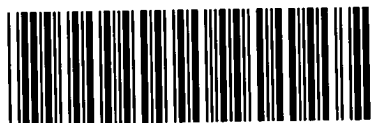


Foxes Academy Limited

Annual report and financial statements for the year ended 30 April 2020

Registered number: 03192770

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Strategic report

The directors present their strategic report on Foxes Academy Limited ("The Company") for the year ended 30 April 2020. "The Aurora Group" is defined as Aurora Care & Education Holdings Limited and all of its subsidiaries of which the Company is one of them.

Principal activities

The Company operates a specialist college and training hotel for young adults with learning disabilities. The Company offers training in life skills and provides opportunities for learning catering and hospitality skills.

The Company is investing in existing services in order to further develop the facilities and service offering, so that we can best support those in our care.

Results

The profit for the year amounted to £737,772 (2019: profit of £1,119,308). The Company has net assets of £4,105,786 (2019: net assets of £3,368,014); this is in line with expectations.

Key performance indicators

The directors use a number of financial and non-financial performance indicators to monitor and evaluate the performance of the Company including a key measure of the regulatory grading's, because these are widely recognised by service users. The latest government inspections have rated the service as Outstanding; and the most recent reports can be found at the following website: www.gov.uk/government/organisations/ofsted,

The directors consider the financial key performance indicators for the Company to be turnover and earnings before interest, tax, depreciation and amortisation (EBITDA). These metrics best reflect the financial performance of the Company and are consistent with how the finances of the business are assessed and managed on an operational basis. In addition, cash flow and net debt are reviewed by the business on a regular basis.

	Year to 30 April 2020	Year to 30 April 2019
Turnover	£4,811,761	£4,912,356
EBITDA	£870,122	£1,178,420

Turnover has decreased slightly due to a delay reaching full occupancy in the new academic year and a reduction in short breaks income during the Easter holidays. EBITDA has reduced as the Company has undertaken a restructure to improve efficiency for future years.

Principal risks and uncertainties

The directors recognise that the degree of exposure to risks and the Company's ability to manage those risks effectively will influence how successful the business is. The directors identify, assess and manage the risks associated with the business objectives and strategy. Below are the principal risks and uncertainties that may affect the Company and mitigating factors.

Economic and policy risk

The majority of the Company's revenue for the next financial year is generated from Local Authorities, Clinical Commissioning Groups (CCGs) and other publicly funded bodies. As such, the success of the Company is linked to the willingness of such public bodies to fund the Company services. Uncertainty surrounds public body budgets and policy. A change in either, relating to education, health and social care, may pose a risk to the Company. To mitigate this risk, the Company endeavours to keep abreast of future and proposed legislative changes, assesses public body demand through regular dialogue, and reviews fees and value for money within the marketplace.

The directors have considered the consequences of the UK leaving the European Union (EU). The Group neither exports nor makes significant imports but does employ staff from other EU countries. The directors do not anticipate any immediate impact on the availability of its current staff and continues to monitor the situation.

The directors have considered the consequences of the Covid-19 outbreak. In line with government policy, the schools have remained open with suitable measures in place and, where pupils have been unable to attend, the Company has invested in alternative provisions to enable remote learning and support. The government has committed to fund pupils regardless of whether they physically attend the service until at least August 2021 and so revenues have not been affected by this outbreak. Contingency plans have been developed in line with government advice and guidance if there is an outbreak in a school and staff, students and parents/carers are regularly updated. The directors do not anticipate any immediate negative impact on the operations of the school and continue to monitor the situation.

Strategic report (*continued*)

Principal risks and uncertainties (*continued*)

Regulatory risk

All Aurora Group services are regulated by the Office for Standards in Education, Children's Services and Skills (Ofsted) or the Care Quality Commission (CQC). The key risks posed by operating within a heavily regulated environment are the introduction of new regulations and failure to meet existing regulations. Failure to comply with regulatory requirements may result in de-regulation of a service, the loss of child, young person and adult placements, and reputational risk. To mitigate regulatory risk, robust policies and procedures have been implemented throughout the Company, a governance framework established, regular internal audits completed, and quality inspections are carried out by an independent team. Further to this, rigorous recruitment and training procedures are in place to ensure that our employees are appropriately equipped to work within our services.

Business and operational risk

The success of the business depends on the ability of management to identify services for which there is demand and to build or acquire suitable sites at an appropriate price in order to align services to this demand. The Company then relies on efficient and well controlled processes.

The potential impact and likelihood of processes failing and operational risk materialising is assessed on a regular basis. Where these likelihoods are felt to be outside of the directors' appetite for risk, management actions and/or control, improvements are identified in order to bring each potential risk back to within acceptable levels. The Company also has a disaster recovery plan in place for all services covering current business requirements. There is a system of internal controls which seeks to ensure that events which would damage the reputation of the business are prevented. Management is active in seeking knowledge on changes to the business environment which may have an impact on the way that the Company does business.

