remunerated by a Grosvenor Trust it is not practical to allocate the remuneration of the Directors between their services as Directors of Wheatsheaf Group Limited and their services as Directors of other entities (2020 – same).

#### 8. Tax on loss

The tax (credit)/charge comprises:	2021 £'000	2020 £'000
Current tax on loss		
UK corporation tax	(261)	24
Overseas tax	. 31	17
Adjustments in respect of prior periods	(4)	1
Total current tax	(234)	42
Deferred tax		
Origination and reversal of timing differences	(68)	15
Effect of increase in tax rate on opening liability	7	-
Adjustments in respect of prior years	68	(8)
Total deferred tax (see note 22)	7	7
Total tax on loss	(227)	49

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 8. Tax on loss (continued)

The difference between the total tax credit shown above and the amount calculated by applying the standard rate of UK corporation tax to the loss before tax is as follows:

	2021	2020
	£'000	£'000
Group loss before tax	(13,198)	(33,336)
Tax on Group loss at standard UK corporation tax rate of 19% (2020 – 19%):	(2,508)	(6,334)
Unprovided deferred tax movements	513	6,206
Expenditure not qualifying for tax purposes	3,339	3,079
Non-taxable income	-	(121)
Share of results of associates and jointly controlled entities	3,920	(2,506)
Profit/loss on Substantial Shareholding Exemption (SSE) qualifying shares	(4,074)	640
Transfer pricing interest adjustment	285	143
Tax rate changes	(1,609)	-
Adjustments in respect of prior years	64	(7)
Effect of foreign tax rates	(130)	(834)
Overseas tax	•	•
Enhanced research & development deduction	(27)	(217)
Group total tax (credit)/charge for year	(227)	49

#### Factors that may affect the future tax charge

A total net deferred tax asset of £24,104,000 (2020 - £22,953,000) has not been recognised in respect of timing differences relating to fixed assets of £38,000 (asset) (2020 - £18,000 (asset)), losses carried forward of £23,515,000 (asset) (2020 - £22,425,000 (asset)) and short-term timing differences of £551,000 (asset) (2020 - £510,000 (asset)) as there is insufficient evidence that the asset will be recovered.

A current tax rate of 19%, being the UK corporation tax rate throughout the period, has been applied to the year ended 31 December 2021. From 1 April 2023, the UK corporation tax rate will increase to 25% (Finance Act 2021).

A deferred tax rate of 25% has been applied to opening balances and movements in deferred tax in the year ended 31 December 2021.

#### 9. Loss attributable to the Company

As permitted by Section 408 of the Companies Act 2006, no separate profit and loss account or statement of comprehensive income is presented in respect of the parent Company. The loss attributable to the Company is disclosed in the footnote to the balance sheets.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 10. Intangible fixed assets - Group

	Goodwill £'000	Other acquired intangibles £'000	Milk quota £'000	Intellectual property /licences £'000	Software £'000	Total £'000
Cost	2 000	2 000	1 000	1 000	2 000	1 000
At 1 January 2021	78,028	4,679	2,005	7,165	224	92,101
Additions	. · · · ·	•	· -	67	-	67
Disposals	-	(1,511)	-	(60)	-	(1,571)
Disposal of undertakings	(8,239)	<u> -</u>	(2,005)	(700)	(84)	(11,028)
Exchange rate	921	64		95	2	1,082
At 31 December 2021	70,710	3,232	-	6,567	142	80,651
Amortisation						
At 1 January 2021	23,098	1,142	2,005	3,338	158	29,741
Charge for the year	14,779	306	-	181	2	15,268
Impairment	3,729	-	-	-	-	3,729
Disposal	-	(659)	=	(32)	-	(691)
Disposal of undertakings	(6,955)	-	(2,005)	(616)	(83)	(9,659)
Exchange rate	408	21	<u> </u>	5	1	435
At 31 December 2021	35,059	810	-	2,876	78 	38,823
Net book value	•					
At 31 December 2021	35,651	2,422	-	3,691	64	41,828
At 31 December 2020	54,930	3,537	<del></del>	3,827	66	62,360
	<del></del>					<del></del>

The Company does not hold any intangible fixed assets.

# Notes to the financial statements (continued) Year ended 31 December 2021

#### 11. Tangible fixed assets - Group

Group	Land and buildings £'000	Leasehold property and improvements £'000	Plant and equipment £'000	Dairy herd* £'000	Asset under construction £'000	Total £'000
Cost or valuation		•				
At 1 January 2021	3,564	10,980	17,444	3,932	70	35,990
Additions	-	29	2,526	1,218	5,375	9,148
Disposals	(1,341)	(66)	(1,099)	(1,048)	-	(3,554)
Disposal of undertakings	٠	(10,746)	(8,897)	(4,102)	<del>*</del> *	(23,745)
Exchange adjustments	18	3	96	<del>-</del>	1	118
At 31 December 2021	2,241	200	10,070		5,446	17,957
Depreciation			,			·
At 1 January 2021	1,702	2,042	9,624	507	-	13,875
Charge for the year	45	282	1,927	774	-	3,028
Disposals	(1,341)	(11)	(668)	(679)	-	(2,699)
Disposal of undertakings	-	(2,184)	(4,217)	(602)		(7,003)
Exchange adjustments	18	2	77			97
At 31 December 2021	424	131	6,743			7,298
Net book value			•	•		
At 31 December 2021	1,817	69	3,327	-	5,446	10,659
At 31 December 2020	1,862	8,938	7,820	3,425	70	22,115

Included in plant and equipment are assets held under hire purchase contracts having a net book value of £164,000 (2020 - £151,000).

Included within land and buildings is land which has a cost of £300,000 and is not depreciated.

