# **Elan Homes Limited**

# Annual report and financial statements Registered number 03215914 31 October 2016

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# Strategic Report

#### **Principal Activity**

The company's principal activity during the year was that of house building.

#### Risks and Uncertainties

The principal risks and uncertainties facing the company are:

- The UK economy and consumer confidence in the period following the trigger of Article 50 for an exit from the European Union;
- The availability of new land opportunities to support the growth of the business;
- The delays that are being experienced across the industry in gaining planning decisions prior to land purchases as well as the completion of section agreements to enable site works to commence
- The continued availability of funding to finance the purchase of new land opportunities
- Movements in the LIBOR which at present continues to be at an all time low
- The availability of subcontractors and skilled trades; and
- The retention of staff and the ability to attract high calibre employees in order to deliver our strategy

None of the above are considered to be a significant threat at present to the performance of the business.

#### **Key Performance Indicators**

The key performance indicators for the company are:

- Units sales 183 legal completions were achieved in the year (2015: 165)
- Average price the average price of the legal completions in the year were £226,000 (2015: £196,000)
- Gross profit margin the gross margin achieved during the year was 30.1% (2015: 23.4%)
- Operating margin the operating margin recorded in the year was 18.4% (2015: 12.0%)

#### Development of the business and position at the end of the year

During the year the company recorded a turnover of £41.3m (2015: £32.3m) and an operating profit of £7.6m (2015: £3.9m). Help to Buy continues to have a positive impact on the house building industry generating 31 completions for the group in the year (2015: 21) and this trend is expected to continue in the period up to its current expiry date in 2020. During the year the company acquired a number of new sites to complement the existing sites for the delivery of legal completions in 2017 and beyond. The company continues to search for new land opportunities to build houses within the target areas of the North West and North Wales.

The company's retained profit for the year was £5.7m (2015: £2.6m) and the net assets as at 31 October 2016 were £12.8m (2015: £7.1m).

By order of the board

J Kendrick Director

3 May 2017

# Directors' report

#### Proposed dividend

The directors do not recommend the payment of a dividend.

#### **Directors**

The directors who held office during the year were as follows:

A Bravington

P Halliwell

J Kendrick

All of the directors benefit from qualifying third party indemnity provisions in place during the financial year and at the date of this report.

#### **Political contributions**

The Company made no political donations or incurred any political expenditure during the year.

#### Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

#### Other information

An indication of likely future developments in the business and particulars of significant events which have occurred since the end of the financial year have been included in the Strategic Report on page 1.

#### Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the board

A Bravington Secretary Oak House Lloyd Drive Ellesmere Port Cheshire CH65 9HQ

3 May 2017

# Statement of directors' responsibilities in respect of the strategic report, the directors' report and the financial statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



#### KPMG LLP

8 Princes Parade Liverpool L3 1QH United Kingdom

# Independent auditor's report to the members of Elan Homes Limited

We have audited the financial statements of Elan Homes Limited for the year ended 31 October 2016 set out on pages 6 to 16. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditor

As explained more fully in the Directors' Résponsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 October 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

# Independent auditor's report to the members of Elan Homes Limited (continued)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Will Baker (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

8 Princes Parade

Liverpool

L3 1QH

3 May 2017

# **Profit and Loss Account** for year ended 31 October 2016

	Note	2016 £000	2015 £000
Turnover Cost of Sales	2	41,335 (28,906)	32,268 (24,710)
Gross Profit Sales overheads Administrative expenses		12,429 (715) (4,095)	7,558 (558) (3,114)
Operating profit Interest receivable Interest payable and similar charges	3-5 6 7	7,619 11 (414)	3,886 8 (569)
Profit on ordinary activities before taxation Tax on profit on ordinary activities	8	7,216 (1,507)	3,325 (701)
Profit for the financial year		5,709	2,624
Other Comprehensive Income for year ended 31 October 2016			
	Note	2016 £000	2015 £000
Profit for the year		5,709	2,624
Other comprehensive income for the year, net of income tax		-	
Total comprehensive income for the year		5,709	2,624

The notes on pages 9 to 16 form part of these financial statements.