Credit risk

The credit risk is primarily attributable to the Company's trade debtors, which are predominantly public bodies. The amount presented in the balance sheet is net of allowance for doubtful receivables. The credit risk is limited because the debtors are public bodies and there is no indication that there has been a change in their ability to pay. The public bodies concerned have not been downgraded as a result of the UK's decision to leave the EU.

Liquidity risk

By managing liquidity, the Company aims to ensure it can meet its financial obligations as and when they fall due.

As detailed in Note 1, the financial statements have been prepared on a going concern basis, in support of which the Board has reviewed the Company's trading forecasts for the next 12 months taking into account the current macroeconomic environment. As a result, the directors are confident that the assumptions underlying these forecasts are reasonable and that the Group will be able to operate on this basis.

Future developments

The directors expect the general level of activity from continuing operations to remain consistent with 2020 in the forthcoming year, as demand and the popularity of the school remains stable. The directors do not foresee any events outside the Company's control which are expected to have a significant impact on the business. The directors have assessed the risks to the business as above.

Approved by the Board and signed on its behalf by:



S Ramalingam
Director

Date: 28 October 2020

Directors' report

The directors present their annual report on the affairs and the audited financial statements of Foxes Academy Limited, together with the audited financial statements and auditor's report for the year ended 30 April 2020.

Going concern

The financial statements have been prepared on the going concern basis, which the directors believe to be appropriate for the following reasons.

The Company is a 100% owned subsidiary of Aurora Care and Education Holdings Limited, the parent company of The Aurora Group. The majority of the Company's liabilities represent amounts due to fellow Group companies. The entity has received a letter of support from the directors of the Aurora Care and Education Holdings Limited group which states they will provide financial support such that the Company remains a going concern for a period of at least 12 months from date of signing of these financial statements. The directors of the Company have assessed the ability of Aurora Care and Education Holdings Limited to provide this support. The Aurora Group has loans payable totalling £70,081,614 for which the facilities have been extended and are repayable on 31 December 2021. The extension of the loan facilities included the agreement of a new quarterly EBITDA financial covenant, which have been set based on the forecast EBITDA financial performance of the Group up to 31 December 2021. In the period post year end the Group have performed favourably against forecast; occupancy, turnover and EBITDA have all performed above forecast levels. Management have performed sensitivity analysis on key inputs to the forecasts considering; expected occupancy growth and staff costs. The directors therefore have a reasonable expectation that the financial covenant will be met based on their review of performance to date and cost control measures available to them. Based on this the Company directors have concluded that, as Aurora Care and Education Holdings Limited has control over all entities with the group, they have control and the ability to access sufficient funds to provide this level of support.

The directors have reviewed key forecast results for the Company being occupancy levels, operating and non-operating cash flows and determined they are adequate to remain a going concern.

From March 2020, a Covid-19 pandemic outbreak resulted in government measures including amongst other things social distancing and shielding of vulnerable people. However, in line with Government policy, the services have remained open and, where pupils have been unable to attend, the Group has invested in measures to enable remote learning and support. The government has committed to fund places regardless of whether users physically attend the services until at least August 2021 and so revenues have not been affected by this outbreak.

The Group has developed contingency plans if an outbreak was to occur at a site to minimise the risk to users and staff and to the financial health of the Group including options not limited to closing schools and providing remote learning or, for residential users, isolating the house that the outbreak is in. From these scenarios, the directors believe that the Company has sufficient resources to manage these risks.

This has meant that Covid-19 has minimal impact on the accounts and the Company continues to operate as a going concern. Detailed forecasts and assumptions related to Covid-19 have not been prepared as these would not have a significant impact on the Company's ability to be a going concern.

Foxes Academy operates a hotel which is used for training purposes for its students, which was shut in line with government guidance in March 2020 and is planned to re-open in the academic winter term. The hotel generates insignificant amounts of revenue and thus its contribution to the entity as a whole does not impact its ability to operate as a going concern.

Based on this undertaking, the directors believe that it remains appropriate to prepare the financial statements on a going concern basis.

Directors

The directors who served the Company during the year and up to the date of the report unless otherwise stated were as follows:

S Ramalingam
D Slater
J Young (appointed 2 May 2019, resigned 13 December 2019)

Dividends

No dividend was declared or paid in the current year or in the prior year. The directors continue not to recommend payment of a dividend.

Political contributions

The Company has made no political contributions or incurred any political expenditure during either year.