<sup>\*</sup> Biological assets

# Notes to the financial statements (continued) Year ended 31 December 2021

### 11. Tangible fixed assets (continued)

	Company	Plant and equipment
		£′000
	Cost	
	At 1 January 2021	489
	Additions	
	At 31 December 2021	496
	Depreciation	·
	At 1 January 2021	421
	Charge for the year	36
	31 December 2021	457
	Net book value	
	At 31 December 2021	
	At 31 December 2020	68
12.	Subsidiary undertakings	
	Company	
		£'000
	Shares at cost	
	At 1 January 2021	169,271
	Additions	13,398
	Transfer to associate	(15,486)
	At 31 December 2021	167,183
	Provisions for impairment	
	At 1 January 2021	20,830
	Release of provision	(8,610)
	Increase in provision	18,356
	Transfer to associate	(14,702)
	At 31 December 2021	15,874
	Net book value	
	At 31 December 2021	151,309
	At 31 December 2020	148,441

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 12. Subsidiary undertakings (continued)

Consistent with previous years, the Directors have reviewed the carrying value of the investments held by Wheatsheaf Group Limited and considered whether any investments in subsidiaries are impaired by reference to the recoverable amounts.

A release of the provision of £8,610,000 against the investment in Deva Group Limited has been made (2020 -£435,000) in line with the consolidated net assets of the Deva Group Limited sub-group. For the year ended 31 December 2021, impairments totaling £18,356,000 (2020 -£8,035,000) were made against investments in subsidiaries of the Company to reflect the estimated recoverable value of the investments. One of the subsidiaries became an associate in the year to 31 December 2021 and as such the cost of the investment net of total impairments was transferred to investments in associates.

The parent Company and the Group have investments in the following subsidiary undertakings, all of which are consolidated.

Name	Principal activity	Registered Office	% Owned
DB Group (Holdings) Limited *	Innovation led construction materials manufacturer & supplier	Wellington Way, Bourn Airfield, Cambridge, CB23 2TQ, England	62.8^
David Ball Asia Pte Limited	Sales agent for DB Group (Holdings) Limited	200 Soo Chow Rise, 575462, Singapore	62.8^
Deva Group Limited *+	Holding company	The Quarry, Hill Road, Eccleston, Chester, CH4 9HQ, England	100
Deva US Inc. **	Holding company	c/o Registered Agent Sloutions, Inc., 838 Walker Road, Suite 21- 2, Dover, Delaware 19904, United States	100
e14 South LLC dba Purfresh	Global provider of specialised controlled atmosphere systems	l 3858 Bay Center Place, Hayward, California 94545 United States	90
Global Fresh Foods Limited *	Holding company	Suite 1, 3 <sup>rd</sup> Floor 11-12 St James' Square, London, SW1Y 4LB, England	57.4
Global Fresh Foods Inc. dba BluWrap	Provider of controlled environment logistics solutions for the transport of fresh proteins	1390 Market Street, Suite 200, San Francisco, California 94102, United States	57.4
GFF BluWrap Norway AS	Food service technology	Azets Insight AS, Avd Bjørvika, Dronning Eufemias gate 16, 0191 Oslo, Norway	57.4
Global Fresh Foods Chile Limitada	Food service technology	RELY SpA, Avenida Libertador Bernardo O'Higgins 1302 Oficina 70, Santiago, Chile	57.4
GFF Germany Gmbh	Food service technology	RSM AWT AG Wirschafts- Treuhand, Liebigstr 3 84030 Landshut, Germany	57.4

# Notes to the financial statements (continued) Year ended 31 December 2021

### 12. Subsidiary undertakings (continued)

and a market takings	(commuca)		
Name	Principal activity	Registered Office	% Owned
Grow Safe Systems Ltd **	Development of optimum bovine feeding systems	4000, 421 – 7 <sup>th</sup> Ave SW, Calgary, Alberta, T2P 4K9, Canada	85.5
M.P.S. Concrete Solutions Limited	Concrete remedial work	Wellington Way, Bourn Airfield, Cambridge, CB23 2TQ, England	62.8^
Ostara Nutrient Recovery Technologies Inc. *	Sale, design and delivery of nutrient recovery systems; production and distributions of fertilizer products; research and development	c/o Blake, Cassell, Graydon LLP 855 - 2nd Street S.W., Suite 3500, Bankers Hall East Tower Calgary, Alberta, T2P 4J8, Canada	77.2
Ostara Technologies Inc.	Holding company	c/o Corporation Service Company, 2711 Centerville Road, Suite 400, Wilmington, Delaware 19808, United States	77.2
Ostara USA, LLC ***	Sale, design and delivery of nutrient recovery systems; production and distributions of fertilizer products; research and development	c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, Delaware 19808, United States	77.2
Ostara Europe (UK) Limited	Sale, design and delivery of nutrient recovery systems; production and distributions of fertilizer products; research and development	10 John Street, London, WC1N 2EB, United Kingdom	77.2
Ostara St. Louis Ltd	Construction of facilities	c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, Delaware 19808, United States	77.2

# Notes to the financial statements (continued) Year ended 31 December 2021

### 12. Subsidiary undertakings (continued)

Name	Principal activity	Registered Office	% Owned
OWS Agri Limited *	Technology development company	The Quarry, Hill Road, Eccleston, Chester, CH4 9HQ, England	100
Purfresh Clean, Inc. **	Leased cleaning systems for harvested fresh fruit and produce products	c/o Incorporating Services Ltd, 3500 South Dupont Highway, Dover, Delaware 19901, United States	90
Synomics Ltd *	Application of a	Unit 8b Bankside Hanborough	84
(plus 0.9% held indirectly)	mathematical framework and AI technique to complex datasets in order to improve animal health and agri-food production	Business Park, Long Hanborough, Witney, Oxfordshire, OX29 8LJ, England	
Synomics, Inc.	Application of a mathematical framework and AI technique to complex datasets in order to improve animal health and agri-food production	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, United States	84
Synomics ApS	Application of a mathematical framework and AI technique to complex datasets in order to improve animal health and agri-food production	Synomics ApS, c/o Symbion Science Park, Fruebjergvej 3, Osterbro, 2100 Copenhagen	84
Vytelle Holdings Inc. **	Bovine genetics	c/o Registered Agent Solutions, Inc., 838 Walker Road, Suite 21- 2, Dover, Delaware 19904, United States	85.5
Vytelle Franchise LLC ***	Bovine genetics	80383 North Highway 395, Hermiston, Oregon 97838, United States	85.5
Vytelle LLC ***	Bovine genetics	c/o National Registered Agents, Inc., 780 Commercial Street SE STE 100, Salem, Oregon 97301, United States	85.5
Vytelle Limited	Bovine genetics	Regent House, 316 Beulah Hill, London, SE19 3HF	85.5

