# FLIGHTLINK INTERNATIONAL LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2007

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#### **COMPANY INFORMATION**

Directors Mr James Diaz

Mr Lee Kah Wah (Appointed 3 July 2006)

Mr Jaspal Singh (Appointed 3 July 2006)

Secretary Mr Mandeep Kalsı

Company number 03201374

Registered office Hygeia

5th Floor

66-68 College Road

Harrow England HA1 1BE

Auditors Charles Stuart LLP

36 Bath Road Hounslow TW3 3EF

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#### **DIRECTORS' REPORT**

#### FOR THE PERIOD ENDED 31 DECEMBER 2007

The directors present their report and financial statements for the period from 1 July 2006 to 31 December 2007

#### Principal activities and review of the business

The principal activity of the company continued to be that of an agency providing executive chauffer services

#### Results and dividends

The results for the period are set out on page 5

#### **Directors**

The following directors have held office since 1 July 2006

Mr James Diaz

Mr Lee Kah Wah

(Appointed 3 July 2006)

Mr Jaspal Singh

(Appointed 3 July 2006)

#### **Auditors**

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Charles Stuart LLP be reappointed as auditors of the company will be put to the Annual General Meeting

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE PERIOD ENDED 31 DECEMBER 2007

#### Directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information

By order of the board

Mr Mandeép Kalsı

Secretary, 16/06/08

#### INDEPENDENT AUDITORS' REPORT

#### TO THE SHAREHOLDERS OF FLIGHTLINK INTERNATIONAL LIMITED

We have audited the financial statements of Flightlink International Limited for the period ended 31 December 2007 set out on pages 5 to 15. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of the directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the directors' report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

#### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **INDEPENDENT AUDITORS' REPORT (CONTINUED)**

#### TO THE SHAREHOLDERS OF FLIGHTLINK INTERNATIONAL LIMITED

#### Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2007 and of its profit for the period then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and

- the hormation given in the directors' report is consistent with the financial statements

Charles Stuart LLP

Chartered Accountants
Registered Auditor

36 Bath Road Hounslow TW3 3EF

16 None 2008

# PROFIT AND LOSS ACCOUNT FOR THE PERIOD ENDED 31 DECEMBER 2007

	Notes	Period 1 July 2006 to 31 December 2007 £	Year ended 30 June 2006 £
Turnover	2	3,760,276	1,921,313
Cost of sales		(2,721,673)	(1,512,713)
Gross profit		1,038,603	408,600
Administrative expenses		(782,256)	(351,800)
Operating profit	3	256,347	56,800
Other interest receivable and similar		4.507	470
income Interest payable and similar charges	4 5	1,597 (15,667)	178 (14,995)
Profit on ordinary activities before taxation		242,277	41,983
Tax on profit on ordinary activities	6	(73,464)	(8,501)
Profit for the period	13	168,813	33,482

The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account

**BALANCE SHEET** 

### AS AT 31 DECEMBER 2007

		As 31/	at 12/2007	As	at 06/2006
	Notes	£	£	£	£
Fixed assets Tangible assets	8		17,013		51,220
Current assets Debtors Cash at bank and in hand	9	338,448 312,779 ———————————————————————————————————		193,791 31,311 	
Creditors amounts falling due within one year	10	(439,329)		(216,224)	
Net current assets			211,898		8,878
Total assets less current liabilities			228,911		60,098
			228,911		60,098
Capital and reserves					
Called up share capital	12		100		100
Profit and loss account	13		228,811		59,998
Shareholders' funds	14		228,911		60,098

Approved by the Board and authorised for issue on 16 June 2008

Mr Lee Kah Wah

Director

# CASH FLOW STATEMENT FOR THE PERIOD ENDED 31 DECEMBER 2007

	31	Period uly 2006 to I December 2007		Year ended 30 June 2006
	£	£	£	£
Net cash inflow from operating activities		332,601		60,430
Returns on investments and servicing of finance				
Interest received	1,597		178	
Interest paid	(15,390)		(14,995)	
Net cash outflow for returns on investments				
and servicing of finance		(13,793)		(14,817)
•		(10,100)		(, ,
Taxation		(18,776)		15,012
Capital expenditure				
Payments to acquire tangible assets	(15,448)		(52,452)	
Receipts from sales of tangible assets	13,617		(02, 102)	
•				
Net cash outflow for capital expenditure		(1,831)		(52,452)
Equity dividends paid		(16,733)		-
Net cash inflow before management of liquid				
resources and financing		281,468		8,173
Increase in cash in the period		201 460		0 172
morease in cash in the period		281,468		8,173 ————