Directors' report (*continued*)

Directors' indemnities

The Company has made qualifying third party indemnity provisions for the benefit of its directors which were made during the year and remain in force at the date of this report.

Disabled employees

Applications for employment by disabled persons are always fully considered, bearing in mind the abilities of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the Company continues and that appropriate training is arranged. It is the policy of the Company that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

Employee consultation

The Company places considerable value on the involvement of its employees and has continued to keep them informed on matters affecting them as employees and on the various factors affecting the performance of the Company. This is achieved through formal and informal meetings and via Company communications to employees. Employee representatives are consulted regularly on a wide range of matters affecting their current and future interests.

Creditor payment policy

The Company's policy, in relation to all its suppliers, is to settle the terms of payment when agreeing the terms of the transaction and to abide by those terms, provided that it is satisfied that the supplier has provided the goods or services in accordance with the agreed terms and conditions. The Company does not follow any code or standard on payment practice.

Future developments

The future developments of the Company are detailed within the strategic report on page 2.

Financial risk management objectives and policies

The Company's activities expose it to a number of financial risks including credit risk and liquidity risk. The use of financial derivatives is governed by the Group's policies which are outlined within the strategic report.

Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Pursuant to section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and Deloitte LLP will therefore continue in office.

Approved by the Board and signed on its behalf by:



S Ramalingam
Director

Date: 28 October 2020

Unit 13, Twigworth Court Business Centre,
Tewkesbury Road, Gloucester
United Kingdom
GL2 9PG

Directors' responsibilities statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting standards and applicable law, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland").

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditor's report to the members of Foxes Academy Limited

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of Foxes Academy Limited (the 'Company'):

- give a true and fair view of the state of the Company's affairs as at 30 April 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income;
- the balance sheet;
- the statement of changes in equity; and
- the related notes 1 to 24.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are required by ISAs (UK) to report in respect of the following matters where:

- the directors' use of the going concern basis of accounting in preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of these matters.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in respect of these matters.

Independent auditor's report to the members of Foxes Academy Limited (continued)

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic and the directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the strategic and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the strategic or the directors' report.

Matters on which we are required to report by exception

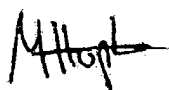
Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Michelle Hopton (Senior statutory auditor)
For and on behalf of Deloitte LLP
Statutory Auditor
London, United Kingdom

28 October 2020

Statement of comprehensive income

For the year ended 30 April 2020

	Note	Year to 30 April 2020 £	Year to 30 April 2019 £
Turnover	3	4,811,761	4,912,356
Cost of sales		<u>(2,949,630)</u>	<u>(2,644,113)</u>
Gross profit		1,862,131	2,268,243
Administrative expenses		<u>(1,131,112)</u>	(1,275,851)
Other operating income	4	<u>21,811</u>	45,679
Operating profit		752,830	1,038,071
Interest receivable	5	3,374	3,961
Interest payable	6	<u>(3,216)</u>	<u>(1,386)</u>
Profit before taxation	7	752,988	1,040,646
Tax on profit	10	<u>(15,216)</u>	<u>78,662</u>
Profit for the financial year		737,772	1,119,308
Total comprehensive income for the year		737,772	1,119,308

All of the activities of the Company are classed as continuing.

The Company has no recognised gains or losses other than the results set out above.

The notes on pages 11 to 21 form part of these financial statements.

Balance sheet
As at 30 April 2020

	Note	As at 30 April 2020 £	As at 30 April 2019 £
Fixed assets			
Investments	11	2	2
Tangible assets	12	493,601	432,455
		<u>493,603</u>	<u>432,457</u>
Current assets			
Debtors	13	4,983,604	3,236,573
Stocks	14	2,375	5,056
Cash at bank and in hand		585,011	489,675
Deferred tax asset	15	11,568	-
		<u>5,582,558</u>	<u>3,731,304</u>
Creditors: Amounts falling due within one year	16	<u>(1,953,948)</u>	<u>(774,223)</u>
Net current assets		<u>3,628,610</u>	<u>2,957,081</u>
Total assets less current liabilities		<u>4,122,213</u>	<u>3,389,538</u>
Creditors: Amounts falling due after more than one year	17	(5,245)	(3,695)
Provisions for liabilities	19	<u>(11,182)</u>	<u>(17,829)</u>
Net assets		<u>4,105,786</u>	<u>3,368,014</u>
Capital and reserves			
Called-up share capital	21	4	4
Profit and loss account		<u>4,105,782</u>	<u>3,368,010</u>
Shareholder's funds		<u>4,105,786</u>	<u>3,368,014</u>

These financial statements were approved by the directors and authorised for issue on 28 October 2020 and are signed on their behalf by:



S Ramalingam
Director
Foxes Academy Limited
Company Registration Number: 03192770

The notes on pages 11 to 21 form part of these financial statements.