# Notes to the financial statements (continued) Year ended 31 December 2021

### 12. Subsidiary undertakings (continued)

,	•	•	
Name	Principal activity	Registered Office	% Owned
WGUS BCO LLC dba OzArk Technologies Inc. ***	Development of sterilisation techniques	c/o Registered Agent Solutions, Inc., 838 Walker Road, Suite 21- 2, Dover, Delaware 19904, United States	100
WGUS BPH LLC ***	Holding company	c/o Registered Agent Solutions, Inc., 838 Walker Road, Suite 21- 2, Dover, Delaware 19904, United States	100
WGUS FS LLC ***	Non-trading	c/o Registered Agent Solutions,	88.3
	(struck off 14 December 2021)	Inc., 838 Walker Road, Suite 21- 2, Dover, Delaware 19904, United States	
Wheatsheaf Group US Inc.*  **	Holding company	c/o Registered Agent Solutions, Inc., 838 Walker Road, Suite 21- 2, Dover, Delaware 19904, United States	100
David Ball Group Limited	Dormant company	Wellington Way, Bourn Airfield, Cambridge, CB23 2TQ, England	62.8^
Greencem Limited	Dormant company	Wellington Way, Bourn Airfield, Cambridge, CB23 2TQ, England	62.8^
Grow Safe US Inc. **	Dormant company	c/o The Corporation Trust Company, 1209 Orange Street, Wilmington, Delaware 19801, United States	85.5
Cemfree Limited	Dormant company	Wellington Way, Bourn Airfield, Cambridge, CB23 2TQ, England	62.8^
Ostara Technologies York, LLC ***	Dormant company	c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, Delaware 19808, United States	77.2
Pudlo Limited	Dormant company	Wellington Way, Bourn Airfield, Cambridge, CB23 2TQ, England	62.8^
Wheatsheaf Investments Limited	Dormant company	The Quarry, Hill Road, Eccleston, Chester, CH4 9HQ, England	100

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 12. Subsidiary undertakings (continued)

Each of the above companies is indirectly owned unless marked with an asterisk (\*) to signify that it is directly held. All interests are in the form of ordinary shares, with the exception of \*\* where the interest is in the form of common shares and \*\*\* where the interest is in the form of a membership interest.

+ These subsidiaries have taken advantage of an exemption from audit under Section 479A of the Companies Act 2006 as the ultimate parent, Wheatsheaf Group Limited has provided a statutory guarantee for any outstanding liabilities of this business. All subsidiary undertakings have been included in the consolidation.

<sup>^</sup> Legal shareholding

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 13. Disposals

#### Sale of subsidiary undertaking

On 31 December 2021, the Group sold its 100% interest in the ordinary share capital of Grosvenor Farms Limited to a related party undertaking, R E Holdings Limited. The profit of Grosvenor Farms Limited up to the date of disposal was £89,000, and for its last financial year was a profit of £894,000.

Net assets disposed and the related sale proceeds were as follows:

	£′000
Fixed assets	16,571
Current assets	5,256
Creditors	(5,802)
Provisions for liabilities	(442)
Net assets	15,583
Related goodwill	<u>-</u>
	15,583
Profit on sale	22,361
Sale proceeds net of costs	37,944
Satisfied by	
Deferred consideration	38,040
Disposal costs	(96)
,	37,944
Net cash outflows in respect of the sale comprised:	
Cash and cash equivalents  Less: cash and cash equivalents disposed of	(142)
Territoria de la composición del composición de la composición de la composición de la composición del composición de la	
	(142)
	<del>```</del>

There were no disposals of subsidiaries in 2020. The deferred consideration was settled in cash by the purchaser on 20 January 2022 and 24 February 2022. The profit on sale is included in the results of discontinued operations.

## Notes to the financial statements (continued) Year ended 31 December 2021

### 13. Disposals (continued)

#### Deemed disposal of subsidiary undertaking

On 3 September 2021, the Company's 62.05% interest in the ordinary share capital of Ozo Innovations Limited was diluted to 32.2% due to the issuance of new shares to other shareholders in Ozo Innovations Limited. The Company's control in Ozo Innovations Limited was not retained and the residual investment has been accounted for as an associate. The loss of Ozo Innovations Limited up to the date of the deemed disposal was £2,086,000 and for its last financial year was a loss of £4,263,000.

As the transaction was a deemed disposal, there were no related sale proceeds. Net assets deemed disposed were as follows:

	£'000
Fixed assets	256
Current assets	883
Creditors	(648)
Net assets	491
Non-controlling interest	9
Related goodwill	1,284
	1,784
Retained as an associate	(1,198)
Loss on deemed disposal	(586)
Sale proceeds	-
Net cash outflows in respect of the deemed disposal comprised:	
Cash and cash equivalents	-
Less: cash and cash equivalents disposed of	(575)
	(575)

The loss on sale is included in the results of discontinued operations.

## Notes to the financial statements (continued) Year ended 31 December 2021

### 14. Other fixed asset investments

		Group				Company		
	Listed	Other			Listed	Other		
	investments		Loans	Total	Investments	investments	Loans	Total
	£000	£000	£000	£000	£000	£000	£000	£000
Carrying amount before impairment								
At 1 January 2021	6,360	62,453	1,594	70,407	6,360	21,335	1,594	29,289
Additions	3,665	42,223	1,330	47,218	-	9,720	1,003	10,723
Interest	-		215	215	-	-	208	208
Disposals	-	(12,457)	-	(12,457)	.4	(12,457)	F*	(12,457)
Re-categorisation	19,518	(19,518)	-	-				
Adjustment for the fair value of listed and				·				
other investments	16,092	20,269	2,995	39,356	(570)	18,516	2,995	20,941
Exchange movements	311	. (278)	(20)	13	<u> </u>	(435)	(20)	(455)
At 31 December 2021	45,946	92,692	6,114	144,752	5,790	36,679	5,780	48,249