# **Balance Sheet**

at 31 October 2016

	Note	2016 £000	2015 £000
Current Assets:			
Stocks	9	22,888	28,215
Debtors	10	483	495
Cash at bank and in hand	11	1,993	2,190
Creditors: Amounts falling due within one year	12	25,364 (12,558)	30,900 (23,803)
Creditors. Amounts raining due within one year	12	(12,556)	(23,003)
Net Assets		12,806	7,097
Capital and Reserves Called up share capital	15	1,000	1,000
Profit and loss account		11,806	6,097
Shareholder's funds		12,806	7,097

These financial statements were approved by the board of directors on 3 May 2017 and were signed on its behalf by:

J Kendrick

Director

Company registered number: 3215914

A Bravington

Director

The notes on pages 9 to 16 form part of these financial statements.

# Statement of Changes in Equity for year ended 31 October 2016

	Called up share capital £000	Profit and Loss Account £000	Total Equity £000
Balance at 1 November 2015	1,000	6,097	7,097
Total comprehensive income for the period Profit or loss Other comprehensive income	-	5,709 -	5,709 -
Total comprehensive income for the period	-	5,079	5,709
Transactions with owners, recorded directly in equity Total contributions by and distributions to owners	<del>-</del>	<del></del>	<u>-</u>
Balance at 31 October 2016	1,000	11,806	12,806
Statement of Changes in Equity for the year ended 31 October 2015	Called up share capital £000	Profit and Loss Account £000	Total Equity £000
Balance at 1 November 2014	1,000	3,473	4,473
Total comprehensive income for the period Profit or loss Other comprehensive income	- - -	2,624 -	2,624
Total comprehensive income for the period	-	2,624	2,624
Transactions with owners, recorded directly in equity Total contributions by and distributions to owners	-	<u>-</u>	_
Balance at 31 October 2015	1,000	6,097	7,097

The notes on pages 9 to 16 form part of these financial statements.

#### **Notes**

(forming part of the financial statements)

#### 1 Accounting policies

Elan Homes Limited (the "Company") is a company limited by shares and incorporated and domiciled in the UK.

These financial statements were prepared in accordance with Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102") as issued in August 2014. The amendments to FRS 102 issued in July 2015 and effective immediately have been applied. The presentation currency of these financial statements is sterling. All amounts in the financial statements have been rounded to the nearest £1,000.

In the transition to FRS 102 from old UK GAAP, the Company has made no measurement and recognition adjustments.

The consolidated financial statements of Elan Homes Holdings Limited are prepared in accordance with FRS102 and are available to the public and may be obtained from Oak House, Lloyd Drive, Ellesmere Port, CH65 9HQ. In these financial statements, the company is considered to be a qualifying entity (for the purposes of this FRS) and has applied the exemptions available under FRS 102 in respect of the following disclosures:

- Reconciliation of the number of shares outstanding from the beginning to end of the period;
- · Cash Flow Statement and related notes; and
- · Key Management Personnel compensation.

As the consolidated financial statements of ultimate parent undertaking include the equivalent disclosures, the Company has also taken the exemptions under FRS 102 available in respect of the disclosures required by FRS 102.11 Basic Financial Instruments and FRS 102.12 Other Financial Instrument Issues in respect of financial instruments not falling within the fair value accounting rules of Paragraph 36(4) of Schedule 1.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 102 in its next financial statements.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

#### 1.1 Measurement convention

The financial statements are prepared on the historical cost basis.

#### 1.2 Going concern

The Company's business activities, together with the factors likely to affect its future development, performance and position are set out in the Strategic Report on page 1. The directors of the Company's ultimate parent company, Elan Homes Holdings Limited, believe that the Group has adequate financial resources and is well placed to manage its business risks successfully and continue in operational existence for the foreseeable future. Thus the financial statements of the Company have been prepared on a going concern basis. The financial statements of Elan Homes Holdings Limited can be obtained from the address shown in note 19.