Statement of changes in equity
For the year ended 30 April 2020

	Called-up share capital	Profit and loss account	Total
	£	£	£
At 1 May 2018	4	2,248,702	2,248,706
Profit for the year	-	1,119,308	1,119,308
	<hr/>	<hr/>	<hr/>
Total comprehensive income	-	3,368,010	1,119,308
	<hr/>	<hr/>	<hr/>
At 30 April 2019	4	3,368,010	3,368,014
Profit for the financial year	-	737,772	737,772
	<hr/>	<hr/>	<hr/>
Total comprehensive income	-	737,772	737,772
	<hr/>	<hr/>	<hr/>
At 30 April 2020	<u>4</u>	<u>4,105,782</u>	<u>4,105,786</u>

The notes on pages 11 to 21 form part of these financial statements.

Notes to the financial statements

For the year ended 30 April 2020

1 Accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the year and the preceding period.

a. General information and basis of accounting

Foxes Academy Limited is a private company limited by shares registered in England and Wales under the Companies Act. The address of the registered office is given on page 4. The nature of the Company's operations and its principal activities are set out in the Strategic report on pages 1 to 2.

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

The functional currency of Foxes Academy Limited is considered to be pounds sterling because that is the currency of the economic environment in which the Company operates. The financial statements are also presented in pounds sterling.

Foxes Academy Limited meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of the disclosure exemptions available to it in respect of its separate financial statements. Foxes Academy Limited is consolidated in the financial statements of its parent, Aurora Care and Education Holdings Limited, which may be obtained at Companies House, Cardiff, CF14 3UZ. Exemptions have been taken in these separate Company financial statements in relation to financial instruments, presentation of a cash flow statement, remuneration of key management personnel and related party transactions. The financial statements represent the results of the Company only and do not reflect the results of any subsidiaries within the group.

b. Going concern

The financial statements have been prepared on the going concern basis, which the directors believe to be appropriate for the following reasons.

The Company is a 100% owned subsidiary of Aurora Care and Education Holdings Limited, the parent company of The Aurora Group. The majority of the Company's liabilities represent amounts due to fellow Group companies. The entity has received a letter of support from the directors of the Aurora Care and Education Holdings Limited group which states they will provide financial support such that the Company remains a going concern for a period of at least 12 months from date of signing of these financial statements. The directors of the Company have assessed the ability of Aurora Care and Education Holdings Limited to provide this support. The Aurora Group has loans payable totalling £70,081,614 for which the facilities have been extended and are repayable on 31 December 2021. The extension of the loan facilities included the agreement of a new quarterly EBITDA financial covenant, which have been set based on the forecast EBITDA financial performance of the Group up to 31 December 2021. In the period post year end the Group have performed favourably against forecast; occupancy, turnover and EBITDA have all performed above forecast levels. Management have performed sensitivity analysis on key inputs to the forecasts considering; expected occupancy growth and staff costs. The directors therefore have a reasonable expectation that the financial covenant will be met based on their review of performance to date and cost control measures available to them. Based on this the Company directors have concluded that, as Aurora Care and Education Holdings Limited has control over all entities with the group, they have control and the ability to access sufficient funds to provide this level of support.

The directors have reviewed key forecast results for the Company being occupancy levels, operating and non-operating cash flows and determined they are adequate to remain a going concern.

From March 2020, a Covid-19 pandemic outbreak resulted in government measures including amongst other things social distancing and shielding of vulnerable people. However, in line with Government policy, the services have remained open and, where pupils have been unable to attend, the Group has invested in measures to enable remote learning and support. The government has committed to fund places regardless of whether users physically attend the services until at least August 2021 and so revenues have not been affected by this outbreak.

The Group has developed contingency plans if an outbreak was to occur at a site to minimise the risk to users and staff and to the financial health of the Group including options not limited to closing schools and providing remote learning or, for residential users, isolating the house that the outbreak is in. From these scenarios, the directors believe that the Company has sufficient resources to manage these risks.

This has meant that Covid-19 has minimal impact on the accounts and the Company continues to operate as a going concern. Detailed forecasts and assumptions related to Covid-19 have not been prepared as these would not have a significant impact on the Company's ability to be a going concern.

Notes to the financial statements (continued)

For the year ended 30 April 2020

1 Accounting policies (continued)

Foxes Academy operates a hotel which is used for training purposes for its students, which was shut in line with government guidance in March 2020 and is planned to re-open in the academic winter term. The hotel generates insignificant amounts of revenue and thus its contribution to the entity as a whole does not impact its ability to operate as a going concern.