# Notes to the financial statements (continued) Year ended 31 December 2021

### 14. Other fixed asset investment (continued)

The other investments are detailed below:

Name	Country of Incorporation	Principal activity	Holding	% Owned
Benchmark Holdings Plc*	UK	Producer of animal health products and vaccines, veterinary and diagnostic services	Ordinary	1.4
Benson Hill, Inc.	USA	Rapid seed breeding technology	Common	4.7
Buymie Technologies Limited *	Ireland	Same day grocery delivery service	C Ordinary	16.7
Clara Foods Co. (dba The EVERY Company)	USA	Engineering, manufacturing and formulating animal-free animal proteins for the global food and beverage industry	Series C preferred	1.8
GrubMarket, Inc	USA	Digitising the wholesale food supply chain in the US	Series E preferred	2.3
Global Village Fruit, Inc. (dba The Jackfruit Company)	USA	Jackfruit supply chain and consumer facing alternative protein brands	Series B preferred	7.8
Nuritas Limited*	Ireland	Development of plant-based peptide products	Series B preferred	3.8
Origin, Inc.*	USA	Life sciences business	Ordinary	2.2
Oxbury Bank Plc*	UK	Specialist agricultural bank	A Ordinary Series C	10
PrecisionLife Limited*	UK	Engineering related scientific and technical consulting activities	A1 Ordinary	14.8
Shared-X LLC	USA	Business that implements regenerative farming practices in developing countries	Series C preferred units, Series D preferred units	9.0
Silvec Biologics, Inc.	USA	Agricultural biotechnology research & development	Seed preferred	2.1
Smallhold, Inc.	USA	Sustainable, specialist mushroom production	Series A preferred	1.6
Temperpack Technologies, Inc.	USA	Sustainable thermal packaging manufacturer	Series C-1 preferred, Series C-2 preferred	9.8
Trace Genomics, Inc.	USA	Soil sampling service provider	Series A-5 preferred	4.6
Zouk REEIF II Fund*	UK	Renewable energy and environmental infrastructure fund	Fund	n/a

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 14. Other fixed asset investment (continued)

Each of the above companies is indirectly owned unless marked with an asterisk (\*) to signify that it is directly held.

During the year the Company invested €600,000 into Zouk. The Company has signed an agreement to invest a total of €10,000,000 into the REEIF II fund. At 31 December 2021, the Company had invested €9,900,000 into the REEIF II fund (2020 - €9,300,000).

Listed investments represent investments in non-puttable ordinary shares. The fair value of listed investments was determined with reference to the quoted market price at the reporting date. The cost of the shares on acquisition was £32,032,000 (2020 - £7,870,000).

Other investments are held at either fair value or at cost less impairment because their fair value cannot be measured reliably. Fair value is determined by the price of a recent transaction. If this is not available fair value is determined by calculating the net present value of the future cash flows anticipated using an appropriate discount rate. Loans receivable constitute convertible loan notes receivable and are measured with the Black Scholes model. Inputs to the Black Scholes model include the yield curve, equity prices and implied volatilities of comparable listed companies.

# Notes to the financial statements (continued) Year ended 31 December 2021

#### 15. Associates

	Group 2021 £'000	Group 2020 £'000	Company 2021 £'000	Company 2020 £'000
Share of net assets / cost	13,022	14,543	35,724	39,877
Loans to associates	•	1,941	-	1,941
Goodwill	7,146	15,997	-	-
Net book value	20,168	32,481	35,724	41,818

The associates are detailed below:

The associates	are detailed belov	<b>.</b> .			
Name AgriWebb Pty Limited*	Country of Incorporation Australia	Principal Activity Software development	Registered Office Level 29, 66 Goulburn Street, Sydney, NSW 2000, Australia	Share Class Ordinary, Series A preference	Share- holding 32.0%
Dream Holdings, Inc.	USA	Indoor vertical farming	Corporation Service Company, 251 Little Falls Drive, New Castle County, Wilmington, Delaware, 19808, United States	Common, Series 1-C preferred, Series 1-D preferred and Series 2 preferred	14.5%
Enterra Feed Corporation*	Canada	Producer of insect larvae protein and organic fertilisers	10 <sup>th</sup> Floor, 595 Howe Street, Vancouver, V6C 2T5, British Columbia, Canada	Common, Series A preferred, Series B preferred	41.7%
Farmdrop Limited* (in administration)	UK	In administration	RMT, Gosforth Park Avenue, Newcastle, NE12 8EG, England	Series B preferred, Series C preferred	39.6%
Ozo Innovations Limited*	UK	Development of sterilisation techniques	Unit 29, Chancerygate Business Centre, Langford Lane, Kidlington, Oxford, OX5 1FQ, England	A Ordinary	32.2%
WAVE Ag Tech Pty Ltd	Australia	Bovine genetics	Suite 2, Ground Level, 179A Anson Street, Orange, NSW, 2800, Australia	Ordinary	28.5%
Ovatech (Shandong) Biotechnology Co.,Ltd	China	Bovine genetics	Room 401, Zhaowei Mansion No. 14 Jiuxianqiao Road, Chaoyang Beijing, PR China, 10001	Ordinary	42.8%

# Notes to the financial statements (continued) Year ended 31 December 2021

### 15. Associates (continued)

Each of the above companies is indirectly owned unless marked with an asterisk (\*) to signify that it is directly held.

The following information is given in respect of the share of associate investments.

	Group	Company
	£'000	£'000
Share of net assets / cost	44543	20.077
At 1 January 2021	14,543	39,877
Additions	5,824	6,994
Share of funding from new investors	1,666	-
Share of retained loss for the year	(15,846)	-
Transfer from subsidiary undertakings	784	784
De-consolidation	6,015	(11,931)
Exchange movements	36	
At 31 December 2021	13,022	35,724
Loan		
At 1 January 2021	1,941	1,941
Addition	5,000	5,000
Interest	459	459
De-consolidation	(7,400)	(7,400)
At 31 December 2021	<u>-</u>	<u>-</u>
Goodwill		
At 1 January 2021	15,997	
Addition	1,170	
Amortisation	(4,017)	
Transfer from subsidiary undertakings	414	
De-consolidation	(6,275)	
Exchange movements	(143)	
At 31 December 2021	7,146	
Net book value		
At 31 December 2021	20,168	35,724
At 31 December 2020	32,481	41,818

The share of results of associates reported in the profit and loss account includes the share of retained loss for the year and the amortisation and impairment of goodwill.