#### 1 Accounting policies (continued)

#### 1.3 Classification of financial instruments issued by the Company

In accordance with FRS 102.22, financial instruments issued by the Company are treated as equity only to the extent that they meet the following two conditions:

- (a) they include no contractual obligations upon the company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the company; and
- (b) where the instrument will or may be settled in the company's own equity instruments, it is either a nonderivative that includes no obligation to deliver a variable number of the company's own equity instruments or is a derivative that will be settled by the company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Where a financial instrument that contains both equity and financial liability components exists these components are separated and accounted for individually under the above policy. Transaction costs are allocated between the debt component and the equity component on the basis of their relative fair values.

#### 1.4 Basic financial instruments

Trade and other debtors / creditors

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of instrument for a similar debt instrument.

Interest-bearing borrowings classified as basic financial instruments

Interest-bearing borrowings are recognised initially at the present value of future payments discounted at a market rate of interest. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

#### 1.5 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell.

#### 1.6 Turnover

Turnover represents amounts (excluding value added tax) derived from the sale of residential properties. Income from the sale of residential property is recognised on the day in which completion takes place.

#### 1.7 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

#### 1.8 Provisions

Where the company enters into financial guarantee contracts to guarantee the indebtedness of other companies within its group, the company considers these to be insurance arrangements and accounts for them as such. In this respect, the company treats the guarantee as a contingent liability until such time as it becomes probable that the company will be required to make a payment under the guarantee.

2	Turnover		
		2016 £000	2015 £000
By ac	ctivity		
Sale	of residential properties	41,335	32,268
n	or more thing I worked		
	e <mark>ographical market</mark> ed Kingdom	41,335	32,268
	•		
3	Expenses and auditor's remuneration		
Include	ed in profit / (loss) are the following:		
Audit	or's remuneration:	2016	2015
		0003	£000
Audit	of these financial statements	13	13
4	Staff numbers and costs		
	erage number of persons employed by the company (including dire	ectors) during the year, analysed	by category,
was as	follows:.	2016	2015
		No.	No.
Admir	nistration	43	44
Sales		10	10
Constr	ruction	24	26
		77	80
		<del></del>	
4	Staff numbers and costs (continued)		
The ag	gregate payroll costs of these persons were as follows:		
	•	2016	2015
		€000	£000
	and salaries	4,043	3,789
	security costs	403	418
Contrib	outions to defined contribution plans	121	140
		4,567	4,347

	remuneration

	2016 £000	2015 £000
Directors remuneration Company contributions to money purchase pensions plans Compensation for loss of office	581 38	489 33 72

The aggregate of remuneration and amounts receivable under long term incentive schemes of the highest paid director was £229,000 (2015: £174,000), and company pensions contributions of £17,500 (2015: £13,000) were made to a money purchase scheme on his behalf.

	2016	2015
	£000	£000
Retirement benefits are accruing to the following number of directors under:		
Money purchase schemes	3	4
Defined benefit schemes	•	_
6 Interest receivable		
	2016	2015
	000£	£000
Total other interest payable and similar charges	11	8
7 Interest payable		
	2016	2015
	0003	£000
Interest payable on bank loans and overdrafts	414	569

#### 8 Taxation

# Total tax expense recognised in the profit and loss account, other comprehensive income and equity

	2016 £000	2015 £000
Current tax on income for the period	1,507	701
	2016 £000	2015 £000
Analysis of current tax Recognised in profit and loss account	1,507	701
Recognised in other comprehensive income Recognised directly in equity	-	-
Total tax	1,507	701
	2016 £000	2015 £000
Analysis of current tax recognised in profit and loss  UK corporation tax	1,507	701
Reconciliation of effective tax rate	2016	2016
	2016 £000	2015 £000
Profit for the year Total tax expense	5,709 1,507	2,624 701
Profit excluding taxation	7,216	3,325
Tax using the UK corporation tax rate of 20% (2015: 20.42%) Expenses not deductible for tax purposes	1,443 64	679 22
Total tax expense included in profit or loss	1,507	701

A reduction in the UK corporation tax rate from 21% to 20% (effective from 1 April 2015) was substantively enacted on 2 July 2013. Further reductions to 19% (effective from 1 April 2017) and to 18% (effective from 1 April 2020) were substantively enacted on 26 October 2015, and an additional reduction to 17% (effective from 1 April 2020) was substantively enacted on 6 September 2016. This will reduce the Company's future current tax charge accordingly.