Based on this undertaking, the directors believe that it remains appropriate to prepare the financial statements on a going concern basis.

c. Turnover

Turnover represents sales of education services and hotel accommodation and food sales, excluding Value Added Tax. Turnover is recognised in the accounting period in which the services are rendered.

Where payments are received from customers in advance of services provided, the amounts are recorded as deferred income which is recognised as income over the respective terms of the agreements. Turnover on contracts exceeding one year is recognised on a straight-line basis over the term of the contract.

d. Costs of sales

Cost of sales are fees and costs directly associated with generating turnover and are recognised on an accruals basis. Cost of sales comprise salaries and direct operating costs in relation to operating the academy and school.

e. Grants

Government grant monies received in respect of fixed assets are deferred and released to the statement of comprehensive income by instalments over the expected useful lives of the related assets. Where this is impractical to measure an average of four years has been used. Expected useful lives are equivalent to those disclosed in the accounting policy for depreciation on tangible fixed assets.

f. Interest receivable and interest payable

Interest payable and similar charges include interest payable, finance charges on shares classified as liabilities and finance leases recognised in the statement of comprehensive income using the effective interest method, unwinding of the discount on provisions. Borrowing costs that are directly attributable to the acquisition, construction or production of an asset that take a substantial time to be prepared for use are capitalised as part of the cost of that asset/are expensed as incurred.

Other interest receivable and similar income include interest receivable on funds invested. Interest income and interest payable are recognised in the statement of comprehensive income as they accrue, using the effective interest method. Dividend income is recognised in the statement of comprehensive income on the date the entity's right to receive payments is established. Foreign currency gains and losses are reported on a net basis.

g. Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost or valuation, less estimated residual value, of each asset on a straight-line basis over its expected useful life as follows:

Leasehold improvements	over the lesser of the useful economic life or the length of the lease
Fixtures, fittings and equipment	3-5 years
Motor vehicles	4 years

During the year, the Company reviewed the benefits derived from its fixed assets over time. It was determined that the depreciation accounting estimates listed above were the most appropriate and should replace those used in the prior year. The effect of this change on assets and expenses is not significant.

The carrying amounts of the Company's assets are reviewed for impairment when events or changes in circumstances indicate that the carrying amount of the fixed asset may not be recoverable. If any such indications exist, the asset's recoverable amount is estimated.

Notes to the financial statements (*continued*)

For the year ended 30 April 2020

1 Accounting policies (*continued*)

g. Tangible fixed assets (*continued*)

An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. Impairment losses are recognised in the statement of comprehensive income unless they arise on a previously revalued fixed asset. An impairment loss on a revalued fixed asset is recognised in the statement of comprehensive income if it is caused by a clear consumption of economic benefits. Otherwise impairments are recognised in other comprehensive income until the carrying amount reaches the asset's depreciated historic cost.

h. Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or the right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the Company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains or losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of the timing difference.

Where items recognised in other comprehensive income are chargeable to or deductible for tax purposes, the resulting current or deferred tax expense or income is presented in the same component of comprehensive income as the transaction or other event that resulted in the tax expense or income.

i. Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method. The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

j. Post-retirement benefits

The Company operates defined contribution pension schemes. The assets of the schemes are held separately from those of the Company in independently administered funds. The amount charged to the statement of comprehensive income represents the contributions payable to the schemes in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

k. Financial instruments

Financial assets and liabilities

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at transaction price (including transaction costs).

Financial assets and liabilities are only offset in the balance sheet when, and only when, there is a legally enforceable right to set off the recognised amounts and the Company intends to either settle on a net basis, or to realise the asset and settle the liability simultaneously.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand are included as part of cash and cash equivalents for the purposes of the cash flow statement.

Notes to the financial statements (*continued*)

For the year ended 30 April 2020

1 Accounting policies (*continued*)

k. Financial instruments (*continued*)

Impairment of assets

Assets, other than those measured at fair value, are assessed for indicators of impairment at each balance sheet date. If there is objective evidence of impairment, an impairment loss is recognised in the statement of comprehensive income as described below. An asset is impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition, the estimated recoverable value of the asset has been reduced. The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use.

Where indicators exist for a decrease in impairment loss, the prior impairment loss is tested to determine reversal. An impairment loss is reversed on an individual impaired asset to the extent that the revised recoverable value does not lead to a revised carrying amount higher than the carrying value had no impairment been recognised.