There is no goodwill in the Company.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 16. Jointly controlled entities

	Group 2021 £'000	Group 2020 £'000	Company 2021 £'000	Company 2020 £'000
Share of net assets/cost	3,388	3,512	4,983	4,958
Goodwill	547	637		-
Net book value	3,935	4,149	4,983	4,958

The jointly controlled entities, directly owned, are detailed below:

Name	Country of Incorporation	Principal Activity	Registered Office	Share Class	Shareholding
Tatra Holdings Limited	British Virgin Islands	Holding company	P.O. Box 957, Offshore Incorporation Centre, Road Town, Tortola, VG1110, British Virgin Islands	Series B preference	29.2%

# Notes to the financial statements (continued) Year ended 31 December 2021

### 16. Jointly controlled entities (continued)

The following information is given in respect of the share of joint venture investments.

	Group £'000	Company £'000
Share of net assets / cost		
At 1 January 2021	3,512	4,958
Addition	ے	25
Share of retained profit for the year	92	-
Exchange movements	(216)	<u> </u>
At 31 December 2021	3,388	4,983
Goodwill		
At 1 January 2021	637	
Addition	24	
Amortisation	(77)	
Exchange movements	(37)	
At 31 December 2021	547	
Net book value		
At 31 December 2021	3,935	4,983
At 31 December 2020	4,149	4,958

The share of results of jointly controlled entities reported in the profit and loss account includes the share of retained loss for the year and the amortisation of goodwill.

There is no goodwill in the Company.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 17. Stocks

	Gr	Group		oany
	2021	2020	2021	2020
	£′000	£'000	£'000	£'000
Consumables	2,195	4,594	-	-
Growing crops	-	448	<u>-</u> -	-
Work in progress	2,699	1,447	-	•
Breeding products	208	142	-	-
Livestock	<b>.</b>	992		-
Goods for resale	3,131	2,286	<u> </u>	
	8,233	9,909	-	•
	<del> </del>	<del></del>	<del></del> :	<del></del>

The replacement value is not materially different from the above.

#### 18. Debtors

	Group		Company	
	2021 £'000	2020 £'000	2021 £'000	2020 £'000
Amounts falling due within one year			•	
Trade debtors	7,078	5,556	38	533
Amounts owed by group companies	÷	-	120,332	76,225
Amounts owed by related undertakings	42,231	-	4,191	-
Corporation tax	270	325	÷	-
Other debtors	1,005	1,896	650	393
Other taxation and social security	-	-	100	88
Prepayments and accrued income	1,229	1,101	101	115
Derivative financial assets (note 25)	5,705	794	702	438
	57,518	9,672	126,114	77,792
Amounts falling due after more than one year				
Loan receivable	1,636	-		-
Other debtors	124	401	•	-
Pension asset (note 23)	38	-	38	-
Deferred tax (note 22)	271	390		60
	2,069	791	38	60
	<u>.                                      </u>		<del></del>	

Amounts owed by group companies are repayable on demand and unsecured.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 19. Current asset investments

	Group		Company	
	2021 £'000	2020 £'000	2021 £'000	2020 £'000
Short term deposits	41,995	71,372	35,532	71,372

### 20. Creditors: amounts falling due within one year

	Group		Company	
	2021	2020	2021	2020
	£'000	£'000	£'000	£'000
Mortgage	62	60	-	-
Obligations under finance leases and hire purchase				
contracts	185	78	-	-
Trade creditors	4,213	7,078	161	45
Other creditors	337	355	1	-
Amounts due to group companies	-	-	24,457	24,158
Amounts due to related undertakings	1,019	-	<b>-</b> , *	=
Corporation tax	8	279	<u>.</u>	
Other taxation and social security	172	546	98	96
Accruals and deferred income	14,718	7,623	4,384	1,468
	20,714	16,019	29,101	25,767
		<del></del>	•	<del></del>

Amounts due to group companies are repayable on demand.

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 21. Creditors: amounts falling due after one year

	Group		Company	
	2021	2020	2021	2020
	£'000	£'000	£'000	£'000
Mortgage:				
Between two and five years	261	258	=	~ <u>-</u>
Falling due in more than five years	-	64	.•	-
Unsecured loan notes payable:				
Between two and five years	700	700	-	
Obligations under finance leases and hire purchase contracts payable:				•
Between two and five years	86	40	-	-
Deferred income				
Between two and five years	~	52	-	-
Falling due in more than five years	. <del>-</del>	355	<b>-</b> .	-
Accruals	854	2,325	664	1,728
	1,901	3,794	664	1,728
		<del></del>	<del></del>	

The unsecured loan notes payable bear interest at a rate of 9% per annum and are repayable by 20 June 2023.

The mortgage is in place in DB Group (Holdings) Limited, a directly owned subsidiary. The mortgage rate is 2.5% above the HSBC base rate. The mortgage is repayable in blended monthly payments and is secured by a first legal charge over the subsidiary's freehold premises and a debenture dated 25 November 2004 over all present freehold and leasehold property, a first fixed charge over book and other debts both present and future and a first floating charge over all assets both present and future.