			•
9	Stocks		
,	Stocks		
	•	2016	2015
		£000£	£000
Worl	k in progress	22,165	27,896
	exchange properties	723	319
		22.000	20 215
		22,888	28,215
10	D.L.		
10	Debtors		
		2016	2015
		€000	£000
Other	r debtors	134	170
Prepa	ayments	349	325
		483	495
		<del></del>	
All d	ebtors are due within one year.		
11	Cash and cash equivalents / bank overdrafts		
	•	2016	2015
		£000	£000
Cash	at bank and in hand	1,993	2,190
•			
12	Creditors: amounts falling due within one year		
		2016	2015
		€000	£000
Bank	loans and overdrafts	200	6,882
	nents received on account	342	877
	e creditors	3,439	3,566
	unts owed to group undertakings	544	5,773
	tion and social security	179 845	162
	oration tax uals and deferred income	6,930	6,491
	est payable	79	52
	·	12,558	23,803
		===	
		— <del>——</del>	

Bank loans are shown as being repayable within one year as repayments are dependent upon the timing of plot sales, however, the facilities also enable the loans to be redrawn in respect of work in progress balances in the period up to the expiry of the facility on 31 October 2018. This loan is secured by way of a legal charge over the land and buildings owned.

#### 13 Interest-bearing loans and borrowings

This note provides information about the contractual terms of the Company's interest-bearing loans and borrowings, which are measured at amortised cost.

a w. aw				2016 £000	2015 £000
Creditors falling due wit Secured bank loans	thin one year			200	6,882
Terms and debt repayment		<b>T</b> . 0	5	2016	2015
	Currency	Year of	Repayment schedule	2016 £000	2015 £000
Secured bank loan	Sterling	maturity 2018	On expiry on 31 October 2018	200	6,882

Interest is payable at commercial rates linked to LIBOR.

#### 14 Employee benefits

The Company operates a number of defined contribution pension plans. The total expense relating to these plans in the current year was £121,000 (2015: £140,000).

### 15 Capital and reserves

#### Share capital

•	2016	2015
	£	£
Allotted, called up and fully paid  1 ordinary share of £1 each	1,000	1,000
Shares classified as liabilities	•	-
Shares classified in shareholders' funds	1,000	1,000
	1,000	1,000
	1,000	1,000
	<del></del>	

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

#### **Dividends**

No dividends have been declared after the balance sheet date up to the date that these financial statements were signed.

### 16 Operating leases

Non-cancellable operating lease rentals are payable as follows:

	2016	2015
•	€000	£000
Less than one year	281	292
Between one and five years	237	486
More than five years	20	40
	538	818

During the year £249,000 was recognised as an expense in the profit and loss account in respect of operating leases (2015: £392,000).

#### 17 Contingent Liabilities

The company has entered into a cross guarantee and debenture covering some but not all, of the bank and loan note borrowings of other companies in the Group amounting to £800,000 (2015: £7,482,000). Elan Homes Limited considers this cross guarantee to be an insurance arrangement.

# 18 Related parties

On 8 March 2016, N Corcoy (spouse of J Kendrick, a director of the company) acquired a residential property from the group at open market value. The consideration was £273,333 which was paid for in full on 8 March 2016.

# 19 Ultimate parent company and parent company of larger group

The ultimate parent undertaking is Elan Homes Holdings Limited, a company incorporated and domiciled in the UK. A copy of the consolidated financial statements for Elan Homes Holdings Limited can be obtained from Oak House, Lloyd Drive, Ellesmere Port, Cheshire, CH65 9HQ.