Derecognition

Financial assets are derecognised when: the contractual rights to the cash flows from those assets expire or are settled; or where substantially all the risk and rewards of those assets are transferred to another entity; or where another entity becomes able to unilaterally sell those assets in their entirety to an unrelated third party. Financial liabilities are derecognised only when the relevant financial obligations are extinguished.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business. Trade debtors are recognised initially at the transaction price. They are subsequently measured at undiscounted amount receivable. A provision for the impairment of trade debtors is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the Company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least 12 months after the reporting date. If there is an unconditional right to defer settlement for at least 12 months after the reporting date, they are presented as non-current liabilities. Trade creditors are recognised initially at the transaction price and subsequently measured at undiscounted amount payable.

l. Provisions

Provisions are recognised when the Company has an obligation at the reporting date as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

m. Leases

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term.

For finance leases, minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability using the rate implicit in the lease. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. The Company does not currently have assets under finance lease.

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. There are no significant judgements in accounting policies in these financial statements.

Key accounting estimates and assumptions

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

Notes to the financial statements (continued)
For the year ended 30 April 2020

2 Critical accounting judgements and estimation uncertainty (continued)

Key accounting estimates and assumptions (continued)

Tax provisions

The Company's deferred and current tax provisions relate to management's assessment of tax payable on open tax positions or tax benefits available to the Company in the future and has yet be agreed with HMRC. Uncertain tax items for which a provision is made relate principally to the interpretation of tax legislation regarding arrangements entered into in the ordinary course of business. Due to the uncertainty associated with such tax items, there is a possibility that, on conclusion of open tax matters at a future date, the final outcome may differ significantly.

3 Turnover

The Company provides educational and care services along with hotel accommodation and hospitality services. The Company earns all of its revenue in the UK.

An analysis of the Company's turnover is as follows:

	Year to 30 April 2020	Year to 30 April 2019
	£	£
Rendering of services	<u>4,811,761</u>	<u>4,912,356</u>

4 Other income

	Year to 30 April 2020	Year to 30 April 2019
	£	£
Government grants	<u>21,811</u>	<u>45,679</u>

The Company receives grants from the local authorities to fund capital projects which are repayable in whole or in part in the event of a breach by the Group of the conditions of the grant. Monies are released to the statement of comprehensive income by instalments over the expected useful lives of the related assets.

5 Interest receivable

	Year to 30 April 2020	Year to 30 April 2019
	£	£
Other interest receivable and similar income	<u>3,374</u>	<u>3,961</u>

6 Interest payable

	Year to 30 April 2020	Year to 30 April 2019
	£	£
Bank interest payable	<u>3,216</u>	<u>1,386</u>

7 Profit before taxation

Profit before taxation is stated after charging:

	Year to 30 April 2020	Year to 30 April 2019
	£	£
Depreciation of tangible fixed assets	117,292	140,349
Loss on disposal of fixed assets	4,150	28,617
Operating lease costs	<u>24,737</u>	<u>31,544</u>
	<u>146,179</u>	<u>200,510</u>

Notes to the financial statements (continued)

For the year ended 30 April 2020

7 Profit before taxation (continued)

The analysis of auditor's remuneration is as follows:

	Year to 30 April 2020 £	Year to 30 April 2019 £
Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	-	16,000
	-	16,000

The audit fee for the year ended 30 April 20 of £16,744 is borne by the parent company Aurora Care and Education Opco Limited and not recharged to Foxes Academy Limited.

8 Staff numbers and costs

The monthly average number of staff employed by the Company (including executive directors) during the year amounted to:

	Year to 30 April 2020 No	Year to 30 April 2019 No
Administration	16	15
Operations	94	92
	110	107

The aggregate payroll costs of the above were:

	Year to 30 April 2020 £	Year to 30 April 2019 £
Wages and salaries	2,407,852	2,223,529
Social security costs	230,217	182,844
Other pension costs	73,131	56,186
	2,711,200	2,462,559

Pension schemes

The Company operates defined contribution pension schemes. The pension costs charge for the year represents contributions payable by the Company to the schemes and amounted to £73,131 (2019: £56,186). Contributions of £10,886 were payable at the end of the financial year (2019: £Nil)

9 Directors' remuneration and transactions

The Company did not pay any emoluments to the directors during either year. The directors are remunerated by Aurora Care and Education Opco Limited, another entity within the Aurora Group, for services to the Group as a whole and as such it is not possible to directly attribute any element of their remuneration to services as a director of this Company. The financial statements of Aurora Care and Education Opco Limited are available to the public from Companies House.