Hire purchase liabilities are secured against the relevant assets.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 22. Deferred tax

Group	2021 £'000	2020 £'000
Balance brought forward – (asset)	(390)	(194)
Charge to profit and loss account	7	7
Disposed with subsidiary	(617)	
Charge/(credit) to other comprehensive income	729	(203)
Balance carried forward – (asset) (note 18)	(271)	(390)
The analysis of the deferred tax asset is as follows:		
Tax losses available	(6,448)	(1,472)
Other timing differences	2	(459)
	(6,446)	(1,931)
The analysis of the deferred tax liability is as follows		
Accelerated capital allowances	10	370
Fair value adjustments	6,165	1,171
	6,175	1,541
Company	2021	2020
	£'000	£'000
Balance brought forward – (asset)	(60)	(8)
Credit to profit and loss account	(114)	(51)
Charge/(credit) to other comprehensive income	184	(1)
Balance carried forward – liability/(asset) (note 18)	10	(60)
The analysis of the deferred tax liability/(asset) is as follows:	-	
Other timing differences	10	(60)

# Notes to the financial statements (continued) Year ended 31 December 2021

### 23. Provisions for liabilities

Group	Defined benefit pension scheme liability/(asset)
At 1 January 2021 - liability	2,031
Charge to profit and loss account	674
Credit to other comprehensive income	(2,918)
Disposal of subsidiary undertaking	175
At 31 December 2021 – (asset) (note 18)	(38)
	Defined benefit
•	pension
Company	scheme
	liability/(asset)
	£'000
At 1 January 2021 - liability	319
Charge to profit and loss account	380
Credit to other comprehensive income	(737)
At 31 December 2021 – (asset) (note 18)	(38)
	<del></del>

#### **Deferred taxation**

Refer to note 22

### Defined benefit pension scheme

Refer to note 30

# Notes to the financial statements (continued) Year ended 31 December 2021

#### 24. Financial instruments

The carrying values of the Group's financial assets and liabilities are summarised by category below:

	2021 £'000	2020 £'000
Financial assets	1 000	1 000
Cash at bank and in hand	34,514	32,714
Measured at fair value through profit or loss	- 1,- 1	,
- Investments in listed equity instruments (note 14)	45,946	6,360
- Loans receivable (convertible debt) (notes 14 and 18)	7,750	1,594
- Derivative financial assets (notes 18 and 25)	5,705	794
- Investments in unlisted equity investments (note 14)	92,692	62,453
Measured at undiscounted amount receivable		
- Trade and other debtors (note 18)	50,438	7,853
- Current asset investment (note 19)	41,995	71,372
	279,040	183,140
Financial liabilities	•	
Measured at amortised cost or undiscounted amount payable		
- Unsecured loan notes payable (note 21)	(700)	(700)
- Trade and other creditors (notes 20)	(5,569)	(7,433)
- Mortgage (notes 20 and 21)	(323)	(382)
- Hire purchase (notes 20 and 21)	(271)	(118)
	(7,041)	(8,633)
The Group's income, expense, gains and losses in respect of financial instrumen	ts are summaris	ed below:
•	2021	2020
	£'000	£'000
Interest income and (expense)		
Total interest income for financial assets at amortised cost	856	476
Total interest expense for financial liabilities at amortised cost	(200)	(94)
Fair value gains and (losses)		
On investments including listed investments measured at fair value	27.065	/con\
through profit and loss On financial assets measured at fair value through profit and loss	37,965 5,909	(582)
On infancial assets measured at rair value through profit and loss	5,808	2,281
	43,773	1,699

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 25. Derivative financial instruments

·	Current		Non-current	
	2021	2020	2021	2020
	£000	£000	£000	£000
Group				
Derivatives carried at fair value - Assets				
Options and warrants	5,705	794	-	ı.

Options and warrants are valued by applying either the Black Scholes model or by determining the financial impact for each of the differing outcomes, assigning a probability to each outcome and summing the products of the probability and the financial impact. Inputs to the Black Scholes model include the yield curve, equity prices and implied volatilities of comparable listed companies.

#### 26. Called-up share capital and reserves

Number		Number	
of shares	£'000	of shares	£′000
2021	2021	2020	2020
88,120,925	8,812	88,120,925	8,812
704,967,400	70,497	704,967,400	70,497
88,120,925	8,812	88,120,925	8,812
40,000,000	40,000		
921,209,250	128,121	881,209,250	88,121
	of shares 2021 88,120,925 704,967,400 88,120,925 40,000,000	of shares £'000 2021 2021 88,120,925 8,812 704,967,400 70,497 88,120,925 8,812 40,000,000 40,000	of shares         £'000         of shares           2021         2021         2020           88,120,925         8,812         88,120,925           704,967,400         70,497         704,967,400           88,120,925         8,812         88,120,925           40,000,000         40,000         -

#### Rights of classes of shares

Profits determined by the Directors as available for distribution are to be applied first in paying a fixed cumulative preferential dividend of 5% per annum on the paid-up nominal value of the 5% cumulative redeemable preference shares then applied in paying a fixed non-cumulative dividend of 12% per annum on the amounts paid up on 12% non-cumulative irredeemable preference shares. The balance of profits for distribution is payable to the holders of the ordinary shares and non-voting ordinary shares in proportion to the amounts paid up on their shares.

On a return of the Company's assets to shareholders, the assets are to be applied first in repaying to the holders of the 5% cumulative redeemable preference shares all accrued but unpaid preferential dividends as foresaid accruing from the date of issue to date of return of capital. Then paying to the holders thereof the amount paid up on each said share. The assets are then to be applied to repaying to the holders of the 12% non-cumulative irredeemable preference shares the amount paid up on each said share. The balance of the assets is payable to the holders of the ordinary shares and non-voting ordinary shares in proportion to the amounts paid up on their shares.

Holders of the 5% cumulative redeemable preference shares, the 12% non-cumulative irredeemable preference shares and non-voting shares are not entitled to vote at general meetings of the members of the

## Notes to the financial statements (continued) Year ended 31 December 2021

### 26. Called-up share capital and reserves (continued)

Company except on resolutions varying or abrogating any of the special rights or privileges attaching to their shares.

On 28 June 2021, the Company allotted 40,000,000 5% cumulative redeemable preference shares of 100p each which are classified as equity in accordance with the legal substance of the shares.

The Group and Company's other reserves are as follows:

The share premium account contains the premium arising on issue of equity shares, net of issue expenses.

The profit and loss account represents cumulative profits or losses net of dividends paid and other adjustments.

The investment revaluation reserve represents the cumulative effect of revaluations of fixed asset investments into sterling.

The merger capital reserve represents a reserve recognised on a previous restructure of the Group. As a result any reversal/provision for impairment in the financial period relating to the carrying value of the Company's investments in its subsidiary Deva Group Limited results in a transfer to/from this reserve from/to the profit and loss reserve.