# NOTES TO THE CASH FLOW STATEMENT FOR THE PERIOD ENDED 31 DECEMBER 2007

1	Reconciliation of operating profit to net ca activities	sh inflow from o	perating	2007	2006
				£	£
	Operating profit			256,347	56,800
	Depreciation of tangible assets			41,723	17,074
	(Profit)/loss on disposal of tangible assets			(5,685)	4,369
	Increase in debtors			(139,268)	(193,791)
	Increase in creditors within one year			179,484	175,978
	Net cash inflow from operating activities			332,601	60,430
2	Analysis of net funds	1 July 2006	Cash flow	Other non- cash changes	31 December 2007
		£	£	£	£
	Net cash				
	Cash at bank and in hand	31,311	281,468	-	312,779
	Bank deposits				
	Net funds	31,311	281,468		312,779
3	Reconciliation of net cash flow to moveme	nt in not fundo		2007	2006
3	Reconciliation of net cash now to moveme	nt in net lunus		£	200 <del>0</del>
	Increase in cash in the period			281,468	8,173
	Movement in net funds in the period			281,468	8,173
	Opening net funds			31,311	23,138
	Closing net funds			312,779	31,311

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE PERIOD ENDED 31 DECEMBER 2007

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention

#### 1 2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated)

#### 13 Turnover

Turnover represents amounts receivable for services net of VAT

#### 1 4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows

Fixtures, fittings & equipment

33% on cost

Motor vehicles

20% on cost

#### 15 Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

#### 1 6 Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

#### 2 Turnover

The total turnover of the company for the period has been derived from its principal activity wholly undertaken in the United Kingdom

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE PERIOD ENDED 31 DECEMBER 2007

17,074 4,369 8,597	£ 41,723 40,687 (5,685)	Operating profit is stated after charging Depreciation of tangible assets Loss on disposal of tangible assets Operating lease rentals - Vehicles and after crediting Profit on disposal of tangible assets  Auditors' remuneration
4,369	- 40,687	Depreciation of tangible assets Loss on disposal of tangible assets Operating lease rentals - Vehicles and after crediting Profit on disposal of tangible assets
4,369	- 40,687	Loss on disposal of tangible assets Operating lease rentals - Vehicles and after crediting Profit on disposal of tangible assets
8,597	·	- Vehicles and after crediting Profit on disposal of tangible assets
8,597	·	and after crediting Profit on disposal of tangible assets
- -	(5,685)	Profit on disposal of tangible assets
	(5,685)	
_		Auditors' remuneration
_		Auditors' remuneration
-		
-		Fees payable to the company's auditor for the audit of the company's
	6,850	annual accounts
	620	Tax Services
-	7,470	
2006	2007	Investment income
£	£	
178	1,597	Bank interest
2006	2007	Interest payable
£	£	
867	-	On bank loans and overdrafts
-	277	On overdue tax
14,128	15,390	On amounts payable to factors
14,995	15,667	
= =	£ 1,597  2007 £ 277 15,390	Bank interest  Interest payable  On bank loans and overdrafts On overdue tax

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE PERIOD ENDED 31 DECEMBER 2007

6	Taxation	2007 €	2006 £
	Domestic current year tax	L	£
	U K corporation tax	78,853	8,501
	Current tax charge	78,853	8,501
	Deferred tax		
	Deferred tax charge/credit current year	(5,389)	-
		73,464	8,501
	Factors affecting the tax charge for the period		
	Profit on ordinary activities before taxation	242,277	41,983
	Profit on ordinary activities before taxation multiplied by standard rate of		
	UK corporation tax of 30 00% (2006 - 19 00%)	72,683	7,977
	Effects of		
	Non deductible expenses	729	71
	Depreciation add back	10,811	3,845
	Capital allowances	(5,370)	(3,392)
		6,170	524
	Current tax charge	78,853	8,501
7	Dividends	2007	2006
		£	£
	Ordinary final proposed	-	16,733