Notes to the financial statements (continued)
For the year ended 30 April 2020

10 Tax on profit

(a) Analysis of charge/(credit) in the year

	Year to 30 April 2020 £	Year to 30 April 2019 £
Current tax:		
Adjustment in respect of previous periods	33,431	(62,658)
Total current tax	33,431	(62,658)
Deferred tax:		
Origination and reversal of timing differences	(20,295)	(10,386)
Adjustment in respect of previous periods	(16)	(6,711)
Effect of changes in tax rates	2,096	1,093
Total deferred tax	(18,215)	(16,004)
Tax on profit	15,216	(78,662)

(b) Factors affecting tax charge/(credit)

The charge/(credit) for the year can be reconciled to the profit per the statement of comprehensive income as follows:

	Year to 30 April 2020 £	Year to 30 April 2019 £
Profit before tax	752,988	1,040,646
Tax on profit at standard UK tax rate of 19% (2019: 19.0%)	143,068	197,723
<i>Effects of:</i>		
Expenses not deductible for tax purposes	4,199	7,119
Income not taxable	(4,144)	(8,679)
Effects of group relief/other reliefs	(163,418)	(206,549)
Adjustment from previous periods	33,415	(69,369)
Tax rate changes	2,096	1,093
Tax charge/(credit) for the year	15,216	(78,662)

The Finance Bill 2016 enacted a reduction in the corporation tax rate to 17% with effect from 1 April 2020, which was the rate at which deferred tax was provided in the 2019 accounts. Finance Bill 2020 confirmed that the rate of corporation tax will remain at the rate of 19% from 1 April 2020 (cancelling the enacted cut to 17%). As this change was enacted before the year-end by the passing of the Budget Resolution on 17 March 2020, deferred tax is now provided at 19%.

The Company has no carried forward tax losses for the year (*brought forward: £Nil*). The Company has no unrecognised deferred tax asset as at the year-end (2019: £Nil).

Notes to the financial statements (continued)
For the year ended 30 April 2020

11 Investments

	As at 30 April 2020	As at 30 April 2019
	£	£
Investments in subsidiaries	<u>2</u>	<u>2</u>

The Company has investments in the following subsidiary undertaking.

Subsidiary undertaking	Country of incorporation	Principal activity	Class of shares held	Percentage of shares held	Ownership
Trybond Limited	England & Wales	Property holdings	Ordinary	100%	Direct

The registered office of the subsidiary above is Unit 13, Twigworth Court Business Centre, Tewkesbury Road, Gloucester, Gloucestershire, GL2 9PG.

12 Fixed tangible assets

	Leasehold improvements £	Fixtures, fittings and equipment £	Motor vehicles £	Total £
COST				
At 1 May 2019	524,040	341,329	53,773	919,142
Additions	50,609	106,789	37,440	194,838
Disposals	-	-	(59,413)	(59,413)
At 30 April 2020	<u>574,649</u>	<u>448,118</u>	<u>31,800</u>	<u>1,054,567</u>
DEPRECIATION				
At 1 May 2019	218,803	214,111	53,773	486,687
Charge for year	43,528	67,544	6,220	117,292
Disposals	-	-	(43,013)	(43,013)
At 30 April 2020	<u>262,331</u>	<u>281,655</u>	<u>16,980</u>	<u>560,966</u>
NET BOOK VALUE				
At 30 April 2020	<u>312,318</u>	<u>166,463</u>	<u>14,820</u>	<u>493,601</u>
At 30 April 2019	<u>305,237</u>	<u>127,218</u>	<u>-</u>	<u>432,455</u>

Tangible fixed assets with a carrying value of £4,463 (2019: £3,584) have been pledged as security for finance lease and hire purchases.

Notes to the financial statements (continued)
For the year ended 30 April 2020

13 Debtors due within one year

	As at 30 April 2020	As at 30 April 2019
	£	£
Amounts falling due within one year:		
Trade debtors	749,296	196,873
Other debtors	298,745	270,927
Corporation tax receivable	-	34,724
Amounts owed by Group undertakings – immediate parent company	21,374	21,374
Amounts owed by Group undertakings – subsidiary company	298,779	524,523
Amounts owed by Group undertakings – fellow group companies	3,441,431	2,160,027
Prepayments and accrued income	173,979	28,125
	<u>4,983,604</u>	<u>3,236,573</u>

Amounts owed by Group undertakings carry no rate of interest and are repayable on demand. All debtors are unsecured.

Other debtors includes an amount of £270,000 that relates to an historic VAT liability of the Company of the same amount. The liability is recoverable from customers and hence the recoverable amount is disclosed in other debtors. The VAT liability itself is disclosed in Creditors: Amounts falling due within one year and is described in Note 16.