#### 27. Cash flow statement

Reconciliation of operating loss to net cash flows from operating activities:

	2021 £'000	2020 £'000
Operating loss	(51,894)	(49,220)
Adjustment for:	•	
Depreciation .	3,028	3,514
Provision for impairment	3,729	3,863
Amortisation	15,268	12,958
(Loss)/gain on disposal of tangible fixed assets	(57)	77
Loss)/gain on disposal of intangible fixed assets	(3)	70
Effect of foreign exchange rate changes	(978)	2,963
Operating cash flow before movement in working capital	(30,907)	(25,775)
Increase in stocks	(2,245)	(1,282)
Increase in debtors	(7,810)	(174)
Increase in creditors	9,409	2,268
Adjustment for pension funding	674	658
Net cash flows from operating activities	(30,879)	(24,305)

#### Non-cash transactions

During the year, the Group entered finance lease arrangements in respect of assets with a total capital value at inception of the leases of £115,000 (2020 - £nil).

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 28. Financial commitments and post balance sheet events

#### Group

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2021		2020	
	Land and buildings £'000	Other assets	Land and buildings £'000	Other assets
		. £'000		£'000
Within one year	531	76	1,259	90
Within 2 to 5 years	1,039	23	3,790	• 67
After 5 years	2,250		2,552	-
	3,820	99	7,601	157

#### Company

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2021		2020	
	Land and buildings £'000	Other assets	Land and buildings £'000	Other assets
		£'000		£'000
Within one year	61	-	61	1
Within 2 to 5 years	147	-	208	<del>-</del> .
After 5 years	-	-		-
	208	-	269	1

On 29 March 2012 the Company signed a subscription agreement with Zouk to invest a total of €10,000,000 into Zouk's Renewable Energy and Environmental Infrastructure Fund II. As at 31 December 2021 the Company had invested €9,900,000 into the fund. On 11 April 2022 the Company invested the remaining €100,000 into the fund along with a €300,000 reinvestment of recallable distributions. The Company has a commitment to reinvest the remaining €2,838,000 of recallable distributions.

The Group had contracted for but not provided financial commitments for tangible fixed assets of £nil (2020 - £nil).

On 7 January 2022 and 3 May 2022, the Company subscribed to convertible loan notes in Ostara Nutrient Recovery Technologies Inc.

On 14 January 2022, the Company made a further follow-on investment in Enterra Feed Corporation.

On 26 January 2022, 27 May 2022 and 23 June 2022, the Company made further follow-on investments in Oxbury Bank.

On 11 February 2022 and 28 March 2022, the Group subscribed to convertible loan notes in Dream Holdings, Inc.

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 28. Financial commitments and post balance sheet events (continued)

On 23 February 2022, the Company invested in SCA Investments Limited (trading as Gousto), a UK based meal-kit company, acquiring a 1.8% shareholding.

On 21 March 2022, the Group made a further follow-on investment in Temperpack Technologies, Inc. and as a result, the Group's interest in the shares of Temperpack Technologies, Inc. increased to 11.7%.

On 25 March 2022, the Group made a further follow-on investment in Benson Hill, Inc. and as a result, the Group's interest in the shares of Benson Hill, Inc. increased to 5.6%.

On 26 May 2022, the Company subscribed to a further convertible loan note in Buymie Technologies Limited.

#### 29. Employee benefits

#### **Defined contribution schemes**

The Group operates defined contribution retirement benefit schemes for all qualifying employees. The total expense charged to profit or loss in the year ended 31 December 2021 was £667,000 (2020 - £598,000).

#### **Defined benefit schemes**

Wheatsheaf Group Limited participates in a defined benefit plan that shares risks between entities under common control. The Group accounts for its proportionate share of the defined benefit obligation, scheme assets and cost of this scheme, based on the proportion of the accrued liabilities that relate to the Group's employees.

The analysis in note 30 relates to the Grosvenor Pension Plan ("the plan") as a whole, measured in accordance with accounting standards on the basis of assumptions that apply to the plan as a whole

The plan is open to qualifying employees of the Group, Grosvenor and the UK subsidiaries of Grosvenor's urban property business. Under the plan, the employees are entitled to retirement benefits based on service and average or final salary on attainment of a retirement. No other post-retirement benefits are provided. The plan is a funded plan and is administered by member and employer nominated Trustees. The Trustees are responsible for payment of the benefits, management of the scheme's assets and determining the funding strategy. This includes the amount and timing of the future payments to be made by the entity under any agreement with the defined benefit plan to fund a deficit (such as a schedule of contributions).

An independent qualified actuary completes a valuation of the scheme every three years, and in accordance with their recommendations, annual contributions are paid to the scheme to secure the benefit set out in the rules.

The most recent full actuarial valuations of scheme assets and the present value of the defined benefit obligation were carried out for 31 December 2020 and projected to the accounting date by Mr. C Tavener, Fellow of the Institute of Actuaries. The present value of the defined benefit obligation was measured using the projected unit method.

# Notes to the financial statements (continued) Year ended 31 December 2021

### 30. Retirement benefit schemes

The principal actuarial assumptions used for accounting purposes reflect prevailing market conditions and are:	2021	2020
Discount rate	2.0%	1.3%
Future pension increases	3.2%	2.9%
Inflation	3.2%	2.9%
Mortality assumptions:		
The assumed life expectations on retirement at age 65 are:		
	2021	2020
Retiring today:	years	years
Males	23.8	23.7
Females	26.1	26.0
Retiring in 20 years:		
Males	25.4	25.3
Females	27.7	27.7
Profit and loss account amounts for the Grosvenor Pension Plan as a whole are a:	2021	2020
follows:	£'m	£'m
Current service cost	13.0	12.6
Past service cost	0.1	0.1
Net interest cost	0.4	0.6
	13.5	13.3
Recognised in other comprehensive income (for the scheme as a whole):	2021	2020
	£'m	£'m
Actual return less expected return on assets	41.5	8.0
Changes in assumptions underlying liabilities	38.5	(53.7)
Total credit/(charge) relating to defined benefit		
scheme	80.0	(45.7)