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 DECEMBER 2007

3	Tangible fixed assets			
		Fixtures, fittings &	Motor vehicles	Total
		equipment	vollidios	
		£	£	£
	Cost			
	At 1 July 2006	78,848	35,532	114,380
	Additions	15,448	-	15,448
	Disposals		(19,787)	(19,787)
	At 31 December 2007	94,296	15,745	110,041
	Depreciation			<del></del>
	At 1 July 2006	59,368	3,792	63,160
	On disposals	-	(11,855)	(11,855)
	Charge for the period	22,040	19,683	41,723
	At 31 December 2007	81,408	11,620	93,028
	Net book value			
	At 31 December 2007	12,888	4,125	17,013
	At 30 June 2006	19,480	31,740	51,220
)	Debtors		2007	2006
			£	£
	Trade debtors		254,879	193,791
	Other debtors		15,169	-
	Prepayments and accrued income		63,011	-
	Deferred tax asset (see note 11)		5,389	-
			338,448	193,791

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 DECEMBER 2007

10 Cre	editors amounts falling due within one year	2007	2006
		£	£
Tra	ide creditors	152,437	143,228
Am	ounts owed to parent and fellow subsidiary undertakings	150,570	-
Cor	rporation tax	83,590	23,513
Oth	ner taxes and social security costs	16,155	21,561
Dire	ectors' current accounts	-	7,506
Oth	ner creditors	2,097	-
Acc	cruals and deferred income	34,480	3,683
Pro	pposed dividend	•	16,733
		439,329	216,224
			<del></del>
Inc	luded within trade creditors is £33,073 due to group companies		
11 Pro	ovisions for liabilities and charges		
	e deferred tax asset (included in debtors, note 9) is made up lows	as	
		2007	
		£	
Pro	ofit and loss account	(5,389)	
		2007	2006
		£	£
De	celerated capital allowances	(5,389)	-
12 Sh:	are capital	2007	2006
	•	£	£
	thorised 000 Ordinary shares of £1 each	1,000	1,000
.,0	or o		

100 Ordinary shares of £1 each

100

100

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 31 DECEMBER 2007

13	Statement of movements on profit and loss account		Profit and loss account £
	Balance at 1 July 2006 Profit for the period		59,998 168,813
	Balance at 31 December 2007		228,811
14	Reconciliation of movements in shareholders' funds	2007 £	2006 £
	Profit for the financial period Dividends	168,813 -	33,482 (16,733)
	Net addition to shareholders' funds Opening shareholders' funds	168,813 60,098	16,749 43,349
	Closing shareholders' funds	228,911	60,098
15	Financial commitments  At 31 December 2007 the company was committed to making the following	ig payments	under non-
	cancellable operating leases in the year to 31 December 2008		
	Motor vehicle operating leases which expire	2007 £	2006 £
	Between two and five years	85,306 ———	-
16	Directors' emoluments	2007 £	2006 £
	Emoluments for qualifying services	90,961	4,895

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE PERIOD ENDED 31 DECEMBER 2007

#### 17 Employees

#### Number of employees

The average monthly number of employees (including directors) during the period was

period was	2007 Number	2006 Number
Directors and management	3	3
administration	10	6
	13	9
	<del></del>	
Employment costs	2007	2006
	£	£
Wages and salaries	475,495	192,803
Social security costs	48,492	17,452
	523,987	210,255

#### 18 Control

The parent Company is CityFleet Networks Limited, a company registered in Scotland and the ultimate parent company is ComfortDelGro Corporation Limited, a company registered in Singapore

ComfortDelGro Corporation Limited prepares group financial statements and copies can be obtained from 205 Braddell Road, Singapore, 579701

#### 19 Related party transactions

At 31 December 2007 £183,243 was due to and £88 due from Computer Cab PLC, a fellow subsidiary of ComfortDelGro Corporation

At 31 December 2007 £400 was due to Onward Travel Limited, a fellow subsidiary of ComfortDelGro Corporation