14 Stocks

	As at 30 April 2020	As at 30 April 2019
	£	£
Other inventories	<u>2,375</u>	<u>5,056</u>

15 Deferred tax asset

	As at 30 April 2020	As at 30 April 2019
	£	£
Deferred tax asset	<u>11,568</u>	<u>-</u>

16 Creditors: Amounts falling due within one year

	As at 30 April 2020	As at 30 April 2019
	£	£
Trade creditors	30,086	34,888
Amounts owed to Group undertakings – fellow group companies	255,952	-
Social security and other taxes	104,911	42,720
Finance leases	300	-
Other creditors	513,883	457,764
Accruals and deferred income	1,048,816	238,851
	<u>1,953,948</u>	<u>774,223</u>

Amounts owed to Group undertakings carry no rate of interest and are repayable on demand. All creditors are unsecured.

Included within Other creditors is an amount of £270,000 of output VAT payable to HMRC. This VAT relates to specific educational services that were billed in previous periods, which the Company at that time believed should not have output VAT levied upon them. Subsequently, the Company is considering whether the VAT should have been charged to customers on these billings and, as a result, the Company would be liable to HMRC for the unbilled VAT. As disclosed in Note 13, the Company can recover the full amount of its liability from customers.

Notes to the financial statements (continued)
For the year ended 30 April 2020

17 Creditors: Amounts falling due after more than one year

	As at 30 April 2020	As at 30 April 2019
	£	£
Finance lease (Note 18)	5,245	3,695

18 Finance lease

The future minimum finance lease payments are as follows for the Group:

	As at 30 April 2020	As at 30 April 2019
	£	£
Payments due:		
Not later than one year	3,418	2,616
Later than one year and not later than five years	5,658	6,820
Total gross payments	9,076	9,436
Less: finance charges	(3,531)	(3,078)
	5,545	6,358

The finance leases relate to laundry equipment and, in the prior year only, computer equipment and motor vehicles. The remaining lease terms are within five years and, with the exception of some of the laundry equipment, the Company will retain ownership at the end of the lease term. Tangible fixed assets with a carrying amount of £6,715 were pledged as security for finance leases held at 30 April 2020.

19 Provisions for liabilities

	As at 30 April 2020	As at 30 April 2019
	£	£
Deferred tax liabilities (Note 20)	11,182	17,829

20 Deferred tax

The deferred tax included in the balance sheet is as follows:

	As at 30 April 2020	As at 30 April 2019
	£	£
Included in current assets (Note 15)	11,568	-
Included in provisions for liabilities (Note 19)	(11,182)	(17,829)
	386	(17,829)

The movement in the deferred taxation account during the year was:

	As at 30 April 2020	As at 30 April 2019
	£	£
Balance brought forward	(17,829)	(33,832)
Adjustment in respect of prior years	16	6,711
Deferred tax charge to statement of comprehensive income for the year	18,199	9,292
Balance carried forward	386	(17,829)

Notes to the financial statements (continued)
For the year ended 30 April 2020

20 Deferred tax (continued)

The balance of the deferred taxation account consists of the tax effect of timing differences in respect of:

	As at 30 April 2020	As at 30 April 2019
	£	£
Fixed asset timing differences	(11,182)	(17,829)
Short-term timing differences – trading	11,568	-
	<u>386</u>	<u>(17,829)</u>

21 Called-up share capital and reserves

Allotted, authorised, called-up and fully paid:

	30 April 2020		30 April 2019
	No	£	No
	4	4	4
4 Ordinary shares of £1 each	<u>4</u>	<u>4</u>	<u>4</u>

The Company has one class of ordinary shares, which carry no right to fixed income.

The profit and loss account reserve represents cumulative profits or losses, net of dividends paid and other adjustments.

22 Operating lease commitments

The Company has the following future minimum lease payments under non-cancellable operating leases for each of the following periods:

	As at 30 April 2020	As at 30 April 2019
	£	£
Payments due:		
Not later than one year	276,000	296,057
Later than one year and not later than five years	904,890	1,162,889
	<u>1,180,890</u>	<u>1,458,946</u>

The operating lease commitments in the current year and in the prior year relate to land and buildings.

23 Ultimate parent undertaking

The Company's ultimate parent is Octopus Capital Limited, a company registered in England and Wales with registered office address: 6th Floor, 33 Holborn, London EC1N 2HT. The consolidated financial statements of the group are available to the public from Companies House. The smallest group in which the Company is consolidated is that headed by Aurora Care and Education Holdings Limited, incorporated in the United Kingdom with registered office Unit 13, Twigworth Court Business Centre, Tewkesbury Road, Gloucester, GL2 9PG. The largest group in which the Company is consolidated is that headed by Octopus Capital Limited. The consolidated financial statements of the Aurora Group are available to the public from Companies House. In the opinion of the directors, there is no ultimate controlling party.

24 Post balance sheet events

Implications resulting after 30 April 2020 from the Covid-19 pandemic have not affected the Company as detailed in the going concern section of the Directors' Report. No other adjusting or significant non-adjusting events have occurred between 30 April 2020 and the date of authorisation.