# Notes to the financial statements (continued) Year ended 31 December 2021

### 30. Retirement benefit schemes (continued)

The balance sheet amounts for the Grosvenor Pension Plan as a whole are as follows:

	2021 £'m	2020 £'m
Present value of defined benefit obligations		
	(368.6)	(393.3)
Fair value of scheme assets	375.1	328.8
Net asset/(liability)	6.5	(64.5)
Movements in the present value of defined benefit obligations for the entire scheme were as follows:	2021 £'m	2020 £'m
At 1 January	393.3	327.2
Employer's part of current service cost	13.0	12.6
Interest on plan liabilities	6.9	6.0
Actuarial (gains)/losses	(38.5)	53.7
Benefit payments	(6.2)	(6.3)
Past service costs	0.1	0.1
At 31 December	368.6	393.3
	2021	2020
Movements in the fair value of scheme assets were as follows:	£'m	£'m
At 1 January	328.8	316.9
Interest on plan liabilities	6.5	5.4
Actual return on plan assets less interest on plan	41.5	0.0
assets ·	41.5	8.0
Contributions by the employer	4.5	4.8
Benefit payments	(6.2)	(6.3)
At 31 December	375.1	328.8

## Notes to the financial statements (continued) Year ended 31 December 2021

#### 30. Retirement benefit schemes (continued)

	Fair value of assets	
	2021	2020
The analysis of the scheme assets at the balance sheet date was as follows:	£'m	£'m
Equity instruments	244.4	238.9
Gilts and corporate bonds	36.9	16.8
Multi asset credit funds	32.9	27.2
Infrastructure	27.9	24.1
Other assets	33.0	21.8
	375.1	328.8

The scheme does not invest directly in property occupied by the Group or in financial securities issued by the Group. The scheme's assets are invested in a diversified range of asset classes as set out in this note.

#### 31. Ultimate controlling parties and related party transactions

Wheatsheaf Group Limited is the parent undertaking of the smallest and largest group of undertakings to consolidate these financial statements at 31 December 2021.

The majority of the shares in the company are held by trustees for the benefit of the current and future generations of the Grosvenor family headed by the Duke of Westminster. These trusts are based in the United Kingdom and as such pay income tax, capital gains tax and inheritance tax. The individual beneficiaries of the trusts are all resident in the United Kingdom and as such are subject to United Kingdom income tax laws

All related party transactions were made on terms equivalent to those that prevail in arm's length transactions.

During the year, the Group was charged rental, maintenance and other administrative costs totalling £980,000 (2020 - £1,126,000), of which £300,000 related to the Company (2020 - £257,000), by a Grosvenor Trust. Two Trustees of this Trust are also directors of the Company. At the year end, there was an amount of £82,000 (2020 - £144,000) within creditors outstanding between the Group and the Trust, of which £29,000 related to the Company (2020 - £16,000). In addition, subsidiaries within the Group provided services to and made payments on behalf of this Trust and received funds for service jobs for the sum of £35,000 during the year (2020 - £20,000). At the year end, the amount owed by the Trust to the Group subsidiary companies was £14,000 (2020 - £14,000).

Rent and management charges totalling £833,000 (2020 - £470,000) of which £733,000 (2020 - £370,000) related to the Company, were received from companies within Grosvenor's urban property business (Grosvenor Group Limited). Wheatsheaf Group Limited and Grosvenor Group Limited are under common control. At the year-end £54,000, was included within creditors in respect to charged amounts (2020 - £19,000) of which £18,000 related to the Company (2020 - £nil).



## Notes to the financial statements (continued) Year ended 31 December 2021

#### 31. Ultimate controlling parties and related party transactions (continued)

During the year, the Group sold Grosvenor Farms Limited to R E Holdings Limited for £38,040,000. Wheatsheaf Group Limited and R E Holdings Limited are under common control. At the year-end £38,040,000, was included within amounts owed by related undertakings in debtors. This amount was fully repaid after the year-end.

Following the sale, Grosvenor Farms Limited became a related party. As such, a loan of £4,191,000 between Wheatsheaf Group Limited and Grosvenor Farms Limited has been reclassified to amounts owed by related parties in debtors. This amount was fully repaid after the year-end.

Insurance premiums paid to Realty Insurance Limited, a company owned by a Grosvenor Trust, by the Group were £1,000 (2020 - £2,000). At the year-end £nil was owed (2020 - £nil).

Subsidiaries within the Group purchased £281,000 (2020 - £3,632,000) from and invoiced £nil (2020 - £nil) to related parties of the subsidiary. At 31 December 2021 £700,000 was included in unsecured loan notes payable (2020 - £700,000) and £264,000 was included within creditors (2020 - £1,822,000).

During the year services and management charges totalling £179,000 (2020 - £272,000), of which £34,000 (2020 - £117,000) related to the Company, were invoiced to associate and jointly controlled companies. At 31 December 2021, the associate and jointly controlled companies owed £32,000 (2020 - £28,000), of which £20,000 (2020 - £3,000) related to the Company. Details of loans provided and interest charged to associate and jointly controlled entities can be found in notes 15 and 16 respectively.

During the year services and management charges totalling £17,000 (2020 - £9,000) were invoiced to other investment companies by the Company. At 31 December 2021 the other investment companies owed the Company £7,000 (2020 - £nil). Details of loans provided and interest charged to other investment companies can be found in note 14.

During the year service and management charges totalling £243,000 (2020 - £386,000) were invoiced to non-wholly owned subsidiaries of the Company by the Company. During the year loans of £7,625,000 (2020 - £850,000) were provided and interest of £711,000 (2020 - £494,000) charged to non-wholly owned subsidiaries of the Company by the Company. At 31 December 2021 £8,180,000 (2020 - £7,852,000) was included in amounts owed by group undertakings and £17,000 (2020 - £180,000) in trade debtors in the balance sheet of the Company.

#### Other related party transactions

The total remuneration for key management personnel for the year totalled £5,874,000 (2020 - £3,564,000), being Directors' remuneration disclosed in note 7.